## COMPREHENSIVE ANNUAL FINANCIAL REPORT



### **FULTON COUNTY, GEORGIA**

FISCAL YEAR ENDED DECEMBER 31, 2008

Prepared Under Authority Granted by The Board of Commissioners of Fulton County

## INTRODUCTORY SECTION

## FULTON COUNTY, GEORGIA COMPREHENSIVE ANNUAL FINANCIAL REPORT

Fiscal Year Ended December 31, 2008

Prepared pursuant to authority granted by the Board of Commissioners of Fulton County, Georgia

7001 Fulton County Government Center

Atlanta, Georgia 30303

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#### Comprehensive Annual Financial Report

Year ended December 31, 2008

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#### **BOARD OF COMMISSIONERS OF FULTON COUNTY**

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William "Bill" Edwards, Vice Chair
Nancy A. Boxill, Commissioner
Emma I. Darnell, Commissioner
Tom Lowe, Commissioner
Robert L. (Robb) Pitts, Commissioner
Lynne Riley, Commissioner

Clerk of Commission

Mark Massey

County Manager Zachary Williams

County Attorney
David Ware

**Director of Finance and Budget Officer** 

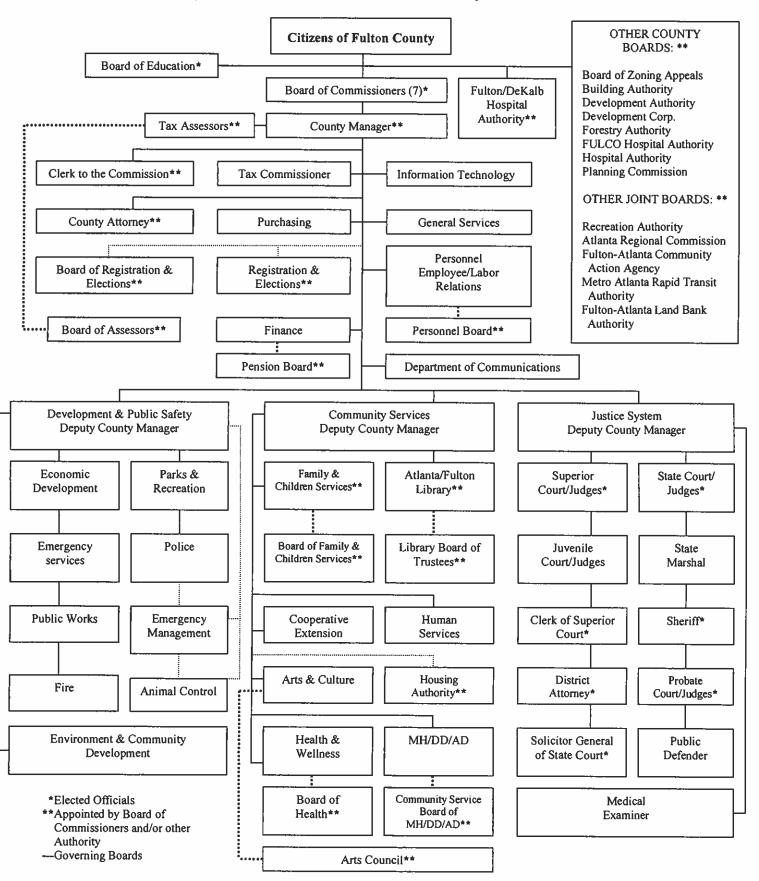
Patrick J. O'Connor

Purchasing Agent Felecia Strong-Whitaker

Tax Commissioner
Dr. Arthur Ferdinand

County Auditor PJC Group, LLC

#### Organizational Chart of Fulton County Government



## LETTER OF TRANSMITTAL



#### DEPARTMENT OF FINANCE

SUITE 7001•141 PRYOR ST.,S.W. ATLANTA, GEORGIA 30303 TELEPHONE (404) 730-7600 FAX (404) 730-7711

July 15, 2009

To the Board of Commissioners, County Manager, and Citizens of Fulton County, Georgia

The Comprehensive Annual Financial Report of Fulton County, Georgia (the "County"), for the fiscal year ended December 31, 2008, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County financial activities are included.

#### Profile of the Government

The County is the central county in the Atlanta Metropolitan Area and the most populous county in Georgia. The estimated population of the County as of July 1, 2008 was 1,014,932, as estimated by the U.S. Census Bureau. Fulton is the most populous county in the State of Georgia with approximately 10% of the entire State's population. Originally created in 1853 by the Georgia General Assembly and enlarged in 1931 by the absorption of two adjacent counties, the County encompasses 523 square miles. The City of Atlanta occupies about 131.4 square miles, or about 25% of the County, and accounts for approximately half of its population. The thirteen other incorporated cities located in the County are: Alpharetta, Chattahoochee Hills, College Park, East Point, Fairburn, Hapeville, Johns Creek, Milton, Mountain Park, Palmetto, Roswell, Sandy Springs and Union City. Urban and suburban areas associated with Atlanta, Hapeville, East Point, Sandy Springs and College Park are located in the central section of the County; suburban areas associated with Alpharetta, Roswell, Johns Creek and Milton are located in the northern section of the County, and agricultural areas remain in the extreme ends of the 75-mile distance from the northern to the southern boundaries.

The County provides a full range of services to these citizens including a comprehensive court system, a full range of public health and human services and facilities, and library services. The unincorporated section of Fulton County comprised a portion of the southern end of Fulton County, and is additionally provided police and fire protection, street and road construction and maintenance, parks and recreational facilities, building inspection and code enforcement services. These separate services are financed through the County's South Fulton Special Taxing District Fund, which has an independent millage rate from the County's General Fund, which finances operations for County wide activities.

The financial impact of recent incorporations has dramatically affected the County Special Service District, and additional State legislation required the County to account for revenues and expenditures by "sub-districts" for fiscal 2006. Two northern sub-districts had to remit residual funds to newly incorporated cities that occupy their geographic areas based on State legislation, and no significant activity remains for these sub-districts. The separate taxing district for the southern portion of unincorporated Fulton County is active and will continue as citizens voted to not incorporate this section of Fulton County.

The Georgia State Legislature created the Board of County Commissioners in 1880 and in 1973 and 1974 amended the Board to its current seven members. The Board constitutes the governing authority for the County (Ga. Law 1880, page 500). The power of Home Rule was granted to the County by amendment to the Georgia Constitution in 1982. Five of the seven positions are elected by geographic districts and two are elected county-wide. One of the two county-wide positions is designated, by election, as the chairperson of the Board of Commissioners. Members are part-time and serve concurrent four-year terms. A County Manager implements the Board's policies, administers the county government, appoints department heads, and supervises approximately 5,400 full-time employees.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds directly under the control of the Fulton County Board of Commissioners. Also included are trust and agency funds administered and controlled by various elected or appointed officials or boards which are not reported upon by any other entity. This report includes all funds of the County as well as those entities determined to have met the criteria for inclusion in the County's reporting entity. Various potential component units were evaluated. A component unit was considered to be part of the County's reporting entity when it was concluded that the County was financially accountable for the entity or the nature and significance of the relationship between the County and the entity was such that exclusion would cause the County's financial statements to be misleading or incomplete. This report includes all funds and activities of the Fulton County Building Authority, and the Fulton County Facilities Corporation which are reported as blended component units and the Fulton-DeKalb Hospital Authority which is discretely presented.

#### **ECONOMIC CONDITIONS AND OUTLOOK**

The Georgia State University Economic Forecasting Center publishes data relevant to the Metro Atlanta area, which indicates that the economy in Georgia and the Atlanta metro area still suffers economic trends much like the rest of the nation. In a summary from the May 2009 publication "Forecast of the Nation", Dr. Rajeev Dhawan, Director of the Georgia State University's Economic Forecasting Center indicates the metro Atlanta area suffers similar to the national economy. Mr. Dhawan expects negative employment growth over the next two years, losing 145,400 jobs statewide in 2008, while 2009 may see another 179,400 jobs lost. 2010 will see additional losses of 26,200 jobs with modest recoveries in 2011 producing 62,400 jobs. The Economic Forecasting Center's local report indicates employment specific to Atlanta decreased in 2009 by over 100,000

jobs, including almost half premium job losses, while 2010 remains negative with another 13,000 losses with no significant recovery until 2011. Housing permit activity has plummeted throughout metro Atlanta, with a forecasted drop of 70% predicted for 2009. Permit activity is forecasted to slightly grow in 2010. Dr. Dhawan is recognized locally as an excellent source of economic forecasts and other information. The economic data in this letter is derived from information contained in their May 2009 publication.

The Georgia Department of Labor reported Fulton County's a revised unemployment rate for April 2008 of 5.2%, however the revised rate as of March 2009 has increased to 9.0%, and the preliminary April 2009 rate was published as 9.3%. Historical unemployment rates are shown on page 111 of the statistical section of this report. The 6.4% is an annual average for 2008, but clearly 2008 saw dramatic employment shifts as experience throughout the nation.

Accrual basis sales tax collections decreased significantly in 2008 to \$35.4 million, down from approximately \$39.7 million in 2007, a decrease of 11% due to recent economic trends in the metro Atlanta area.

Metro Atlanta governments like Fulton County continue to evaluate recent significant economic trends and determine ways to continue to provide quality services. The County is primarily dependent on property tax and sales tax collections for three fourths of total revenues, followed by license and fee revenues and grants. Fulton County remains in a relatively strong financial position as compared to other governments who are primarily dependent on sales tax revenues. The County received the highest bond rating for the 2009 Tax Anticipation Notes, and reaffirmed its existing ratings on long term debt. The County is continually reevaluating our short and long term financial needs, priorities and service delivery strategies in light changing economic conditions.

#### FINANCIAL INFORMATION

Fulton County management is responsible for establishing and maintaining internal controls designed to ensure that the assets of the County are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the evaluation of costs and benefits requires estimates and judgments by management.

The accompanying financial statements were prepared in conformity with GAAP and with standards set forth by:

- 1) The Governmental Accounting Standards Board (GASB);
- 2) The American Institute of Certified Public Accountants and its Committee on Governmental Accounting and Auditing; and
- The Government Finance Officers Association of the United States and Canada (GFOA).

As a recipient of federal, state, and local financial assistance, the County is responsible for ensuring that adequate internal control is in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is subject to periodic evaluation by management and by the Internal Audit staff of the County's Finance Department. GAAP also requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

#### **BUDGETARY CONTROLS**

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. Activities of the General Fund and Special Services District Fund are included in the annual budget.

Supplemental appropriations may not legally exceed the total fund appropriation without a resolution approved by the Board of Commissioners. Appropriations are in detail by class of expenditure for each department and are controlled administratively at the line item level. The County also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

As demonstrated by the statements and schedules included in the Financial Section of this report, the County continues to meet its responsibility for sound financial management.

#### FIDUCIARY OPERATIONS

Effective September 1, 1991, the Fulton County Employees' Retirement System (the Plan) was established as successor to four separate pension plans previously maintained (the General Employees' Pension Plan, the Public Safety Pension Plan, the Judges and Solicitors' Pension Plan, and the Employees' Pension Plan). Employees who did not elect to participate in the Plan continue to be eligible for the same benefits of the prior plans in which they participated; however, participation in the Plan was made a condition of employment for new employees as of September 1, 1991. The Plan continues its commitment to maintaining a well-diversified portfolio of equities and bonds professionally managed within the risk parameters established by the pension fund's investment policy and the requirements of State law. Net assets, available for plan benefits and other pertinent data related to the County's retirement system, are described more fully in the notes to the financial statements.

On June 16, 1999, the County adopted a 401(A) defined contribution plan and closed the Employee Retirement System Plan to new participants. All active participants in the Fulton County Employees' Retirement System have the annual option to migrate to the defined contribution plan. The County contracts with professional investment managers to actively manage the County's pension funds.

The County currently offers post employment health and life insurance benefits for all eligible retirees. These benefits are currently financed on a pay-as-you-go basis. The County implemented Government Accounting Standards No. 45 in 2007 that offers recognition of the actuarially determined annual required contribution into the annual financial statements, and footnote disclosure of the total liability and other information.

#### **CASH MANAGEMENT**

The County's investment policy is designed to minimize credit and market risks, while assuming prudent risk to maintain a competitive yield on its portfolio. All general government investments are managed first for the preservation of principal and second for enhanced investment return. Investments are limited to those which are eligible under Georgia state law. These are primarily Treasury and Government Agency Securities. All investments have a fixed coupon or investment return and a fixed maturity date. The County generally does not actively trade its portfolio but instead invests to hold the investments to maturity. Each investment is selected to prudently maximize the return on the investment, and each investment's maturity is selected to provide appropriate liquidity to meet the County's obligations on a day-to-day basis.

No investment is leveraged, and the County does not enter into reverse repurchase agreements for the purpose of investment speculation. Deposits are safeguarded by federal deposit insurance and collateralization. All collateral on deposits are held either by the County, its agents, or a financial institution's trust department in the County's name. Approximately 35% of the cash equivalents and investments held by the County for government wide activities during the year and at December 31, 2008, are rated highest as to quality, while the remaining 65% bankers acceptances and collateralized repurchase agreements are collateralized at 102%. The County's GASB 40 disclosures also show maturities of the County's portfolio. Investments are held in the County's name either by the counterpart financial institution's trust department or by a securities and exchange commission-registered brokerage firm.

#### RISK MANAGEMENT

The Risk Management Division of the Finance Department is responsible for establishing guidelines for the purchase of insurance and evaluation of self-insurance to adequately protect the County's risk exposure. A Risk Management Information System has been developed which provides information on insurance premiums, cost allocation, claims filed, litigation expenses, and reserves for self-insured risks.

The Division has implemented a Property Information System, an enhancement of the Risk Management Information System, to store and retrieve data on all Fulton County properties for insurance purposes, as well as utilization by other departments. This system consolidated approximately 80% of the County's insurance programs and accomplished a significant cost reduction with increased liability coverage.

A separate fund was established in 1999 for risk management functions which resides in our Internal Service fund. This fund is designed to record the activities of various exposures, including general liability, employee and vehicle liability and automobile physical damage.

#### OTHER INFORMATION

#### Independent Audit

State statutes require an annual audit by independent certified public accountants. The accounting firm of PJC Group, LLC was selected by the County's Board of Commissioners to fulfill this requirement. This firm also conducts the audit of the requirements of the Federal Single Audit Act of 1996 and related OMB Circular A-133. The auditors' report on the basic financial statements and supplementary information is included in the Financial Section of this report. The auditors' report related specifically to the Single Audit is included in the Single Audit Report published separately.

#### **AWARDS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Fulton County for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2007. This was the twenty-first consecutive year Fulton County has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

#### **ACKNOWLEDGMENTS**

The preparation of the Comprehensive Annual Financial Report was made possible by the dedicated service of the entire staff of the Department of Finance. Each member of the Division and the Department has my sincere appreciation for their contributions in the preparation of this report.

In closing, I would also like to express my sincere appreciation to the Fulton County Board of Commissioners and the County Manager for their leadership and support in the planning and conducting of the financial operations of the County government, without which the preparation of this report would not have been possible.

Sincerely,

Patrick J. O' Connor, CPA, CPFO

Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Fulton County Georgia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2007

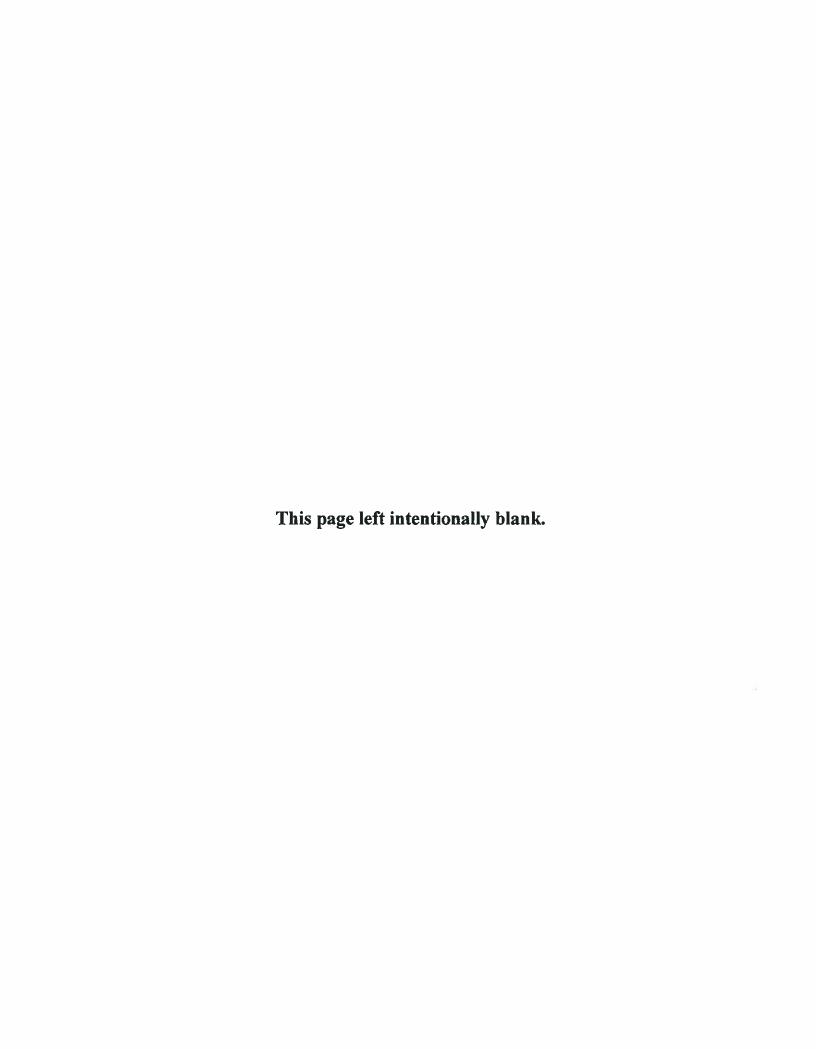
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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President

**Executive Director** 



## FINANCIAL SECTION

## INDEPENDENT AUDITORS' REPORT

CERTIFIED PUBLIC ACCOUNTANTS

#### INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners Fulton County, Georgia Atlanta, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund and the aggregate remaining fund information of Fulton County, Georgia (the "County"), as of and for the year ended December 31, 2008, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Fulton County, Georgia's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the component unit financial statements of the Fulton-Dekalb Hospital Authority, which statements reflect total assets (in thousands) of \$604,180, total net assets (in thousands) of \$98,910 and total revenues (in thousands) of \$854,240 of the aggregate discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion on the basic financial statements, insofar as it relates to the amounts included for the Fulton-Dekalb Hospital Authority, in the component unit column, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Fulton County, Georgia, as of December 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparison for the General Fund and the Major Special Revenue Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated August 17, 2009, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and the Schedules of Funding Progress for the Schedule of Employer Contributions and Schedule of Other Postemployment Benefits on pages 3 through 10 and page 62, and the budgetary schedules on pages 65 through 67, 74 through 80 and other schedules on pages 91 through 95 are not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory section, combining and individual non-major fund financial statements and schedules, and statistical section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual non-major funds financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables and data have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Atlanta, Georgia August 17, 2009,

except as to Notes 2, 3, 7, 8, 9 & 15, which is as of December 29, 2009

PJC Gray, LLC

# MANAGEMENT'S DISCUSSION AND ANALYSIS

### Management's Discussion and Analysis (in thousands)

As management of Fulton County (the County), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found earlier in this report. All financial information contained in this section is in thousands of dollars.

