

FULTON COUNTY GEORGIA



FULTON
COUNTY

2024

PROPOSED
BUDGET

NOVEMBER 15, 2023

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Fulton County Board of Commissioners
141 Pryor Street, SW Atlanta, Georgia, 30303

To the Honorable Board of Commissioners and Citizens of Fulton County:

Introduction

In 2023, Fulton County continued to navigate multiple emergencies, including several public health pandemics, and additional crises in the area of human services, public safety, and the economic crises with rising inflationary costs. FCG has had to navigate rising costs in all areas of operations and services with a flat millage rate and no expectation of property tax increase. With leveraging processes, fiscal management and use of federal support, the County was able to provide residents a sustained level of service and assist the most vulnerable members of our community, including those affected by the economic crisis triggered by the COVID-19 pandemic and jail overcrowding.

The FY2024 General Fund Proposed Budget is designed to provide the necessary resources for sufficient levels of service within the above-mentioned established financial constraints. Working within these financial constraints, **there were no additional resources available to fund program enhancements**. A rules-based criterion was developed to propose any additional funding which may accrue between now and the end of the fiscal year be prioritized first for enhancements based on life/safety, contractual, regulatory, statutory, or inflationary drivers. This approach results in many unmet requests; however, the remaining enhancement requests are categorized in prioritized tranches including Employees, Community (Community and Community – Competitively Bid Programs), Justice Related, ORCA and All Others.

Over the past several months, the Executive Team worked with Department Heads and Elected Officials assessing operational and capital needs for the upcoming year while taking into consideration known revenue and expenditure budget pressures. Each investment in the FY2024 Proposed Budget was carefully reviewed. This plan acknowledges our limited resources, addresses our mandates, ensures sufficient levels of service for our citizens, and meets lingering challenges expected to continue over the short and long term.

FY2024 Proposed Budget

In accordance with the statutory responsibilities of the County Manager, the FY2024 Proposed Budget is hereby respectfully presented. The budgets for all funds are considered legally

balanced with reasonable and conservative assumptions for all revenues and expenditures. Fulton County's proposed appropriated budget is \$1.34 billion, including approximately \$917 million in funding for the General Fund.

General Fund Summary

The FY2024 Proposed Expenditure Budget of \$917 million is balanced through a combination of revenues and the use of fund balance. The fund balance reserve is equal to 16.67% of total expenditures, in accordance with Board approved fund balance resolution.

For the purpose of the FY2024 Proposed Budget, we expect the billable value in the digest to grow by a 7% rate. The tax digest value combined with the millage rate is used to determine the tax billing amount. The proposed budget assumes a flat millage rate of 8.87 as provided by the Board of Commissioners in their guidance on the budget. State law requires this rate to be advertised as a tax increase if the County 2024 tax digest rollback rate is determined to be lower. Final determination of the FY2024 millage rate by the Board of Commissioners will take place during the summer of 2024. The property tax revenue projection assumes a 96% collection rate during the fiscal year, in line with historical trends. Our prior year collection rate is estimated at approximately 3% of the prior year's billing amount. Any change to prior year property tax collection patterns will result in small timing differences between collections in FY2023 and FY2024, with no overall impact on the proposed budget amount. The County anticipates other revenue collection trends to follow similar patterns as FY2023.

Other Funds Highlights

The Fulton Industrial District (FID) Fund Proposed FY2024 Expenditure Budget is \$28.3 million, including an appropriated, but unallocated, reserve of approximately \$25.3 million. The revenue projection reflects an increase in prior year property tax revenue. The other revenue sources including licenses and permits also assume a decrease due to the 2021 annexation. The budget assumes a millage rate sufficient to continue to fund Municipal-Type services in the remaining unincorporated area.

The FY2024 Airport Fund Proposed Expenditure Budget is \$7.7 million. It includes the re-appropriation of most of the retained earnings balance from FY2023 to be used in the re-development of the Airport. Resources will be utilized as seed funding for the Airport Master Plan, and to cover the debt service obligation for the potential issue of a bond.

The FY2024 Water and Sewer Revenue Proposed Expenditure Budget is \$164 million, including debt service. Revenue is projected at \$167.6 million. This projection includes approximately a

\$8.6 million increase over the projected FY2023 revenue. This is in line with the multi-year plan to increase rates for improvements to water lines and sewage treatment plants. The difference between revenue and expenditure will be funded through the use of fund balance.

Strategic Framework

The FY2024 proposed budget reflects our commitment to the County's focus areas and takes into consideration the operational impact of changes occurring as a result of local, state, federal legislation and economic driven pressures including inflation. The budget plan will also continue to fund important initiatives launched in prior years.

To maintain our commitment to the County's strategic framework; we aligned every initiative funded to one of five key focus areas associated with our long-term strategic plan. These Focus Areas are:

- Health and Human Services
- Justice and Safety
- Open and Responsible Government
- Infrastructure and Economic Development
- Arts and Libraries

Focus Areas

Below you will find a brief narrative of FY2023 accomplishments, a summary of the key investment decisions, and expected deliverables for FY2024.

Health and Human Services

-2023

As part of our ongoing response to the COVID-19 endemic, the County continued to invest resources to respond to the healthcare emergency and corresponding economic crisis. These resources are a combination of local funds and federal assistance. Our response plan included multiple programs ranging from facility pandemic-proofing to economic assistance, to court system support, vaccination and testing and a long-term revolving loan program.

The County provided \$1 million in funding along with the creation of the Fulton County Veterans Empowerment Commission. The Commission serves as an advisory board to the Board of Commissioners and provides recommendations to the Board of Commissioners of priorities, objectives, and policies which will support the veteran population in Fulton County, Georgia

including relevant funding recommendations for public and private programs. The Veterans Services Program supported 15 non-profit agencies and are projected to serve 2,000 veterans in the areas of Health and Wellness.

The Department of Senior Services continued administration of its rideshare programs with Transdev and Uber/Lyft to allow increased mobility and access to our senior residents. The Community Services Program (CSP) awarded funds to 153 public service agencies, which we project will serve over 72,000 Fulton County constituents in 2023. We also expanded our investment in ensuring healthy foods were available to residents by leveraging resources from the American Rescue Plan Act for our Fulton Fresh program. The Department of Behavioral Health and Developmental Disabilities served over 5,000 clients across 15 programs representing over 26,000 client contacts.

During 2023, the Fulton County continued its support of the Fulton County Board of Health and support of indigent residential medical care with Grady Hospital.

Through a unique partnership with Morehouse School of Medicine, we opened a primary care clinic in East Point filling a small portion of the disparity in primary care physicians per capita gap identified in the extensive Ernst & Young Project Care study. To fully respond to health care gaps will require significant investments from both the public and private sector to expand the number of primary care physicians, specialists, urgent care and an acute care hospital. **However, based on the millage rate constraints, we will not have a health care reserve and ability to pursue additional opportunities to close the health care access gap in South Fulton.**

The County, through our relationship with the Georgia Department of Behavioral Health and Developmental Disabilities (DBHDD), have developed and launched construction of the Behavioral Health Crisis center which will be funded through state support secured during the 2023 legislative session.

In addition to the items listed above, the County provided expanded support in the areas of Sadie G. Mays, Home Delivered Meals, Quality Living Services, individual youth programs, and Summer Youth programs.

-2024

In 2024, we are investing over \$215.8 million towards the Health and Human Services strategic focus area.

As part of the FY2024 Proposed Budget, the County will continue to focus on preventing health disparities by educating residents and connecting them to available resources, help residents realize their education potential through community services programs and support the vulnerable residents through our social services.

We will continue our base investment in popular Health and Human Services programs including

Community Services Programs, Quality Living Services and Senior Services programs including food assistance, case management, and transportation services. In addition, we will continue development of the Integrated Prevention and Care Plan to address HIV Elimination. Moreover, the County plans to maintain its investment in behavioral health services including the School Based Therapy and Permanent Supportive Housing programs.

The County will increase its investment for indigent health services with Grady and addressing health access with a continued partnership with Morehouse School of Medicine. The County will move forward with the renovation of a North Fulton facility to centralize Health and Human Services and will embark on a feasibility study for a Health and Humans Services facility in South Fulton.

Justice and Safety

-2023

In 2023, the primary focus of the justice system was ensuring that Fulton County meets or exceeds recognized standards for Justice and Safety functions.

The County also maintained its investment towards the implementation of a virtual court structure. The funding was used to expand the Justice System's virtual capability including enhancements to the jury selection process for State Court and tripling the number of Zoom Rooms at the jail. With the use of federal resources, the Justice System continued its multiyear plan (Project ORCA) to reduce case backlogs in Superior, State, Magistrate, and Juvenile Courts. The program is expected to exhaust American Rescue Plan resources and end in June 2024.

The County allocated financial resources towards addressing jail overcrowding through the relocation of inmates to other neighboring jails or use of the funds for other programs that helped reduce the jail population. This effort was expected to provide inmates with better conditions and mitigate the spread of illnesses, including COVID-19, and lessen mental health complications. The County also continued resources to keeping the Alpharetta city jail open and completed Phase 1 of the jail feasibility study. The Board of Commissioners approved Phase 2 of the feasibility study and directed leadership to source options related to the construction and financing of a replacement jail.

The County continued construction of a public safety training center and completed the construction of a state of the art animal shelter which will open for operations in November 2023.

Fulton County Public Safety departments were 100% operational during the year. All functions delivered critical services in an efficient and effective manner to ensure the safety of residents and employees.

-2024

In 2024, we are investing over \$462.8 million of appropriated funds towards the Justice and Safety focus area.

During 2024, the County will conclude our multiyear backlog reduction program (Project ORCA). The County plans to continue to publish court performance data in a monthly operations report to the BOC as well as the public facing county website.

We will continue to invest in the operation of the Justice Diversion center expected to open in 1Q2024.

We will continue and complete the renovation and build out of the public safety training center.

We will continue our security transformation initiative including the safety and security efforts of hardening access points around county facilities.

We will continue investing in resources for inmate outsourcing to address jail overcrowding and increased resources for the jail bridging program including inmate medical services, inmate and jail staff food services, public relations, and tower staffing.

Open and Responsible Government

-2023

During FY2023, the County continued updating the disparity study to determine if inequities exist in public procurement and contracting that could adversely affect disadvantaged businesses owned by women or minorities. The study should conclude in 2024.

The Department of Purchasing and Contract Compliance implemented and launched the E-Procurement system where all solicitations are now posted and received electronically.

We continued our investment in our tax and revenue system by upgrading to the latest release and completed the much anticipated rollout of Office365 including a migration to Sharepoint which provides realtime access to emails and data files.

We continued to build out our Open Government platform with increased access to dashboards, standards and performance measures.

-2024

In 2024, we are investing \$266.7 million towards the Open and Responsible Government strategic

focus area.

Fulton County Registrations and Elections Department will be responsible for organizing and managing four elections including the Presidential Preference Primary, General Primary, runoff, and Presidential elections throughout the year. An additional run-off election is also planned, if necessary.

The FY2024 Proposed Budget includes a 5% cost of living increase for employees. For vacant positions, historically, the county has fully funded the salary and fringe financial resources for the entire year. In practice, a majority of vacant positions are still in the recruitment process and not filled as of the beginning of the year. With the financial resources available, the County will continue recouping attrition savings by partially funding salary and fringe benefits of vacant positions.

The County maintains the commitment to attract, hire and retain top talent.

During FY2024, the County is also planning to conclude the second disparity study to improve suppliers and diversity. Additional resources will also be made available to enhance our contracting and purchasing capabilities.

Infrastructure and Economic Development

-2023

The County continued with Renew the District, an initiative to accelerate re-development and increase economic opportunities on the Fulton Industrial District corridor. In addition, the County continued with the \$100 million dollar expansion of the Fulton County Airport to stimulate economic development.

The County acquired a parking lot to increase parking spaces for the Bowden Senior Center.

Our IT Infrastructure Team continued playing a key role during the year by focusing on technological stability across service areas and the County's workforce. It continued education and support of educating the workforce of dangers associated with cybersecurity through an increased technological workforce.

Our Physical Infrastructure Team continued to maintain our facilities and focus on the prevention of COVID-19 within the workplace. The team embarked on the Reimagining the Workplace initiative to develop the workspace of the future via pandemic proofing, redesigning of spaces

and relocating departments and functions with the goals of effectiveness, efficiency, productivity, and increased customer service.

During FY2023, the County continued the capital review and assessment process. By performing a thorough review of each request, our Infrastructure Team assessed the viability of each project and provided recommendations to Executive Leadership. Due to financial constraints, priorities were given to life/health/safety projects.

The County continued sourcing options for a new Enterprise Resource Planning system (ERP) during FY2023. Currently in process, we will present optimization of our current application in an upcoming meeting.

The County also opened the Elections Hub and Operational Center for the continued operations of Registration and Elections, Emergency Management, Real Estate and Asset Management, Information Technology, Clerk to the Superior and Magistrate Courts, Marshal, Police and Sheriff.

The County completed construction and will have the formal grand opening of the \$42 million world class animal shelter in November 2023.

The Department of Real Estate and Asset Management completed new landscape installations at six libraries and the Hammond House. They also replaced critical fire-safety equipment in the Government Center and Justice Center Tower and completed the retrofit of the Government Center Cooling tower.

-2024

In 2024, we are investing \$337 million towards the Infrastructure and Economic Development Strategy.

We will continue to execute water infrastructure improvements of \$1B on Big Creek, Little River, Camp Creek, and collection distribution systems to promote growth opportunities.

We will continue our investment in capital projects with our pay as you go program with a focus on developing tools to have a steady acquisition and replacement program for vehicle and equipment needs.

The County is planning to start construction on the Reimagining of the County's workplace to provide employees with increased flexibility and collaboration spaces.

We will continue the implementation of our multi-year Visioning plan at the Fulton County Airport. The plan includes a new administration office, a modernized aircraft rescue and firefighting command center, and more hangar space.

We will continue our county-wide animal services at our recently opened world-class animal services shelter.

The County will begin renovation of an existing county facility to serve as the new home to the South Fulton Training center for our developmental disabilities clients.

Working through the South Fulton Municipal Regional Jail Authority, we plan to issue \$100 million in bonds to begin the design and program management for the planned replacement jail.

Arts and Libraries

-2023

The County continued with innovative virtual programming and noted a marked increase in virtual circulation of the borrowing of digital materials through third-party sites which include OverDrive, Hoopla and Paper.

Arts and Culture funded 185 artists and arts organizations with our Contract for Services Program (CFS). We also secured a partnership with Georgia Tech and Microsoft to kick-off our Future Lab Initiatives, where Public Art intersects with technology and facilitates emerging artists. Moreover, Arts and Culture partnered with one of our funding organizations to produce a Disability Study that supports artists, patrons, and staff in reference to total access to arts facilities in the county.

We worked with artists appointed to the Rogers Bridge Public Art commission This project, a collaborative effort funded by the county and city showcases the integration of art and historical preservation.

The County transferred ownership of the West End Performing Arts Center to the City of Atlanta.

The County fully implement the transition of FGTV under Arts and Culture to enhance and improve Fulton Films programming and services.

In 2023, we continued support of the F.A.C.E. (Fashion, Art, Culture and Education) program and partnered with a variety of brands and organizations to collectively market Fulton County as a key destination for fashion in the United States.

The County provided expanded support of several Arts programs including the Contract for Services programs, Fulton Films and provided capital funding support for Bear Creek and Chattoahoochee Nature Centers.

-2024

In 2024, we are investing \$56.6 million towards the Arts and Libraries strategic area.

We will maintain our financial commitment to the Library System and will be a partner in the Vision of the Library of the future (strategic plan) with a focus on early literacy and digital inclusion.

We will continue to leverage the remainder of our Federal funding to enhance our investment to combat food deserts through Fulton Fresh programs. We will also maintain our annual investment in e-materials, to satisfy increasing demands triggered as a result of the ongoing public health emergency.

Our commitment to the Arts will continue in 2024. We will continue our legacy programs, including Contracts for Services and support for Fulton Films.

Conclusion

In 2024, the County will continue a course of providing efficient high-impact service within the financial resources available.

This \$1.34 billion budget reflects both, the needs of our residents and a steady operational and fiscally responsible plan.

Thank you for your continued support and we look forward to your feedback on the FY2024 Proposed Budget.

A handwritten signature in blue ink, appearing to read 'R. Anderson', written in a cursive style.

