

# 2016 STRATEGIC INITIATIVES

## All People are Safe



- Justice Reinvestment Initiative - \$10M set aside for a plan to reduce the number of inmates in the jail; increase the speed at which cases are processed; address the number of inmates with mental illness; and reduce administrative costs.
- Modernize the emergency management operations and our first responder capacity in unincorporated Fulton County.

## All People are Healthy



- Strengthen partnership with Grady and support efforts toward a revised care model to improve health outcomes for 50,000 uninsured residents.
- Source behavioral health services to a network of providers through performance based contracts managed in partnership with the State. This initiative to source services EXCLUDES Developmental Disabilities programs provided by the County.
- Concentrate Health Department resources to fewer programs that are mandated, leverage resources from other sources, and are proven to improve health outcomes.

## All People are Self-Sufficient



- Transform Human Services grants to performance-based agreements that reward results, enhance efficiency, and ensure a predictive payment stream to our non-profit partners.
- Continue commitment to senior programs and challenge to staff and partners to develop a new and enhanced revenue generating opportunities to better serve seniors.
- Pursue efforts/partnerships that support a regional approach to addressing homelessness to include exploring a joint continuum of care with the City of Atlanta.

## All People Have Economic Opportunity



- Consolidate economic development resources, staff and leadership with a focus on being a convener for economic development activities throughout the county.
- Unify youth development program efforts across departments and shift from direct delivery to an impact-driven RFP process.
- Outsource permits and building inspections to increase efficiency and service.
- Pursue a Transportation Special Purpose Local Option Sales Tax.

## All People's Lives are Culturally & Recreationally Enriched



- Redesign arts grant process to multi-year commitments and move to performance-based contracts for outcomes.
- Restructure Wolf Creek to an enterprise fund and increase revenue expectation for arts facilities
- Use data to demonstrate the impact of culture and recreation.
- Maintain financial commitment to libraries and parks with a reprioritization of and concentration of investments.

## All People Trust Government is Efficient, Effective, & Fiscally Sound



- Build a performance management culture across the county.
- Modernize human resources processes and systems.
- Develop a stronger focus on customer service.
- Pursue efficiencies to capture \$10M+ annual savings.
- Strengthen infrastructure with initial investments of \$20M capital facility investment, and \$6M capital IT investment.