#### Financial Highlights

The assets of the County exceeded its liabilities at the close of the fiscal year by \$1,891,972 (net assets). Of this amount, \$508,932 (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors. The County's total net assets decreased by \$96,836 in 2008. Business type activities produced \$17,240 of the increase while the governmental activities experienced a decrease of \$114,076, of which \$55,623 is recognition of the annual expense of providing long term health care benefits to retirees.

As of the close of the fiscal year, the County's governmental funds reported combined ending fund balances of \$195,911, a decrease of \$72,269 in comparison with the previous year. The County's General Fund and Special Service District Fund, both major funds, decreased net assets by \$37,795, while Other Governmental funds also decreased \$34,474. It is important to recognize that the governmental fund financial statements differ from the Statement of Activities primarily because cash resources used for capital outlay are treated as expenditures in the governmental funds statements, but are capitalized and not considered expenditures in the statement of activities.

At the close of the fiscal year, total fund balance for the General Fund was \$76,233, which is available to meet the government's other ongoing obligations to citizens and creditors. The Special Service District's ending fund balance was \$16,033 which has been designated for future year expenditures based on Board resolution. This includes two "sub-districts" that were required by a new State of Georgia requiring a separate accounting for geographic areas within the unincorporated section of the County, and the "South Fulton Taxing District" which is shown as a separate special revenue fund with an ending fund balance as of December 31, 2008 of \$1,372. This district remains the last unincorporated area within Fulton County.

The County's total long term governmental liabilities increased by \$32,947 in 2008, largely due to recognition of the annual liability for post-employment health benefits offered to eligible retirees. This additional liability of \$55,623 represents the unfunded portion of the 2008 annual required contribution for these benefits, while the current total liability for GASB 45 reporting is now \$112,277. This is disclosed in the footnotes along with other required provisions of the new implementation for recognition of the County's OPEB liability. Principal payments reduced long term liabilities by \$27,965, while the County entered into a small equipment lease for \$4,883. Long-term liabilities related to business-type activities decreased by \$10,378, largely due to scheduled principal payment on revenue bonds.

The County's capital assets used for governmental activities were valued at \$882,737, of which \$70,642 are under construction. The County no longer owns, serves, or maintains roadway networks in municipal sections of the County, but does record infrastructure for the remaining unincorporated section of Fulton County.

Business-type capital assets totaled \$1,040,471, of which \$179,947 is currently under construction mainly relating to a wastewater treatment plant. No interest was required to be capitalized in 2008. Depreciation is based on useful life of the underlying asset using the straight line method.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### Government-wide financial statements

These statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to private-sector business.

The Statement of Net Assets presents information on all of the County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents information showing how the County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include administration, public safety, legal, which includes criminal courts and facilities, general government infrastructure and facilities, social services, health services, debt related costs, and other functions that benefit all the above categories. The business-type activities are the Water and Sewerage system and Fulton County Airport-Brown field.

The government-wide financial statements include not only the County itself (known as the *primary government*) but also the Fulton-DeKalb Hospital Authority, a discretely presented component unit. Financial information for this component unit is reported separately from the financial information presented for the primary government itself. The government-wide financial statements can be found on pages 11-12 of this report.

#### Fund financial statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the fund statements for the County's General and Special Service District fund, both of which are considered major funds under the requirements of GASB 34. In addition, the County maintains many individual governmental funds. All other governmental type funds are classified and summarized as non-major governmental funds within the governmental fund financial statements.

The basic governmental fund financial statements can be found on pages 13-19 of this report.

#### **Proprietary fund statements**

The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for its water and sewerage system fund, and the Fulton County Airport-Brown Field, and Contractual funds for the provision of municipal services for fees. Internal service funds are used to accumulate and allocate cost internally among the County's various functions. The County uses internal service funds to account for a portion of its general facilities services, such as fleet vehicle costs, office supplies, health costs for employees and retirees, risk management and project related insurance costs, known as the Owner Controlled Insurance Program (OCIP). Because these funds predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sewerage system fund which is considered a major proprietary fund of the County. The Fulton County Airport-Brown Field and the contractual funds for the cities of Sandy Springs, Milton and Johns Creek are non-major enterprise funds. All four internal service funds are combined into a single aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 20-23 of this report.

#### Fiduciary fund statements

Fiduciary funds are used to account for resources held for the benefit of parties outside the County. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The two funds are the County's defined benefit retirement plan, which is

administered by the County with the assistance of professional fund managers, and various agency funds. These funds are included as a separate column and represent the balance sheet and activities of the Tax Commissioner's office, the Sheriff's office and Criminal courts, District Attorney, and Superior, Probate, Juvenile and State Court.

The basic fiduciary fund financial statements can be found on pages 24-25 of this report.

#### Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 26-62 of this report.

#### **Other Information**

The combining statements referred to earlier in connection with one major and non-major governmental funds, enterprise funds and internal service funds are presented immediately following the notes to the financial statements. Combining statements and schedules can be found on pages 63-90 of this report.

#### Government-wide Financial Analysis

The table below is a summary of the net assets of the County as of the end of the fiscal year (in thousands).

	_	Governmenta	al Activities	Business-typ	e Activities	To	%	
		2008	2007	2008	2007	2008	2007	Change
Current and other assets	\$	389,388	451,468	635,881	709,160	1,025,269	1,160,628	(12)
Capital assets		882,737	912,221	1,040,471	949,872	1,923,208	1,862,093	3
Total Assets		1,272,125	1,363,689	1,676,352	1,659,032	2,948,477	3,022,721	(2)
Current liabilities		43,814	53,599	29,622	19,164	73,436	72,763	1
Long-term liabilities	_	419,806	386,859	563,263	573,641	983,069	960,500	2
Total Liabilities		463,620	440,458	592,885	592,805	1,056,505	1,033,263	2
Net Assets:								
Invested in capital assets,								
net of related debt		647,458	656,111	667,975	635,696	1,315,433	1,291,807	2
Restricted		21,774	27,165	45,833	44,584	67,607	71,749	(6)
Unrestricted		139,273	239,305	369,659	385,947	508,932	625,252	(19)
Total Net Assets	\$	808,505	922,581	1,083,467	1,066,227	1,891,972	1,988,808	(5)

Net capital assets comprised the bulk of the assets of the County. This includes land, buildings, equipment, roadway networks, water and sewer systems, and any capitalizable improvements as well as assets currently under construction. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The County has approximately \$615 million in cash and investments, of which approximately \$235 million is restricted for enterprise fund debt and capital projects. Governmental activities also have approximately \$22 million of restrictions on the above cash and investments for debt service, construction, state and federal grants, and other similar type external restrictions. As restricted cash is invested in capital assets, the related net asset restriction shifts from "Restricted net assets" to "Invested in capital assets, net of related debt".

Government-wide unrestricted net assets totaled \$509 million and are available to be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

The table below is a summary of the activities of the County as of the end of the fiscal year (in thousands).

·		Government	tal Activities	Business-ty	pe Activities	To	Percent		
Revenues:		2008	2007	2008	2007	2008	2007	Change	
Program revenues:	·								_
Charges for services	\$	63,385	65,860	114,501	144,016	177,886	209,876	(15)	%
Operating grants and									
contributions		54,152	57,098	-	-	54,152	57,098	(5)	
Capital grants and									
contributions		7,842	6,225	19,475	13,944	27,317	20,169	35	
General revenues:									
Taxes		564,885	541,982	-	-	564,885	541,982	4	
Intergovernmental		•	12,948	•	•	0	12,948	(100)	
Other charges for services		15,131	15,043	-	-	15,131	15,043	1	
Use of money and property		17,098	25,055	13,971	26,421	31,069	51,476	(40)	
Miscellaneous & special items		8,457	(7,187)	467	(1,318)	8,924	(8,505)	(205)	
Total revenues		730,950	717,024	148,414	183,063	879,364	900,087	(2)	
Expenses:									
Administration		115,459	107,926	-	-	115,459	107,926	7	
Public Safety		182,435	187,981	-	•	182,435	187,981	(3)	
Legal		139,901	141,646	-	-	139,901	141,646	(1)	
Infrastructure & facilities		74,237	49,351	-	-	74,237	49,351	50	
Social services		125,031	127,264	-	•	125,031	127,264	(2)	
Health services		168,845	186,913	-	-	168,845	186,913	(10)	
Interest and debt costs		16,561	17,450	-	-	16,561	17,450	(5)	
Water & Sewerage		-	-	123,175	123,630	123,175	123,630	(0)	
Contractual		-	-	6,901	15,048	6,901	15,048	(54)	
Airport services		•	-	1,098	1,077	1,098	1,077	2	
Total expenses		822,469	818,531	131,174	139,755	953,643	958,286	(0)	
Extraordinary item		(22,557)	(3,987)	-	•	(22,557)	(3,987)		
Change in net assets		(114,076)	(105,494)	17,240	43,308	(96,836)	(62,186)	56	
Beginning net assets		922,581	1,028,075	1,066,227	1,022,919	1,988,808	2,050,994	(3)	
Ending net assets	\$	808,505	922,581	1,083,467	1,066,227	1,891,972	1,988,808	(5)	

#### Analysis of governmental activities

Net assets of the governmental activities of the County decreased by \$114,076 in 2008, as compared to a decrease of \$105,494 in 2007. New accounting standards related to other post-employment benefits contributed \$55,623 to the loss for 2008, and \$56,654 for 2007. The economy remains a significant factor in dealing with decreasing revenues from both property and sales tax collections. Capital contributions also decreased for 2008 as compared to 2007, as new construction slows in an ailing economy.

Overall, the expenditures for governmental activities remained relative steady from 2007. Health services expenditures decreased approximately \$20 million for the Fulton-DeKalb Hospital Authority, a component unit, as 2007 saw a one-time funding increase of a like amount. Other health services include the County's health centers and mental health services that are available to all County residents. Public safety expenditures decreased slightly, which includes the Sheriff's office with related court security and jail costs, police, fire, medical examiner and emergency communications (911). Legal includes civil and criminal courts and related departments that serve the court system and experienced increases with court programs. Also significant in purpose and effort is social services. This includes costs to render assistance to the elderly and poor, cultural enrichment, provide libraries and parks to citizens, and community support where necessary. Administration includes executive and legislative functions, along with supporting services of assessing, billing and collecting property taxes, human resources, legal, finance, and information technology. Infrastructure and facilities is the County's public works and public building management, including roadway and transportation networks, drainage, landfill maintenance and a host of other related efforts, as well as the depreciation on these infrastructure networks. This category increased substantially with increased efforts at maintaining existing buildings and infrastructure assets.

The statement of activities includes depreciation on capital assets used by these governmental functions, including roadways, but does not include costs for capitalizable assets, which differs from the presentation on the statement of revenues and expenditures and changes in fund balances.

#### Analysis of business-type activities

Charges for water and sewerage services are the primary component of the County's business-type activities. Sewerage expenses are greater than water as more resources and efforts are required to treat wastewater than produce potable water. The Fulton County Airport-Brown field fund accounted for a minimal amount of business-type activity. The County has contracted with new municipalities on a short-term basis to provide municipal type services, primarily Police and Fire rescue services for actual costs.

#### Governmental Funds Financial Analysis

As noted earlier, the focus of the County's governmental fund statements is to provide information on nearterm flows, outflows, and balances of resources available to spend. Revenues from overall taxes increased slightly by \$5 million from 2007, however other decreases include the State of Georgia's deferral of the homeowner tax relief grants of \$13 million, other federal grant funding reductions of \$9 million, lower investment yields of \$8 million created a \$23 million overall governmental fund revenue decrease from 2007. General fund expenditures increased by only \$4 million, while other capital funds significantly reduced capital outlay expenditures for a total governmental fund decrease in expenditures of \$11 million compared to 2007. The general fund reported an ending fund balance of \$76,233, a reduction of \$21,129 from 2007. The "Northeast" and the "Northwest" sub-districts are shown in a combining schedule with the original Special Service District on pages 63-67. These two "sub-districts" for the northern part of the unincorporated section of Fulton County remitted payments to newly incorporated cities that now occupy their geographical boundaries to comply with State law, thereby substantially closing out these sub-district funds. The South Fulton Taxing district, shown as a special revenue fund, continues activity with an ending fund balance for 2008 of \$1,372. Other non-major governmental funds include debt service, grants-in-aid, capital projects and other activities that yielded a decrease of \$34,474 as compared to the prior year fund balances. Total non-major governmental fund balances were \$103,645 at year end. Of this amount, \$57,699 is designated for capital projects, \$13,875 is reserved for debt service, \$7,472 is reserved for encumbrances, \$27,583 is designated for various other activities and grants and \$2,984 remained undesignated as deficit fund balances that will be recovered with future year revenues.

#### **Budgetary Highlights and Control**

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. The 2008 General Fund budget was adopted at approximately \$671 million, a decrease of \$4 million from 2007. No compensation adjustment was passed by the Board for 2008.

Actual revenues exceeded budgeted revenues due to the legal manner in which the General Fund can budget property tax revenues, which is based on the previous year actual collections rather than on anticipated assessment growth. Actual expenditures fell short of budgetary appropriations largely due to postponed activity in facility maintenance and public works efforts.

The legally adopted budget for governmental services for the County's major governmental funds is by department and can be reviewed on pages 17-19 of this report. No changes to the original adopted budget occurred during the year. There are reallocations from non-agency to agency budgets throughout the year for the purpose of funding operational needs as necessary in each County department.

#### Capital Assets

The County's net investment in capital assets for its governmental and business-type activities as of year-end amounts to \$1,923,208 (net of accumulated depreciation). The net investment in capital assets includes land, equipment, buildings, roadway networks, improvements to these assets and construction in progress less any related debt outstanding to finance acquisition of these assets. Business type activities added infrastructure assets relating to water and sewer system improvements primarily consisting of the Camp Creek Wastewater treatment facility as well as donated infrastructure gained through development.

		Governmen	tal Activities	Business-ty	pe Activities	To	Percent	
Capital assets not being		2008	2007	2008	2007	2008	2007	Change
depreciated:								%
Land & land improvements	\$	45,139	45,139	34,573	34,573	79,712	79,712	_
Construction in progress		70,642	96,440	179,947	131,947	250,589	228,387	10
Capital assets, shown net								
of depreciation:								
Equipment		14,099	18,091	1,261	1,932	15,360	20,023	(23)
Buildings and improvements		346,853	341,217	1,161	1,297	348,014	342,514	2
Roadway network		406,004	411,334	•	-	406,004	411,334	(1)
Water System		-	-	149,275	153,232	149,275	153,232	(3)
Sewerage system				674,254	626,891	674,254	626,891	8
Total net capital assets	\$	882,737	912,221	1,040,471	949,872	1,923,208	1,862,093	3

Additional information relating to capital assets and infrastructure is presented in Note 7 of the financial statements beginning on page 44.

#### **Debt Administration**

At December 31, 2008, the County had a number of debt issues outstanding. These issues, in thousands, included \$1,760 of General Obligation Bonds including accreted interest, all of which are scheduled to mature in 2009, \$561,277 of Water and Sewerage Revenue Bonds (net of unaccreted discounts); and \$51,186 of Building Authority Revenue Bonds (net of unaccreted premiums/discounts). The County has maintained an AA rating from Standard & Poor's Corporation, AA rating from Fitch Investor Services, and an Aa3 rating from Moody's Investors Service on general obligation bond issues. Under existing state statutes, the County's general obligation bonded debt issuances are subject to a legal limitation based on 10% of total assessed value of real and personal property.

As of December 31, 2008, the County's general obligation bonded debt reserves exceeded the outstanding principal balance of \$1,760, and was well below the legal limit of \$5,988,387. A recent referendum has approved issuance of up to \$275 million in general obligation bonds for new county library facilities as well as renovations of existing libraries, but no debt has been issued as of the date of this report.

At December 31, 2008, total other capital leases totals \$72,231, including the capital lease of approximately \$54 million attributable to new jail improvements. A new lease of \$4,883 was issued for technology equipment.

The Fulton County Facilities Corporation Certificates of Participation had an outstanding balance of \$110,639 as of December 31, 2008.

Additional information relating to long-term debt and other obligations is presented in Note 8 to the financial statements beginning on page 48. Other post-employment benefit information required by GASB 45 is shown as required supplementary information on page 62 following the footnotes to the financial statements.

#### Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Director, 141 Pryor Street, Suite 7100, Atlanta, Georgia 30303. Please also see the County's website at <a href="https://www.co.fulton.ga.us">www.co.fulton.ga.us</a>, as this report and other reports are available under Departments – Administration - Finance - Financial Reports.