Richard “Dick” Anderson
County Manager, Fulton County

FY2024 Proposed Budget by Fund and Year

in millions \$

Fund Name	FY2022 Amended Budget	FY2023 Amended Budget	FY2024 Proposed Budget
General Fund	\$ 857.2	\$ 897.5	\$ 917.2
Airport Fund	7.6	7.6	7.7
Water Revenue Fund	159.3	185.4	164.1
Water Renewal Fund	100.1	111.4	105.5
FID Fund	28.2	27.9	28.3
Animal Services Fund	-	-	11.7
911 Emergency Fund	8.6	8.2	8.5
Bond Fund Library	15.6	16.6	16.6
Risk Fund	64.2	64.9	60.0
Special Appropriation	17.5	18.8	19.4
Grand Total	\$ 1,258.3	\$ 1,338.2	\$ 1,338.9

FY2024 Proposed Budget by Focus Area and Fund

in millions \$

Fund Name	Health and Human Services	Justice and Safety	Open and Responsible	Infrastructure & Economic Development	Arts and Libraries	Grand Total
General Fund	\$ 139.0	\$ 424.2	\$ 200.3	\$ 114.2	\$ 39.6	\$ 917.2
Airport Fund	-	\$ 0.5	\$ -	\$ 7.2	\$ -	\$ 7.7
Water Revenue Fund	76.5	\$ -	\$ 5.0	\$ 82.5	\$ -	\$ 164.1
Water Renewal Fund	-	\$ -	\$ -	\$ 105.5	\$ -	\$ 105.5
FID Fund	-	\$ 4.1	\$ 0.1	\$ 24.1	\$ -	\$ 28.3
Animal Services Fund	-	\$ 11.7	\$ -	\$ -	\$ -	\$ 11.7
911 Emergency Fund	-	\$ 8.5	\$ -	\$ -	\$ -	\$ 8.5
Bond Fund Library	-	\$ -	\$ -	\$ -	\$ 16.6	\$ 16.6
Risk Fund	-	\$ -	\$ 60.0	\$ -	\$ -	\$ 60.0
Special Appropriation	0.3	\$ 13.8	\$ 1.3	\$ 3.5	\$ 0.4	\$ 19.4
Grand Total	\$ 215.8	\$ 462.8	\$ 266.7	\$ 337.0	\$ 56.6	\$ 1,338.9

FY 2024 Proposed Budget by Department and Focus Area

in millions \$

Department	Health and Human Services	Justice and Safety	Open and Responsible Government	Infrastructure and Economic Development	Arts and Libraries	Grand Total
Arts & Culture	\$ -	\$ -	\$ -	\$ -	\$ 6.2	\$ 6.2
Behavioral Health	\$ 18.1	\$ -	\$ -	\$ -	\$ -	\$ 18.1
Board of Commissioners	\$ 0.2	\$ -	\$ 4.4	\$ -	\$ -	\$ 4.7
BOH Allocation	\$ 11.2	\$ -	\$ -	\$ -	\$ -	\$ 11.2
Child Attorney	\$ -	\$ 3.7	\$ -	\$ -	\$ -	\$ 3.7
Clerk to the Commission	\$ -	\$ -	\$ 1.4	\$ -	\$ -	\$ 1.4
Community Dev.	\$ 9.9	\$ -	\$ -	\$ -	\$ -	\$ 9.9
County Attorney	\$ -	\$ -	\$ 15.3	\$ -	\$ -	\$ 15.3
County Auditor	\$ -	\$ -	\$ 1.4	\$ -	\$ -	\$ 1.4
County Manager	\$ -	\$ -	\$ 4.1	\$ -	\$ -	\$ 4.1
County Marshal	\$ -	\$ 7.3	\$ -	\$ -	\$ -	\$ 7.3
District Attorney	\$ -	\$ 37.6	\$ -	\$ -	\$ -	\$ 37.6
Diversity and Civil Rights	\$ -	\$ -	\$ 1.7	\$ -	\$ -	\$ 1.7
Econ. Dev./ Select Fulton	\$ -	\$ -	\$ -	\$ 0.9	\$ -	\$ 0.9
Emergency Management	\$ -	\$ 12.6	\$ -	\$ -	\$ -	\$ 12.6
Emergency Services - 911	\$ -	\$ 12.2	\$ -	\$ -	\$ -	\$ 12.2
External Affairs	\$ -	\$ -	\$ 2.8	\$ -	\$ -	\$ 2.8
Family & Children Services	\$ 1.7	\$ -	\$ -	\$ -	\$ -	\$ 1.7
Finance	\$ 0.0	\$ -	\$ 14.2	\$ -	\$ -	\$ 14.3
Fire	\$ -	\$ 0.5	\$ -	\$ -	\$ -	\$ 0.5
Fire Rescue	\$ -	\$ 0.4	\$ -	\$ -	\$ -	\$ 0.4
Grady Hospital Transfer	\$ 51.3	\$ -	\$ -	\$ -	\$ -	\$ 51.3
HIV Elimination	\$ 0.1	\$ -	\$ -	\$ -	\$ -	\$ 0.1
Human Resources	\$ -	\$ -	\$ 6.7	\$ -	\$ -	\$ 6.7
Information Technology	\$ -	\$ 0.0	\$ -	\$ 35.9	\$ -	\$ 35.9
Juvenile Court	\$ -	\$ 16.7	\$ -	\$ -	\$ -	\$ 16.7
Library	\$ -	\$ 0.1	\$ -	\$ -	\$ 30.8	\$ 30.9
Magistrate Court	\$ -	\$ 4.9	\$ -	\$ -	\$ -	\$ 4.9
Medical Examiner	\$ -	\$ 6.5	\$ -	\$ -	\$ -	\$ 6.5
Non Agency	\$ 19.9	\$ 75.2	\$ 129.2	\$ 64.3	\$ 19.6	\$ 308.1
Police	\$ -	\$ 15.0	\$ -	\$ -	\$ -	\$ 15.0
Probate Court	\$ -	\$ 5.8	\$ -	\$ -	\$ -	\$ 5.8
Public Defender	\$ -	\$ 26.1	\$ -	\$ -	\$ -	\$ 26.1
Public Works	\$ 76.6	\$ 0.1	\$ -	\$ 196.6	\$ -	\$ 273.2
Purchasing	\$ -	\$ -	\$ 4.7	\$ -	\$ -	\$ 4.7
Real Estate & Asset Mgmt	\$ -	\$ -	\$ -	\$ 39.3	\$ -	\$ 39.3
Registration & Elections	\$ -	\$ -	\$ 40.2	\$ -	\$ -	\$ 40.2
Senior Services	\$ 26.8	\$ -	\$ -	\$ -	\$ -	\$ 26.8
Sheriff	\$ -	\$ 146.7	\$ -	\$ -	\$ -	\$ 146.7
Solicitor General	\$ -	\$ 12.9	\$ -	\$ -	\$ -	\$ 12.9
State Court - General	\$ -	\$ 8.6	\$ -	\$ -	\$ -	\$ 8.6
State Court - Judges	\$ -	\$ 6.9	\$ -	\$ -	\$ -	\$ 6.9
State Court General	\$ -	\$ 0.5	\$ -	\$ -	\$ -	\$ 0.5
State Court Solicitor	\$ -	\$ 0.7	\$ -	\$ -	\$ -	\$ 0.7
Superior & Magistrate Court - Clerk	\$ -	\$ 26.3	\$ -	\$ -	\$ -	\$ 26.3
Superior Court - General	\$ -	\$ 23.6	\$ -	\$ -	\$ -	\$ 23.6
Superior Court - Judges	\$ -	\$ 9.8	\$ -	\$ -	\$ -	\$ 9.8
Superior Court General	\$ -	\$ 2.2	\$ 0.0	\$ -	\$ -	\$ 2.2
Tax Assessor	\$ -	\$ -	\$ 21.9	\$ -	\$ -	\$ 21.9
Tax Commissioner	\$ -	\$ -	\$ 18.7	\$ -	\$ -	\$ 18.7
Grand Total	\$ 215.8	\$ 462.8	\$ 266.7	\$ 337.0	\$ 56.6	\$ 1,338.9

Fund Synopsis

Fulton County's Budget is structured on the basis of individual funds. Each fund represents a distinct financial entity with its own revenues and expenditures. Listed below is a description of the major operating funds used.

The General Fund (Fund 100) is a tax-based fund used to provide and account for costs of services, which are supplied, on a countywide basis, such as court, health, library and welfare services.

The Fulton Industrial District Fund (Fund 301) is used to account for all financial activities in the Fulton Industrial Boulevard Corridor. Separate taxes are levied in the area and municipal type services are provided for the citizens living in the area. The municipal type services provided include police, fire, code enforcement and business license. Financing is provided by a specific annual property tax levy and fees and charges for services.

The Animal Services Fund (Fund 312) will be created in 2024. This contractual services fund provides for the County's animal service activities. It is funded by the revenue received from the participating municipalities along with a supplement from the General Fund.

The Communications (911) Fund (Fund 340) was created in 1994. This fund provides for the County's emergency communication operation. It is funded by the "911 surcharge" on county residents' telephone bills and by a supplement from the General Fund.

The Water & Sewer Revenue System (Fund 201), which is composed of the Water & Sewer Revenue Fund, and the Water & Sewer Renewal and Extension Fund (Fund 203), is funded principally from fees paid by water and sewer customers for water and sewer services. Taxes are not used as a source of revenue for the system; fees are set at a level to make the system self-supporting.

The Bond Fund (Fund 600) is a taxed-based fund used by Fulton County to provide the capital necessary for major infrastructure improvements and falls into two categories:

- Annual Bond – General Obligation Bond (GOB). The entire general tax-base of Fulton County supports debt incurred through an issuance of these bonds. The County is authorized by the State to issue up to \$3,000,000 in (GOB) on an annual basis without a referendum.
- Referendum General Obligation Bonds. The entire general tax base of the County supports debt created by issuing this type of bond. State Law requires that a referendum be held before these bonds may be issued.

The Risk Management Fund (Fund 725) was created in 1999 to account for insurance services provided to all agencies in the County. The primary insurance activities financed from this fund

include automobile physical damage, automobile liability, employee and Public Officials bonds, building & contents, medical malpractice, general liability, risk management operating expenses, and in 2004 the Workers' Compensation self-insurance program.

The Airport Fund (Fund 200) was created in 2002 to be in compliance with the Government Accounting Standards Board's (GASB) thirty-four (34) reporting requirements that require an Airport to operate and be reported as an Enterprise Fund. The Airport Fund's Budget is balanced using revenues generated from services, rentals and sales, and subsidized if needed by the General Fund.

The Special Appropriation Funds (various funds) are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

General Fund

The FY2024 General Fund Proposed Budget is \$917 million, including approximately \$412 million allocated to personnel and \$505 million allocated to other operating expenditures. The FY2024 budget represents an estimated \$19.7 million increase from the FY2023 adopted budget of \$897.5 million. This change is the result of multiple efforts including increases and decreases in revenue and expenditures.

The main drivers in the budget includes the Board of Commissioner decision to maintain a flat millage rate in 2023 resulting in revenue adjustments across both years while simultaneously increasing support of the Sheriff's Office and in particular, support for the operation of the current Fulton County Jail and planning efforts for the replacement jail. Other drivers include increases within Registration and Elections to support the 2024 Elections which include a Presidential and other Statewide election, compensation adjustments in the form of a 5% COLA for County employees, and inflation. Resources were reallocated resulting in several decreases including the application of an attrition factor applied to all vacant positions, a reduction in departmental operating budgets to align with programs associated with non-recurring funding resources, and continued funding of inmate outsourcing and the jail bridging plan.

The budget is balanced with \$879 million in revenue, the use of \$38 million in fund balance, and operating expenditures of \$917 million. **This represents the third year in a row where expenses have exceeded revenues requiring use of the fund balance and leaves a fund balance of \$153 million, which represents 16.667% of total yearly expenditures as required by Fulton County's fund balance reserve policy.**

The FY2024 General Fund Proposed Budget is designed to provide the necessary resources for sufficient levels of service within the above-mentioned established financial constraints. Working within these financial constraints, there were no additional resources available to fund program enhancements. A rules-based criterion was developed to propose any additional funding which may accrue between now and the end of the fiscal year be prioritized first for enhancements based on life safety, contractual, regulatory, statutory, or inflationary drivers. This approach results in many unmet requests; however, the remaining enhancement requests are categorized in prioritized tranches including Employees, Community (Community and Community – Competitively Bid Programs), Justice Related, ORCA and All Others.

Budget Preparation and Process Changes

For FY2024 budget preparation, the County's Executive Team kept the Board of Commissioners informed and engaged beginning in Spring 2023 with a five-year outlook based on commitments, actions taken and known budgetary pressures. In addition to mid-year FY2023 updates and

projections, monthly information updates were presented at the Board of Commissioner meetings. This process provided the Board with an opportunity to understand the direction and provide feedback concerning priorities during the FY2024 process. In tandem, the Executive Team accepted requests from county departments, agencies and stakeholders identifying costs required to maintain FY2023 service levels along with a variety of enhancements within personnel and other operations for expanding existing programs, funding new programs and initiatives and capital requests in the areas of equipment, facilities, vehicles, and technology. Based on discussion updates and guidance received from Board of Commissioners, various scenarios were explored including increasing revenue projections, expenditure adjustments such as personnel and operating budget reductions, review of contracts, services and unfunding of services previously provided that did not have a designated recurring funding source.

The County Executive team discussed the above-mentioned scenarios and applied a rules-based approach. This approach included the prioritization of requests that were statutory, regulatory, inflationary or contractually driven increases or had a life/safety consequence. In addition, consideration was given to additional unavoidable expenditures including Board of Commissioner approved items. Requests based on new personnel staff, compensation adjustments (outside of the 5% COLA), new programs or program expansions were outside of the rules-based criteria and not recommended for funding. This approach helped the Executive Team identify a consistent level of review. This methodology allowed candid discussion among all stakeholders to present and explain the relationship between resources available, existing commitments, and available funding for investment.

Organizational Impacts

- Beginning in 2024, the costs to provide county animal services (contractual, maintenance, dispatch, etc.) and the user fees received from the participating municipalities will be reallocated to the Animal Services fund. The general fund will continue to support costs not supported by the municipalities including mandated services and debt payments related to the new animal services facility. This proposal will reduce the resources available in the Emergency Communications, Emergency Management and Department of Real Estate and Asset Management departments.
- The County is reallocating Police department personnel resources to align with activities performed in the General fund and South Fulton Special Services District.

Discussion of General Fund Revenue Assumptions

The total FY2024 General Fund revenue budget is \$879 million and was developed with the following assumptions and considerations:

- The County’s primary source of revenue is property tax. The FY2024 current year property tax revenue projection assumes a flat millage rate of 8.87 as provided by the Board of Commissioners in their guidance on the budget. The final determination of the FY2024 millage rate by the Board of Commissioners will take place during the summer of 2024.
- The property tax revenue projection assumes a billable growth rate of 7% in billings. This growth rate which increased from a conservative 3%, is based on the average of the last 7 years and derived through a combination of reassessments and new construction.
- The FY2024 property tax revenue projection assumes a 96% collection rate, in line with historical trends.
- The revenue projection for FY2024 assumes Prior Year Property Tax Revenue of approximately 3% of FY2023 billings. If the collection rate of FY2024 billings during 2023 is higher/lower than expected, the FY2024 projection for Prior Year Taxes will be adjusted accordingly as this is simply a timing difference.
- Motor vehicle taxes and TAVT are expected to remain at approximately the same level as FY2023.
- In FY2024, receipts of local option sales tax are expected to be \$18.5 million. This amount reflects a renegotiated agreement and the expectation on the overall economy in 2024. Based on the renegotiated rate approved in November 2022, the County’s share will increase from 4.98% to 12.5% over the next decade with a 6% share in 2024.
- Assumes the return of \$2 million in TAD increment from the closure of the East Point TAD #1 and the Princeton Lake TAD. 2024 will be the last year tax increment will be collected on the Atlantic Station TAD and an expectation that the tax increment will be returned in 2025 to the County’s general fund and will be established in writing with Invest Atlanta.
- The County anticipates other revenue collection trends to follow similar patterns as FY2023.

Discussion of Expenditure Components in the General Fund

This \$917 million FY2024 General Fund Proposed Budget reflects our plans and objectives approved from requests received from County departments, agencies, and stakeholders. Its structure has been divided into areas to demonstrate a comprehensive approach to simplify its components and highlight the most critical commitments/objectives as we move into 2024.

- **Recurring (Base Budget):** These resources ensure a similar level of recurring operations is maintained and we can fulfill commitments made by the Board of Commissioners. Contractual and inflationary increases are being proposed for priority funding from realized 2023 expenditure underruns.

- **Understanding through Operational Review of Projects and Contracts** Includes a continued review of the County's over 600 contracts to ensure the efficient and effectiveness in meeting the County's established priorities.
- **Lapse of Supplemental Funding of Projects:** Due to limited financial resources, in FY2024 Proposed budget, there is a lapse of supplemental funding for projects without a defined funding source. Some of the projects include several initiatives added during the January 18, 2023 Board of Commissioners meeting where an additional \$36 million in new program and program expansions were created. For program expansions, such as the Contracts for Services (CFS) and Community Services Programs (CSP), recurring funding is still provided in the base budget, however, supplemental funding provided in FY2023 through a one-time funding source to enhance or expand these programs has lapsed due to the limited financial resources available.
- **Elections:** The financial investment allocated for Elections purposes provides the necessary resources for four out of five election cycles. These are the March 2024 - Presidential Preference Primary, May 2024 -General Primary, June 2024 – General Primary Runoff and November 2024 – General Election. If a December 2024 - General Election runoff is required, it is proposed to be funded from 2024 underruns.
- **Employees:** Includes a 5% cost of living increase (COLA) for all filled positions. Maintains funding for filled positions but includes an attrition reduction by not fully funding the salary and fringe financial resources for departments with vacant positions.
- **Enhancements:** Includes several enhancements considered during the budget setting process based on known pressures.
- **+ Enhancements:** Includes a set of enhancements that were prioritized based on a thorough review of requests submitted during the budget request process. Prioritized into tranches, these enhancements are proposed to be funded with additional resources, if any, identified at the end of the 2023 fiscal year.

Base Budget - \$800 million

As part of our FY2024 budget development process, we identified the County's "Base Budget". This represents the current funding needed to address historical spending patterns including personnel expenditures (filled and vacant) and other operational spending. Due to competing inflationary increases, operations may not function at the previous level of service. Based on our assessment, we estimate the total expenditure footprint to be approximately \$917 million. The structure of the Base Budget is as follows:

- **It includes partial funding for departments with vacant positions.** This estimate assumes a workforce that is in line with the recurring personnel structure approved as part of the

FY2023 budget and adjusted for a reduction of salary and fringe benefits of vacant positions. This assumes that vacant positions will be recruited and filled on a staggered basis reducing the need for full funding of vacant positions for the entire year.

- **Recurring operational needs are funded.** This estimate assumes funding of existing recurring costs associated with legacy contracts, leases, and other recurring operational needs. This also includes the annual base allocation to the Fulton County Board of Health (BOH).
- **Includes sufficient resources to cover all existing debt service obligations.**
- **Meets our existing commitments to Grady.** All operational and debt service commitments to Grady, approved by the Board of Commissioners, are included in the FY2024 Proposed Budget including resources contemplated during contract negotiations
- **Includes resources needed to meet our pension obligation.**
- **Includes resources needed for inmate outsourcing.** Funding has been provided to meet current contractual obligations for inmate outsourcing at four locations (Atlanta, Cobb County, Forsyth County, Oconee County)
- **The increase in several lease obligations.**
- **No increase to Risk Management fund premiums beyond normal funding level.** – Same funding level as in FY2023.
- **Includes resources needed for securing physical access points around several government facilities.** A total of \$1.2 million is made available to continue improvement of security in several County facilities.
- **Takes into consideration our annual allocation of capital funding of \$7.5 million.** This is part of our “Pay as You Go” capital program and allows the County to maintain our facilities, prevent potential risks and ensure facility-related emergencies are handled swiftly. As part of a new rigorous capital review process, life/safety and continuity of operations items were prioritized first to fund. The funding for selected investments is included in the FY2024 Non-Agency Proposed expenditure budget. During 2024, these resources will be transferred to the Department of Real State and Asset Management (DREAM) and the Department of Information Technology capital budgets for identification and use.

Elections — Additional \$35 million

The County will allocate an additional \$35 million for Registration and Elections Department above the standard personnel and operating budget. This increase is added as it is a general election year. It was noted in 2023, that the \$15 million allocated was insufficient to fund the 2024 election cycle. The election cycles are as follows:

March 2024 - Presidential Preference Primary

May 2024 - General Primary

June 2024 - General Primary Runoff

November 2024 - General Election

If a December 2024 - General Election runoff is required, it is proposed to be funded from 2024 underruns.

Employees — Net Increase of \$6 million

The FY2024 Proposed Budget includes a net increase of \$6 million for personnel related costs. The net increase is from a \$16 million increase for the cost-of-living adjustment and a \$10 million decrease for attrition.

The \$16 million increase represents a proposed 5% COLA for all filled positions in 2024. This financial resource will be housed in Non-Agency and will be allocated to address this action for filled positions that cannot be absorbed by a department's budget.

For vacant positions, historically, the county has fully funded the salary and fringe financial resources for the entire year. In practice, many vacant positions are still in the recruitment process and not filled as of the beginning of the year. In addition, with the increased recruitment and retention strategies, there is still a level of attrition. With the limited financial resources available, there will be a decrease of \$10 million dollars in personnel expenditures because the county has implemented the following:

- Departments with vacant positions as of 4Q2023 will receive a reduction of their personnel expenditures. The total averages 29% per position among departments identified with vacant positions.
- These departments have the ability to recruit for their vacant positions, but the reduction assumes that vacant positions will be recruited and filled on a staggered basis reducing the need for full funding of vacant positions for the entire year. Departments will manage the resources available to onboard employees.

Enhancements Already Considered in Budget

There were several separately identified/known expenditures enhancements included in the proposed budget calculation and discussion, as a result of known external pressures. With the application of the known pressures, the following funding allocations are included in the FY2024 Proposed Budget:

BEHAVIORAL HEALTH - \$3,810,000

The County will continue to invest in behavioral health services to address criminal justice reform, the county's homeless population, and to serve as the safety net provider of core mental health and substance abuse services.

As part of our commitment, we will set aside approximately \$3.8 million (non-recurring). The resources will be allocated as follows:

- Funding of \$520,000 (non-recurring) will be allocated for services to support the Emerging Adults Re-Entry Team (18–24-year-old).
- Funding of \$2.09 million (non-recurring) will be allotted for school-based therapy services. This program helps students overcome behavioral, emotional, or social problems that interfere with success at school and home.
- We will also continue our investment in Behavioral Health and Housing/Homeless initiatives by allocating \$800,000 (non-recurring). These resources will fund the Permanent Supportive Housing program.
- Funding of \$400,000 (non-recurring) dedicated towards Pre-Arrest Diversion programs.

BOARD OF HEALTH \$800,000

- The FY2024 Proposed Budget includes an allocation of \$800,000 (non-recurring) to fund supplemental contributions for salaries and benefits for employees transferred from Fulton County to the Board of Health. These resources will be kept in a separate program/unit within the Board of Health FY2024 allocation. Payments against these resources will be based on actual costs associated with the supplemental salary and benefit contributions for those specific employees transferred.

GRADY \$1,500,000

The FY2024 Proposed Budget includes an additional \$1,500,000 for additional services based on the status of contract negotiations.

NON-AGENCY – \$70,503,106

- The County plans to allocate \$19,100,000 (non-recurring) towards addressing overcrowding at the jail. The resources are for contractual rates at the Atlanta Detention Center, Cobb County, Forsyth County and Oconee County. This effort is in line with the Board of Commissioners and the Fulton County Sheriff’s objective to provide inmates with better conditions while mitigating the spread of illnesses, including COVID-19, and lessening mental health complications.
- Additional funding of \$16,000,000 (recurring) is set aside for a 5% cost of living increase for all employees (filled positions).
- Additional funding of \$2,000,000 (recurring) for residual and incremental funding received from closed tax allocation district closing. Funds will be budgeted as a pass through to a facilities reserve as required by BOC resolution.
- Additional funding of \$1,200,000 (non-recurring) for efforts toward safety and security of hardening access points of and around county facilities.

- Additional funding of \$703,276 (non-recurring) for costs associated with medical contract increases related to the employee health plan.
- Additional funding of \$1,000,000 (recurring) for costs associated with the opening of the public safety training center.
- Additional funding of \$630,000 (non-recurring) for senior transportation contingency (held in non-agency based on utilization and need).
- Additional funding of \$1,700,000 (non-recurring) for Diversion center operational contingency.
- Additional funding of \$2,500,000 (non-recurring) for the Behavioral Health Crisis Center needs.
- Additional funding of \$1,947,260 (non-recurring) for the Morehouse School of Medicine healthcare services
- Additional funding of \$10,000,000 (recurring) for the debt service associated with the replacement jail.
- Additional funding of \$1,500,000 (non-recurring) for costs associated with Health and Human Services – South – feasibility study.
- Additional funding of \$500,000 (non-recurring) for public relations costs.
- Additional funding of \$2,522,570 (non-recurring) for costs associated wayfinding, FMLA contractual increases and lease and utility increases.

REAL ESTATE AND ASSET MANAGEMENT \$230,000

- An increase of \$230,000 (non-recurring) in the budget for incremental costs associated with rental leases.

REGISTRATION AND ELECTIONS \$35,000,000

- An increase of \$35 million (non-recurring) in the budget to fund four county-wide elections for 2024.
 - March 2024 - Presidential Preference Primary
 - May 2024 -General Primary
 - June 2024 – General Primary Runoff
 - November 2024 – General Election

SENIOR SERVICES - \$100,000

- The Department will receive \$100,000 (non-recurring) to supplement existing funding for the Quality of Living Services (QLS) initiative.

SHERIFF – \$ 16,296,724 – JAIL BRIDGING PROGRAM

- Funding of \$1,320,000 (non-recurring) will be added to the Sheriff’s Office to cover the tower staffing contract.
- Funding of \$1,826,724 (non-recurring) will be added to cover the increased costs for the inmate food contract.
- Funding of \$ 650,000 (non-recurring) will be added to cover the increased costs for the inmate food contract (jail staff)
- Funding of \$12,500,000 (non-recurring) will be added to cover increased contractual costs for the inmate medical contract including pass through medication.

STATE COURT GENERAL – \$260,000

- An increase of \$260,000 (non-recurring) to provide additional judicial officer’s support.

(+) Additional Enhancements – In 2024

In addition to the above mentioned enhancements already considered, there were over \$120 million in unique personnel/operating requests and almost \$63 million in capital requests received from departments, agencies and external stakeholders during the FY2024 budget process. The requests were separately reviewed and prioritized into tranches for funding consideration if additional resources are realized at the end of 2023. The County Manager presents the following operating requests color coded in priority for consideration. Details for each request are included and color coded in the Appendix.

1) RULES - \$12.5 million (BLUE)

The rules-based criteria included priority consideration for regulatory, statutory, inflationary, and contractually driven increases. The criteria also considered requests with a compliance and/or life safety consequence. It did not prioritize new county programs and/or current program expansion.

2) Employees - \$13 million (GREEN)

Funding to update and transition employees to the Segal compensation plan to align starting salaries with market rates.

3) Community - \$8.9 million (YELLOW)

Program expansion requests from various departments with community impact including Community – Competitively Based Programs and additional community programs. Departments with requests in this group include Arts & Culture, Community Development, the Library, Non-Agency, and Senior Services.

4) Justice Related - \$57.5 million (**ORANGE**)

Program expansion requests from Justice agencies including the County Marshal, District Attorney, Juvenile Court, Magistrate Court, Probate Court, Public Defender, Sheriff, Solicitor General, State Court and Superior Court.

5) ORCA - \$9 million (**NAVY**)

Program expansion requests from all Justice agencies to continue personnel and operating expenditures for August – December 2024, after the ORCA program federally funded by the American Rescue Plan dollars end. While this enhancement is for the last five months of 2024, there would be a \$32 million yearly need, if the positions are maintained.

6) All Others - \$18.9 million (**PURPLE**)

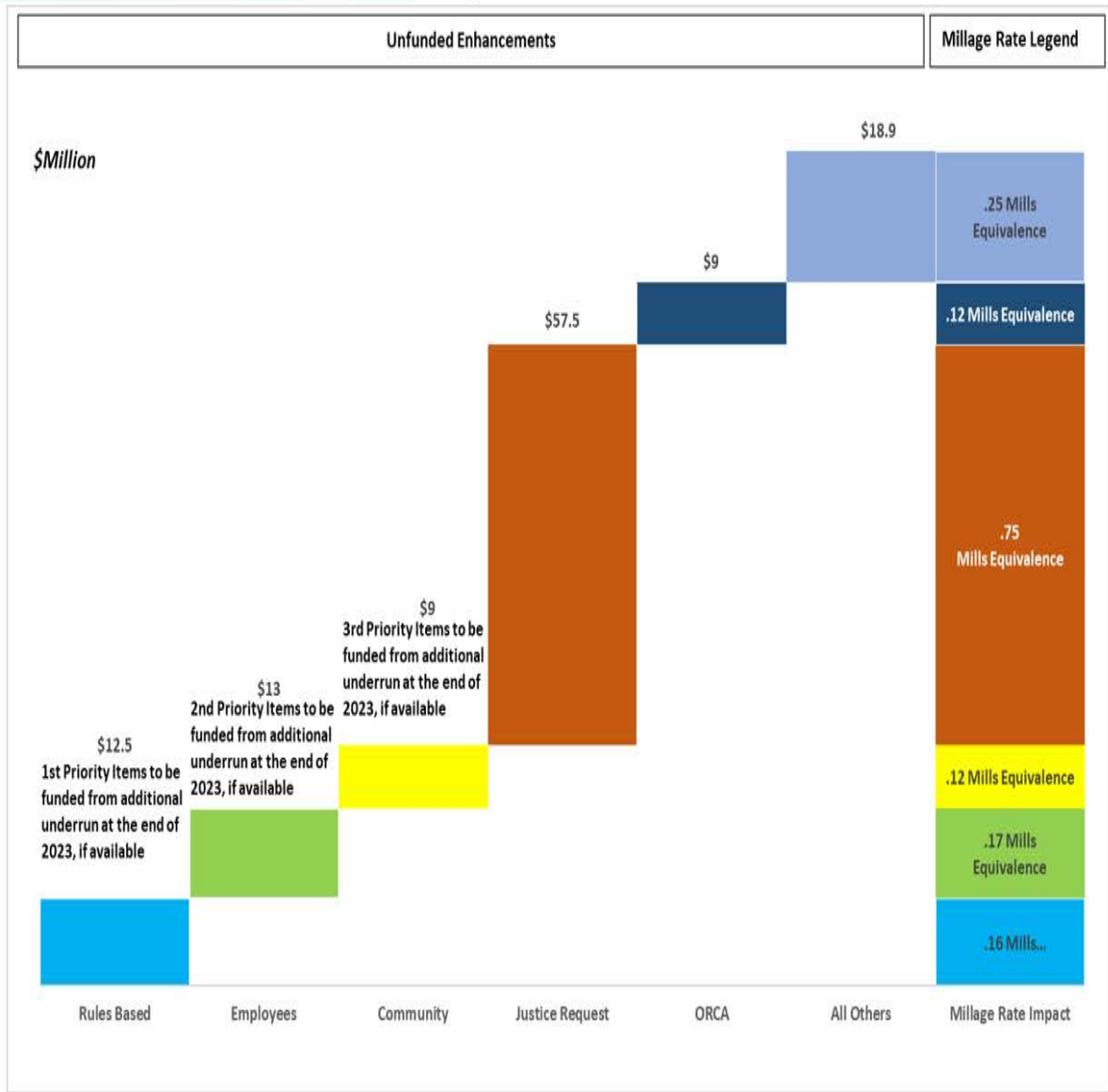
New position and Program expansion requests from all other non-Justice departments that were not categorized within the above-mentioned categories. Department requests from Arts and Culture, Behavioral Health, Board of Health, Clerk to the Commission, Community Development, County manager, Diversity and Civil Rights, Department of Real Estate and Asset Management, Emergency management, Emergency Services, External Affairs, Finance, Human Resources, Information Technology, Police, Registration and Elections, Senior Services, Tax Assessor, and the Tax Commissioner.

Discussion of Fund Balance

The ending fund balance for FY2024 is projected at \$153 million. This amount is the projected beginning fund balance of \$191 million in FY2024 and when combined with budgeted revenues of \$879 million, total available resources equal \$1.07 billion. With budgeted expenditures of \$917 million, including \$800 million in recurring and \$117 million in non-recurring expenditures, the projected ending fund balance at the end of FY2024 is \$153 million. The projected fund balance amount represents 16.67% of expenditures, which is in line with the fund balance minimum requirement (two months of budgeted expenditures).