## BASIC FINANCIAL STATEMENTS

Statement of Net Assets

December 31, 2008

(in thousands of dollars)

	_	P	rimary Governmen	t	Component Unit
	_	Governmental Activities	Business-type Activities	Total	Fulton-DeKalb Hospital Authority
Assets:					
Cash and cash equivalents	\$	222,465	76,960	299,425	3,271
Investments	•	14,991	65,436	80,427	1,830
Receivables (net of allowances):		- 1,000	,	٠٠, ٠٠.	*,050
Taxes		80,430	<u> </u>	80,430	_
Interest		99	_	99	_
Accounts		474	10,462	10,936	74,963
Due from other governments, net		7,842	3,346	11,188	16,810
Other current assets		12,521	3,5 10	12,521	57,192
Restricted assets:		,		12,521	57,172
Cash and cash equivalents		1000	25,524	25,524	22,176
Investments			209,526	209,526	26,874
Interest receivable			704	704	20,074
Investment in joint venture			83,814	83,814	
Capital assets (non-depreciable)		115,781	214,520	330,301	1,657
Capital assets (net		113,701	214,320	330,301	1,057
of accumulated depreciation)		766,956	825,951	1,592,907	213,244
Other non-current assets		50,566		, ,	
Other hon-current assets	-	30,300	160,109	210,675	186,163
Total assets	_	1,272,125	1,676,352	2,948,477	604,180
Liabilities:					
Accounts payable and accrued expenses		30,011	7,237	37,248	200,826
Accrued interest		1,045	7,257	1,045	200,820
Due to others		5,251		5,251	46,437
Claims payable		6,467		6,467	32,544
Unearned revenue		1,040		1,040	32,344
Liabilities (payable from restricted assets):		1,040		1,040	
Contracts and other payables		_	21,918	21,918	
Unearned revenue			467	467	
			707	407	1
Non-current liabilities:					
Due within one year		43,830	11,150	54,980	16,594
Due in more than one year	_	<u> 375,976</u>	552,113	928,089	208,869
Total liabilities	_	463,620	592,885	1,056,505	505,270
Net Assets:					
Invested in capital assets, net of related debt		647,458	667,975	1,315,433	(10,562)
Restricted for debt retirement		13,875	45,833	59,708	(10,502)
Restricted for construction		6,546	73,033	6,546	
Restricted for other purposes		1,353		1,353	222,203
Unrestricted		139,273	369,659	508,932	(112,731)
Total net assets	<b>\$</b>	808,505	1,083,467	1,891,972	98,910
· · · · · · · · · · · · · · · · · ·	~=		-,,,,,,,,	1,071,772	

Statement of Activities

For the year ended December 31, 2008 (In thousands of dollars)

				Prooram revenues		Net (Exnence)	Net (Evnence) Rouenne and Change in Net Access	A +4 N	, transcription
			Charges	Operating	Capital	Pr	Primary Government	200000000000000000000000000000000000000	Unit
		Expenses	for Services	Grants and Contributions	Grants and Contributions	Governmental activities	Business-type activities	Total	Fulton-DeKalb Hospital Authority
Functions/Programs	•								
Primary Government									
COVELINICINAL ACTIVITIES.	•								
Administration	<b>₩</b>	115,606	21,677	1	Ť	(63,629)	L	(93,929)	1
Public safety		182,435	8,033	1	1	(174,402)	1	(174,402)	1
Legal		139,901	24,978	1	1	(114,923)	I	(114,923)	I
Infrastructure and facilities		74,237	٠ <u>٠</u>	23	7,842	(66,367)	J	(66,367)	1
Social services		125,031	2,434	15,399	1	(107,199)	1	(107,199)	I
Health services		168,845	6,258	38,730	1	(123,856)	1	(123,856)	1
Interest and other debt related costs		16,561	1	Ü	ľ	(16,561)	ţ	(16,561)	I
Total governmental activities		822,616	63,385	54,152	7,842	(697,237)	ţ	(697,237)	I
Business-type activities:									
Water and sewerage services		123,175	106,477	1	19,475	1	2,777	2,777	1
Contractual services		6,901	6,901	l	1	1	1	1	1
Airport	'	1,098	1,123			1	25	25	1
Total business-type activities		131,174	114,501	1	19,475	Ī	2,802	2,802	1
Total primary government		953,790	177,886	54,152	27,317	(697,237)	2,802	(694,435)	Ī
Component unit Entra DeKell Hosnitel Ambority (Gredy)		240 545	<19 07c	3 570	106 675	!			£2 09
I ution-Denato Hospital Authority (Olay)	ı	042,240	0,00,010	0,0,0	120,023		ļ	l	+7C,KO
Total component unit	•	649,546	518,875	3,570	196,625	1	1	-	69,524

	1	I		104,909	I	(1,365)		20,000	123,544	1	193,068	(42,168)	(51,990)	(94,158)	98,910
525.265	35.374	4,393		l	15,131	31,069	9,155	(231)	620,156	(22,557)	(96,836)	I	I	1,988,808	1,891,972
1	1	ļ		l	I	13,971	467		14,438		17,240	l	I	1,066,227	1,083,467
525.265	35.374	4,393		I	15,131	17,098	8,688	(231)	605,718	(22,557)	(114,076)	l	l	922,581	808,505
General revenues: Property taxes	Sales taxes	Other taxes	Intergovernmental not restricted	for specific programs	Commission on tax collections	Use of money and property	Miscellaneous	Special items	Total general revenues	Extraordinary item - (Note 7)	Changes in net assets	Net assets (deficit) - beginning, previously reported	Change in reporting entity-component unit	Net assets (deficit) - beginning, as restated	Net assets - ending \$

See accompanying notes to the financial statements.

Balance Sheet Governmental Funds December 31, 2008

(in thousands of dollars)

		General	Special Service District	Other Governmental Funds	Total Governmental Funds
Assets: Cash and cash equivalents	\$	67,830	16,465	96,898	181,193
Investments	•		10,403	14,991	14,991
Receivables (net of allowances): Taxes		72,915	384	7,131	90.420
Interest		72,913	304	7,131	80,430 99
Accounts		0.500	25	449	474
Due from other governments Due from other funds	_	2,732	244	5,110	7,842 244
Total assets	\$	143,576	17,118	124,579	285,273
Liabilities:					
Accounts payable	\$	16,581	709	9,296	26,586
Due to other funds Due to others		_	( <del></del>	244 5,251	244 5,251
Deferred revenue		50,762	376	6,143	57,281
Total liabilities	_	67,343	1,085	20,934	89,362
Fund Balances:					
Reserved for encumbrances Reserved for debt service		_		7,472	7,472
Unreserved, reported in:		_	-	13,875	13,875
General fund: Undesignated		76,233		_	76,233
Special Revenue funds:  Designated for subsequent year expenditures		_	16,033	27,583	43,616
Undesignated			10,033	(2,831)	(2,831)
Capital Projects funds: Designated for capital projects Undesignated			<u> </u>	57,699 (153)	57,699 (153)
Total fund balances		76,233	16,033	103,645	195,911
Total liabilities and fund balances	\$	143,576	<u>17,</u> 118	124,579	285,273

#### Reconciliation of the Balance Sheet to the Statement of Net Assets

#### Governmental Funds

December 31, 2008

(in thousands of dollars)

Fund Balances - total governmental funds	\$	195,911
Amounts reported for governmental activities in the Statement of Net Assets are different from amounts reported for governmental funds in the Balance Sheet because:		
Capital assets used in governmental activities are not financial resources and therefore not reported in governmental funds:		
Capital assets:		
Land		45,139
Buildings		653,147
Equipment		105,632
Roadway network		568,864
Construction in progress		70,642
Less Accumulated Depreciation		(560,687)
•	_	
Total capital assets, net of accumulated depreciation		882,737
Net pension asset at year end that is not a financial resource used in governmental		
activities and therefore not reported in governmental funds.		49,332
Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds:		
Certificates of participation		(110,995)
Building Authority bonds payable		(50,919)
Less unamortized deferred charges on bonds, net		89
Less deferred charges for issuance costs		1,234
General obligation bonds payable		(1,760)
Compensated absences		(42,078)
Net other post employment benefits (OPEB)		(112,277)
Other long term capital leases		(72,231)
Claims and judgments		(9,602)
Landfill closure and postclosure costs		(20,033)
Accrued interest		(1,045)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included		( ) )
in governmental activities.		43,901
Some deferred revenues reported in the governmental funds are recognized		
as revenues in the governmental activities.		56,241
Net assets - total governmental activities	\$	808,505

#### Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

For the year ended December 31, 2008

(In thousands of dollars)

Revenues:		General	Special Service District	Other Governmental Funds	Total Governmental Funds
Taxes	\$	519,405	274	24,667	544,346
Intergovernmental		3,509	_	51,669	55,178
Charges for services Courts and law enforcement		30,342 18,330	20	15,346 6,628	45,688
Use of money and property		11,885	1,113	3,996	24,978 16,994
Licenses and permits		_	,,	7,850	7,850
Miscellaneous		5,974	_	2,714	8,688
Net (depreciation) appreciation in investments		40	(6)		104
Total revenues		589,485	1,401	112,940	703,826
Expenditures: Current:					
Administration		94,135	$\sim$	968	95,103
Public safety		99,091	3,303	46,990	149,384
Legal Infrastructure and facilities		113,551	-	12.252	113,551
Social services		34,587 68,137		17,752 33,770	52,339 101,907
Health services		94,180	_	62,263	156,443
Other nonagency		43,516	7,764	1,178	52,458
Capital outlay		_	_	17,685	17,685
Debt service:					
Principal retirement Interest		3,142	_	24,823	27,965
		4,304		9,839	14,143
Total expenditures	-	554,643	11,067	215,268	780,978
Excess (deficiency) of revenues					
over (under) expenditures		34,842	(9,666)	(102,328)	(77,152)
Other financing sources (uses):					
Capital lease obligations Transfers in		2.512	_	4,883	4,883
Transfers out		2,517 (58,488)	(7,000)	71,097 (8,126)	73,614
114151015 041	-	(30,400)	(7,000)	(8,120)	(73,614)
Total other financing sources (uses)	-	(55,971)	(7,000)	67,854	4,883
Net change in fund balances		(21,129)	(16,666)	(34,474)	(72,269)
Fund balance at beginning of year		97,362	32,699	138,119	268,180
Fund balance at end of year	\$ .	76,233	16,033	103,645	195,911

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

#### For the year ended December 31, 2008

(in thousands of dollars)

Net change in fund balances - governmental funds	s	(72,269)
Amounts reported for governmental activities in the Statement of Activities are different from amounts reported for governmental funds in the Statement of Revenues, Expenditures Changes in Fund Balances, because:		
Governmental funds report capital outlays as expenditures. However, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense for governmental activities:		
Acquisition of capital assets		18,141
Depreciation expense  Donations of capital assets recorded as capital contributions in the government-wide		(31,653)
statements, but not recorded within governmental funds		6,817
Bond proceeds provide current financial resources to governmental funds, but the issuance of debt increases long-term liabilities for governmental activities. Repayment of bond principal is an expenditure in the governmental funds, but reduces long-term liabilities for governmental activities. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized for governmental activities:		ŕ
Issuance of capital lease obligations		(4,883)
Tax Anticipation Note proceeds Tax Anticipation Note payments		(120,000)
Principal repayments		120,000 27,965
Amortization of bond issue costs		(211)
Amortization of bond discount		8
Change in accrued interest		47
Accreted interest on capital appreciation bonds		(2,262)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:		
Net other postemployement benefits (OPEB) obligations		(55,623)
Compensated absences Claims and judgments		239 577
Landfill closure costs		1,032
Net pension asset		(345)
Some revenues for governmental activites do not provide current financial resources		
and are not reported as revenues for governmental funds.		20,685
Special item - Only the loss on sale of capital assets is reported on the statement of activites, while governmental funds report the proceeds from the sale as an increase to financial resources. The change in net assets differs from the change in fund balance by the cost of the capital assets sold or donated.		(231)
Extraordinary item - Loss on transfer of capital assets to other governments.		(22,557)
		(22,337)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds are included in governmental activities.		447
go vermional activitios.	_	44/
Change in net assets - governmental activities	\$	(114,076)

# General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget to Actual (Non-GAAP Budgetary Basis)

#### For the year ended December 31, 2008

(In thousands of dollars)

		Non-G	AAP budgetary	y basis	Variance
	_	Original	Final		Positive
	_	Budget	Budget	Actual	(Negative)
Revenues:	•	500 504			
Revenue Per Budget Law, less Rollback	\$	589,704	589,704	561,044	(28,660)
Sales Tax Appropriated Fund Balance		38,000 43,765	38,000 43,765	36,363	(1,637)
Total revenues and other sources,	-	43,703	43,703	40,371	(3,394)
non-GAAP budget basis	\$_	671,469	671,469	637,778	(33,691)
Reconciliation to GAAP basis:	-		· ·	,	
To record net change in taxes receivable and deferred revenue				6,464	
To record net change in interest receivable and depreciation of investments				(219)	
Indirect cost reimbursements recorded as revenues				(-17)	
for budgetary purposes				(11,650)	
Appropriated Fund Balance				(40,371)	
Total adjustment to GAAP basis				(45,776)	
Total revenues and other sources, GAAP basis				592,002	
Expenditures:					
Board of Commissioners	\$	3,380	3,380	2,962	418
Clerk to the Commission		1,181	1,181	1,091	90
County Manager		9,389	9,389	8,737	652
Housing and Community Development		2,160	2,160	1,714	446
Finance		7,710	7,710	7,255	455
Information Technology		26,490	26,490	25,416	1,074
Personnel		4,709	4,709	4,272	437
Purchasing		3,951	3,951	3,442	509
County Attorney		4,162	4,162	3,441	721
Tax Assessor		13,662	13,662	12,074	1,588
Tax Commissioner		14,380	14,380	13,249	1,131
Emergency Communications - 911		3,376	3,376	3,374	2
Environment and Community Development		3,747	3,747	3,137	610
Registration and Elections Police		10,979	11,182	11,155	27
Sheriff		4,198	4,198	3,990	208
Medical Examiner		98,000	98,000	97,453	547
Superior Court Judges		3,733 5,110	3,733	3,478	255
Superior Court-General			5,110	4,745	365 535
Superior Court-General Superior Court Clerk		19,921 15,300	20,169 15,300	19,634 14,473	535 <b>8</b> 27
State Court Judges		4,137	4,137	3,826	827 311
State Court-General		13,823	13,981	3,826 13,345	636
State Court Solicitor		6,324	6,324	5,964	360
		0,524	0,524	5,704	500

# General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2008

(In thousands of dollars)

	_	Non-G	ry basis	Variance	
		Original	Final		Positive
		Budget	Budget	Actual	(Negative)
Juvenile Court		15,020	15,020	14,271	749
Probate Court		2,871	2,871	2,599	272
County Marshal		5,784	5,784	5,726	58
District Attorney		21,876	21,876	21,463	413
Public Defender		11,584	11,584	10,580	1,004
General Services		37,034	37,034	34,419	2,615
Public Works		7,579	7,579	6,991	588
Human Services		30,848	30,848	30,317	531
Arts Council		5,766	5,766	5,341	425
Family and Children Services		13,626	13,626	12,873	753
Cooperative Extension		526	526	496	30
Library		35,031	35,031	33,355	1,676
Health fund transfer		18,541	18,541	16,910	1,631
Fulton-DeKalb Hospital Authority (Grady Hospital)		80,000	80,000	80,000	_
Mental Health transfer		16,397	16,397	14,207	2,190
Non-agency		89,164	88,555	80,003	8,552
Total expenditures and other uses, non-GAAP					
budget basis	\$_	671,469	671,469	637,778	33,691
Reconciliation to GAAP basis - to record net effect					
of unrecorded liabilities				(12,996)	
Expenditures incurred on behalf of reimbursing funds					
for indirect costs				(11,650)	
Total expenditures and other uses, GAAP basis				\$ 613,132	

# Special Service District Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2008

(In thousands of dollars)

	_	Non-C	AAP budget	arv basis	Variance
		Original	Final		Positive
	-	Budget	Budget	<u>Actual</u>	(Negative)
Revenues:					
Revenue per Budget Law	\$	-	-	1,988	1,988
Appropriated Fund Balance	_	25,564	25,564	16,079	(9,485)
Total revenues and other sources,					
non-GAAP budget basis	\$=	25,564	25,564	= 18,067	(7,497)
Reconciliation to GAAP basis:					
To record net tax receivable and deferred revenue				(536)	
To record net change in interest receivable					
and depreciation of investments Appropriated fund balance				(51)	
				(16,079)	
Total adjustment to GAAP basis				(16,666)	
Total revenues and other sources, GAAP basis				\$ 1,401	
Expenditures and other uses:					
Non agency		25,564	25,857	18,067	7,790
Total expenditures and other uses,					
non-GAAP budget basis	\$_	25,564	25,857	= 18,067	7,790
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				<u></u>	
Total expenditures and other uses, GAAP basis				\$ 18,067	

Statement of Net Assets Proprietary Funds

December 31, 2008

(In thousands of dollars)

	Business Typ	e Activities - En	terprise Funds	Governmental
	Water and	Other	Total	Activities-
	sewerage	Enterprise	Enterprise	Internal
Assets	system fund	funds	Funds	Service Funds
Current assets:				
Cash and cash equivalents	\$ 76,088	872	76,960	41,272
Investments	65,436	-	65,436	
Accounts receivable, net	10,462	_	10,462	9 <del></del>
Due from other governments, net	1,302	2,044	3,346	-
Other current assets	_		· · · · · · · · · · · · · · · · · · ·	12,521
Restricted assets:		_		,
Cash and cash equivalents	25,524		25,524	
Investments	209,526		209,526	_
Interest receivable	704		704	7-7
Total current assets	389,042	2,916	391,958	53,793
Noncurrent assets:				
Investment in joint venture	83,814	-	83,814	
Nondepreciable capital assets	186,611	27,909	214,520	
Depreciable capital assets (net of	,	,	,	
accumulated depreciation)	824,696	1,255	825,951	* <u></u> 5
Other assets	160,109		160,109	
Total noncurrent assets	1,255,230	29,164	1,284,394	
Total assets	1,644,272	32,080	1,676,352	53,793

Statement of Net Assets (continued) Proprietary Funds

December 31, 2008

(In thousands of dollars)

		Business Type	Governmental		
Liabilities and Net Assets	_	Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	Activities- Internal Service Funds
Liabilities: Current liabilities (payable from current assets):					
Accounts payable & accrued expenses Accrued liabilities Claims payable	\$	4,798 382	2,057	6,855 382	3,425 
	_	5,180	2,057	7,237	9,892
Current liabilities (payable from restricted assets):					
Contracts and other payables		21,918	-	21,918	
Revenue bonds payable - current		10,965	-	10,965	_
Deferred revenue		467	_	467	_
Note payable - current	_	185		185	
	_	33,535	-	33,535	
Total current liabilities	_	38,715	2,057	40,772	9,892
Non-current liabilities:		550.010			
Revenue bonds payable - noncurrent		550,312 251		550,312 251	_
Note payable Other long-term liabilities		1,550	-	1,550	72 20
Total non-current liabilities	-				
Total non-current matricles	-	552,113		552,113	
Total liabilities	-	590,828	2,057	592,885	9,892
Net Assets:					
Invested in capital assets, net of related debt		638,811	29,164	667,975	_
Restricted for debt retirement		45,833	_	45,833	2-0
Unrestricted	_	368,800	859	369,659	43,901
Total net assets	\$_	1,053,444	30,023	1,083,467	43,901

### Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds

For the year ended December 31, 2008

(In thousands of dollars)

		Business Type	erprise Funds	Governmental	
	-	Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	Activities- Internal Service Funds
Operating revenues:					
Charges for services	\$		8,024	8,024	90,664
Water and sewerage charges	_	106,477	22.5	106,477	
Total operating revenues	_	106,477	8,024	114,501	90,664
Operating expenses:					
Administrative and general		5,050	273	5,323	24,806
Depreciation and amortization		26,210	174	26,384	
Personal services		18,648	651	19,299	20 <del>-2</del>
Contractual services		22,435	6,901	29,336	65,411
Operating services	_	22,157	<u></u>	22,157	37 <u></u> 5
Total operating expenses		94,500	7,999	102,499	90,217
Operating income (loss)	_	11,977	25	12,002	447
Non-operating revenues (expenses):					
Gain on investment in joint venture		467	<del></del>	467	3
Interest income		13,971	-	13,971	
Interest expense	_	(28,675)	12-11	(28,675)	-
Total non-operating revenues (expenses)	_	(14,237)		(14,237)	-
Income (loss) before contributions		(2,260)	25_	(2,235)	447
Capital contributions	_	19,475		19,475	
Change in net assets		17,215	25	17,240	447
Net assets at beginning of year	-	1,036,229	29,998	1,066,227	43,454
Net assets at end of year	\$_	1,053,444	30,023	1,083,467	43,901

#### Statement of Cash Flows Proprietary Funds

For the year ended December 31, 2008

(In thousands of dollars)

	Business Type Activities - Enterprise Fu				Governmental
		Water and	Other	Total	Activities-
		sewerage	Enterprise	Enterprise	Internal
	_	system fund	funds	Funds	Service Funds
Cash flows from operating activities:					
Receipts from customers and users	\$	105,042	8,024	113,066	91,816
Payments to suppliers		(39,325)	(1,535)	(40,860)	(88,977)
Payments to employees	_	(18,671)	(6,277)	(24,948)	
Net cash provided by operating activities	_	47,046	212	47,258	2,839
Cash flows from capital and related financing activities:					
Principal and interest payments on revenue bonds		(39,128)	-	(39,128)	
Principal and interest payments on notes payable		(210)		(210)	
Payments for other assets		(9,824)		(9,824)	
Additions to property, plant, and equipment		(91,400)		(91,400)	
Net cash used by capital and	-	(91,400)		(31,400)	
related financing activities		(140,562)		(140,562)	
Totaled Intelleting delivation	_	(140,302)		(140,302)	
Cash flows from investing activities:					
Purchase of investments		(273,383)		(273,383)	7 <u>—</u> 7
Proceeds from sale of investments		321,532	-	321,532	_
Interest received on investments		13,600	_	13,600	-
Net cash provided by investing activities		61,749	3-0	61,749	
(Decrease) increase in cash and cash equivalents		(31,767)	212	(31,555)	2,839
Cash and cash equivalents at beginning of year		133,379	660	134,039	38,433
Cash and cash equivalents at end of year	<b>s</b> –	101,612	872	102,484	
Cash and cash equivalents at end of year	<b>"</b> =	101,012	0/2	102,404	41,272
Reconcilation of operating income (loss) to net cash					
provided by (used in ) operating activities:					
Operating income (loss)	\$	11,977	25	12,002	447
Adjustments to reconcile operating (loss) income to net		•		•	
cash provided by (used in) operating activities:					
Depreciation and amortization		26,210	174	26,384	
Changes in assets and liabilities:		•		,	
Changes in customer receivables - net		(1,257)		(1,257)	
Other assets		153	_	153	(513)
Change in due from other governments - net		(178)		(178)	(0.0)
Accounts and claims payable		(23)	13	(10)	2,905
Due from other funds		432		432	2,703
Accrued liabilities		1,304	-	1,304	
Deferred revenue			_	1,501	-
Contractual and other liabilities		8,428	_	8,428	
Net cash provided by (used in) operating activities	<b>s</b> _	47,046	212	47,258	2,839
Non-cash transactions:					
Unrealized gain on investments	\$	1,579	9000	_	
Donated capital assets contributed by outside sources		19,475		_	_

## Statement of Fiduciary Net Assets Fiduciary Funds

December 31, 2008

(In thousands of dollars)

Assets:	_	Pension trust fund	Agency funds
Cash and cash equivalents	\$	18,538	78,074
Investments, at fair value:		•	,
US Treasury Obligations		13,850	$\sim$
US Agency Obligations		221,528	
Corporate asset & mortgage backed securities		50,161	
Corporate debt		64,362	5 <del></del>
Corporate equities		353,194	
International mutual funds		69,872	_
Commingled equity funds		79,128	
Taxes receivable (net of allowance)			176,624
Interest and dividends receivable		3,636	7 <u></u>
Accounts receivable		378	1
Prepaid pension benefits		5,887	7—1
Total assets	_	880,534	254,698
Liabilities:			
Due to other taxing districts		_	188,439
Due to others	_	5	66,259
Total liabilities	_	5	254,698
Net Assets:			
Net Assets held in trust for pension benefits,			
(A schedule of funding progress is presented			
on page 57)	_	880,529	(interest
Total net assets	\$ _	880,529	=

## Statement of Changes in Fiduciary Net Assets Fiduciary Funds

For the year ended December 31, 2008

#### (In thousands of dollars)

Additions: Investment income:  Net depreciation in fair value of investments Interest and dividends Interest and dividends Less: investment expenses (2,952) Net investment loss (281,624)  Employee contributions Employer contributions Contributions from other participating governments Other income Total additions  Deductions: Benefit payments Transfer of plan assets to 401(A) plan or other plans Refunds of contributions to terminated employees  400 4305,486 46 (2952) 4900 4900 4900 4900 4900 4900 4900 490	
Net depreciation in fair value of investments  Interest and dividends Less: investment expenses  Net investment loss  Employee contributions Employer contributions Contributions from other participating governments Other income  Total additions  Deductions: Benefit payments Transfer of plan assets to 401(A) plan or other plans  \$ (305,486) 26,814 26,814 26,952) 4,900 281,624)  4,900 32,446 211 243,812)	
Interest and dividends 26,814 Less: investment expenses (2,952) Net investment loss (281,624)  Employee contributions 4,900 Employer contributions 32,446 Contributions from other participating governments 411 Other income 55  Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Less: investment expenses (2,952) Net investment loss (281,624)  Employee contributions 4,900 Employer contributions 32,446 Contributions from other participating governments 411 Other income 55  Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Net investment loss (281,624)  Employee contributions 4,900 Employer contributions 32,446 Contributions from other participating governments 411 Other income 555  Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Employee contributions 4,900 Employer contributions 32,446 Contributions from other participating governments 411 Other income 55  Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Employer contributions 32,446 Contributions from other participating governments 411 Other income 55  Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Contributions from other participating governments Other income  Total additions  (243,812)  Deductions: Benefit payments Transfer of plan assets to 401(A) plan or other plans  243	
Other income 55 Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Total additions (243,812)  Deductions: Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Deductions: Benefit payments Transfer of plan assets to 401(A) plan or other plans  243	
Benefit payments 79,977 Transfer of plan assets to 401(A) plan or other plans 243	
Transfer of plan assets to 401(A) plan or other plans 243	
Refunds of contributions to terminated employees 471	
Administrative fees and other expenses 502	
Total deductions 81,193	
Net decrease in net assets held in trust	
for pension benefits (325,005)	
Net assets held in trust for pension benefits:	
Beginning of year 1,205,534	
End of year \$ 880,529	



## NOTES TO THE FINANCIAL STATEMENTS

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies

The financial statements of Fulton County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") as applicable to government units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The County's significant accounting policies are described below:

#### (a) Financial Reporting Entity

The County was created by Legislative Act in 1853 and operates under the appointed County management and County Commission (seven members) form of government. As required by GAAP, the financial statements of the financial reporting entity present the County (the primary government) and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

In conformity with accounting principles, as set forth in GASB Statement No. 14, *The Financial Reporting Entity*, the financial statements of the component units have been included as blended component units with the exception of the Fulton-DeKalb Hospital Authority, which is presented in a column separate from the County's financial information to emphasize that it is legally separate from the County.

Blended Component Units - The Fulton County Building Authority (the "Building Authority") is governed by a board which is comprised solely of members appointed by the County's Board of Commissioners. Although it is legally separate from the County's Board of Commissioners, the Building Authority is reported as if it were a part of the primary government because its sole purpose is to finance and construct County public buildings.

The Fulton County Facilities Corporation (the "Facilities Corporation") was created in 1999 as a public purpose, non-profit corporation, organized and existing under the laws of the State of Georgia. It was organized for the purpose, among others, of promoting and assisting the County in acquiring and constructing capital projects. The Facilities Corporation is governed by a five member Board of Directors comprised of three members of the existing Fulton County Board of Commissioners, the County Manager, and the County Finance Director. Although it is legally separate from the County's Board of Commissioners, the Facilities Corporation is reported as if it were a part of the primary government.

Complete financial statements or other financial information of the Building Authority or Facilities Corporation can be obtained from its administration offices at the following address:

Fulton County Suite 7001 141 Pryor Street S.W. Atlanta, Georgia 30303

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

Discretely Presented Component Unit - The Fulton-DeKalb Hospital Authority (the "Hospital Authority") is governed by a ten-member board, of which seven members are appointed by the County's Board of Commissioners. Fulton County provided \$80 million in funding to the Hospital Authority during 2008.

Effective June 1, 2008, the Hospital Authority entered into a Lease and Transfer Agreement with the Grady Memorial Hospital Corporation ("GMHC"), a 501(c)(3) not-for-profit health system formed on March 17, 2008. Due to the fact that GMHC is closely related to and financially integrated with the Authority, GMHC is considered to be a component unit of the Hospital Authority and is included as a discretely presented component unit in the combined financial statements of the Authority. Separate financial statements may be obtained from the Chief Financial Officer, Grady Memorial Hospital Corporation, 80 Jesse Hill, Jr., Drive, S.E., Administrative Offices, Atlanta, Georgia 30303.

The key terms and conditions associated with the Agreement include the following. The Authority will receive monthly lease payments from GMHC, totaling \$2.5 million in the initial year of the Agreement and increasing each year by an amount generally measured by inflation in the published Consumer Price Index, not to exceed 3% for an initial term of 40 years. The GMHC will assume liabilities of the Authority related to its former operation of Grady and related facilities. In exchange for the lease payments and assumption of liabilities, the Authority will transfer to GMHC all of the Authority's right, title and interest in the operation assets of Grady and related facilities. GMHC is appointed the agent for the Authority with respect to pre-existing Operating Agreements between the Authority and the Counties. The Operating Agreements define the obligations of the Authority with respect to (principally) the provision of indigent care to the citizens of the Counties, in exchange for related ongoing funding that the Counties provide. The Authority is obligated to remit directly to GMHC all such funds the Authority receives from the Counties.

Certain assets and obligations of the Authority were excluded from the Agreement. Especially, the Authority retained certain assets and obligations related to its sponsorship of The Fulton-DeKalb Hospital Authority Employee Pension Plan (the Plan – a frozen plan effective May 19, 2008) and preexisting hospital revenue bond issues.

Complete financial statements of the Hospital Authority can be obtained from its administrative offices at the following address:

Grady Health Systems, Chief Financial Officer 80 Jesse Hill Jr. Drive S.E. Administrative Offices Atlanta, Georgia 30303

The County's Board of Commissioners are also responsible for appointing the members of the boards of a number of other organizations, including the Hospital Authority of Fulton County and the Fulton County Housing Authority, but the County's accountability for these organizations does not extend beyond making the appointments.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### Joint Ventures

City of Atlanta and Fulton County Recreation Authority - The County is a one-third joint venture partner with the City of Atlanta, Georgia (two-thirds share) in the City of Atlanta and Fulton County Recreation Authority (the "Recreation Authority"), which is comprised of the Atlanta Zoo and the Stadium/Arena Authority. Both the City and the County appoint members to the Recreation Authority Board according to their share of the joint venture. Neither the City nor the County exercises direct control over the ongoing operations of the Recreation Authority, which is administered by its Board and is a component unit of the City of Atlanta.

Under the joint venture agreement, the County guarantees one-third of the Recreation Authority's debt in the event the Recreation Authority should be unable to meet its debt service obligations. In recent years, the County has not had to provide debt service funding under such guarantee. The joint venture debt specific to the Arena is secured from various sources, including a pledge of the operating revenues of the facility pursuant to an Operator Revenue Security Agreement with the arena operator. The arena debt is also secured through a Guarantee Agreement with the professional sports franchise for an aggregate amount not to exceed \$60 million and an irrevocable letter of standby credit of \$15 million, which was released in 2008 but remains in force should the lessee not maintain adequate net income. The debt related to the zoo utilizes a separate guarantor agreement. The annual debt service for the 2007 Recreation Authority Atlanta Zoo bonds issued 2007 is paid with approximately three-fourths participation from the City of Atlanta, and one fourth participation from Fulton County.

Complete financial statements for the Recreation Authority can be obtained from this office:

City of Atlanta Suite 11100 68 Mitchell Street, S.W. Atlanta, Georgia 30335

Atlanta Regional Commission - The County is a joint venture partner with the Atlanta Regional Commission based on GASB Statement No. 14. Under Georgia law, the County, in conjunction with other cities and counties in the ten county metropolitan Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Membership in a Regional Development Center (RDC) is required by O.C.G.A. 50-8-34 which provides for the organization structure of the RDC in Georgia. The County paid dues in the amount of \$677 to the ARC for the year ended December 31, 2008. The RDC Board membership includes the chief elected official of each county and municipality of the area. O.C.G A. 50-8-39.1 provides that the member governments are liable for any debts or obligations of a RDC. Complete financial statements of the RDC may be obtained at the following address:

Atlanta Regional Commission 40 Courtland Street, N.E. Atlanta, Georgia 30303

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

Atlanta-Fulton County Water Resources Commission - The Atlanta-Fulton County Water Resource Commission is a joint venture between the County and the City of Atlanta for the construction and operation of a water treatment facility in north Fulton County. The County and the City share equally the costs of construction of the plant, and each is entitled to receive 50% of the total water supply treated by the plant or 50% of the plant's capacity, whichever is greater. The costs of operation of the plant were borne pro rata by the City and the County on the basis of water delivered to each party. The County incurred charges of approximately \$7.6 million in 2008 for water produced at this facility, which is classified as an operating cost to the Fulton County Water & Sewerage System.

The Atlanta Fulton County Water Resources Commission is governed by a seven-member management commission, three members of the Commission are appointed by the City, three are appointed by the County, and one independent member is elected by the vote of the other members. Both the City and County approve the annual budget of the Commission.

At December 31, 2008, the County's share of the depreciated cost of the facility is shown as "Investment in joint venture" in the accompanying statement of net assets.

Complete financial statements for the Atlanta-Fulton County Water Resource Commission can be obtained from the following respective administrative office:

Atlanta-Fulton County Water Resource Commission 9750 Spruill Road Alpharetta, Georgia 30022

#### **Cost-Sharing Arrangements**

In February 2003, the County entered into a cost-sharing arrangement with neighboring Cobb County, Georgia. The County paid \$58 million for the purchase of capacity for 50 years at the R.L Sutton wastewater treatment plant and the adjoining underground conveyance system. In November 2007 the County incurred \$99.9 million in similar capital costs for long-term wastewater treatment capacity through facilities owned by the City of Atlanta. The County will share in the cost of annual capital improvements at these facilities on a pro rata basis, and incurred an additional \$10.8 million for the Cobb County facility during 2008. These costs are shown as other assets on the financial statements of the Water and Sewerage System fund, and are being amortized over 28 years for the Atlanta facilities and 40 years for the Cobb County facilities, both using the straight-line method. Amortization of these intangible assets, approximately \$5.3 million for 2008 is classified as an operating cost on the Statement of Revenues, Expenses and Changes in Fund Net Assets-Proprietary funds. The amount remaining as of December 31, 2008 is approximately \$155.8 million.

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#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### (b) Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the non-fiduciary activities of the County and its component units. Eliminations have been made to minimize the double-counting of internal activities.

Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. These statements distinguish between the governmental and business-type activities.

The Statement of Net Assets presents the County's non-fiduciary assets and liabilities, with the difference reported as net assets. These net assets are reported in three categories:

Invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, and reduced by outstanding debt that is attributable to the acquisition, construction, and improvement of those assets. The outstanding debt is offset by any unspent proceeds from such debt.

Restricted net assets result from restrictions placed on net assets by external sources such as creditors, grantors and contributors, or imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets consist of net assets which do not meet the definition of the two preceding categories.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Administrative overhead charges are included in direct expenses for the business-type activities. Some functions, such as general government and administration include expenses that are in essence indirect expenses of other functions. The County has elected not to charge all of these indirect expenses to other functions. Program revenues include (1) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and the major individual enterprise fund are reported as separate columns in the fund financial statements; non-major funds are combined in a single column.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### (c) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Agency fund financial statements do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as receivables in the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the County. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested unmatured sick pay, compensated absences and other long-term commitments and contingencies are recorded only when payment is due.

In accordance with GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the County has elected not to apply any Financial Accounting Standards Board (FASB) Statements and Interpretations issued after November 30, 1989 to its business type activities and enterprise funds. The focus for proprietary fund measurement is upon determination of operating income, changes, in net assets, financial position and cash flow. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the enterprise funds and the internal service funds include the cost of sales and services, administrative expenses, and deprecation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. The generally accepted accounting principles applicable are those similar to business in the private sector.

Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, other governmental units, and/or other funds.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

The County reports the following major governmental funds:

#### General Fund

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

#### Special Service District Fund

The Special Service District Fund accounts for operations of the County's police, fire and recreation and economic development departments. Financing is provided by a specific annual property tax levy and fees and charges for services. Collections for this fund are restricted for use in the unincorporated sections of Fulton County. A new state law required the County in fiscal 2006 to separately report revenues and expenditures by geographic sub-districts. The "sub-district" in the southern end of unincorporated Fulton County opted to become a separate taxing district, and is therefore discretely presented as a special revenue fund. The two "sub-districts" are combined with the original special service district for financial reporting purposes, including a budget to actual presentation to meet the requirements of new state law. Minimal residual activity occurred in these two sub-districts in 2008, as these geographic areas are now incorporated municipalities.

The County reports the following major proprietary fund:

#### Water and Sewerage System Fund

The Fulton County, Georgia Water and Sewerage System Fund (the "System") accounts for the provision of water and sewerage services to individuals, organizations, and other governmental units within Fulton County (the "County"), except for those areas of the County serviced by the City of Atlanta and other small municipalities. Additionally, the System sells water and treatment plant capacity to neighboring jurisdictions at contractually established rates. All revenues from sources applicable to such services and all expenses incurred in the provision of such services are recorded in the accounts of the System.

The County reports two non-major proprietary funds:

#### Fulton County Airport-Brown field

The Fulton County, Georgia Airport Fund (the "fund") accounts for the provision of services to tenants and the public for the operation of Brown field. These services include maintenance of all buildings, access roads, runway, ramps, hangars and parking lots. Collections of rentals are restricted to use for services for the airport.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### Contractual funds with other municipalities

This fund accounts for the services provided for Police and Fire rescue services to newly formed municipalities within Fulton County, including expenditures as well as the reimbursements from the City of Milton, Johns Creek and Sandy Springs to the County.

The County reports the following fiduciary funds:

#### Fulton County Employees' Retirement System

The fund accounts for accumulated resources for defined benefit pension payments to qualified County employees.

#### Agency Funds

Agency Funds account for the assets held by the County, or its elected officials, in a trustee capacity as an agent for individuals, governmental units, and/or other funds.

The County reports the following other fund types:

#### Internal Service funds

Internal service funds account for self insured health activities, vehicle maintenance and repair, risk management services, and other activities provided to other departments of the County on a cost reimbursement basis.