Appendix - (+) Additional Enhancements — In 2024

2024 Prioritization of Unfunded Enhancements



Details of Priority Tranches

Tranche - RULES

1st Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Administration	Non Agency-Strategy	Tyler Technologies - Socrata Software Contractual Increase - KPIs	RULES	\$ 52,817.00
2	Administration	Non Agency-Strategy	AchieveIT- Project Management Software - Contractual Increase	RULES	\$ 5,000.00
3	Human Services	Community Development	New Position - Financial Systems Manager - Federal Compliance Programs	RULES	\$ 92,502.00
4	Human Services	Senior Services	Increase Share - AmeriCorps Grant	RULES	\$ 4,027.00
5	Human Services	Senior Services	Increase Burial Contract Costs	RULES	\$ 25,125.00
6	Human Services	Senior Services	Uber/Lyft program Contract Increases - No ridership cap	RULES	\$ 1,500,000.00
7	Human Services	Senior Services	Increased Transfer Out of County Match	RULES	\$ 11,138.00
8	Administration	Diversity and Civil Rights	Membership Fee with Government Alliance on Racial Equity (GARE)	RULES	\$ 7,500.00
9	Infrastructure	Information Technology	Unified Justice Case Management System Maintenance & Support Services	RULES	\$ 135,000.00
10	Infrastructure	Information Technology	Appointment Management Tool (Appointy)	RULES	\$ 12,500.00
11	Infrastructure	Information Technology	Standard Zoom Pro	RULES	\$ 311,895.00
12	Infrastructure	Information Technology	IAS World	RULES	\$ 60,000.00
13	Infrastructure	Information Technology	Enterprise Time Keeping System Licenses, Maintenance & Support (Kronos)	RULES	\$ 30,000.00
14	Infrastructure	Information Technology	Tableau Licenses	RULES	\$ 20,000.00
15	Infrastructure	Information Technology	Governmentjobs.com - Online Job Application System	RULES	\$ 60,000.00
16	Infrastructure	Information Technology	Data Center Monitoring & UPS Infrastructure - A scalable monitoring software (Licenses and equipment)	RULES	\$ 80,000.00
17	Infrastructure	Information Technology	System Continuity-Data Center General/Security Upgrades, APC/UPS Replacement and Battery Maintenance	RULES	\$ 34,773.53
18	Infrastructure	Information Technology	System Continuity - Infrastructure MDF/IDF Closet Remediation, Physical Security Equip Maintenance (Countywide), Data Center equipment Decommissioning, mainframe equipment and under raised floor cabling	RULES	\$ 154,181.00
19	Infrastructure	Information Technology	IDENTIV-VELOCITY IPVision Support Access Control	RULES	\$ 71,025.00
20	Infrastructure	Information Technology	BMC ControlM Computer Scheduling Software - Upgrade	RULES	\$ 30,000.00
21	Infrastructure	Information Technology	SolarWinds - Annual Maintenance and Support	RULES	\$ 45,000.00
22	Infrastructure	Information Technology	Adobe Software license - Enterprise	RULES	\$ 65,000.00
23	Infrastructure	Information Technology	Server Virtualization Software Licenses, Maintenance & Support-VMware	RULES	\$ 85,623.00
24	Infrastructure	Information Technology	Cisco/Smartnet/Flex/Other Hardware (Non-AML)	RULES	\$ 553,877.00
25	Infrastructure	Information Technology	Varonis M365 SaaS (Office 365 Data Security)	RULES	\$ 289,000.00

Tranche - RULES

1st Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
26	Infrastructure	Information Technology	Tanium - Vulnerability Scanning solution	RULES	\$ 392,080.00
27	Infrastructure	Information Technology	Barracuda WAF	RULES	\$ 65,000.00
28	Infrastructure	Information Technology	System Continuity - Contractual Staffing Needs (critical IT services)	RULES	\$ 1,200,000.00
29	Administration	Purchasing	Licenses for Bid Board & Contract Management System	RULES	\$ 10,000.00
30	Administration	Purchasing	AML 296 B2GNow Annual Service Fee	RULES	\$ 1,515.00
31	Administration	Purchasing	Legal & Bonding Consultants - Technical Assistance (Code Required)	RULES	\$ 60,000.00
32	Administration	Purchasing	Disparity Report - Write Ordinance & Code	RULES	\$ 125,800.00
33	Administration	Tax Commissioner	Additional Software Maintenance - Contractual Increase	RULES	\$ 100,000.00
34	Administration	Tax Commissioner	Additional Hardware Maintenance - Contractual Increase	RULES	\$ 115,000.00
35	Administration	Tax Commissioner	Postage Cost Increases	RULES	\$ 350,000.00
36	Administration	Registration and Elections	Dominion Voting - Annual License – Image Cast Firmware - ICP Precinct Tabulator – 320C	RULES	\$ 471.69
37	Administration	Registration and Elections	Dominion Voting - Annual License - Image Cast Firmware - BMD Prime 5.5A	RULES	\$ 1,670.97
38	Administration	Registration and Elections	Dominion Voting - Annual License - Image Cast Firmware - Precinct Tabulator 320C 5.5A Scanners	RULES	\$ 1,110.28
39	Administration	Registration and Elections	Dominion Voting - Annual License – KnowInk Poll Book	RULES	\$ 1,989.15
40	Administration	Registration and Elections	SOE Software (Sytl) - - ENR Reporting	RULES	\$ 715.00
41	Administration	Registration and Elections	Dominion Voting - Warranty – Printers - MBP Oki-C931	RULES	\$ 162.32
42	Administration	Registration and Elections	Dominion Voting - Firmware Warranty G2140 - Image Cast Central Firmware – BMD / Annual firmware license - G2140	RULES	\$ 881.42
43	Administration	Registration and Elections	Dominion Voting - Hardware Extended Warranty	RULES	\$ 15,503.34
44	Administration	Registration and Elections	Dominion Voting - License Fees - ICC Scanners	RULES	\$ 900.00
45	Administration	Registration and Elections	OPEX Corp - Opener/Extractor - Letter Openers Model 72	RULES	\$ 679.05
46	Public Safety	Police	Overtime	RULES	\$ 9,500.00
47	Public Safety	Police	Overtime	RULES	\$ 500.00
48	Public Safety	Police	Special Operations Training	RULES	\$ 29,000.00
49	Public Safety	Police	Fuel, Police Vehicles - Cost Increase	RULES	\$ 25,000.00
50	Public Safety	Police	One (1) Police Lieutenant, Grade 21 - Special Operations - Life Safety	RULES	\$ 106,751.00
51	Public Safety	Police	Overtime	RULES	\$ 2,500.00
52	Public Safety	Police	Fuel, Police Vehicles - Cost Increase - Public Safety Training Center	RULES	\$ 30,245.00

Tranche - RULES

1st Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
53	Public Safety	Police	Ammunition	RULES	\$ 36,274.00
54	Public Safety	Police	One (1) Police Lieutenant, Grade 21 - Central Libraries	RULES	\$ 106,751.00
55	Public Safety	Police	Three (3) Police Officer II (One (1) roaming officer Central Libraries, One (1) Officer North Annex, One (1) Officer South Annex)	RULES	\$ 257,901.00
56	Public Safety	Police	Two (2) Security Specialist, Grade 10 - Facility Security	RULES	\$ 121,368.00
57	Public Safety	Police	Overtime	RULES	\$ 85,500.00
58	Public Safety	Police	Armed and Unarmed Security Services - Library Facilities and Increase in guard rates	RULES	\$ 993,568.00
59	Public Safety	Emergency Management	1 COOP position to comply with GA Safe Schools Act - April 2023 - Review and approve safety plans for all APS and Fulton County Schools. Perform training.	RULES	\$ 223,825.00
60	Public Safety	Medical Examiner	Case Management Hosting Fees	RULES	\$ 35,000.00
61	Public Safety	Medical Examiner	Transport Services	RULES	\$ 48,000.00
62	Public Safety	Medical Examiner	Anthropology Services	RULES	\$ 20,000.00
63	Public Safety	Medical Examiner	Kinship DNA Testing - MOU Savannah State	RULES	\$ 15,000.00
64	Public Safety	Medical Examiner	Last payments for 3 New Hire Physicians (Sign On Bonuses)	RULES	\$ 30,000.00
65	Justice	Solicitor General	Grant Deficit - Expansion - Prosecuting Attorney Council's (PAC) Victims of Crime Act (VOCA) grant to cover the FY24 budget deficit.	RULES	\$ 187,525.00
66	Justice	Juvenile Court	Juvenile Court is requesting an increase in funding to cover the upgraded maintenacne cost associated with Canyon Solutions (JCATS)	RULES	\$ 115,000.00
67	Justice	Juvenile Court	Increase Process Servers/Investigator services for all seven courtrooms.	RULES	\$ 44,401.00
68	Justice	County Marshal	33-Glock 45 MOS 9MM Package	RULES	\$ 43,482.00
69	Justice	State Court - General	Interpreters	RULES	\$ 100,000.00
70	Justice	Magistrate Court	Creation of 2 Full-Time Magistrate Judges	RULES	\$ 496,610.00
71	Justice	Superior Court - General	Spanish Interpreters - Hourly Rate Increase	RULES	\$ 40,000.00
72	Justice	Public Defender	Rent/Lease - Increase	RULES	\$ 165,208.00
73	Justice	Public Defender	Contract - Mental Health Client Assistance	RULES	\$ 100,000.00
74	Administration	DREAM	Annual Lease Rental - Central Warehouse and HOA Fees (difference not covered)	RULES	\$ 151,370.00
75	Administration	DREAM	Lease rental Storage Medical supplies	RULES	\$ 6,000.00
76	Administration	DREAM	Preventative Maintenance	RULES	\$ 40,000.00
77	Administration	DREAM	Plumbing Repair/ Oversite door repairs/Glass & Plexiglas repair	RULES	\$ 215,831.00
78	Administration	DREAM	To provide Generator System maintenance repair	RULES	\$ 107,290.00

Tranche - RULES

1st Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
79	Administration	DREAM	Establish two Electronic Technicians and one Electronic Technician Lead to support the AED Program and Fire Alarm System maintenance.	RULES	\$ 215,124.00
80	Administration	DREAM	Locksmith, Replace and repair blinds, provide Audio-Video service and X-ray machine	RULES	\$ 98,805.00
81	Administration	DREAM	Janitorial Services	RULES	\$ 471,815.00
82	Administration	DREAM	Pest Control, Landscape and Tree removal	RULES	\$ 480,000.00
83	Administration	DREAM	Solid Waste	RULES	\$ 40,800.00
84	Administration	DREAM	Jail Maintenance	RULES	\$ 163,468.00
85	Administration	DREAM	Water Treatment, HVAC On-call Maintenance Services	RULES	\$ 173,788.00
86	Administration	DREAM	Provide upgrade line installation/repair for Building Automation System Countywide	RULES	\$ 63,836.00
87	Administration	DREAM	Landfill Post Closure	RULES	\$ 50,000.00
88	Human Services	Library	Increase request based on 3% escalation for Bibliocommons Inc., Bridgeall Libraries Limited, Cengage Learning, Infobase Holdings Inc, Jo-Ann Fabrics, JSTOR, Newsbank Inc, Proquest LLC, Sirsi Corporation.	RULES	\$ 59,411.00
89	Human Services	Behavioral Health	Adult Re-entry Team (ACDC - formerly Union City Jail)	RULES	\$ 519,000.00
				Total:	\$ 12,504,908.74

Tranche - Employees

2nd Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Administration	Non Agency	Employees - Transition to Segal Market Rate Plan	Employees	\$ 13,000,000.00
				Total:	\$ 13,000,000.00

Tranche - Community

3rd Priority

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Human Services	Community Development	Community Services Program	Community - Competitively Bid	\$ 1,500,000.00
2	Human Services	Community Development	Veterans Services Program	Community - Competitively Bid	\$ 1,000,000.00
3	Human Services	Community Development	Summer Youth Program	Community - Competitively Bid	\$ 500,000.00
4	Human Services	Arts and Culture	Contract for Services - Additional Enhancement Above Base	Community - Competitively Bid	\$ 1,700,000.00
5	Human Services	Arts and Culture	FACE - Fashion Art Culture Education	Community	\$ 137,000.00
6	Human Services	Library	New eResource Offering - Novelist and ASL Defined	Community	\$ 18,500.00
7	Human Services	Senior Services	Quality Living Services - Employee Expansion from Part Time to Full Time	Community	\$ 35,000.00
8	Human Services	Library	Overdrive and Libby App - Increased Services # 1 Ranked Resource	Community	\$ 300,000.00
9	Human Services	Library	Hoopla (Midwest Tape) - books, audio, music and ebooks and movies -Increased Services - # 2 Ranked Resource	Community	\$ 374,000.00
10	Human Services	Library	Paper - eResource utilized by APS Schools - Increased Services	Community	\$ 600,000.00
11	Administration	Non Agency	Sadie G. Mays - Additional Request	Community	\$ 1,200,000.00
12	Human Services	Community Development	Comm. Natalie Hall's Youth Conferences	Community	\$ 150,000.00
13	Human Services	Arts and Culture	Film marketing and programming - Additional Enhancement - Above Base	Community	\$ 250,000.00
14	Human Services	Community Development	Bear Creek	Community	\$ 200,000.00
15	Human Services	Arts and Culture	Community Partnerships South & North Fulton	Community	\$ 70,000.00
16	Human Services	Senior Services	Comprehensive Nutrition Care - Additional Enhancement	Community	\$ 500,000.00
17	Human Services	Senior Services	Quality Living Service - Additional Enhancement	Community	\$ 400,000.00
				Total:	\$ 8,934,500.00
			Community - Competitively Bid Total:	\$	4,700,000.00
			Community Total:	\$	4,234,500.00

Tranche - Justice Request

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Justice	Sheriff	Amplifund - Grant Software - visibility of all law enforcement grants and grant related activitie	Justice Request	\$ 70,000.00
2	Justice	Sheriff	Kyndryl - Scanning company - document management in the cloud for the Property Tax Division and the Jail facility located at Rice St.	Justice Request	\$ 2,703,241.00
3	Justice	Sheriff	Staffing Needs Consultant	Justice Request	\$ 400,000.00
4	Justice	Sheriff	Cobwebs - Open Source Information Technology (OSINT), Cobwebs searches ALL social media platforms and provides dark web monitoring to assists analyst and investigators with identifying new threats, while uncovering potential illicit activity across the ENTIRE web.	Justice Request	\$ 98,000.00
5	Justice	Sheriff	LeadsOnline - nationwide data net to catch criminals - accurate information on suspects, stolen items, and criminal activity patterns	Justice Request	\$ 5,995.00
6	Justice	Sheriff	Cellebrite mobile device software - obtain critical information from suspects mobile devices that have been seized in conjunction with criminal activity	Justice Request	\$ 198,000.00
7	Justice	Sheriff	Clearview AI is a facial recognition software	Justice Request	\$ 24,500.00
8	Justice	Sheriff	Lets Respond - allows a crisis response team to communicate with suspects in crisis while being monitored and accessed by various crisis response team members	Justice Request	\$ 2,890.00
9	Justice	Sheriff	PhilipLee Warehouse - central location to house law enforcement personnel recently moved from previous locations (Aviation, Old National and South Fulton)	Justice Request	\$ 508,140.00
10	Justice	Sheriff	Talitrix - Electronic monitoring service - technology enables real-time monitoring, curfew enforcement, and location tracking, reducing the risk of reoffending and enhancing public safety	Justice Request	\$ 5,000,000.00
11	Justice	Sheriff	PowerFlare - Traffic Cone adapter kits - Safety Lights can be mounted on top of any standard traffic cone	Justice Request	\$ 71,200.00
12	Justice	Sheriff	Community Engagement - Establish a new unit; (TRAVEL & CONFERENCES only)	Justice Request	\$ 27,029.00
13	Justice	Sheriff	Community Engagement - Establish a new unit; (PROMOTIONS/EVENTS only)	Justice Request	\$ 576,953.13
14	Justice	Sheriff	Community Engagement - Establish a new unit; (EQUIPMENT only)	Justice Request	\$ 23,535.00
15	Justice	Sheriff	Community Engagement - Establish a new unit; (OFFICE SUPPLIES only)	Justice Request	\$ 31,052.00
16	Justice	Sheriff	VEST for ALL sworn personnel - FEDERAL GRANT MATCH	Justice Request	\$ 187,500.00
17	Justice	Sheriff	BODY CAMERAS for ALL sworn personnel - FEDERAL GRANT MATCH	Justice Request	\$ 800,000.00
18	Justice	Sheriff	IT Equipment - switches, toners, cables, palsticards, and circuits, in order to support and enhance operation	Justice Request	\$ 62,000.00
19	Justice	Sheriff	POWERDMS INC - Electronic Software - policy management	Justice Request	\$ 30,000.00
20	Justice	Sheriff	OVERTIME: Increase the FY24 budget (\$10M) to include overtime hours at 2X (3X under consideration)	Justice Request	\$ 10,082,905.00
21	Justice	Sheriff	SALARY INCREASE: Increased pay for officers ranked Lt. and above (15% of current gross pay plus benefits).	Justice Request	\$ 10,198,482.75
22	Justice	Solicitor General	DUPLICATE - (15) Attorneys, (7) Investigators, (7) Victim Advocates and (12) administrative professionals assigned to our department. As such, without ORCA employees, we will dramatically decrease the current rate of productivity, our statutory duty to be responsive to victims, and fair and swift justice in our County.	Justice Request	\$ 1,514,485.00

Tranche - Justice Request

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
23	Justice	Solicitor General	Establish New Program - High Risk Domestic Abuse & Illegal Firearms Victim Protection Unit - (7) Investigators, (2) Legal Specialist, (1) Executive Assistant, (4) Victim Witness Advocate, Sr., and (3) Victim Witness Advocates; Cell phones, laptops, investigative equipment and tactical uniforms.	Justice Request	\$ 1,574,811.00
24	Justice	Solicitor General	2 two Executive Assistants who specializes in criminal and mental health matters - assigned to the Fulton County Jail dockets	Justice Request	\$ 180,810.82
25	Justice	Juvenile Court	Upgraded maintenane cost associated with Canyon Solutions (JCATS) - professional services, running reports, additional costs	Justice Request	\$ 105,000.00
26	Justice	Probate Court	Digitalization of Records - Continuation of Probate Court's Record Room digitization project to transfer previously archived records from antiquated microfiche and CD into current and searchable technology	Justice Request	\$ 146,384.00
27	Justice	County Marshal	Salary Increase - Pay Inequity increase for eleven (11) Sworn positions and salary increase for two (2) civilian positions. Requesting to increase pay for Marshal's positions to be comparable to other Law Enforcement Agencies within Fulton County Government.	Justice Request	\$ 42,257.25
28	Justice	County Marshal	Salary Increase - Pay Inequity increase for five (5) Sworn positions and salary increase for one (1) civilian position. Requesting to increase pay for Marshal's positions to be comparable to other Law Enforcement Agencies within Fulton County Government.	Justice Request	\$ 37,533.30
29	Justice	County Marshal	Additional 14 Marshal Deputy Positions - enhance support of Magistrate/State Court operations	Justice Request	\$ 1,275,607.20
30	Justice	County Marshal	Additional 2 Marshal Deputy Sergeant Positions - enhance support of Magistrate/State Court operations	Justice Request	\$ 210,014.41
31	Justice	County Marshal	Additional 1 Marshal Deputy Lieutenant Position - enhance support of Magistrate/State Court operations	Justice Request	\$ 118,214.21
32	Justice	County Marshal	Additional 1 Marshal Deputy Captain Position - enhance support of Magistrate/State Court operations	Justice Request	\$ 127,420.50
33	Justice	County Marshal	Salary Increase - Pay Inequity increase for twenty (27) Sworn positions and salary increase for five (5) cilivian positions. Requesting to increase pay for Marshal's positions to be comparable to other Law Enforcement Agencies within Fulton County Government.	Justice Request	\$ 107,395.37
34	Justice	County Marshal	ATV - Transport ammo and targets at the range, and check score long range rifle targets	Justice Request	\$ 6,772.00
35	Justice	County Marshal	Add One (1) Technical Liaison Civilian, Unclassified position to provide dedicated, sole support to Marshal computer, network,	Justice Request	\$ 100,204.00
36	Justice	County Marshal	Salary Increase - Pay Inequity increase for four (4) Sworn positions. Requesting to increase pay for Marshal's positions to be comparable to other Law Enforcement Agencies within Fulton County Government.	Justice Request	\$ 21,671.83
37	Justice	State Court - General	Indigent Defense Attorneys - As a result of these accusations, an additional court session, State Expedited Accusation Calendar - Increased funding	Justice Request	\$ 50,000.00
38	Justice	State Court - General	Court Operations Specialist - 4 additional staff - Traffic Violations Bureau	Justice Request	\$ 208,213.00
39	Justice	State Court - General	Court Reporter 2 position	Justice Request	\$ 205,373.00
40	Justice	State Court - General	Litigation Managers - Traffic Violations Bureau - 2 additional staff	Justice Request	\$ 177,334.00
41	Justice	State Court - General	Audio/Visual Technican	Justice Request	\$ 69,404.00
42	Justice	Magistrate Court	Creation of 4 Permnet Juidicial Assistants	Justice Request	\$ 321,985.00

Tranche - Justice Request

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
43	Justice	Magistrate Court	Transfer of Magistrate Court Clerk from Superior Court Clerk - 39 Magistrate Court Clerk positions and the 19 JSTR back to Magistrate Court department 422 to work under a newly appointed clerk starting January 1, 2024.	Justice Request	\$ 4,206,286.00
44	Justice	Magistrate Court	Establishing Operating Cost for Magistrate Court Clerk Functions	Justice Request	\$ 555,000.00
45	Justice	Superior Court - General	1 FTE Application Developer	Justice Request	\$ 134,231.00
46	Justice	District Attorney	2% Salary Increase	Justice Request	\$ 544,000.00
47	Justice	District Attorney	10 Attorneys - Case Intake Division	Justice Request	\$ 1,843,513.00
48	Justice	District Attorney	7 Senior Investigators - Security Detail and Cyber Security Teams	Justice Request	\$ 732,792.00
49	Justice	District Attorney	Internship Program - 30 law school inters \$1,250 weekly for a 9 week intern and \$750 weekly (20 under grad) and \$500 weekly (5 high schoolers) over this same period	Justice Request	\$ 532,868.00
50	Justice	District Attorney	Vehicle Maintenance & Repairs	Justice Request	\$ 90,000.00
51	Justice	District Attorney	Software License	Justice Request	\$ 210,000.00
52	Justice	District Attorney	Court Transcripts (County employees)	Justice Request	\$ 180,000.00
53	Justice	District Attorney	Professional Services - professional services, expert testimony, scene reconstructionist, medical examiners, etc	Justice Request	\$ 1,353,042.00
54	Justice	District Attorney	Travel/Conference	Justice Request	\$ 950,000.00
55	Justice	District Attorney	Hospitality-Expense - To retain staff, leadership host a series of community initiatives, a series of meetings, and leadership seminars	Justice Request	\$ 75,000.00
56	Justice	District Attorney	Books-Judges Law - each staff	Justice Request	\$ 300,000.00
57	Justice	District Attorney	Equipment Non-Capitalizable (< \$5,000 per unit) - urchase printers, sanners, clickers, bluetooth speakers, headphone, etc	Justice Request	\$ 100,000.00
58	Justice	District Attorney	Motor Veh/Operating Supplies	Justice Request	\$ 380,000.00
59	Justice	District Attorney	Postage - Shipping Fees and Postage	Justice Request	\$ 110,000.00
60	Justice	District Attorney	Conviction Integrity Unit is housed at the Atlanta Medical Center. This buildign was recently sold. This 10-person is seeking a office location. When found, office furnishings are needed. In addition, our evidence warehouse is being outfitted. The relocation of staff and outfitting of a building require additional staff.	Justice Request	\$ 450,000.00
61	Justice	District Attorney	Printing	Justice Request	\$ 240,000.00
62	Justice	District Attorney	Office Supplies	Justice Request	\$ 445,000.00
63	Justice	District Attorney	Mobile Telephone	Justice Request	\$ 900,000.00
64	Justice	Public Defender	Create 4 Assistant Public Defender I	Justice Request	\$ 608,824.00
65	Justice	Public Defender	Create 8 Assistant Public Defender II	Justice Request	\$ 1,351,237.00
66	Justice	Public Defender	Create 4 Assistant Public Defender III	Justice Request	\$ 750,426.00
67	Justice	Public Defender	Create 3 Assistant Public Defender IV	Justice Request	\$ 625,661.00

Tranche - Justice Request

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
68	Justice	Public Defender	Create 2 Supervising Attorney	Justice Request	\$ 464,026.00
69	Justice	Public Defender	Create 4 Legal Secretary	Justice Request	\$ 243,737.00
70	Justice	Public Defender	Create 1 Legal Specialist	Justice Request	\$ 91,606.00
71	Justice	Public Defender	Create 2 Recs & Docs Coord	Justice Request	\$ 121,868.00
72	Justice	Public Defender	Create 2 Social Work Coord II	Justice Request	\$ 182,270.00
73	Justice	Public Defender	Create 1 Community Resource Program Specialist	Justice Request	\$ 73,473.00
74	Justice	Public Defender	Create 2 Sr. Investigator	Justice Request	\$ 163,596.00
75	Justice	Public Defender	Software License - Dropbox to receive discovery of digital files (video, audio, police reports, etc.)	Justice Request	\$ 10,000.00
76	Justice	Public Defender	Rent/Lease - Office expansion by 3,061 sq ft to provide 10 additional offices and cubicle space	Justice Request	\$ 103,366.00
77	Justice	Public Defender	Court Reporter (County)	Justice Request	\$ 20,000.00
78	Justice	Public Defender	Court Reporter (Non-Employee)	Justice Request	\$ 20,000.00
79	Justice	Public Defender	Hospitality - increase morale and team building for all employees with an educational retreat.	Justice Request	\$ 1,000.00
80	Justice	Public Defender	Equipment - Non-Capitalizable - laptop, desk phones, monitors, etc. for new staff and projects.	Justice Request	\$ 40,000.00
81	Justice	Public Defender	Office Furnishings - Increased number of staff	Justice Request	\$ 20,000.00
82	Justice	County Marshal	Overtime - Overtime for Eighteen (18) Deputies, 3 Sgt, 2 LT - (8 hours for 52 weeks (416 hrs) - Overtime to manage Writs high volume	Justice Request	\$ 556,659.00
				Total:	\$ 57,481,793.77

Tranche - ORCA

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Justice	Multiple Departments	ORCA Employees (August - December 2024)	ORCA	\$ 9,000,000.00
				Total:	\$ 9,000,000.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
1	Administration	Clerk to the Commission	Upgrade the BOC Boards and Authorities database.	All Other	\$ 5,000.00
2	Administration	Clerk to the Commission	Increase the Clerk's Travel funding to account for inflation and provide training for additional staff.	All Other	\$ 7,000.00
3	Administration	Clerk to the Commission	Increase the Hospitality funding to account for inflation.	All Other	\$ 7,000.00
4	Administration	County Manager	New Position-Customer Svc. Mgr.	All Other	\$ 8,326.00
5	Administration	County Manager	Assistant Chief Strategy Officer Position	All Other	\$ 211,005.00
6	Administration	County Manager	Funding for new position, Mgt Pol Analyst I; Salary & Benefits	All Other	\$ 161,106.00
7	Administration	County Manager	Operating cost - Management Policy Analyst I	All Other	\$ 420.00
8	Human Services	Community Development	New Position - District Administrator	All Other	\$ 62,224.00
9	Administration	External Affairs	4 positions - increase public affairs staffing to ensure that each of the County Manager's three major organizational areas (CFO departments; HHS/Public Works, and Public Safety/Tech) are supported by a minimum of one public affairs manager and one Senior Public Affairs Officer or Public Affairs Officer. In addition, the department requests one senior public affairs officer to support Elections needs.	All Other	\$ 254,815.00
10	Administration	External Affairs	The Department of External Affairs requests an additional Digital Communications Specialist to support digital communications.	All Other	\$ 47,575.00
11	Administration	External Affairs	The Department of External Affairs requests support and maintenance services for the FulCo Lab.repair/replacement programs and cover software and firmware updates.	All Other	\$ 13,239.00
12	Administration	External Affairs	The Department of External Affairs is responsible for daily maintenance of the Fulton County public facing website and intranet sites. As technology for these tools evolves, it is critical for staff to maintain skills in the software platforms used (Sitecore, Sharepoint) as well as best practices in website accessibility and other key areas of website development. Currently limited funds are available to support the professional development of the three full-time employees responsible for digital communications as well as public affairs staff responsible for public communications.	All Other	\$ 35,000.00
13	Human Services	Arts and Culture	Film Production Coordinator	All Other	\$ 81,853.00
14	Human Services	Arts and Culture	Canva Pro	All Other	\$ 200.00
15	Human Services	Arts and Culture	Survey Monkey	All Other	\$ 468.00
16	Human Services	Arts and Culture	Professional Development Classes for Creatives	All Other	\$ 20,000.00
17	Human Services	Arts and Culture	CFS Awards Mixer	All Other	\$ 2,000.00
18	Human Services	Arts and Culture	Creative Placemaking Conference	All Other	\$ 1,500.00
19	Human Services	Arts and Culture	Archivist- Digital Records	All Other	\$ 5,000.00
20	Human Services	Arts and Culture	Archivist- Digital Records	All Other	\$ 5,000.00
21	Human Services	Arts and Culture	Coordinator for Professional Development Series	All Other	\$ 5,000.00
22	Human Services	Senior Services	Hospitality	All Other	\$ 1,650.00
23	Human Services	Senior Services	Membership due	All Other	\$ 600.00
24	Human Services	Senior Services	Publications	All Other	\$ 800.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
25	Human Services	Senior Services	This enhancement request is to secure a CRM software.	All Other	\$ 1,800.00
26	Human Services	Senior Services	This enhancement is to secure funds that will allow salary increases to current employees - fixed benefit cost to aid in retention	All Other	\$ 65,135.00
27	Human Services	Senior Services	This enhancement is requested to support the projected Budget for the pilot program: consumer directed in-home services FY24. The Department of Senior Services has implemented a strategy to remove all seniors from the waiting list and provide services. As part of this strategy, the additional funds will allow the department to service an additional 100 seniors from the waiting list.	All Other	\$ 100,000.00
28	Human Services	Senior Services	This request is to provide a full time coordinator to support to the Kinship Care Program. The Kinship Coordinator, will case manage and follow up on seniors receiving this service.	All Other	\$ 74,588.00
29	Human Services	Senior Services	The request is to provide enhancements for operating expenses.	All Other	\$ 4,000.00
30	Administration	Diversity and Civil Rights	To fund increase in Sign Language Interpreting services requests.	All Other	\$ 40,000.00
31	Administration	Diversity and Civil Rights	To obtain a membership with a government alliance on racial equity (GARE)	All Other	\$ 12,500.00
32	Administration	Finance	Cost increase for Bloomberg	All Other	\$ 420.00
33	Administration	Human Resources	Internship Program	All Other	\$ 485,000.00
34	Administration	Human Resources	Marketing - utilize social media marketing (Facebook, LinkedIn) to both enhance the County's image as the preferred public employer of choice	All Other	\$ 50,000.00
35	Administration	Human Resources	Employee Engagement	All Other	\$ 350,000.00
36	Administration	Human Resources	Education and Career Incentive Program - 60 county employees to receive \$5,000 in reimbursement	All Other	\$ 300,000.00
37	Administration	Human Resources	Change Management Relaunch	All Other	\$ 150,000.00
38	Infrastructure	Information Technology	Qualtrics-Customer Survey Generation and Analysis	All Other	\$ 45,000.00
39	Infrastructure	Information Technology	Contractual Staffing Needs (critical IT services) - balance of request	All Other	\$ 300,000.00
40	Administration	Tax Assessor	Establish Assistant Chief Appraiser (Set), requests (1) Deputy Chief Appraiser Grade 26, establish (1) Appeals Coordinator equivalent to Grade 22, establish an Overtime Budget line item	All Other	\$ 556,262.00
41	Administration	Tax Assessor	Travel & Training budget line item increase, Hospitality (BOA Budget Retreat, Employee Apprec.), Equipment purchase for new personnel, Uniforms & PPE for new personnel, Increase in Postage, Increase in Contingency for level I, II, II requirement completion for Appraisal staff, funding set a side for HTM or promotional increases.	All Other	\$ 688,436.00
42	Administration	Tax Assessor	Request (1) Appraisal Manager Grade K8 @ \$105,173, (6) Additional Commercial Industrial Property Appraisers Grade K3 @ \$59,678	All Other	\$ 467,068.00
43	Administration	Tax Assessor	(1) Appraisal Manager Grade K8 base salary \$105,173, (5) Personal Property Appraisers Grade K3 @ \$59,678, (6) Residential Property Appraisers K3 @ \$59,678, (6) Part-time Tax Appraisal Clerk I @ \$23,678	All Other	\$ 1,311,147.00
44	Administration	Tax Commissioner	Software Features Added	All Other	\$ 175,000.00
45	Administration	Tax Commissioner	Software Features Added	All Other	\$ 38,000.00
46	Administration	Tax Commissioner	Credit Card Processing	All Other	\$ 403,150.00
47	Administration	Tax Commissioner	Credit Card Processing	All Other	\$ 10,800.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
48	Administration	Tax Commissioner	Credit Card Processing	All Other	\$ 27,660.00
49	Administration	Registration and Elections	Election Officer	All Other	\$ 90,450.00
50	Administration	Registration and Elections	Absentee, Registration, Courier - Refund previously unfunded positions	All Other	\$ 164,385.00
51	Administration	Registration and Elections	Professional Art work - 2 murals for Elections Hub	All Other	\$ 150,000.00
52	Administration	Registration and Elections	Dominion	All Other	\$ 300,300.00
53	Administration	Registration and Elections	Fort Orange Press, Kardex Remstar	All Other	\$ 221,200.00
54	Administration	Registration and Elections	Presidential General RUN-OFF	All Other	\$ 5,867,433.00
55	Public Safety	Police	One (1) Division Manager, Internal Services Grade 27	All Other	\$ 25,628.00
56	Public Safety	Police	One (1) Departmental HR Manager, Grade 21	All Other	\$ 29,957.00
57	Public Safety	Police	One (1) Police Lieutenant, Grade 21	All Other	\$ 106,751.00
58	Public Safety	Emergency Services	Salary increases for E911 Communications Officer II	All Other	\$ 664,100.00
59	Public Safety	Emergency Services	Salary increases for E911 Communications Officer II	All Other	\$ 177,218.00
60	Public Safety	Emergency Services	Salary increase for E911 Radio Systems Administrator	All Other	\$ 122,368.00
61	Public Safety	Emergency Services	Salary increases for E911 Communications Officer I	All Other	\$ 80,087.00
62	Public Safety	Emergency Services	Salary increases for E911 Communications Officer I	All Other	\$ 85,450.00
63	Public Safety	Emergency Services	Salary increases for E911 Communications Officer II	All Other	\$ 83,012.00
64	Public Safety	Emergency Services	Salary increases for E911 Communications Officer II	All Other	\$ 88,609.00
65	Public Safety	Emergency Services	Salary increases for E911 Supervisor	All Other	\$ 91,790.00
66	Public Safety	Emergency Management	Maintaining Response Capabilities	All Other	\$ 200,000.00
67	Public Safety	Emergency Management	Planning Positions - COOP positions	All Other	\$ 223,825.00
68	Administration	DREAM	Establish One Management Policy Analyst I for Sustainability Program; One Accountant II on Finance Team; one Administrative Manager and one Program Manager on Administrative Team;	All Other	\$ 388,891.00
69	Administration	DREAM	Travel/Conference - 5 new positions	All Other	\$ 7,150.00
70	Administration	DREAM	Mileage Payments - 2 new positions	All Other	\$ 200.00
71	Administration	DREAM	Membership Dues - 3 new positions	All Other	\$ 2,900.00
72	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- 3 new positions	All Other	\$ 4,707.00
73	Administration	DREAM	Office Furnishings- 4 new positions	All Other	\$ 3,500.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
74	Administration	DREAM	Office Supplies- 4 new positions	All Other	\$ 400.00
75	Administration	DREAM	Network Telecom- 3 new positions	All Other	\$ 1,275.00
76	Administration	DREAM	Mobile Phone- 3 new positions	All Other	\$ 1,443.00
77	Administration	DREAM	Phone Installation - 3 new positions	All Other	\$ 600.00
78	Administration	DREAM	Two Electricians, one Electrician Lead, two Plumbers, one Plumber Lead, one Crew Leader, one Management Analyst I to support Greater Fulton Maintenance, countywide janitorial services and Safety Program due to increase in number of facilities and square footage.	All Other	\$ 566,209.00
79	Administration	DREAM	Software License- 8 new positions	All Other	\$ 9,675.00
80	Administration	DREAM	Travel/Conference- 8 new positions	All Other	\$ 4,600.00
81	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- 8 new positions	All Other	\$ 12,552.00
82	Administration	DREAM	Office Furnishings- 8 new positions	All Other	\$ 8,000.00
83	Administration	DREAM	Office Supplies- 8 new positions	All Other	\$ 800.00
84	Administration	DREAM	Network Telecom- 8 new positions	All Other	\$ 3,400.00
85	Administration	DREAM	Mobile Phone- 8 new positions	All Other	\$ 4,329.00
86	Administration	DREAM	Phone Installation - 8 new positions	All Other	\$ 1,600.00
87	Administration	DREAM	Software License- 3 new positions	All Other	\$ 1,000.00
88	Administration	DREAM	Travel/Conference- 3 new positions	All Other	\$ 1,150.00
89	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- 3 new positions	All Other	\$ 4,707.00
90	Administration	DREAM	Office Furnishings- 3 new positions	All Other	\$ 2,000.00
91	Administration	DREAM	Office Supplies- 3 new positions	All Other	\$ 200.00
92	Administration	DREAM	Network Telecom- 3 new positions	All Other	\$ 850.00
93	Administration	DREAM	Mobile Phone- 3 new positions	All Other	\$ 1,443.00
94	Administration	DREAM	Phone Installation - 3 new positions	All Other	\$ 400.00
95	Administration	DREAM	Software License- 2 new positions	All Other	\$ 84,150.00
96	Administration	DREAM	One Management Analyst IV to support Director and Deputy Director and one Administrative Specialist to strength the Customer Service team.	All Other	\$ 208,175.00
97	Administration	DREAM	Software License- 2 new positions	All Other	\$ 1,000.00
98	Administration	DREAM	Travel/Conference- 2 new positions	All Other	\$ 1,150.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
99	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- 2 new positions	All Other	\$ 3,138.00
100	Administration	DREAM	Office Furnishings- 2 new positions	All Other	\$ 2,000.00
101	Administration	DREAM	Office Supplies- 2 new positions	All Other	\$ 200.00
102	Administration	DREAM	Network Telecom- 2 new positions	All Other	\$ 850.00
103	Administration	DREAM	Mobile Phone- 2 new positions	All Other	\$ 962.00
104	Administration	DREAM	Phone Installation - 2 new positions	All Other	\$ 400.00
105	Administration	DREAM	Four HVAC Technician to support the increase in facilities requiring preventative maintenance.	All Other	\$ 277,809.00
106	Administration	DREAM	Software License- 4 positions	All Other	\$ 2,000.00
107	Administration	DREAM	Travel/Conference- 4 positions	All Other	\$ 2,300.00
108	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- 4 positions	All Other	\$ 6,276.00
109	Administration	DREAM	Office Furnishings- 4 positions	All Other	\$ 2,000.00
110	Administration	DREAM	Office Supplies- 4 positions	All Other	\$ 200.00
111	Administration	DREAM	Network Telecom- 4 positions	All Other	\$ 425.00
112	Administration	DREAM	Mobile Phone- 4 positions	All Other	\$ 1,924.00
113	Administration	DREAM	Phone Installation - 4 positions	All Other	\$ 400.00
114	Administration	DREAM	One Management Analyst I to support DREAM real estate functions.	All Other	\$ 69,293.00
115	Administration	DREAM	Software License - New Position	All Other	\$ 500.00
116	Administration	DREAM	Travel/Conference - New Position	All Other	\$ 575.00
117	Administration	DREAM	Equipment (Non-Capitalized) - Computer/Laptop- New Position	All Other	\$ 1,569.00
118	Administration	DREAM	Office Furnishings- New Position	All Other	\$ 1,000.00
119	Administration	DREAM	Office Supplies- New Position	All Other	\$ 100.00
120	Administration	DREAM	Network Telecom- New Position	All Other	\$ 425.00
121	Administration	DREAM	Mobile Phone- New Position	All Other	\$ 481.00
122	Administration	DREAM	Phone Installation - New Position	All Other	\$ 200.00
123	Administration	DREAM	Southeast Sustainability Directors Network (SSDN) Membership Dues	All Other	\$ 1,000.00
124	Administration	DREAM	SSDN Annual Meeting and Other Relevent Conferences	All Other	\$ 3,500.00