#### (d) Cash, Cash Equivalents, and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value based on quoted market values. Interest income on investments is accrued as earned. The net appreciation (depreciation) in the fair value of investments is based on the valuation of investments as of the balance sheet date.

#### (e) Inventories

Inventories of the government funds are recorded as expenditures at the time of purchase (purchase method). Inventories of the Hospital Authority, which are primarily pharmaceuticals and supplies, are valued at the lower of cost or market. Cost is determined on an average cost basis for supplies and first in, first out basis for pharmaceuticals.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### (f) Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables are classified as "due from other funds" and the payables as "due to other funds" on the governmental financial statements but are eliminated in the government-wide financial statements.

#### (g) Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are generally defined as assets with an individual cost in excess of \$5,000 for equipment or \$100,000 for all other assets, and a useful life in excess of one year. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. General infrastructure assets consist of the road network that were acquired or that received substantial improvements subsequent to January 1, 1980 and are reported at estimated historical cost using various industry and trade cost data combined with actual information maintained at the County.

The cost of normal maintenance and repairs that do not add to the value of the asset or that materially extend assets lives are not capitalized. Net interest cost incurred during the construction of facilities is capitalized as part of the cost of such facilities for business-type activities. No such capitalized interest was incurred in 2008.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Asset Class	Estimated Useful Life
Buildings and related improvements	40 years
Plant and related components	50 years
Roadway networks and related infrastruct	ure 20-50 years
Equipment	2-10 years

Property under capital leases is stated at the lower of the present value of the minimum lease payments or the fair market value at the inception of the lease. Once placed in use, such property is amortized on the straight-line basis over the shorter of the economic useful life of the asset or remaining lease term.

The government maintains certain collections of art which have not been capitalized as they are (1) held for public exhibition, education, or research in furtherance of public service rather than financial gain, (2) protected, kept unencumbered, cared for and preserved, and (3) subject to policy that requires the proceeds from any sales of collection items to be used to acquire other items for the collection.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### (h) Bond Premiums and Discounts/Debt Issuance Costs

In the governmental funds, bond premiums, discounts and issuance costs are treated as period costs in the year of issue. In the government-wide and the proprietary fund statements, bond premiums, discounts and issuance costs are deferred and amortized over the term of the related bonds using the effective interest method.

#### (i) Restricted Assets

Certain proceeds of Enterprise Fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets because their use is limited by applicable bond covenants.

#### (j) Compensated Absences

County employees upon separation are reimbursed for an accumulated annual vacation leave up to a maximum of 360 hours. Employees are not reimbursed for accumulated sick leave if terminated prior to retirement and is not reported in the accompanying financial statements. Nonexempt employees who work overtime can accrue compensatory leave for each overtime hour worked, up to a specified maximum. At separation, employees are paid for any accumulated compensatory leave and any earned holiday leave. Starting in 2007, the policy was amended so that exempt employees are no longer eligible to accrue compensatory time.

Liabilities for compensated absences other than sick leave are all considered long-term obligations of the County as amounts were not matured and payable at year end. As a result, for governmental activities, the accrued compensation amounts are reported as a liability, but no liability is reported the governmental fund statements. For all Proprietary Funds, accumulated vacation leave is recorded as an expense and liability as the benefits accrue to employees. The liability for accumulated vacation leave is classified as noncurrent in the Proprietary Funds, as that portion which will be paid in the forthcoming year cannot be reasonably estimated. These liabilities are paid to employees generally from the fund that incurred their payroll cost at time of departure. These accumulated leave costs are not charged to a single County-wide fund, but are charged to the fund incurring the costs for the departing employee.

#### (k) Estimated Claims Payable

The liability for claims and judgments against the County, including the estimated liability for claims incurred but not reported at year-end has not matured as of year end and as a result has been accrued in the government-wide statements, the Insurance Stabilization Fund and Risk Management Fund (Internal Service Funds); but no liability has been accrued in the governmental fund statements.

#### Notes to the Financial Statements

December 31, 2008

#### (1) Summary of Significant Accounting Policies (continued)

#### (1) Net Patient Service Revenues

The Hospital Authority has agreements with third-party payors that provide for payments to the Hospital Authority at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

#### (m) Uncompensated Care

The Authority provides care to patients who meet certain criteria under its charity and indigent care policy without charge or at amounts less than its established rates, based upon the patient's ability to pay. Because the Authority does not pursue collection of amounts determined to qualify as charity and indigent care, they are not reported as revenue.

#### (n) Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

#### (2) Budgetary Accounting and Compliance

The County prepares its annual budgets on a non-GAAP basis. The major differences between the budget and GAAP are (1) revenues (principally property taxes, accounts receivable, grants, and interest receivables) are recorded when cash is received (budget) as opposed to when susceptible to accrual (GAAP), (2) Expenditures (principally payroll, workers' compensation, and purchases) are recorded when paid(budget) as opposed to when incurred (GAAP); (3) Debt service requirements due January 1, 2009 are recorded as expenditures in 2008 (budget) as opposed to 2009 when obligations are due (GAAP); (4) Utilized fund balance to meet balanced budget requirements is recorded as revenue on the budgetary basis statements but not in the governmental fund statement of revenues, expenditures and changes in fund balances-governmental funds.

The nature and amount of the adjustments necessary to convert the actual results of operations on a GAAP basis to the budgetary basis, which is a cash basis, as adjusted for specific accruals, are as follows for the County's two major funds (in thousands of dollars):

#### Notes to the Financial Statements

#### December 31, 2008

#### (2) Budgetary Accounting and Compliance (continued)

	Net change	s in fund balance
	General Fund	Special Service District Fund
GAAP basis Adjustments to accruals:	\$ (21,129)	(16,666)
Adjustments to accruals: Tax revenues and interest receivable	(6,246)	587
Liabilities	(12,996)	
Fund balance utilized	 40,371	16,079
Budget basis	\$ 	

The County follows these budgetary procedures in establishing the budgetary data reflected in the accompanying financial statements:

- (1) Prior to November 15 of the preceding budget year, the Budget Commission, consisting of the Chairman of the Board of Commissioners, the County Manager, and the Director of Finance, receives budget requests from County departments.
- (2) Hearings may be held by the Budget Commission to review budget requests, justifications, and recommendations.
- (3) By November 15, the Budget Commission presents a recommended budget for the fiscal year beginning the following January 1 to the Board of Commissioners. This budget includes recommended expenditures and estimated revenues to finance them.
- (4) In December, the Board of Commissioners adopts a tentative budget which is published by the last Wednesday in December.
- (5) A public hearing is held and the budget is legally adopted by the Board of Commissioners at the regular January meeting of the current budget year. A balanced budget is required by law.
- (6) The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the department level with the following provisions:
  - (i) Departments, with the approval of the Director of Finance, are authorized, with certain exceptions, to transfer amounts within departmental budgets.
  - (ii) Amounts which would increase total department appropriations, salary appropriations, or travel appropriations require Board of Commissioner approval.
- (7) Budgets are legally adopted for the two major funds, the General Fund and Special Services District Fund (a Special Revenue Fund). Formal budgetary integration is employed as a management control device during the year for the General and Special Services District Funds. Budgets were also legally adopted for debt service fund and

Notes to the Financial Statements

December 31, 2008

#### (2) Budgetary Accounting and Compliance (continued)

other special revenue funds for the fiscal year ending December 31, 2008. Project-length budgets are adopted upon approval for the capital project. Generally, annual adopted appropriations, both encumbered and unencumbered, lapse at December 31.

(8) Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the County in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by the Board of Commissioners. No supplemental appropriations were made during 2008.

The Public Health Services fund (Special Revenue Funds) and the Fulton County Facilities fund (Capital Projects fund) had accumulated fund deficits at December 31, 2008 of \$2,831, which includes a residual deficit from the previous years operations that included the Mental Health fund, and \$89, respectively. These deficits will be alleviated through future charges for services and other revenues.

#### (3) Cash and Investments – Primary Government

Fulton County's Investment Policy establishes the internal controls and guidelines to be followed in investing both the Liquidity and Investment portfolios for the County. The County believes that the restrictions and limitations imposed by the Investment Policy are prudent and minimize the risk associated with custodial credit risk, interest rate risk, and credit quality risk. County funds at all times are invested in conformity with the laws of the State of Georgia; along with bond ordinances and covenants, the Investment Policy and the Fulton County Finance department written procedures.

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the County's deposits may not be recovered. The County limits its exposure to custodial credit risk by required all deposits to be collateralized in accordance with state law.

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. As of December 31, 2008, the County's primary governmental and business type funds had the following investments:

		December 31, 2008						
Fixed Income:	_	Fair value	to 3 months	4-12 months	1-5 years			
US Treasury Obligations	\$	10,699	-	-	10,699			
US Agency Obligations	_	187,258		133,228	54,030			
Fixed Income subtotal	_	197,957	-	133,228	64,729			
Collateralized Repurchase Agreement		59,435						
Certificates of Deposit		50,000						
Bankers' acceptances		271,471						
Insured Money Market funds	_	24,933						
Total cash equivalents and investments	\$ _	603,796						

#### Notes to the Financial Statements

December 31, 2008

#### (3) Cash and Investments – Primary Government (continued)

State of Georgia statutes authorize the County to invest in direct obligations of the U.S. government, obligations insured or guaranteed by the U.S. government or a U.S. government agency, obligations of any corporation of the U.S. government, prime bankers' acceptances, obligations of the State of Georgia or other states, certain collateralized repurchase agreements, certain obligations of other political subdivisions of the State of Georgia, certain certificates of deposit, and the Georgia Fund-1 state investment pool. In accordance with its investment policy and bond covenants, the Water and Sewerage System fund manages its exposure to the risk of declines in fair values of investment by limiting the maturities of its investments to a maximum of five years for all debt service and debt service reserve accounts, and three years for investments held in the construction funds.

#### Credit Quality Risk

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table below shows the County's exposure to credit quality risk for the fixed income investments held as of December 31, 2008. The repurchase agreement, certificates of deposit and bankers' acceptances are not rated but are collateralized at 102%. The following is a summary of the carrying amounts of the cash, cash equivalents, and investments of the County's governmental and business-type activities at December 31, 2008 (in thousands of dollars):

Balances by category:		2008
Cash and deposits	\$	11,106
Cash equivalents		313,843
Investments		289,953
	\$ _	614,902
Balances as presented in the Statement of Net Assets:	_	
Unrestricted activities:		
Cash and cash equivalents	\$	299,425
Investments		80,427
Restricted activities:		
Cash and cash equivalents		25,524
Investments		209,526
	\$ _	614,902

#### (3) Cash and Investments – Fiduciary Funds

The Pension Trust Fund, reported as a fiduciary fund, is authorized to invest, in addition to the County's other authorized investments, in corporate bonds and debentures which are not in default as to principal and interest. Additionally, the Pension Trust Fund can invest in corporate stock (common or preferred), provided that the total cost of such investments does not exceed 65% of the assets of the Pension Trust Fund.

#### Notes to the Financial Statements

December 31, 2008

#### (3) Cash and Investments – Fiduciary Funds (continued)

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Pension Trust fund's deposits may not be recovered. Fulton County uses a centralized cash disbursements account for all of its funds, including those of this fund. Although cash applicable to the Pension Trust Fund is delineated for financial reporting purposes, the portion of the corresponding bank account balance applicable to the Plan is not separately identifiable.

The Policy of the Pension Trust fund is to ensure that pension liabilities are met when due. Assets are invested so as to provide for the solvency over time and to maximize the investment return within a reasonable level of risk In accordance with the Official Code of Georgia Annotated Public Retirement System Investment Authority Law, Public Retirement Systems may invest in the following:

- (a) Domestic stocks, including small, mid, and large market capitalization ranges;
- (b) International stocks including emerging markets;
- (c) U.S. Treasury Notes and Bonds, U.S. Government Agency Securities, Mortgage-Backed Securities such as Collateralized Mortgage Obligations (CMO's) and Collateralized Mortgage-Backed securities (CMBS) non-agency issues which are fully collateralized by agency paper;
- (d) All other types of investments which are permitted under the Fulton County Employees' Retirement System Boards' enabling resolutions and Georgia law.

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The following table provides information about Pension Trust fund's exposure to interest rate risk as of December 31, 2008.

	_		Dec	ember 31, 200	8	
Fixed Income:	_	Fair Value	3-12mos	1-5yrs	6-10yrs	>10yrs
US Treasury Obligations	\$	13,850	-	2,569	3,736	7,545
US Agency Obligations		221,528	913	13,277	20,491	186,847
Corporate Debt		64,362	1,183	24,795	24,226	14,158
Corporate Asset backed Securities		21,891	1,005	4,651	7,013	9,222
СМО		3,353	~	-	-	3,353
CMBS		24,917			725	24,192
Fixed Income subtotal	_	349,901	3,101	45,292	56,191	245,317
Equity securities		353,194				
Commingled equity funds		79,128				
Mutual funds:						
International		69,872				
Cash Equivalents		18,538				
Total cash equivalents and investments	\$	870,633				

Notes to the Financial Statements

December 31, 2008

#### (3) Cash and Investments – Fiduciary Funds (continued)

The following is a summary of the carrying amounts of the cash, cash equivalents and investments of the Fiduciary funds at December 31, 2008 (in thousands of dollars):

		2008			
		Pension Trust Fund	Agency funds		
Balances by category: Cash and cash equivalents	\$	18,538	78,074		
Investments	<b>\$</b> _	852,095 870,633	78,074		

The Agency funds' cash is collateralized with securities held by the pledging financial institutions' trust department or in the County's name. The agency funds contain four bankers acceptances, with stated fair market values of \$12,794 that mature by January 28, 2009 and are classified as cash equivalents. Additional certificates of deposit of \$1,572 and \$3,346 in money market funds are held by the agency funds and are also classified as cash equivalents.

#### Credit Quality Risk

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table below shows the Pension Trust fund's exposure to credit quality risk for the fixed income investments held as of December 31, 2008.

			December 31, 2008 ratio			
Fixed Income:	F	air Value	AAA	AA	A	BBB
US Treasury Obligations	\$ -	13,850	13,850	-	-	-
US Agency Obligations		221,528	221,528	-	-	-
Corporate Debt		64,362	3,165	5,680	32,608	22,909
Corporate Asset Backed Securities		21,891	9,440	1,971	9,032	1,448
CMO		3,353	722	1,664	967	•
CMBS	_	24,917	24,917		-	
Fixed Income totals	\$	349,901	273,622	9,315	42,607	24,357

#### (3) Cash and Investments - Component unit

#### Hospital Authority

The Authority maintains a cash and investments pool utilized by the Authority. Deposits and investments include demand deposits, certificates of deposit, U.S. government obligations, marketable equity securities, corporate bonds, money market funds and local government investment pools.

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Authority's deposits may not be returned to it. As of December 31, 2008, all the Authority's deposits were either

#### Notes to the Financial Statements

December 31, 2008

#### (3) Cash and Investments – Component unit (continued)

recovered by federal depository insurance or collateralized through securities held by the pledging financial institution's trust department in the Authority's name. The Authority has no custodial credit risk policies requiring additional collateral beyond what is required under State of Georgia law.

Investment	Average	Fair	N	laturities (	in years)	
Туре	rating	Value	<1	1-5	6-10	>10
Mixed funds	Aaa \$	1,830	1,830	-	-	-
Money Market Portfolio	N/A	19,956	19,956	-	_ •	-
Total investments	\$	21,786	21,786		$\equiv$	-

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The Authority does not have a formal investment policy that limits investment maturities as a means of managing its' exposure to fair value losses arising from increasing investment rates. The Authority's practice emphasizes the purchase of shorter term or more liquid investments.

#### Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Authority's deposits may not be returned to it. The Authority's investment practice seeks to minimize credit risk through diversification of investment with the choices allowed under state statutes.

Concentration of Credit Risk is the risk of loss attributed to the magnitude of an investment in a single issuer. The Authority has no formal policy on concentration of credit risk beyond that stipulated by the Georgia government Code, and has no investments in any one issuer greater than 5% of total Authority investments as of December 31, 2008.

#### **Hospital Authority**

Basic combined discretely presented component unit financial statements:

Unrestricted:	_	2008
Cash and cash equivalents	\$	3,271
Investments		1,830
Restricted		
Cash and cash equivalents (deposits and trusts)		22,176
Investments	_	26,874
Total	\$ =	54,151
Cash on hand	\$	3,271
Investments		21,786
Nonpublic funds	_	29,094
Total cash, cash equivalents and investments	\$	54,151

#### Notes to the Financial Statements

#### December 31, 2008

#### (4) Taxes

#### (a) Property Taxes

The County Tax Commissioner bills and collects property taxes for Fulton County as well as those of the Fulton County Board of Education, the Cities of Atlanta, Sandy Springs, Mountain Park, Chattahoochee Hills and Johns Creek and the City of Atlanta Board of Education and the State of Georgia. Collections of taxes for the County are accounted for in the Governmental Funds types. Collections and remittance of taxes for other entities are accounted for in the Tax Commissioner Fund (an Agency Fund). Taxes are levied at approximately July 1, based on property values as of January 1, and are payable from various due dates from August 15 through October 15 depending on the taxing governmental entity. After the due date, interest is charged on unpaid taxes, with a 10% penalty being assessed in addition to interest charges as receivables become greater than 90 days delinquent. The Board of Commissioners establishes the property tax millage rates by June 30. Unpaid property taxes attach as an enforceable lien on property as of January 1 of the following year.

The South Fulton Taxing District was established in 2006 as a special revenue fund which levies taxes to provide resources for municipal type services such as police, fire, parks, and economic development. State legislation required the circa 2005 special service district to be divided for financial reporting into "sub-districts" and categorized revenue and expenditures by geographic areas. A combining schedule of these sub-districts and the existing special service district are shown on pages 63 and 64, while schedules of budgetary comparisons are on pages 65 through 67. The two sub-districts covered geographic areas are now incorporated municipalities, so only minimal activity occurs in these remnant sub-district funds. State legislation in 2008 required payments to these new municipalities for all unencumbered residual cash in sub-district funds.

#### (b) Local Option Sales Tax

The County received varying portions of a 1% local option sales tax levied on all retail sales made within the County. The proceeds of such tax collected each year are used to reduce, on a dollar-for-dollar basis, the millage equivalent amount of property taxes, which would otherwise be required to be levied in the subsequent year. The incorporations of the City of Sandy Springs, Johns Creek, Milton and Chattahoochee Hills changed the allocation of sales taxes received by Fulton County, as will other incorporations throughout unincorporated Fulton County.