Tranche - All Other

#	Stack	Dept Name	Summary Description	Tranche	Requested Amount
125	Administration	DREAM	Fulton County Citizens Commission on the Environment (FCCCE)	All Other	\$ 8,000.00
126	Administration	DREAM	Public Outreach and Engagement	All Other	\$ 5,000.00
127	Administration	DREAM	Resilience Hub Operations and Maintenance costs	All Other	\$ 10,000.00
128	Administration	DREAM	Metro Atlanta Land Bank Authority Expansion	All Other	\$ 203,000.00
129	Human Services	Board of Health	Board of Health Supplement - Salary and Expansion of Services - Supplemental Contribution	All Other	\$ 674,694.00
130	Human Services	Board of Health	Board of Health Supplement - Salary and Expansion of Services - Oral Health Staff Increase	All Other	\$ 440,604.00
131	Human Services	Board of Health	Board of Health Supplement - Salary and Expansion of Services - Environmental health	All Other	\$ 377,132.00
132	Human Services	Behavioral Health	New Position - Deputy Director of Clinical Svcs	All Other	\$ 134,716.00
				Total:	\$ 18,926,439.00

Fulton County FY2024 Proposed Budget General Fund

Proposed
November 15, 2023

	2022 Actuals	2023 Amended Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Property Taxes	\$ 656,446,818	\$ 678,215,033	\$ 722,405,092	\$ 771,150,675
Additional 2% Revenue	-	\$ 16,000,000		
Revenue for Budgetary Changes	-	20,531,911		
Local Option Sales Taxes	17,551,513	17,000,000	18,000,000	\$ 18,500,000
All Other	86,330,754	91,053,253	91,129,397	\$ 89,394,796
Total Revenues	\$ 760,329,086	\$ 822,800,197	\$ 831,534,489	\$ 879,045,471
EXPENDITURES				
Arts and Culture	5,454,045	\$ 9,685,272	\$ 9,239,126	\$ 6,011,720
Behavioral Health	14,199,437	18,465,916	16,780,110	\$ 18,088,401
Board of Commissioners	3,666,317	4,477,947	3,812,129	\$ 4,445,631
Clerk to the Commission	1,151,448	1,323,704	1,220,853	\$ 1,354,894
Community Dev.	10,885,912	14,654,332	14,231,151	\$ 9,926,265
County Attorney	3,650,564	5,069,994	5,069,994	\$ 5,069,994
County Auditor	1,373,838	1,418,195	1,407,560	\$ 1,410,358
County Manager	3,488,650	3,827,658	3,724,416	\$ 4,058,114
Econ. Dev./ Select Fulton	640,519	871,850	870,023	\$ 911,268
Diversity and Civil Rights	1,158,348	1,514,230	1,236,258	\$ 1,670,087
Emergency Management	5,394,893	5,664,486	5,534,536	\$ 1,337,830
Child Attorney	3,374,762	3,821,519	3,816,382	\$ 3,736,104
County Marshal	6,871,086	7,425,060	7,102,777	\$ 7,300,573
District Attorney	32,324,900	41,643,241	41,376,655	\$ 36,646,261
Emergency Services - 911	3,209,018	3,516,628	3,203,746	\$ 3,418,235
External Affairs	3,660,163	2,926,775	2,725,639	\$ 2,821,515
Family & Children Services	1,124,471	1,684,840	1,353,181	\$ 1,684,840
Finance	6,462,252	7,706,489	7,178,331	\$ 7,916,858
Grady Hospital Transfer	63,850,003	49,813,841	49,813,841	\$ 51,303,444
HIV Elimination	64,109	190,432	104,676	\$ 139,459
BOH Allocation	11,168,462	11,150,587	11,150,587	\$ 11,150,587
Information Technology	27,492,476	35,149,309	32,968,516	\$ 34,614,883
Juvenile Court	15,620,623	16,927,218	16,901,389	\$ 16,685,657
Library	26,826,762	30,496,143	28,743,505	\$ 30,589,555
Magistrate Court	4,211,403	5,116,197	4,663,866	\$ 4,929,067
Medical Examiner	5,148,580	6,457,310	6,126,869	\$ 6,460,673
Non Agency	146,256,582	208,295,345	198,941,559	\$ 212,073,173
- Emergency Response Reserve	16,400,000			\$ -
- Pension		65,450,522		\$ 65,450,522
- Leases/Debt		33,761,434		\$ 34,588,904
- Utilities		24,200,000		\$ 26,766,638
- Other		84,883,389		\$ 85,287,109
Human Resources	5,067,587	5,960,041	5,760,343	\$ 6,340,229
Police	9,480,593	11,435,513	10,934,684	\$ 11,170,649
Probate Court	4,085,126	6,318,377	5,517,872	\$ 5,683,601
Public Defender	21,928,273	25,377,575	24,440,362	\$ 26,145,319
Public Works	500,000	500,000	500,000	\$ 500,000
Purchasing	3,730,202	4,959,943	4,654,723	\$ 4,674,611
Real Estate & Asset Mgmt	33,712,408	39,514,605	39,241,130	\$ 39,309,676
Registration & Elections	25,514,168	8,553,165	8,116,871	\$ 40,157,759
Senior Services	22,192,276	28,869,727	24,764,707	\$ 26,768,285
Sheriff	125,171,376	142,706,567	142,466,877	\$ 146,384,724
State Court - General	7,458,289	8,809,769	8,652,924	\$ 8,600,422
State Court - Judges	6,158,432	6,893,734	6,518,068	\$ 6,900,659
Solicitor General	9,935,608	12,516,397	11,542,131	\$ 12,852,970
Superior & Magistrate Court - Clerk	19,983,861	21,820,092	20,895,840	\$ 21,942,346
Superior Court - General	22,000,729	23,398,655	23,037,627	\$ 23,600,117
Superior Court - Judges	9,104,485	9,720,397	9,439,342	\$ 9,824,079
Tax Assessor	17,519,571	22,146,677	20,358,443	\$ 21,943,164
Tax Commissioner	17,212,563	18,747,272	18,656,265	\$ 18,688,694
Total of Expenditures	785,885,173	\$ 897,543,024	\$ 864,795,886	\$ 917,242,752
Revenues > Expenditures	\$ (25,556,087)		\$ (33,261,397)	\$ (38,197,281)
Fund Balance - Beginning	\$ 249,919,336		\$ 224,363,249	\$ 191,101,852
Fund Balance - Ending	\$ 224,363,249		\$ 191,101,852	\$ 152,904,571
Fund Balance Minimum Reserve			\$ 144,420,913	\$ 152,904,367

Airport Fund (200)

The FY2023 projected end of the year retained earnings is \$9.4 million, which will roll over as the beginning retained earnings in FY2024. The budgeted revenue for FY2024 is projected at \$4.1 million, including \$1.8 million in revenue from the lease agreement with UPS/Majestic. Revenue associated with sales tax on fuel for FY2024 is projected at \$600,000. Revenues for rents and royalties are projected at \$1.7 million. When revenues are combined with the beginning retained earnings for FY2024, total resources equal \$13.5 million.

The FY2023 Proposed Expenditure is \$7.7 million. It includes the re-appropriation of most of the retained earnings balance for FY2023 to be used in the re-development of the Airport and other projects/initiatives associated with the expansion.

Funding of \$484,167 has been allotted to the Fire Department to support the ARFF operation.

FUND BALANCE

Retained earnings of \$5.8 million has been projected by the end of FY2024.

Fulton County FY2024 Proposed Budget Airport Fund

Proposed
November 15, 2023

	2022 Actual	2023 Adopted Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Rents & Royalties	\$ 1,898,621	\$ 1,600,000	\$ 1,600,000	\$ 1,700,000
Lease Payment	1,500,000	1,500,000	1,900,000	1,800,000
Sales Tax for Jet Fuel	661,938	600,000	650,000	600,000
Other Revenue	382	-	1,237	-
Total Revenues	\$ 4,060,941	\$ 3,700,000	\$ 4,151,237	\$ 4,100,000
EXPENDITURES				
Public Works	\$ 1,368,342	\$ 7,130,727	\$ 2,172,024	\$ 7,181,486
Fire (ARFF Operations)	266,598	455,823	347,644	484,167
Total Expenditures	\$ 1,634,941	\$ 7,586,550	\$ 2,519,668	\$ 7,665,653
Revenues > Expenditures	\$ 2,426,001	\$ (3,886,550)	\$ 1,631,569	\$ (3,565,653)
Retained Earnings - Beginning	\$ 5,311,558	\$ 7,737,558	\$ 7,737,558	\$ 9,369,127
Retained Earnings - Ending	\$ 7,737,558	\$ 3,851,008	\$ 9,369,127	\$ 5,803,474

Water and Sewer Revenue and Renewal Fund (201-203)

201-Fund Revenue

The Water & Sewer Revenue Fund FY2024 Proposed Expenditure Budget is \$171 million. The amount is lower than the FY2023 projected expenditures of \$144 million by approximately \$7 million. The difference relates primarily to salary savings generated due to vacant positions within Public Works. In addition, the additional allocation to the Water Renewal fund is approximately \$25 million less than the amount contributed in FY2023. In FY2020 the Water System issued \$290 million in bonds that are being used towards the expansion of a wastewater treatment plant, for a spill mitigation strategy, pump stations and other related capital projects in the system. Debt service for this bond is also included as part of the FY2024 Proposed Expenditure Budget.

The FY2024 Revenue Budget for the fund is \$167.7 million. The projected increase takes into consideration the plan to raise rates by 5 percent in 2024 to pay for planned improvements to the system and a potential reduction in demand.

For FY2024, the Public Works Department will receive an enhancement of \$5.9 million (\$5,750,331 recurring and \$200,000 non-recurring).

- A recurring enhancement of \$20,000 for increased contract costs in the meter reading contract.
- A recurring enhancement of \$20,286 for increased contract costs in the North Fulton Operations and Maintenance contract between Fulton County and Veolia.
- A recurring enhancement of \$3,500,000 for indirect cost expenditures.
- A recurring enhancement of \$500,000 for increased electricity costs.
- A recurring enhancement of \$937,062 for increased contract costs in the North Fulton Operations and Maintenance contract between Fulton County and Veolia.
- A recurring enhancement of \$250,000 for increased electricity costs.
- A non-recurring enhancement of \$200,000 for a low boy trailer for use by the South Fulton sewer crew (replacement of Talbert TDW-35SA-HRG-1-T1).
- A recurring enhancement of \$210,865 for increased contract costs in the Camp Creek Managed Asset contract between Fulton County and Veolia.
- A recurring enhancement of \$312,118 for increased contract costs in the North Fulton Operations and Maintenance contract between Fulton County and Veolia.

For FY2024, the Finance Department will receive an enhancement of \$167,749 (recurring). This enhancement includes \$8,544 for increased annual maintenance cost for the billing system, \$88,112 for increased postal fees for bill printing and mailing and \$71,093 to cover incremental credit card fee costs based on increased usage.

FUND BALANCE

The revenue amount combined with the FY2024 beginning retained earnings of \$34 million; minus the expenditure budget leaves projected retained earnings at the end of the year of \$37.6 million, which is sufficient to meet the system's standing debt covenant requirements.

203-Fund Renewal

The Water and Sewer Renewal and Extension Fund FY2024 Expenditure Budget is \$105.5 million, including \$90 million in multi-year capital expenditures. This budget ensures resources are made available to deploy the 2016 to 2025 Water and Wastewater Capital Improvements Program approved by the Board of Commissioners. The revenue budget is equal to \$48 million, including a transfer of \$39.8 million from the Water & Sewer Revenue Fund (Fund 201).

For FY2024, the Public Works Department will receive an enhancement of almost \$1.2 million (\$1,155,000 non-recurring).

- A non-recurring enhancement of \$750,000 for the small water meter replacement program.
- A non-recurring enhancement of \$250,000 for replacement of the Ford F550 Flatbed and Vacuum skid w/Valve Turner.
- A non-recurring enhancement of \$40,000 for replacement of Eng Tech pickup.
- A non-recurring enhancement of \$75,000 for Electro Scan Swordfish - Service Line Tester.
- A non-recurring enhancement of \$40,000 for SUV - Ford Explorer XLT.

FUND BALANCE

The projected ending retained earnings for FY2023 is \$83.5 million. This amount is the beginning retained earnings in FY2024 and when combined with budgeted revenues of \$48.1 million, total available resources equal \$131.6 million. With budgeted expenditures of \$105.5 million, the projected ending retained earnings for FY2024 is \$26 million.

Fulton County FY2024 Proposed Budget Water and Sewer Revenue Fund

Proposed
November 15, 2023

	2022 Actual	2023 Adopted Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Charges for Services	\$ 155,805,345	\$ 159,108,915	\$ 161,541,193	\$ 167,672,000
Total Revenues	\$ 155,805,345	\$ 159,108,915	\$ 161,541,193	\$ 167,672,000
EXPENDITURES				
Non Agency	\$ 1,753,600	\$ 2,500,000	\$ 1,763,000	\$ 1,898,000
Transfer to Sinking Fund	39,541,791	39,660,000	39,553,938	\$ 39,660,000
Transfer to Renewal & Extension	40,449,870	65,000,000	65,000,000	\$ 39,761,890
Public Works	66,492,472	72,143,625	59,581,040	\$ 76,542,936
Finance	3,450,427	3,818,614	3,564,146	\$ 3,973,262
Human Resources	281,000	300,670	278,742	\$ 312,214
County Attorney	570,616	726,281	726,281	\$ 726,281
Information Technology	863,150	1,205,495	904,985	\$ 1,205,986
Total Expenditures	\$ 153,402,926	\$ 185,354,685	\$ 171,372,132	\$ 164,080,569
Revenues > Expenditures	\$ 2,402,419	\$ (26,245,770)	\$ (9,830,939)	\$ 3,591,431
Retained Earnings - Beginning	\$ 41,408,034	\$ 43,810,454	\$ 43,810,454	\$ 33,979,515
Retained Earnings - Ending	\$ 43,810,454	\$ 17,564,683	\$ 33,979,515	\$ 37,570,946

Fulton County FY2024 Proposed Budget Water and Sewer Renewal Fund

	2022 Actual	2023 Amended Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Assessments	\$ 7,166,450	\$ 7,000,000	\$ 8,742,250	\$ 8,346,300
Transfer from W & S Fund	40,449,870	\$ 65,000,000	65,000,000	\$ 39,761,890
Total Revenues	\$ 47,616,320	\$ 72,000,000	\$ 73,742,250	\$ 48,108,190
EXPENDITURES				
Information Technology	\$ 114,772	\$ 117,123	\$ 117,748	\$ 116,039
Public Works	\$ 9,551,916	14,831,194	9,259,133	\$ 14,553,713
Non Agency	\$ 820,000	1,967,298	820,000	\$ 870,000
Multi-year Expenditures	\$ 32,310,546	94,500,000	40,000,000	\$ 90,000,000
Total Expenditures	\$ 42,797,234	\$ 111,415,615	\$ 50,196,881	\$ 105,539,752
Revenues > Expenditures	\$ 4,819,086	\$ (39,415,615)	\$ 23,545,369	\$ (57,431,562)
Retained Earnings - Beginning	\$ 55,113,797	\$ 59,932,883	\$ 59,932,883	\$ 83,478,252
Retained Earnings - Ending	\$ 59,932,883	\$ 20,517,268	\$ 83,478,252	\$ 26,046,690
Reserve for CIP	\$ 59,932,883	\$ 20,517,268	\$ 83,478,252	\$ 26,046,690

Fulton Industrial District (FID – 301)

This fund was formerly used to account for the operations of the South Fulton Special Services District. After the incorporation of the City of South Fulton on May 1, 2017, the fund became solely dedicated to operations of municipal-type services in the Fulton Industrial District (FID). In early May 2021, the corporate limits of the City of South Fulton were modified as to include all of the unincorporated territory of the Fulton Industrial District south of the centerline of the right of way of State Route 402, also known as Interstate 20.

During FY2024, this fund will continue to provide municipal-type services to the remaining unincorporated area of the Fulton Industrial District, which is located north of Interstate 20. The FY2024 projected revenue for the Fulton Industrial District is \$7.7 million. This revenue figure assumes a reduction in property taxes in comparison to the FY2023 projection. The FY2023 projection documents an increase in prior year property tax revenue that is expected to be non-recurring. This revenue figure also assumes a decrease in licenses and permits and an increase in other revenues due to increase in FY2023 projection. The FY2024 property tax millage rate will be set in the summer of 2024 to provide sufficient recurring funds to continue to deliver municipal type services.

The FY2024 Proposed Expenditure Budget is \$28.3 million and includes the following allotments;

- \$3.7 million for Police.
- \$87,000 for the Finance Department's Accounts' Receivable unit.
- \$400,000 for the Fire Services agreement with the City of South Fulton.
- \$1.5 million for Public Works. This budget includes the new budget footprint for the FID district after the 2021 annexation.
- The Non-Agency Budget of \$22.7 million includes
 - 911 transfer to the Emergency Communications Fund for \$415,000
 - Streetlight costs of \$30,000
 - Animal Control costs of \$37,000
 - The expenditure budget also includes an appropriated amount of approximately \$22.7 million, which for the most part, is the residual projected fund balance at the end of FY2023. This provides the county with resources for blight remediation, economic development efforts or any potential eventualities.

FUND BALANCE

The fund balance at the end of FY2023 is projected at \$25.3 million. This amount is the beginning fund balance in FY2024 and when combined with budgeted revenues of \$7.7 million, total available resources equal \$33 million. The FY2024 expenditure budget is \$28.4 million, including budgets for municipal-type services and the residual FY2023 fund balance that will be used to cover unexpected financial pressures and economic development efforts. This leaves projected ending fund balance of \$4.7 at the end of FY2024.

Fulton County FY2024 Proposed Budget Fulton Industrial District Fund (FID)

Proposed
November 15, 2023

	2022 Actual	2023 Adopted Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Property Taxes	\$ 5,475,138	\$ 4,318,773	\$ 5,459,043	\$ 4,955,000
License & Permits	673,512	526,050	307,609	295,500
All Other	1,698,529	1,571,301	2,370,603	1,934,750
Transfer GF PW	500,000	500,000	500,000	500,000
Total Revenues	\$ 8,347,180	\$ 6,916,124	\$ 8,637,255	\$ 7,685,250
EXPENDITURES				
Finance	\$ 4,471	\$ 86,555	\$ 7,846	\$ 86,555
Fire Rescue	297,917	325,000	325,000	\$ 400,000
Public Works	1,944,724	1,462,543	659,605	\$ 1,452,337
Non Agency	2,431,460	22,659,247	2,146,876	\$ 22,659,247
Police	2,371,606	3,323,807	2,849,221	\$ 3,747,003
Total Expenditures	\$ 7,050,177	\$ 27,857,152	\$ 5,988,548	\$ 28,345,142
Revenues > Expenditures	\$ 1,297,002	\$ (20,941,028)	\$ 2,648,707	\$ (20,659,892)
Fund Balance - Beginning	\$ 21,353,903	\$ 22,650,906	\$ 22,650,906	\$ 25,299,613
Fund Balance - Ending	\$ 22,650,906	\$ 1,709,878	\$ 25,299,613	\$ 4,639,721

Animal Services Fund (312)

Beginning in 2024, the costs to provide county animal services (contractual, maintenance, dispatch, etc.) and the revenue received from the participating municipalities will be pulled out of the general fund into a contractual services fund (Animal Services fund). The general fund will continue to support the additional fixed costs including debt payments related to the new animal services facility.

The Animal Services Fund FY2024 expenditure budget is \$11.7 million.

The total revenue amount budgeted for FY2024 to support the expenditure budget is \$11.7 million from various sources including quarterly user fees from the following jurisdictions and Fulton County to support Shelter and Field Operations Services:

- City of Atlanta
- City of South Fulton
- City of East Point
- City of Sandy Springs
- City of Fairburn
- City of Roswell
- City of Alpharetta
- City of Johns Creek
- City of Milton
- City of Palmetto
- City of Chattahoochee Hills
- City of College Park
- City of Hapeville
- City of Mountain Park
- Fulton Industrial District

Fulton County's General Fund will also contribute \$327,617 to the Animal Services fund as part of the supplemental payments.

FUND BALANCE

The fund balance for FY2023 is projected at \$0. This amount is the beginning fund balance in FY2024 and when combined with budgeted revenues of \$11.7 million, total available resources equal \$11.7 million. With Budget Expenditures of \$11.7 million, the projected ending fund balance at the end of FY2024 is \$0.

Fulton County FY2024 Proposed Budget

Animal Services Fund

2024 Proposed Budget

REVENUES	
User Fees	\$ 11,333,840
Transfer from General Fund	327,617
Total Revenues	\$ 11,661,457

EXPENDITURES	
Emergency Communications	\$ 338,196
Emergency Management	\$ 11,248,405
Non Agency	\$ 74,856
Total Expenditures	\$ 11,661,457

Revenues > Expenditures	\$	-
Fund Balance - Beginning	\$	-
Fund Balance - Ending	\$	-

Emergency Communications Fund (911 - 340)

The Emergency Communications Fund FY2024 expenditure budget is \$8.5 million.

The total revenue amount budgeted for FY2024 to support the expenditure budget is \$7.3 million from various sources including monthly 911 telephone emergency fee surcharge of \$1.50 per user, prepaid wireless fee, and supplement fee revenue from the following jurisdictions using the system:

- City of South Fulton
- Fulton Industrial District
- City of Fairburn
- City of Chattahoochee Hills
- Fulton County School Police, and
- National Park

The supplement is necessary because of dwindling 911 telephone surcharge of \$1.50, which is no longer sufficient to cover the 911 operations. The County's Fulton Industrial District fund is currently providing a contribution of \$415,000 to the Emergency Communication fund as part of the supplemental payments.

FUND BALANCE

The fund balance for FY2023 is projected at \$7 million. This amount is the beginning fund balance in FY2024 and when combined with budgeted revenues of \$7.3 million, total available resources equal \$14.3 million. With Budget Expenditures of \$8.5 million, the projected ending fund balance at the end of FY2024 is \$5.8 million.

Fulton County FY2024 Proposed Budget Emergency Communications (911)

Proposed
November 15, 2023

	2022 Actual	2023 Adopted Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
User Fees	\$ 3,500,370	\$ 3,250,000	\$ 4,300,000	\$ 3,400,000
Transfer from FID	415,000	415,000	415,000	415,000
Supplement from External Users	2,849,994	2,400,000	3,000,000	2,900,000
*Pre Paid Wireless Fee	601,478	570,000	643,000	602,000
Total Revenues	\$ 7,366,842	\$ 6,635,000	\$ 8,358,000	\$ 7,317,000
EXPENDITURES				
Emergency Communications	\$ 7,568,836	\$ 8,207,314	\$ 6,886,625	\$ 8,468,901
Total Expenditures	\$ 7,568,836	\$ 8,207,314	\$ 6,886,625	\$ 8,468,901
Revenues > Expenditures	\$ (201,994)	\$ (1,572,314)	\$ 1,471,375	\$ (1,151,901)
Fund Balance - Beginning	\$ 5,688,756	\$ 5,486,762	\$ 5,486,762	\$ 6,958,137
Fund Balance - Ending	\$ 5,486,762	\$ 3,914,448	\$ 6,958,137	\$ 5,806,236

G.O. Bond Fund (600)

The G.O. Bond Fund is used to capture resources to meet debt service obligations of the bonds issued for construction and renovation of new and existing libraries respectively. All resources accumulated in this fund are for the purpose of retiring debt. When sufficient resources are in place, the County may call the bonds and extinguish the debt.

For FY2024, the projected revenue is \$20.3 million. The projection assumes a revenue neutral millage rate and a collection rate of 96%. The revenue in this fund is used to generate resources to pay current debt service for the library bonds Phase I and Phase II.

FUND BALANCE

The ending fund balance for FY2023 is projected at \$47.8 million. This amount is the beginning fund balance in FY2024 and when combined with budgeted revenues of \$20.3 million, total available resources equal \$68.1 million. With an expenditure budget of \$16.6 million for FY2024, the projected ending fund balance at the end of FY2024 is \$51.6 million.

Fulton County FY2024 Proposed Budget Bond Fund

Proposed
November 15, 2023

	2022 Actual	2023 Adopted Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Property Tax	\$ 17,894,970	\$ 19,596,707	\$ 21,740,468	\$ 20,296,426
Total Revenues	\$ 17,894,970	\$ 19,596,707	\$ 21,740,468	\$ 20,296,426
EXPENDITURES				
Non-Agency - Debt Services	\$ 15,550,332	\$ 16,561,920	\$ 15,565,525	\$ 16,571,200
Total Expenditures	\$ 15,550,332	\$ 16,561,920	\$ 15,565,525	\$ 16,571,200
Revenues > Expenditures	\$ 2,344,638	\$ 3,034,787	\$ 6,174,943	\$ 3,725,226
Fund Balance - Beginning	\$ 39,326,833	\$ 41,671,471	\$ 41,671,471	\$ 47,846,414
Fund Balance - Ending	\$ 41,671,471	\$ 44,706,258	\$ 47,846,414	\$ 51,571,640

Risk Management Fund (725)

For FY2024, the budgeted total contributions from other funds for risk and unemployment coverage are \$16 million. This amount plus total transfers of \$5.9 million from the General Fund and the Water & Sewer Fund to support County Attorney functions brings total budgeted revenue to \$23 million.

The total FY2024 Proposed Expenditure Budget is \$60.0 million. This includes full appropriation of the projected fund balance.

FUND BALANCE

This fund is projected to only have \$32,000 in the fund balance because the remaining residual resources are included in the expenditure budget for possible settlements of claims since there is no specific method to determine the number of lawsuits that could be filed or claims settlements that could be made in any given year.

Fulton County FY2022 Proposed Budget Risk Fund

Proposed
November 15, 2023

	2022 Actual	2023 Amended Budget	2023 Mid Year Projection	2024 Proposed Budget
REVENUES				
Transfers-In from Other Funds- Risk Assessment	\$ 15,940,793	\$ 16,000,000	\$ 16,100,000	\$ 16,100,000
Investment Income	\$ 564,319			\$ -
Other Revenue	14,024	10,000	1,701,000	1,000,000
Transfers-In from Other Funds - County Attorney	4,221,180	7,442,550	5,700,000	5,900,000
Total Revenues	\$ 20,740,317	\$ 23,452,550	\$ 23,501,000	\$ 23,000,000
EXPENDITURES				
Non-Agency - Direct Chgs/Settlements	\$ 11,446,328	\$ 52,000,000	\$ 18,751,000	\$ 49,100,000
County Attorney	9,802,586	11,510,363	9,445,344	\$ 9,511,230
Finance	1,084,861	1,363,858	1,068,841	\$ 1,364,149
Total Expenditures	\$ 22,333,775	\$ 64,874,221	\$ 29,265,185	\$ 59,975,380
Revenues > Expenditures	\$ (1,593,458)	\$ (41,421,671)	\$ (5,764,185)	\$ (36,975,380)
Fund Balance - Beginning	\$ 44,364,842	\$ 42,771,384	\$ 42,771,384	\$ 37,007,199
Fund Balance - Ending	\$ 42,771,384	\$ 1,349,713	\$ 37,007,199	\$ 31,819

SPECIAL APPROPRIATION FUNDS — DESCRIPTION OF PURPOSE

Special appropriation funds are used to account for the revenue received from specific taxes or other specific revenue sources.

Fund 215, Wolf Creek Fund: is an enterprise fund established to account for financial activities of the Wolf Creek Amphitheater. All revenues of the amphitheater are used to cover expenses. Any excess future revenue over expenditures from operations will remain in the fund to be used for capital or operation expenses.

Fund 300, Special Taxing District Fund: is a tax-based fund. Taxes are levied only on property in a district composed of the unincorporated portions of the county. Pursuant to House Bill 36 the Special Taxing Districts are broken out into Sub-Districts representing the major non-contiguous areas of unincorporated Fulton County (South Fulton). Each Sub-District will finance the provision of municipal type services from taxes, fees, and assessments levied within the Sub-District.

Fund 308, Special Revenue TSPLOST: A majority of voters of Fulton County approved a Transportation Special Purpose Local Option Sales Tax which began on April 1, 2017 and will continue until March 31, 2022. The proceeds from this tax are to be used for a number of transportation projects.

Fund 345, Sandy Springs Tax Allocation District: Holds residual monies of slightly over \$3,000 for a tax allocation which was not finalized.

Fund 419, Clerk of Superior & Magistrate Court Technology Fund: Funds are generated through the E-Recording fees and will be used for technology in the Clerk of Superior & Magistrate Court.

Fund 420, Solicitor – Pretrial Intervention and Diversion Program Fund: Funds are generated from the Office of the Solicitor General to retain any program fees collected in the administration of the Solicitor’s Pretrial Intervention and Diversion Program.