#### (5) Allowances for Uncollectible Receivables

Allowances for uncollectible receivables at December 31, 2008 are as follows (in thousands of dollars):

2000

	-	2008
Taxes Receivable: General Fund Special Service District Fund South Fulton Special Taxing District Other Governmental funds - Debt Service Fund	\$	6,200 200 400 91
Agency Funds	\$_	17,600 24,491
Accounts Receivable - Water and Sewerage System Fund	\$	454

#### Notes to the Financial Statements

December 31, 2008

#### (6) Due from Other Governments

Governmental type funds include receivables from other governments for various activities. The General fund is owed \$2,695 due from other local government entities related to financing the activities of the Atlanta-Fulton County Water Resource Commission, and \$37 is owed for the costs of providing municipal elections in 2008. Additionally, due from other governments in the Other Governmental Funds include a receivable of \$4,621 for federal financial assistance related to various grantor receivables. \$390 is due for reimbursement for providing judicial services and \$99 is due for reimbursement of capital costs in the emergency communication system from one municipality.

Business type funds are owed \$2,044 from three municipalities for contractual services provided in 2006 through 2008 for police and fire services. \$1,302, net of a \$454 reserve, is also due from other area municipalities to the Water and Sewerage System Fund for wastewater treatment charges, sewer use fees, water line construction and miscellaneous surcharges not yet remitted to the County at December 31, 2008.

#### (7) Capital Assets and Infrastructure

A summary of changes in the capital assets of governmental type activity is as follows (in thousands):

		January 1,			December 31,
	_	2008	Increases	Decreases	2008
Capital assets not being depreciated:					
Land and land improvements	\$	45,139	_	-	45,139
Construction in progress	_	96,440	28,552	(54,350)	70,642
Total capital assets not being depreciated		141,579	28,552	(54,350)	115,781
Capital assets being depreciated:					
Equipment		103,197	2,435	-	105,632
Buildings and other improvements		634,728	18,946	(527)	653,147
Roadway network	_	562,047	6,817	-	568,864
Total capital assets being depreciated	_	1,299,972	28,198	(527)	1,327,643
Less accumulated depreciation for:					
Equipment		(85,106)	(6,427)	-	(91,533)
Buildings and other improvements		(293,511)	(13,079)	296	(306,294)
Roadway network	_	(150,713)	(12,147)		(162,860)
Total accumulated depreciation		(529,330)	(31,653)	296	(560,687)
Net capital assets being depreciated		770,642	(3,455)	(231)	766,956
Net capital assets- governmental activities	\$	912,221	25,097	(54,581)	882,737

#### Notes to the Financial Statements

December 31, 2008

#### (7) Capital Assets and Infrastructure (continued)

The value indicated for roadway network includes items such as roads, sidewalks, lighting, stormwater drainage infrastructure, right of way improvements, barriers, guardrails, traffic control devices, bridges, and all other related transportation infrastructure. Repairs or resurfacing of roadways is considered a routine cost to maintain the useful life of roadways, and is not capitalized. Building or roadway improvements that extend the useful life of the asset are capitalized in accordance with generally accepted accounting principles.

Roadways that are owned by the state or municipalities are not included in the above totals. Generally, transportation infrastructure located in unincorporated Fulton County is represented above. Assets constructed by others and deeded to the County are recorded as capital contributions and recorded when donated.

Ownership of roadway networks net of accumulated depreciation had been transferred to newly formed municipalities within the County for roads within their geographic borders formerly owned by the County. These new governments are now responsible for roadways within its jurisdiction, and these assets are no longer owned nor reported as the County's capital assets. Additional roads have been granted to these municipalities and are shown as extraordinary items on page 12 on the Statement of Activities.

A summary of the capital assets of business-type activity is as follows (in thousands):

	ď	January 1,			December 31,
		2008	Increases	Decreases	2008
Airport fund:	_				
Capital assets not being depreciated:					
Land and land improvements	\$	27,909			27,909
Total capital assets not being depreciated	_	27,909	_	_	27,909
Capital assets being depreciated:					
Equipment		1,250	-		1,250
Buildings and other improvements		5,457	_		5,457
Total capital assets being depreciated	_	6,707		_	6,707
Less accumulated depreciation for:					
Equipment		(1,118)	(38)	77.5	(1,156)
Buildings and other improvements		(4,160)	(136)	_	(4,296)
Total accumulated depreciation	_	(5,278)	(174)	===	(5,452)
Net capital assets being depreciated	_	1,429	(174)	-	1,255
Net capital assets-Airport fund	\$ _	29,338	(174)	<u> </u>	29,164

#### Notes to the Financial Statements

#### December 31, 2008

#### (7) Capital Assets and Infrastructure (continued)

		January 1, 2008	Increases	Decreases	December 31, 2008
Water and Sewerage System fund:	•	2000	Inci cases	Decreases	2000
Capital assets not being depreciated:					
Land improvements	\$	6,664	-	-	6,664
Construction in progress		131,947	91,839	(43,839)	179,947
Total capital assets not being depreciated	•	138,611	91,839	(43,839)	186,611
Capital assets being depreciated:					
Equipment		13,164	37	_	13,201
Water system		202,920	45	-	202,965
Sewerage system		817,063	63,269	-	880,332
Total capital assets being depreciated		1,033,147	63,351	SET (8	1,096,498
Less accumulated depreciation for:					
Equipment		(11,364)	(670)	_	(12,034)
Water system		(49,688)	(4,002)	_	(53,690)
Sewerage system		(190,172)	(15,906)	_	(206,078)
Total accumulated depreciation		(251,224)	(20,578)	\$ <del>1.3</del> 6	(271,802)
Net capital assets being depreciated		781,923	42,773	_	824,696
Net capital assets-Water and Sewerage					
System fund	\$	920,534	134,612	(43,839)	1,011,307

No interest was capitalized from borrowings related to construction projects during 2008.

Depreciation expense was charged to functions of the primary government as follows:

Governmental activities:	
Administration	\$ 1,951
Public Safety	4,096
Legal	4,291
Infrastructure and facilities	17,024
Social services	3,901
Health services	390
Total depreciation expense, governmental activities	\$31,653
Business-type activities:	
Water and Sewerage	\$ 20,578
Airport	174
Total depreciation expense, business-type activities	\$ 20,752

Notes to the Financial Statements

December 31, 2008

#### (7) Capital Assets and Infrastructure - Component unit

A summary of the capital assets of County's component unit is as follows (in thousands):

		January 1, 2008	Increases	Decreases	December 31, 2008
Capital assets not being depreciated:	•	· · · · · · · · · · · · · · · · · · ·	<u>-</u>		
Land	\$	1,657	_		1,657
Construction in progress	_	5,382	8,124	(1,118)	12,388
Total capital assets not being depreciated		7,039	8,124	(1,118)	14,045
Capital assets being depreciated:					
Equipment		106,258	28,354	(76,826)	57,786
Buildings		460,886	1,672	(305,876)	156,682
Total capital assets being depreciated	_	567,144	30,026	(382,702)	214,468
Less accumulated depreciation for:					
Equipment		(61,625)	(13,416)	67,606	(7,435)
Buildings and other improvements		(307,549)	(12,380)	313,752	(6,177)
Total accumulated depreciation		(369,174)	(25,796)	381,358	(13,612)
Net capital assets being depreciated	_	197,970	4,230	(1,344)	200,856
Net capital assets- governmental activities	\$ _	205,009	12,354	(2,462)	214,901

Total depreciation expense for the Hospital Authority was \$25,796. All depreciation was incurred on assets acquired to provide health services.

The Hospital Authority has recorded an adjustment for purchase accounting adjustments related to leasing above assets to the Grady Memorial Hospital Corporation as of December 31, 2008 for (\$51,990). This is disclosed on page 12 in the Statement of Activities for the discretely presented component unit column. Buildings and equipment transferred to GMHC under the terms of the lease agreement were recognized at their respective fair values and the amounts are reflected in other changes in the above schedule.

# Notes to the Financial Statements

December 31, 2008

# (8) Long-Term Debt & Other Obligations

# (a) Changes in Long-Term Debt

The following is a summary of changes in long-term debt for the year ended December 31, 2008 (in thousands of dollars):

Governmental activities:	-	January 1, 2008	Additions	Retirements	Other*	December 31, 2008	Due within one year
Certificates of participation Less deferred charges, net	↔	116,660 (406)		(5,665)	50	110,995	5,950
Total Certificates of Participation	l	116,254		(5,665)	20	110,639	
Building Authority Revenue Bonds		61,349	•	(12,655)	2,225	50,919	12,324
Less deferred charges, net	ı	325	•	•	(58)	267	
Total Building Authority Revenue Bonds		61,674	•	(12,655)	2,167	51,186	
General Obligation Bonds		4,581	•	(2,858)	37	1,760	1,760
Compensated absences		42,317	14,492	(14,731)	•	42,078	14,492
Other long term capital lease obligations		74,135	4,883	(6,787)		72,231	7,889
Net other post employment benefits		56,654	68,285	(12,662)		112,277	•
Claims and judgments		10,179	1		(577)	6,602	318
Post-closure care	!	21,065		(1,032)		20,033	1,097
Total Governmental activities	& ∥	386,859	87,660	(56,390)	1,677	419,806	43,830
6.1	€9	570,115	1 1	(10,335)	154	559,780	10,965
lotal Water & Sewerage Revenue Bonds		5/1,458		(10,335)	154	561,277	
Note Payable		610	'	(174)	•	436	185
Other long-term liabilites	!	1,573	797	(820)		1,550	
Total business-type activities	جم ا	573,641	797	(11,329)	154	563,263	11,150

<sup>\*</sup>Includes accretion of interest on revenue bonds, amortization of bond premium and discount, and other adjustments to long term liabilities.

#### Notes to the Financial Statements

December 31, 2008

#### (8) Long-Term Debt & Other Obligations (continued)

#### **Bonds Payable**

(1) General Obligation Bonds - The County issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the County. General obligation bonds have been issued for general government activities and are reported as a governmental activity in the government wide Statement of Net Assets. General obligation bonds currently outstanding are as follows (in thousands of dollars):

Issue year	Interest rate range	Final maturity date	Outstanding Balance	Annual principal installments	Purpose
1992	5.375%	2009	\$ 1,760	1,760	Capital facilities

(2) Revenue Bonds Payable - The County also issues bonds where the County pledges income derived from the acquired constructed assets to pay debt service. The County has issued revenue bonds for the general government and for proprietary activities. The Building Authority bonds are paid from general governmental activities, while the Water and Sewerage Revenue bonds are paid from business-type activities. Revenue bonds outstanding are as follows (in thousands of dollars):

Issue year	Interest rate range	Final Maturity Date		Outstanding balance	 Annual principal installments	Purpose
General governmental activities:						
1991 Building Authority 2002-A Building Authority 2002-B Building Authority 2002-C Building Authority	6.70-6.75% 3.40-5.25 3.25-5.00 4.00-5.00	2011 2014 2014 2010	\$ \$_	14,314 3,085 20,535 12,985 50,919	\$ 5,975-6,015 450-580 215-6,975 6,340-6,645	Capital facilities Capital facilities Capital facilities Capital facilities
Business-type activities:						
1992 Water and Sewerage	6.25%	2009	\$	1,840	\$ 1,840	Water/Sewer facilities Water/Sewer
1998 Water and Sewerage	4.75-5.25	2027		271,495	8,980-20,320	facilities Water/Sewer
2004 Water and Sewerage	2.375-5.25	2034	\$	286,445 559,780	145-36,935	facilities

### Notes to the Financial Statements

December 31, 2008

### (8) Long-Term Debt & Other Obligations (continued)

The annual requirements to amortize bonds payable as of December 31, 2008, including interest payments are as follows (in thousands of dollars):

Year	General Obligation		Building Authority Revenue		Water Sewe		Total Primary		
Ending		Bor	nds	Box	nds	Revenue	Bonds	Government	
December 31		Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2009	\$	1,760	95	12,324	2,468	10,965	27,851	25,049	30,414
2010		-	-	12,096	2,713	11,555	27,258	23,651	29,971
2011		-	-	4,974	2,881	12,160	26,654	17,134	29,535
2012		-	-	6,800	1,080	12,795	26,019	19,595	27,099
2013		-	-	7,170	739	13,465	25,350	20,635	26,089
2014-2018		-	-	7,555	379	78,095	115,980	85,650	116,359
2019-2023		-	-	-	-	99,070	95,013	99,070	95,013
2024-2028		•	-	-	-	125,255	68,814	125,255	68,814
2029-2033		-	-	-	-	159,485	34,588	159,485	34,588
2034			-		-	36,935	1,881	36,935	1,881
Total		1,760	95	50,919	10,260	559,780	449,408	612,459	459,763
Deferred charges/									
premiums			-	267	(267)	1,497	(1,497)	1,764	(1,764)
Total	\$	1,760	95	51,186	9,993	561,277	447,911	614,223	457,999

In current and prior years, the County defeased certain outstanding revenue and general obligation bonds and lines of credit by placing the proceeds of new bonds and County resources in irrevocable trusts to provide for all future debt service payments on the old bonds and lines of credit. Accordingly, the trust accounts and the defeased bonds are not included in the accompanying financial statements. At December 31, 2008, the outstanding amount of bonds considered defeased totaled \$39,355.

- (3) Covenants The various bond indentures contain a number of limitations and restrictions. The County's management believes that it is in compliance with all limitations and restrictions at December 31, 2008.
- (4) **Debt Margins** The County is subject to the Municipal Finance Law of Georgia which limits the amount of net bonded debt (exclusive of revenue bonds) the County may have outstanding up to 10% of the average assessed valuation of the past five years. At December 31, 2008, amounts available in the Debt Service Fund exceeded the amount of General Obligation Bonds of \$1,760. The statutory limit and debt margin at that date was \$5,988,387.

### Notes to the Financial Statements

December 31, 2008

### (8) Long-Term Debt & Other Obligations (continued)

### Certificates of Participation

The County entered into a capital lease obligation with the Fulton County Facilities Corporation, an entity that finances the costs of acquiring, constructing, renovating and equipping various public purpose projects in Fulton County. The County entered into a Public-Purpose Master Lease agreement in which the County agreed to make twenty annual lease payments, subject to annual appropriation, sufficient to pay principal and interest to the Corporation. The total lease obligation as of December 31, 2008 is \$110,995 with interest rates ranging from 5.00% to 6.00%.

The annual requirements to amortize this capital lease obligation as of December 31, 2008, including interest payments of \$46,700 are as follows (in thousands of dollars):

Year ended		Lease
December 31,		Payments
2009	\$	12,220
2010		11,973
2011		11,665
2012		11,305
2013		11,286
2014-2018		80,062
2019		19,184
Total minimum lease payments	\$	157,695
Less: Amount representing interest		(46,700)
Present value of minimum lease payments	\$	110,995
	_	

### (d) Note Payable

The Enterprise Funds entered into a note payable agreement with the Georgia Environmental Facilities Authority to finance construction of certain treatment facilities. The note which totals \$436 at December 31, 2008 is payable in quarterly installments of principal and interest and bears interest at 6.7%. The annual requirements to pay the note as of December 31, 2008 are as follows (in thousands of dollars):

Year ended December 31,	 Principal	Interest	Total payments
2009	\$ 185	25	210
2010	197	13	210
2011	54	-	54
	\$ 436	38	474

### Notes to the Financial Statements

December 31, 2008

### (8) Long-Term Debt & Other Obligations (continued)

### (e) Other Long-term Obligations - Capital Leases

The County has entered into other various capital lease obligations totaling \$72,231 with interest rates ranging from 3.95% to 7.66%. The capital leases require the County to make lease payments equal to the debt payments made by the owner of the facility or holder of the lease. The County can exercise its option to purchase each facility upon prepayment of the respective lease. Assets acquired through capital leases are \$89,962 as of December 31, 2008, of which \$38,910 is recorded as buildings, \$4,883 is equipment and \$46,169 recorded for mechanical, electrical and plumbing improvements to the County's jail and capitalized as construction in progress.

The annual requirements to amortize these other capital lease obligations as of December 31, 2008, including interest payments and executory costs of \$29,982 are as follows (in thousands):

Year ended		Capital lease obligation	
December 31,	_		
2009	\$	11,653	
2010		8,761	
2011		7,744	
2012		7,789	
2013		8,268	
2014-2018		25,905	
2019-2023		21,395	
2024-2026		10,698	
Total minimum lease payments	\$	102,213	
Less: Amounts representing interest	_	(29,982)	
Present value of minimum lease payments	\$	72,231	
2013 2014-2018 2019-2023 2024-2026 Total minimum lease payments Less: Amounts representing interest		8,268 25,905 21,395 10,698 102,213	

### (f) Hospital Authority Revenue Bonds

Changes in the Authority's non-current liabilities for the year ended December 31, 2008 are noted below: (in thousands)

	January 1,			December 31,	Due within
Long-term debt:	2008	Additions	Retirements	2008	one year
Revenue Certificates	\$ 227,468	1,056	(14,062)	214,462	13,365
Capital lease obligations	11,319	3,105	(3,423)	11,001	3,229
total long-term debt	238,787	4,161	(17,485)	225,463	16,594
Other long-term liabilities:					
Deferred revenue	1,794	4,999	(568)	6,225	
Total	\$ 240,581	9,160	(18,053)	231,688	16,594

### Notes to the Financial Statements

December 31, 2008

### (8) Long-Term Debt & Other Obligations (continued)

Scheduled principal and interest repayments on long-term debt and payments on capital lease obligations are as follows, in thousands.

Year		Authority		Authority	/ Capital		
Ending		Long T	erm Debt	Lease Ob	ligations	Totals	
December 31	_	Principal	Interest	Principal	Interest	Principal	Interest
2009	\$	13,365	10,484	3,229	1,038	16,594	11,522
2010		13,985	9,854	3,408	977	17,393	10,831
2011		14,630	9,170	2,844	354	17,474	9,524
2012		15,355	8,430	1,017	162	16,372	8,592
2013		16,115	7,652	503	84	16,618	7,736
2014-2018		93,835	24,527	-	-	93,835	24,527
2019-2020		44,795	2,370			44,795	2,370_
Total		212,080	72,487	11,001	2,615	223,081	75,102
Deferred charges/							
premiums		2,382				2,382	
Total	\$	214,462	72,487	11,001	2,615	225,463	75,102

In prior years, the Hospital Authority defeased certain outstanding revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account and the defeased bonds are not included in the Hospital Authority's financial statements. At December 31, 2008, the Hospital Authority's outstanding amount of bonds considered defeased in prior years totaled \$13,000 for the Authority's 1990A, 1990B, 1991 Revenue Refunding certificates.

### (g) Hospital Authority Capital Lease Obligations

The Hospital Authority has entered into various capital lease agreements for equipment, which expire at various dates through 2013. At December 31, 2008, the gross amount of capital assets under capital leases is \$49 million and the related accumulated depreciation is \$19 million.

### (9) Other Long-Term Obligations

### (a) Fulton County

The County owns two closed landfill sites within the County geographic boundaries. State and Federal laws and regulations require the County to monitor and maintain these closed landfills for approximately another 20 years. The County payments specific to landfill postclosure care approximated \$1,032 in 2008, which are paid by the Solid Waste fund, a special revenue fund. In 1997, the County received a postclosure care financial assurance certification.

### Notes to the Financial Statements

December 31, 2008

### (9) Other Long-Term Obligations (continued)

### (b) Hospital Authority

The Authority engages an independent actuary to make an annual evaluation for general and professional liability risks. The provision for these risks for 2008 was \$7,516 consisting of \$5,292 of additional accruals and \$2,224 of excess insurance premiums that were charged to operating expenses. The cumulative unfunded portion of the actuarially recommended reserve is \$34,424 as of December 31, 2008. The Authority also estimated the reserve for workers' compensation liability by calculating a future reserve for compensated absences and related medical expenses for all open claims outstanding as of that date plus estimating an amount for claims incurred by not reported, which totaled \$6,101 as of December 31, 2008.

The Authority has historically maintained a line of credit facility with a commercial bank, which serves as bridge financing for the Authority's intergovernmental transfer (IGT) funding requirements for the ICTF program and as a general revolving working capital facility. The Authority has executed a commitment letter dated June 22, 2009 with the bank for renewal of the facility for the upcoming annual ICTF program cycle. The working capital component generally provides \$10 million of non-IGT funding capacity, while the ICTF program component generally flexes with the required amount of IGT funding. In total, the facility is currently estimated at \$50 million. No amounts were outstanding under the facility at December 31, 2008.

### (10) Interfund Assets/Liabilities and Transfers

Interfund receivable and payable balances as of December 31, 2008 are attributable to unsettled balances at year-end for charges and transfers between funds. A Non-major governmental fund owed the Special Service district fund, a major fund, \$244 as of December 31, 2008. No other balances exist as of December 31, 2008. Interfund transfers are attributable to the budgeted allocation of resources from one fund to another for capital outlay projects, matching resources for federal and state grants, and other transfers adopted within the County's budget. These transfers are reported below (in thousands of dollars):

		Transferred To				
Transferred From		General fund	Special Service District funds	Non-Major Govern- mental funds	Total	
General fund	\$		_	58,488	58,488	
Special Service District funds Non-major		2,517		4,483	7,000	
governmental funds	\$_	2,517		8,126 71,097	8,126 73,614	

### Notes to the Financial Statements

December 31, 2008

### (11) Risk Management

The County is self-insured for workers' compensation, unemployment, auto and general liability. The County pays for such claims as they become due from this fund, including claims and judgments. The present value of the estimated future liability for outstanding claims, including estimated incurred but unreported claims, as of December 31, 2008, which is expected to be paid after one year, is \$9,602. This estimated future liability is reported in the governmental activities of the government-wide statements. The County purchases commercial insurance for these exposures at various claim levels. The County has not experienced any significant decrease in insurance coverage in 2008. Settled claims have not exceeded commercial coverage in each of the past three fiscal years.

Additionally, the County is partially self-insured for employee medical claims. The County accounts for its liability for such medical claims and estimated incurred and unreported claims, together with the accumulation of resources for their payment through employee charges and County contributions, in the Insurance Stabilization Fund (Internal Service Fund). At December 31, 2008, the present value of the estimated future liability for outstanding claims, including estimated incurred, but not reported claims, is \$4,611. At December 31, 2008, the County held \$23,781 in cash and cash equivalents available for payment of these claims.

The County has also recorded a liability within the Risk Management Fund of \$4,720 to provide for resources to insure for general, employee and vehicle liability and automobile physical damage. At December 31, 2008, the County held \$17,334 in cash and cash equivalents available for payment of these claims.

Outstanding liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Liabilities include an estimated amount for claims that have been incurred but not reported. Actual claims liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards; therefore, the process used in computing claims liability does not necessarily result in an exact amount. Claims liabilities are reevaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. Liabilities are discounted, that is, they reflect potential investment income that is expected to be earned on the loss reserves until they are paid.

Changes in the balances of claims liabilities for the County for the period ended December 31, 2008 was as follows (in thousands of dollars):

	-	Beginning of fiscal year liability	Current year claims and changes in estimates	Claims payments	Balance at fiscal year-end
2007	\$	15,803	66,693	(65,321)	17,175
2008		17,175	67,117	(65,359)	18,933

### Notes to the Financial Statements

December 31, 2008

### (12) Deferred Compensation Plan

The County has adopted a deferred compensation plan (the "Plan") in accordance with the 2001 revisions of Section 457 of the Internal Revenue Code. The Plan, available to all Fulton County employees, allows an employee to voluntarily defer receipt of up to 25% of gross compensation, not to exceed \$15,000. These are based on the new provisions of the 2001 Economic Growth and Tax Relief Reconciliation Act (EGTRRA). The Plan assets are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries and, therefore, the plan assets and liabilities are not recorded on the financial statements of the County. Valic, ICMA, Nationwide, and CityStreet independently managed assets of the plan throughout 2008.

### (13) Retirement Plans

### (a) County Pension Plan

The County maintains for eligible employees the Fulton County Employees Retirement System Pension Plan (the "Plan"), a single-employer defined benefit retirement plan. The Plan was created effective September 1, 1991, as successor to four separate County-maintained pension plans, for all eligible employees of Fulton County. Prior to the establishment of the Plan, the employees of the County were participants in one of two predecessor plans, the General Employees' Pension Plan or the Employees' Pension Plan. Employees who did not elect to participate in the Plan will continue to be eligible for the same benefits of the prior plan in which they participated; however, participation was made a condition of employment for new employees as of September 1, 1991.

The Plan is administered by a twelve member board of trustees which includes two members of the Board of Commissioners, the County Manager, the Director of Finance, a representative citizen of the County, a designee of the Commission's Chairman, a Peace Officer, two retirees of the County, and three active employees.

Complete financial statements for the Plan can be obtained at the following address:

Fulton County Suite 7001 141 Pryor Street, N.W. Atlanta, Georgia 30303

The funding method and determination of benefits payable are provided in or authorized by various acts of the Georgia Legislature and statutes enacted by the County under home rule powers granted by the State. The Plan generally provides that funds to provide retirement benefits are to be accumulated from employee and County contributions and income from the investment of accumulated funds. Should the accumulated funds be insufficient to meet and pay the benefits when due, Fulton County shall be required to make up any deficiency.

The Plan provides monthly retirement benefits that represent 2.25% of the participants' monthly earnings (the average of the highest three 12-month period of employment) for the first five years of credible service and then 2.5% thereafter. The Plan awards cost-of-living increases annually, up to a 3% maximum. Benefits also may be payable at termination, death, or disability.

### Notes to the Financial Statements

December 31, 2008

### (13) Retirement Plans (continued)

The County's contribution is the actuarially determined amount necessary to fund benefits, less employee contributions. The actuarially determined contribution amount is the sum of the annual normal cost and the amortization of the unfunded actuarial accrued liability over the years remaining in the allowable funding period. The actuarial cost method used for funding purposes is the entry age normal cost method. This is one of the approved methods for such plans in Georgia and provides for contributions based on a level percentage of future payroll. The unfunded actuarial accrued liability is amortized on a closed basis over a period established by State of Georgia guidelines.

The required contribution percentages developed in the most recent actuarial valuations for the Plan, and the actual contributions, including contributions to the Supplemental Plan described in this note, made for 2008 are as follows (in thousands of dollars):

	_	2008
Total required employer contributions: Dollar amount Percent of covered payroll	\$	33,836 43.28%
Actual employer contributions: Dollar amount Percent of covered payroll	\$	32,857 42.03%

Employee contribution rates are established in accordance with pension law. During 2008 actual countywide employee contributions were \$4,900 which represented 6.27% of covered payroll. The annual required contribution for the current year was determined as part of the January 1, 2009 actuarial valuation using the entry age normal cost method. The actuarial assumptions included (a) 8.1% investment rate of return, (b) projected salary increases ranging from 0.0% in 2009, 2.0% for 2010-2014 and 4.0% thereafter, (c) inflationary adjustments at or exceeding 3% annually. The net pension asset is being amortized on a level dollar amount over 30 years. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period.

### Membership

Current membership in the Plan and current year payrolls for 2008 are as follows:

Members:		
Retired and receiving benefits	\$	2,670
Terminated with vested benefits		44
Active employees:		
Vested		1,218
Nonvested		223
Total members	-	4,155
Total current year payroll for employees		
covered by the Plan (in thousands)	\$	78,184

### Notes to the Financial Statements

### December 31, 2008

### (13) Retirement Plans (continued)

The Plan's annual pension cost and net pension obligation for 2008 were as follows:

	(In thousands of dollars)
Annual required contribution Interest on net pension obligation Adjustment to annual required contribution Annual pension cost Contributions made, including interest Increase in net pension obligation	\$ 33,836 (4,074) 4,676 34,438 34,093 345
Net pension obligation (asset) beginning of year  Net pension obligation (asset) end of year	(49,677) \$ (49,332)

Actuarial changes for the January 1, 2009 valuation include two changes. The first is a reduction of the assumed rate of return from 8.2% to 8.1% to better reflect anticipated investment performance. Secondly, the salary scale assumptions for future service were changed from 4.0% for all years to calendar year rates of 0.0% in 2009, 2.0% from 2010 to 2014, and 4.0% thereafter. This change reflects both the near-term economic outlook and the demographic characteristics of the population. The affect of these changes decreased the actuarial liability by \$12,317 as of January 1, 2009. No actuarial assumption changes were made for the actuarial evaluations dated January 1, 2008.

The only plan benefit provision change increased the minimum monthly retirement benefit for members retiring after February 1, 2008 under the Fulton County General Employees Pension Act, the Fulton County Judges and Solicitors' General Retirement Fund, the Public Safely Fund, the 1982 and 1991 laws from \$440 to \$460. This change had no effect on the plan's actuarial liabilities.

## Schedule of Employer Contributions Three-Year Trend Information

Fiscal year ended	 Annual Pension Cost (APC)	Percentage of APC contributed	_	Net pension obligation (asset)
December 31, 2006 December 31, 2007 December 31, 2008	\$ 37,906 39,608 34,438	99.2% 95.7 95.5	\$	(49,933) (49,677) (49,332)

The information required to allocate the net pension asset for Proprietary funds was not available as of this date and net pension asset is reported in the government-wide statements.

### Notes to the Financial Statements

December 31, 2008

### (13) Retirement Plans (continued)

### (b) Defined Contribution Plan

The Fulton County Defined Contribution Pension Plan was established in June 1999 to provide retirement benefits for new employees, appointees and other County officials, as the defined benefit plan was closed. GEB Corporation serves as an independent administrator of the plan. At December 31, 2008, the plan had 4,012 active participants who contributed 6% of their pensionable earnings, approximately \$10,474 during 2008. The County also contributed \$13,966 which was 8% of their pensionable earnings throughout the year. Participants fully vest the matched contributions over a five-year period. Plan provisions and contribution requirements are established by and may be amended by the County Board of Commissioners within the scope of all applicable laws.

### (c) Hospital Authority Pension Plan

The Hospital Authority has a single-employer trusteed noncontributory defined benefit pension plan in which substantially all regular employees are eligible to participate. The Hospital Authority's funding policy is to contribute annually an amount sufficient to meet the actuarially determined pension expense for that year. This plan was frozen effective May 19, 2008, and substantially all of the employees of the Authority transferred to the Grady Memorial Hospital Corporation on May 20, 2008. Effective January 1, 2009, the Authority implemented a Retirement Savings Program 401(k) plan to replace the defined benefit plan above. Information on this plan and these changes may be obtained by writing to Grady Health System Chief Financial Officer, 80 Jesse Hill, Jr. Drive, S.E., Administrative Office, Atlanta, Georgia 30303.

### (14) Other Post-Employment Benefits

### (a) Fulton County

The County provides certain health care and life insurance benefits for retired employees through an independent third party administrator, in which all of the County's employees may become eligible for these benefits if they reach normal retirement age while working for the County. Fulton County contributes 75-90% of the premium cost for health care coverage, based upon the plan chosen by the participant, and contributes 100% of the premium cost for \$10,000 of life insurance coverage for those employees retiring after December 1, 1988. The County pays 75% of the life insurance premiums for those persons who retired prior to December 1, 1988. The total cost to provide retiree health care and life insurance benefits, in the Health Insurance Stabilization fund, an internal service fund, is recognized as paid; such costs approximated \$23,162 in 2008, as compared to 21,537 in 2007. In accordance with GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, the County's annual other postemployment benefit (OPEB) cost is calculated based on the Annual Required Contribution of the employer (ARC) which is required to be actuarially determined on a biannual basis.

For 2008 and 2007 the Annual Required Contribution and Total OPEB Obligation amounts were determined under the Attained Age funding method. The number of retirees with current health care coverage was 2,130, while 2,633 had life insurance coverage in effect. Active employees with coverage subject to this plan totaled 5,252. The discount rate utilized was 4%, estimated salary increases were 4-5% dependent upon years of service, and a 30 year amortization period.

### Notes to the Financial Statements

December 31, 2008

### (14) Other Post-Employment Benefits (continued)

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of future events. Examples include assumptions of future employment, mortality, and health care cost trends. Amounts determined regarding annual required contributions are subject to revision as results are compared with past expectations and new estimates are made about future trends. The schedule of funding progress presents the second year of implementation of GASB 45.

No financial assets have been dedicated to pay for future OPEB claims against the unfunded accrued actuarial liability of \$1,075,768, thereby yielding a funded ratio of 0.0%. The annual required contribution for 2008 is \$65,659; interest on the net OPEB obligation is 2,626. \$12,662 was contributed by the County for contributions during 2008, yielding a net increase in the OPEB obligation by \$55,623 for 2008. Information relating to the County's OPEB plan is presented as required supplementary information on page 62 of this report.

### (b) Hospital Authority

The Authority provides certain medical and life insurance benefits to retirees eligible for pension payments upon retirement at age 55 or older, subsequently changed to age 62 on September 4, 2008, and a minimum of 10 years of continuous pensionable service. The amount of premiums paid by the Authority for retirees during 2008 was \$2,247. Retirees must continue the benefits immediately upon retirement by paying the employee portion of the premium cost. No assets have been segregated and restricted to provide such postretirement benefits. The unfunded actuarial accrued liability for benefits was \$43,415 as of December 31, 2008, with a 2008 annual required contribution of \$3,230.

### (15) Commitments and Contingencies

### (a) Fulton County

(1) Litigation – The County expects several lawsuits stemming from an incident within the courthouse area that resulted in fatalities. The eventual outcome of this suit is not known at this time, but could be substantial in nature.

The County is a also a defendant in a number of other legal actions in the nature of claims for damages to persons and property, civil rights violations, condemnation, and other similar types of actions arising in the course of normal County operations. In the opinion of County management, after consultation with legal counsel, an aggregate liability ranging from \$7 million to \$11 million is believe to be reasonably possible, of which \$3 million is believed to be probable. The County will continue to assert its position in a defense against all unsettled claims. The County has accrued \$7 million for these cases, \$5 million within the long term debt section and \$2 million within the claims payable on the government wide Statement Net Assets presented on page 11.

### Notes to the Financial Statements

December 31, 2008

### (15) Commitments and Contingencies (continued)

- (2) Grants The County participates in a number of Federal financial assistance programs. These programs are subject to independent financial and compliance audits by independent auditors and grantor agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.
- (3) *Commitments* Commitments for water and sewerage system improvements at December 31, 2008 total approximately \$103,129.

### (b) Hospital Authority

- (1) Litigation The Hospital Authority is named as a defendant in several pending lawsuits. While the ultimate outcome of these lawsuits is not presently determinable, it is the opinion of the Hospital Authority's management that these claims will not have a material adverse effect on the financial position or results of operations of the Hospital Authority.
- (2) Operating Leases Leases that do not meet the criteria for capitalization are classified as operating leases with related rental expense charged to operations as incurred. The Hospital Authority has several noncancelable operating leases, primarily for buildings and equipment, which expire at various dates through 2019. Rental costs for the year ended December 31, 2008 were approximately \$3 million.
- (3) The future minimum lease payments under noncancelable operating leases as of December 31, 2008 are as follows (in thousands):

	Operating leases
2009	\$ 1,351
2010	871
2011	361
2012	349
2013	349
thereafter	1,116
	\$ 4,397

### (16) Subsequent Events

The County in June of 2009 issued \$120 million in Tax Anticipation Notes to provide operating capital until property tax collections are received by the County.

The County anticipates refinancing substantially all of the existing Fulton County Facility Corporation Certificates of Participation in order to maximize debt service savings due to a lower interest rate. County management monitors economic conditions and the impact on the interest rate environment to ensure timing of the transaction will yield the greatest savings to the County.

# REQUIRED SUPPLEMENTARY INFORMATION

(Unaudited)

## Required Supplementary Information Unaudited, and in thousands

December 31, 2008

### Fulton County Employees' Retirement System Schedule of Employer Contributions Six-Year Trend Information

		Annual		_
Year Ended		Required Contribution	Employer Contributions	Percentage Contributed
December 31, 2003	<b>-</b> s -	27,002	26,184	97.0%
December 31, 2004		29,778	31,120	104.5
December 31, 2005		32,726	32,340	98.8
December 31, 2006		37,081	36,111	97.4
December 31, 2007		38,895	37,802	97.2
December 31, 2008		33,836	32,750	96.8

### Schedule of Funding Progress (including effects of plan modifications)

Actuarial valuation date	Actuarial value of assets	Entry age normal Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (Asset) (UAAL) (b - a)	Funded ratio (a/b)	Covered payroll (c)	UAAL as a percentage of covered payroll ( b = al/c)
December 31, 2003	\$ 1,018,979	1,149,383	130,404	88.7%	120,074	108.6%
December 31, 2004	1,038,201	1,232,491	194,290	84.2	115,284	168.5
December 31, 2005	1,064,825	1,277,972	213,147	83.3	104,909	203.2
December 31, 2006	1,116,451	1,331,658	215,207	83.8	98,882	217.6
December 31, 2007	1,193,724	1,383,842	190,118	86.3	80,266	236.9
December 31, 2008	1,175,299	1,441,124	265,825	81.6	78,184	340.0

### Schedule of Other Post-Employment Benefits Information For the year ended December 31, 2008

Amortization of unfunded accrued liability (UAAL)	\$	42,752
Normal cost at beginning of year		25,533
Annual required contribution (ARC) for other	-	
postemployment benefits (OPEB)		65,659
Interest on annual required contribution		2,626
Annual OPEB cost/Annual required contribution	_	68,285
Annual employer contributions made	_	(12,662)
Change in net OPEB obligation	_	55,623
Net OPEB obligation - January 1		56,654
Net OPEB obligation - December 31	\$ _	112,277
Percentage of annual contributions made to		
annual required contribution		18.54%
Unfunded accrued liability (UAAL)	\$	1,075,768
Covered payroll	\$	247,868
UAAL as a percentage of covered payroll		434.0%

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# COMBINING STATEMENTS AND SCHEDULES

# DESCRIPTION OF MAJOR SPECIAL SERVICE DISTRICT AND SUB-DISTRICT FUNDS

(a Special Revenue fund)

New State of Georgia legislation requires the County in fiscal 2006 to separately report revenues and expenditures for its unincorporated section by separate geographic areas. The two "sub-districts" are combined with the original special service district as a Major fund for financial reporting purposes, but presentation of separate revenue and expenditures, including budgetary comparisons for these separate areas are provided within this section. The original Special Service District, which accounted for operations for the entire unincorporated area of Fulton County, is shown as well. The southern unincorporated section of Fulton County adopted a differing millage rate, and we have classified that fund as a separate special revenue fund and listed as the South Fulton Taxing District.