Fund 421, Sheriff's Sale Fund: Funds generated through the sale of tax deeds on the Courthouse steps due to outstanding property taxes. Proceeds are used to offset the costs associated with the Sheriff’s Tax Sale process.

Fund 422, D.A.T.E. Fund: Funds are generated through Judge ordered fines in Drug Court. Offenders are fined and 50% is added to the fine and are used for drug, alcohol, training and education purposes.

Fund 423, Business Court Fund: Funds are generated by a transfer fee that helps defray the costs of the senior judges as more cases are transferred to this division.

Fund 429, Superior Court Technology Fund: Funding will be used for technology in the Superior Court.

Fund 433, Law Library Fund: Funds are used to procure and maintain a collection of law books and legal references for use by citizens, judges, magistrates and county staff.

Fund 434, Co-op Extension: Fees from the rental of county properties and Community Garden.

Fund 439, Fulton Clerks of Courts Technology Fund: Funds are generated through the E-File fees and will be used for technology in the Clerks to Superior & Magistrate Court and State Court.

Fund 441, Restricted Assets: 5% of the fines collected from all courts are used to fund the operations of Victim Assistance Programs.

Fund 442, Federal Equitable Sharing: Proceeds of liquidated seized assets from asset forfeitures are shared between law enforcement agencies – Fulton County Share.

Fund 451, Salute to the Arts: Funds are used to pay for Arts Council programming.

Fund 453, Special Revenue Funds: Agency Funds – Represents funds received from private donations for a variety of reasons. i.e., Beat the Odds Program, South Fulton Leadership Conference, Dept. Head flowers & retirement gifts, LGSF Conference, Judges Conference and children medical prescriptions.

Fund 454, Hotel/Motel Taxes: Represents funds collected by 3rd party company.

Fund 455, Tommie Dora Barker Fellow Endowment: Due to the closing of the Emory University School of Library Science, the assets of the Tommie Dora Barker Fellowship Endowment were transferred by Court Order to the Atlanta Fulton Public Library to be used for the purpose of staff development.

Fund 456, FulCo/Atlanta Reappraisal Project: Previous funding dedicated for property reappraisals.

Fund 458, Indigent Defense Committee: Funds used to pay attorneys to provide fair and equal representation for individuals who cannot afford representation.

Fund 462, Fitness Center: County employees pay, via payroll deduction, funds that provide for staffing and operation of the Fitness Center. (100% Employee Paid Dues)

Fund 468, Employee Service Fund: Represents funds received from vending machines and used to fund Fulton County employee appreciation events.

Fund 470, NACO Conference: Funds were accumulated for attendance at NACO conferences in prior years.

Fund 473, Tree Preservation Trust Fund: Developer related funding for the replacement of trees and preservation of greenspace and is held in trust pending final site plan approval.

Fund 474, Tree Plant Trust Fund: Funds shall be used to plant, install, and/or maintain trees and other landscaping on the site of a Capital Project or at public places in the Commission District.

Fund 84C, Public, Education, and Government (PEG) Fund: Accounts for the receipt and expenditure of PEG fees collected through cable providers that are legally restricted for capital expenditures related to the County's cable access channel.

Special Revenue Fund for Constitutional Officers: Funds are generated from inmate commissary purchases at the Fulton County Jail and Alternative Dispute Resolution activity administered by Superior Court.

Fulton County FY2024 Proposed Budget Special Appropriation Funds

Fund 215, Wolf Creek Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$30,746	\$55,746
Anticipated Expenditures	<u>\$30,746</u>	<u>\$25,000</u>
Ending Fund Balance	\$0	\$30,746
Fund 300, Special Services District Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$0	\$21,081
Anticipated Expenditures	<u>\$0</u>	<u>\$21,081</u>
Ending Fund Balance	\$0	\$0
Fund 308, Special Revenue Fund T-SPLOST	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$150,000	\$1,380,957
Use of Fund Balance	\$3,362,290	\$2,331,333
Anticipated Expenditures	<u>\$3,512,290</u>	<u>\$350,000</u>
Ending Fund Balance	\$0	\$3,362,290
Fund 345, Sandy Springs Tax Allocation District	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,125	\$3,125
Anticipated Expenditures	<u>\$3,125</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,125
Fund 419, Clerk of Superior & Magistrate Court Technology Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$115,000	\$1,401,774
Use of Fund Balance	\$1,286,774	\$285,231
Anticipated Expenditures	<u>\$1,401,774</u>	<u>\$400,231</u>
Ending Fund Balance	\$0	\$1,286,774
Fund 420, Solicitor Pretrial Intervention and Diversion Program	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$37,273
Use of Fund Balance	\$37,273	\$0
Anticipated Expenditures	<u>\$37,273</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$37,273
Fund 421, Sheriff's Sale Fund (SY)	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$300,000	\$339,067
Use of Fund Balance	\$39,067	\$354,314
Anticipated Expenditures	<u>\$339,067</u>	<u>\$654,314</u>
Ending Fund Balance	\$0	\$39,067
Fund 422, D.A.T.E. Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$130,527
Use of Fund Balance	\$2,029,606	\$2,249,079
Anticipated Expenditures	<u>\$2,029,606</u>	<u>\$350,000</u>
Ending Fund Balance	\$0	\$2,029,606
Fund 423, Business Court Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$8,000
Use of Fund Balance	\$70,722	\$64,722
Anticipated Expenditures	<u>\$70,722</u>	<u>\$2,000</u>
Ending Fund Balance	\$0	\$70,722

A brief description of each fund is located in front of the special revenue schedule.

Fulton County FY2024 Proposed Budget Special Appropriation Funds

Fund 429, Superior Court Technology Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$71,502	\$71,502
Anticipated Expenditures	<u>\$71,502</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$71,502
Fund 433, Law Library Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$476,167
Use of Fund Balance	\$2,040,618	\$2,196,301
Anticipated Expenditures	<u>\$2,040,618</u>	<u>\$631,850</u>
Ending Fund Balance	\$0	\$2,040,618
Fund 434, Co-op Extension	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$16,000
Use of Fund Balance	\$69,770	\$68,770
Anticipated Expenditures	<u>\$69,770</u>	<u>\$15,000</u>
Ending Fund Balance	\$0	\$69,770
Fund 439, Fulton Clerks of Courts Technology Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$100,000	\$423,139
Use of Fund Balance	\$1,420,859	\$1,602,720
Anticipated Expenditures	<u>\$1,520,859</u>	<u>\$605,000</u>
Ending Fund Balance	\$0	\$1,420,859
Fund 441, Restricted Assets (SY/MY)	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$640,000	\$825,911
Use of Fund Balance	\$1,122,753	\$1,119,502
Anticipated Expenditures	<u>\$1,762,753</u>	<u>\$822,659</u>
Ending Fund Balance	\$0	\$1,122,753
Fund 442, Federal Equitable Sharing	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$12,036
Use of Fund Balance	\$72,849	\$332,483
Anticipated Expenditures	<u>\$72,849</u>	<u>\$271,671</u>
Ending Fund Balance	\$0	\$72,849
Fund 451, Salute to the Arts	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$3,668	\$3,668
Anticipated Expenditures	<u>\$3,668</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$3,668
Fund 453, Special Revenue Funds	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$663
Use of Fund Balance	\$258,637	\$258,084
Anticipated Expenditures	<u>\$258,637</u>	<u>\$110</u>
Ending Fund Balance	\$0	\$258,637
Fund 454, Hotel/Motel Tax	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$50,000	\$50,000
Use of Fund Balance	\$0	\$0
Anticipated Expenditures	<u>\$50,000</u>	<u>\$50,000</u>
Ending Fund Balance	\$0	\$0

A brief description of each fund is located in front of the special revenue schedule.

Fulton County FY2024 Proposed Budget Special Appropriation Funds

Fund 455, Tommie Dora Barker Fellow Endowment	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$170,836	\$170,836
Anticipated Expenditures	<u>\$170,836</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$170,836
Fund 456, FulCo/Atlanta Reappraisal Project	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$24,747	\$24,747
Anticipated Expenditures	<u>\$24,747</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$24,747
Fund 458, Indigent Defense Committee	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$20	\$20
Anticipated Expenditures	<u>\$20</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$20
Fund 462, Fitness Center	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$21,980	\$21,980
Anticipated Expenditures	<u>\$21,980</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$21,980
Fund 468, Employee Service Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$30,000	\$218,953
Use of Fund Balance	\$913,849	\$863,536
Anticipated Expenditures	<u>\$943,849</u>	<u>\$168,640</u>
Ending Fund Balance	\$0	\$913,849
Fund 470, NACO Conference	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$63,437	\$63,437
Anticipated Expenditures	<u>\$63,437</u>	<u>\$0</u>
Ending Fund Balance	\$0	\$63,437
Fund 473, Tree Preservation Trust Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$7,843	\$247,843
Anticipated Expenditures	<u>\$7,843</u>	<u>\$240,000</u>
Ending Fund Balance	\$0	\$7,843
Fund 474, Tree Plant Trust Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$0
Use of Fund Balance	\$225,546	\$256,537
Anticipated Expenditures	<u>\$225,546</u>	<u>\$30,991</u>
Ending Fund Balance	\$0	\$225,546
Fund 84C, PEG Fund	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$0	\$4,134
Use of Fund Balance	\$144,342	\$264,348
Anticipated Expenditures	<u>\$144,342</u>	<u>\$124,140</u>
Ending Fund Balance	\$0	\$144,342

A brief description of each fund is located in front of the special revenue schedule.

Fulton County FY2024 Proposed Budget Special Appropriation Funds

Special Revenue Fund, Constitutional Officers	<u>FY2024</u>	<u>FY2023</u>
Anticipated Revenues	\$4,500,000	\$4,500,000
Use of Fund Balance	\$0	\$0
Anticipated Expenditures	<u>\$4,500,000</u>	<u>\$4,500,000</u>
Ending Fund Balance	\$0	\$0

A brief description of each fund is located in front of the special revenue schedule.

Position Changes for Budget Year 2024

New Classifications

2024 POSITION CHANGES - NEW CLASSIFICATIONS

Title	Fund	Agency	Unit	Grade	Salary	Effective Date
Deputy Director, COSMC	100	470	4701	25	TBD	12/20/2023
Director, COSMC	100	470	4701	29	TBD	12/20/2023
Court Project Manager, COSMC	100	470	4701	21	TBD	12/20/2023
Chief Deputy Clerk, Business Operations Officer, COSMC	100	470	4701	Set	\$115,000 - \$210,000	12/20/2023
Customer Services Manager	100	118	1809	21	TBD	12/20/2023
Risk Analyst, Senior	100	210	2108	18	TBD	12/20/2023
Registration Officer, Lead	100	265	2652	12	TBD	12/20/2023
Investigator, Probate Court	100	410	4100	18	TBD	12/20/2023

Position Transfers

2024 Positions Changes - Position Transfers

Pos #	Title	Fund	TO:			Fund	FROM:			Salary	Effective Date
			Agency	Org	Object		Agency	Org	Object		
			Police				Police				
0195395	POLICE LIEUTENANT	301	320	3201	1002	100	320	3206	1002	\$51,189	12/20/2023
0105394	POLICE LIEUTENANT	301	320	3201	1002	100	320	3206	1002	\$52,711	12/20/2023
0105397	POLICE LIEUTENANT	301	320	3201	1002	100	320	3206	1002	\$52,711	12/20/2023

Temporary / Seasonal Positions

2024 Position Changes - Temporaries/Seasonal

Pos #	Title	Fund	Agency	Org	Object	Effective Date	End Date
Arts and Culture							
0121075	FILM MARKETING COORDINATOR	100	181	1302	1003	12/20/2023	12/19/2024
0131081	FILM MARKETING COORDINATOR	100	181	1302	1003	12/20/2023	12/19/2024
COUNTY MANAGER							
101090	SUMMER-INTERN	100	118	1812	1004	12/20/2023	12/19/2024
122473	INTERN	100	118	1812	1005	12/20/2023	12/19/2024
88834	INTERN	100	118	1812	1005	12/20/2023	12/19/2024
96459	SUMMER-INTERN	100	118	1823	1005	12/20/2023	12/19/2024
96460	SUMMER-INTERN	100	118	1823	1005	12/20/2023	12/19/2024
96468	SUMMER-INTERN	100	118	1823	1005	12/20/2023	12/19/2024
104102	INTERN	100	118	1823	1005	12/20/2023	12/19/2024
104103	INTERN	100	118	1823	1005	12/20/2023	12/19/2024
INFORMTION TECHNOLOGY							
113764	LEAD APPLICATION DEVELOPER	100	220	2202	1003	12/20/2023	12/19/2024
122210	LEAD APPLICATION MANAGER	100	220	2204	1003	12/20/2023	12/19/2024
113819	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116771	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116787	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116789	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116791	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116794	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
116941	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
117427	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
117519	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
117520	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
117523	INTERN	100	220	2204	1005	12/20/2023	12/19/2024
117622	MANAGEMENT /POLICY ANALYST I	100	220	2204	1004	12/20/2023	12/19/2024
117815	ASSISTNAT TO CLERK - PROBATE COURT	100	220	2204	1004	12/20/2023	12/19/2024
LIBRARY							
0122584	HS OUTREACH SPECIALIST	100	650	6300	1004	12/20/2023	12/19/2024
0122586	HS OUTREACH SPECIALIST	100	650	6300	1004	12/20/2023	12/19/2024
0116284	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
0116286	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
0116287	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
0116288	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
0116289	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
0116290	HS OUTREACH SPECIALIST	100	650	6300	1005	12/20/2023	12/19/2024
PUBLIC WORKS							
0087680	ASSISTANT DIRECTOR PUBLIC WORKS	201	540	5401	1003	12/20/2023	12/19/2024
0123384	INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0123385	INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131034	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131035	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131036	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131037	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131038	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131039	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0131040	SUMMER-INTERN	201	540	5401	1005	12/20/2023	12/19/2024
0020924	ADMINISTRATIVE SPECEALIST	201	540	5459	1004	12/20/2023	12/19/2024
DREAM							
66534	FACILITIES PROJECT DIRECTOR	100	520	5201	1003	12/20/2023	12/19/2024
STATE COURT -GENERAL							
20182	COURT OPERATING SPECIALIST	100	420	4201	1004	12/20/2023	12/19/2024
20183	COURT OPERATING SPECIALIST	100	420	4201	1005	12/20/2023	12/19/2024
56687	INTERN	100	420	4201	1005	12/20/2023	12/19/2024
56688	INTERN	100	420	4201	1005	12/20/2023	12/19/2024
56689	INTERN	100	420	4201	1005	12/20/2023	12/19/2024
89055	FINANCIAL SUPPORT SUPERVISOR	100	420	4201	1004	12/20/2023	12/19/2024

2024 Position Changes - Temporaries/Seasonal

Pos #	Title	Fund	Agency	Org	Object	Effective Date	End Date
	SUPERIOR COURT GENERAL						
124915	LITIGATION MANAGER	100	450	4501	1005	12/20/2023	12/19/2024
124917	COURT ACCOUTANT I	100	450	4501	1005	12/20/2023	12/19/2024
138668	COURT INTERN	100	450	4501	1005	12/20/2023	1/17/2024
	TAX ASSESSOR						
117675	TAX APPRAISAL CLERK II	100	240	2403	1005	12/20/2023	12/19/2024
	HUMAN RESOURCES						
138355	PAYROLL SYSTEM CONSULTANT	100	215	2150	1003	12/20/2023	12/19/2024

Unfund Positions

2024 Position Changes - Unfund Positions

Pos #	Action	Title	Fund	Agency	Org	Object	Salary	Effective Date
0026377	Unfund	EMA DEPUTY DIRECTOR EMERGENCY MANAGEMENT	100	335	1805	1000	\$150,870	12/20/2023

Range Change/Salary Change Positions

2024 POSITION CHANGES - RANGE CHANGE POSITIONS

Pos #	Title	Fund	Agency	Unit	Object	Grade	Salary	Action	Effective Date
Clerk of Superior & Magistrate Courts									
TBD	Bureau Chief, Clerk	100	470	4701	1000	Set Salary	\$170,000	Range Change - From	12/20/2023
	Bureau Chief, Clerk	100	470	4701	1000	Set Range	\$95,000 - \$190,000	Range Change - To	12/20/2023



INTER-OFFICE MEMORANDUM

TO: Department Heads and Elected Officials
THROUGH: Hakeem K. Oshikoya, Finance Director *HKO*
FROM: Sabrina McTier, Budget Manager *SMC*
DATE: November 14, 2023
SUBJECT: Annual Hardware & Software Maintenance List

The Annual Hardware & Software Maintenance List has not been fully completed and vetted and it will not be included with the 2024 Proposed Budget materials. The Purchasing Department and Department of Information Technology will present and submit the AML List. We will include with the 2024 Revised Proposed Budget materials.

C: Dick Anderson, County Manager
Sharon Whitmore, Chief Financial Officer
Alton Adams, Chief Operating Officer
Pamela Roshell, Chief Operating Officer
Ray Turner, Deputy Director of Finance
Kevin Kerrigan, Chief Information Officer, Information Technology
Felicia Strong-Whitaker, Director of Purchasing