Special Service District fund – accounts for revenues, expenditures, and balances for total unincorporated Fulton County through the end of fiscal 2005.

Northwest Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-western section of unincorporated Fulton County beginning with fiscal 2006.

Northeast Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-eastern section of unincorporated Fulton County beginning with fiscal 2006.

Combining Balance Sheet
Special Service District-Major Special Revenue fund
For the year ended December 31, 2008

		Special Service District	Northwest Fulton Sub-District	Northeast Fulton Sub-District	Total Special Service District
Assets:	_				
Cash and cash equivalents	\$	15,507	884	74	16,465
Receivables (net of allowances):		·			,
Taxes		289	41	54	384
Accounts			25	_	25
Due from other funds		244	1	<u>-</u>	244
Total assets	\$ _	16,040	950	128	17,118
Liabilities:					
Accounts payable	\$	677	_	32	709
Deferred revenue		289	37	50	376
Total liabilities	_	966	37	82	1,085
Fund balances (deficit):	_				
Unreserved:					
Designated for subsequent years expenditures		15,074	913	46	16,033
Total fund balances (deficit)	_	15,074	913	46	16,033
Total liabilities and fund balances	\$ _	16,040	950	128	17,118

### Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances Special Service District-Major Special Revenue fund

For the year ended December 31, 2008

	_	Special Service District	Northwest Fulton Sub-District	Northeast Fulton Sub-District	Total Special Service District
Revenues: Taxes Courts and law enforcement	\$	95 14	72	107	274 20
Use of money and property Net (depreciation) appreciation in investments	_	1,022	77 (1)	6 	1,113 (6)
Total revenues	_	1,126	148	127	1,401
Expenditures: Current:					
Public safety Other nonagency	_	3,303	4,716	3,048	3,303 7,764
Total expenditures	_	3,303	4,716	3,048	11,067
Excess (deficiency) of revenues over (under) expenditures	_	(2,177)	(4,568)_	(2,921)	(9,666)
Other financing sources (uses): Transfers out	-	(7,000)			(7,000)
Total other financing sources (uses)	_	(7,000)			(7,000)
Net change in fund balances		(9,177)	(4,568)	(2,921)	(16,666)
Fund balance at beginning of year	_	24,251	5,481	2,967	32,699
Fund balance at end of year	\$ _	15,074	913	46	16,033

Special Service District-Major Special Revenue fund Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

		Non-C	Variance		
	_	Original Budget	Final Budget	Actual	Positive (Negative)
Revenues:	_				
Revenue per Budget Law	\$	-	_	1,666	1,666
Appropriated Fund Balance		17,394	17,394	8,637	(8,757)
Total revenues and other sources,	_				
non-GAAP budget basis	\$	17,394	17,394	10,303	(7,091)
Reconciliation to GAAP basis:	=				
To record net tax receivable and deferred revenue				(516)	
To record net change in interest receivable				` ,	
and depreciation of investments				(24)	
Appropriated fund balance				(8,637)	
Total adjustment to GAAP basis				(9,177)	
Total revenues and other sources, GAAP basis			\$	1,126	
Expenditures and other uses:					
Non agency	\$	17,394	17,394	10,303	7,091
Total expenditures and other uses,	_				<del></del>
non-GAAP budget basis	\$	17,394	17,394	10,303	7,091
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities	=			Y5.65	
Total expenditures and other uses, GAAP basis			\$	10,303	

Special Service District-Major Special Revenue fund Northwest Fulton Sub-District Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

	Non-GAAP budget basis				Variance
		Original	Final		Positive
	_	Budget	Budget	Actual	(Negative)
Revenues:					
Revenues per Budget Law	\$	-	•	159	
Appropriated Fund Balance		5,415	5,145	4,716	(429)
Total revenues and other sources,	_				
non-GAAP budget basis	\$	5,415	5,145	4,875	(429)
Reconciliation to GAAP basis:		<u></u>			
To record net tax receivable and deferred revenue				4	
To record net change in interest receivable					
and depreciation of investments				(15)	
Appropriated fund balance				(4,716)	
Total adjustment to GAAP basis				(4,727)	
Total revenues and other sources, GAAP basis			\$	148	
Total Total and Oliver bouleds, Of his built			•	140	
Expenditures and other uses:					
Non agency	\$	5,415	5,415	4,716	699
Total expenditures and other uses,	_				
non-GAAP budget basis	\$	5,415	5,415	4,716	699
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities	-				
Total expenditures and other uses, GAAP basis			\$	4,716	

Special Service District-Major Special Revenue fund Northeast Fulton Sub-District Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

		Non-G	AAP budge	t basis	Variance
	_	Original	Final		Positive
	_	Budget	_Budget_	Actual	(Negative)
Revenues:					
Revenues per Budget Law	\$	-	-	163	
Appropriated Fund Balance	_	2,755	2,755	3,048	293
Total revenues and other sources,	_				
non-GAAP budget basis	\$_	2,755	2,755	3,211	293
Reconciliation to GAAP basis:					
To record net tax receivable and deferred revenue				(24)	
To record net change in interest receivable				, ,	
and depreciation of investments				(12)	
Appropriated fund balance				(3,048)	
Total adjustment to GAAP basis				(3,084)	
Total revenues and other sources, GAAP basis			•	127	
4 ×					
Expenditures and other uses:					
Non agency	\$_	2,755	3,048	3,048	
Total expenditures and other uses,	•				
non-GAAP budget basis	\$=	2,755	3,048	3,048	
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities				_	
Total expenditures and other uses, GAAP basis			\$	3,048	

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# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS

The County's Non-Major Governmental Funds are categorized as Debt Service fund, Special Revenue Funds and Capital Project Funds, and are described below:

<u>Debt Service Fund</u> - accounts for resources accumulated to provide debt service payments for the County's required principal and interest payments for the fiscal year and future periods.

<u>Special Revenue funds</u> – account for resources accumulated to provide various activities that by nature are restricted to a particular purpose or for which the County has decided to track separately, and include the following:

South Fulton Taxing District - accounts revenues and expenditures for the southern portion of unincorporated Fulton County. This fund originated in 2006 based upon new State legislation to account for specific geographic areas of unincorporated Fulton County. This particular geographic area adopted a differing millage rate from the other unincorporated areas and became a separate taxing district.

Grants-in-Aid - accounts for significant financial assistance received from federal and state agencies. This fund is used to account for the revenues and the expenditures of monies received from the granting agencies in accordance with the terms of the grant agreements.

Emergency Telephone – accounts for resources provided, used, and accumulated for 911 dispatch, routing and other emergency services.

Solid Waste fund - accounts for the provision of services for the annual postclosure costs for two closed landfills within the County.

Stormwater Management fund - accounts for the provision of resources related to control of stormwater runoff and overflow.

General Governmental Services – accounts for resources provided used, and accumulated for various services offered within the County that are not recouped through an internal reimbursements or charges.

# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)

### Special Revenue funds - (continued)

Public and Mental Health services-accounts for resources obtained from intergovernmental grants and contributions which are expended to provide health and mental health services to County residents.

Public Education Government Television – accounts for resources provided, used, and accumulated from cable provider fees for acquiring equipment and other assets used for public access educational and various other governmental programming.

Law Enforcement and Justice Services - accounts for the resources obtained, accumulated, and used for various adjudication activities, including indigent defense, court ordered payments, seized property and other related assets.

Hotel/Motel Taxes - accounts for the resources obtained from taxes obtained from hotel visitors that are used to fund travel and tourism.

Social and Cultural services – accounts for resources accumulated and provided to various other entities that assist County efforts to provide social, cultural, and community assistance throughout the County.

Other Special Revenue funds – accounts for resources accumulated and provided for various other purposes not included in the above funds.

Sandy Springs Tax Allocation District fund – accounts for tax revenues accumulated for various development purposes within a geographic area of unincorporated Fulton County.

# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)

<u>Capital Project funds</u> – account for resources accumulated for various bond issues and other sources for the purpose of capital improvement for the County. These funds include the following:

Serial Bond Fund - These bonds were issued from 1985 - 1998, and account for the financial resources to be used for capital facilities in the areas of health, parks, public buildings, and traffic.

Library Bond Fund – residual proceeds from a 1985 bond issue for County library construction projects.

Capital Improvements Fund - accounts for capital expenditures funded by transfers from the General Fund, in the areas of health, jail, library, and public buildings.

Fulton County Facilities Corporation - accounts for the resources used in the design, construction, renovation, and furnishing of certain capital projects that are leased exclusively to Fulton County.

Fulton County Building Authority - accounts for resources used in the design, construction, renovation, and furnishing of certain County buildings including the Government Center and Judicial Complex.

Other Capital Projects - accounts for capital lease purchases of buildings, vehicles, and office equipment.

Special Services District (SSD) Projects - accounts for special services district capital expenditures in the area of parks, fire protection other public works.

Transportation Improvements - accounts for resources dedicated to roadway networks within unincorporated Fulton County.

Combining Balance Sheet Non-Major Governmental Funds

December 31, 2008

(in thousands of dollars)

					Special Rev	venue Fund	ş	
	_	Debt Service fund	South Fulton Taxing District	Grants in	Emergency Telephone	Solid Waste	Stormwater Management	General Government Services
Assets: Cash and cash equivalents Investments Receivables (net of allowances):	s	11,321 2,551	2,188 —	75 —	7,429 —	579 —	1,290	1,213
Taxes Accounts Due from other funds		_3	7,128 —	_	=		_	412
Due from other governments	_			4,621	99			
Total assets	\$_	13,875	9,316	4,696	7,528	579	1,290	1,625
Liabilities: Accounts payable Due to other funds Due to others Deferred revenue	\$		1,258 — 543 	3,343 — — —	208 1,686	2 244 —	=	=
Total liabilities	_		7,944	3,343	1,894	246		
Fund balances (deficit): Reserved for encumbrances Reserved for debt service Unreserved:		13,875	Ξ	=	<u></u>	Ξ	Ξ	Ξ
Designated Designated for		_	1,372	1,353	5,634	333	1,290	1,625
Property and Infrastructure Undesignated	_							
Total fund balances (deficit)	_	13,875	1,372	1,353	5,634	333	1,290	1,625
Total liabilities and fund balances	\$_	13,875	9,316	4,696	7,528	579	1,290	1,625

(continued)

Combining Balance Sheet Non-Major Governmental Funds

December 31, 2008

	_							
	_	Public Health services	Public Education Government Television	Law Enforcement and Justice services	Hotel/ Motel Taxes	Social and Cultural services	Other Special Revenue	Sandy Springs Tax Allocation District
Assets: Cash and cash equivalents Investments Receivables (net of allowances):	\$	=	<u>533</u>	8,647 —	253	6,694 —	2,441	_3
Taxes Accounts Due from other governments	_	=		37 390	Ξ	Ξ	=	
Total assets	\$_	_	533	9,074	253	6,694	2,441	3
Liabilities: Accounts payable Due to other funds Due to others Deferred revenue	\$	2,831  		1,721	=	1,301	=	=
Total liabilities		2,831		1,721		1,301		
Fund balances (deficit): Reserved for encumbrances Reserved for debt service Unreserved: Designated		Ξ			_ _ _ 253	5.393	2,441	
Designated for Property & Infrastructure Undesignated		(2,831)						
Total fund balances (deficit)		(2,831)	533	7,353	253	5,393	2,441	3
Total liabilities and fund balances	\$_		533	9,074	253	6,694	2,441	3

Combining Balance Sheet Non-Major Governmental Funds

December 31, 2008

		Са	pital Projects Fund	ds				
Serial bond	Library bond	Capital Improvements	Fulton County Facilities Corporation	Fulton County Building Authority	Otber capital projects	Special Service District projects	Transport- ation Improve- ments	Total Non-major Governmental Funds
114 1,961	1 114	28,782 6,702	_	422 —	13,974 967	3,934	7,005 2,696	96,898 14,991
_	=	Ξ		-	2=0	<u> </u>	<u> </u>	7,131 449 5,110
2,075	115	35,484		422	14,941	3,934	9,701	124,579
_ 		1,074	89 		_ _ 	209 — — —	282 — —	9,296 244 5,251 6,143
		1,074	89			209	282	20,934
	_	4,846 —	64	<u></u>	<u></u>	621 —	1,941 —	7,472 13,875
_	_	_	_	_		_		27,583
2,075	115	29,564 —————	(153)	422 —	14,941	3,104	7,478	57,699 (2,984)
2,075	115	34,410	(89)	422	14,941	3,725	9,419	103,645
2,075	115	35,484		422	14,941	3,934	9,701	124,579

# Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2008

			Special Revenue Funds						
	_	Debt Service fund	South Fulton Taxing District	Grants in	Emergency Telephone	Solid Waste	Stormwater Management	General Government Services	
Revenues:									
Taxes Intergovernmental	\$	44	24,476 1	24.026	_	_			
Charges for services		_	633	34,036 417	8,033			_	
Courts and law enforcement		_	337	<del>-</del>	0,055			<u>-</u>	
Use of money and property		253	1,169	8	_	_		-	
License and permits		_	7,850	_	_	_	<del>_</del>		
Miscellaneous Net appreciation (depreciation)		_	54	_	_	_	460	158	
in investments		3			_	_	_	_	
Total revenues	_	300	34,520	34,461	8,033	5	460	158	
Expenditures:									
Current:									
Administration Public safety		_	20 222	435		_	_	218	
Infrastructure and facilities		_	32,332	591 —	7,544	1,414	_	_	
Social services		_	11,022	15,731	_			_	
Health services		_	_	21,727	_	_	_	_	
Other nonagency		_	1,031	_	_	_	_	_	
Capital outlay Debt service:		_	_		_	_	_	_	
Principal retirement		24,823		_	_	_	_	_	
Interest	_	9,839							
Total expenditures	_	34,662	44,385	38,484	7,544	1,414		218	
Excess (deficiency) of revenues									
over (under) expenditures	_	(34,362)	(9,865)	(4,023)	489	(1,409)	460	(60)	
Other financing sources (uses): Capital lease obligations									
Transfers in		31,542	6,000	1,556	46	1,257	_	_	
Transfers out	_		(794)	(46)			(5,000)		
Total other financing sources (uses)	_	31,542	5,206	1,510	46	1,257	(5,000)		
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses		(2,820)	(4,659)	(2,513)	535	(152)	(4,540)	(60)	
·		.,,	· , · · ,	(··) /		()	( -,0)	(00)	
Fund balance at beginning of year	_	16,695	6,031	3,866	5,099	485	5,830	1,685	
Fund balance (deficit) at end of year	<b>s_</b>	13,875	1,372	1,353	5,634	333	1,290	1,625	

### Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2008

(in thousands of dollars)

Public and	l Public	Special Revo				Sandy
Mental Health services	Education Government Television	Enforcement and Justice services	Hotel/ Motel Taxes	Social and Cultural services	Other Special Revenue	Springs Ta: Allocation District
-	9-4	_	147			
16,60	7 —	-		-	56	_
6,25	8 —	_	-			
-	_	6,291			-	-
-	_	60	-	27	75	-
	7.		_	_	_	-
-	67	_		26	_	_
	<u> </u>			: 1 <u>2.11</u>	-	
22,86	5 67	6,351	147	53	131	
	720		_	-75	315	_
-		6,523	-		_	_
_	300	-	N=3	277		-
40,53	6 –		-	7,017	-	-
40,33	_	500	147	175	-	
_	_	_		_	_	_
	_	_	-	_	_	
==0					100	
40,53	5 300	6,523	147_	7,017	315	120
(17,67)	(233)	(172)	1	(6,964)	(184)	
_	_	47	1 <u>11 1</u>	_	_	-
16,910 (26		(44)	-	7,560	-	-
		(44)				
16,884		(44)_		7,560	-	
(787	") (233)	(216)	_	596	(184)	100
(2,04	4) 766	7,569	253	4,797	2,625	
(2,83	1) 533	7,353	253	5,393	2,441	

(continued)

# Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2008

		Capital Projects Funds							
	Serial Bond	Library Bond	Capital Improvements	Fulton County Facilities Corporation	Fulton County Building Authority	Other Capital Projects	Special Service District Projects	Transpor- tation Improve- ments	Total Nonmajor Governmental Funds
Revenues:								-	
Taxes	_	-	_	_	_	_	_	_	24,667
Intergovernmental	25	2000		_		100	388	581	51,669
Charges for services	_	_	-	_	-			-	15,346
Courts and law enforcement		0.000		_		1,777		-	6,628
Use of money and property	65	4	1,271	21	_	630	96	317	3,996
License and permits	-	to the	1	_	_	2000	0.000		7,850
Miscellaneous	_	-	1,945	_	_	4	_	-	2,714
Net appreciation (depreciation)									•
in investments	_	_	65	_	_	_	_	2	70
Total revenues	65	4	3,281	21	722	634	484	900	112,940
Expenditures: Current:									
Administration	100	reser.	-	_	200		_	_	968
Public safety		_	_		-		_		46,990
Infrastructure and facilities		2.2	_		_	16,038			17,752
Social services	_	-	_		_	10,050	_		33,770
Health services	100		_		300				62,263
Other nonagency	_		7_		_	100	_		1,178
Capital outlay		100	12,845	3	1000	_	800	4,037	17,685
Debt service:			12,015	,			000	4,057	17,003
Principal retirement				27.	-				24,823
Interest			10.00			_	_	_	24,823 9,839
						$\overline{}$			7,037
Total expenditures	_	-	12,845	3		16,038	800	4,037	215,268
Excess (deficiency) of revenues over (under) expenditures	65	4	(9,564)	18_		(15,404)	(316)	(3,137)	(102,328)
Other financing sources (uses):									
Capital lease obligations	-	-	10-03		1	4,883	_	_	4,883
Transfers in	100	200	4,400	_		626	200	1,000	71,097
Transfers out		-	(2,216)	_	***				(8,126)
Total other financing sources (uses)	922	1223	2,184			5,509	200	1,000	67,854
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	65	4	(7,380)	18	-	(9,895)	(116)	(2,137)	(34,474)
Fund balance at beginning of year	2,010	111	41,790	(107)	422	24,836	3,841	11,556	138,119
Fund balance at end of year	2,075	115	34,410	(89)	422	14,941	3,725	9,419	103,645

Debt Service funds
Schedule of Revenues and Expenditures
Budget and Actual (Non-GAAP Budget Basis)
For the year ended December 31, 2008

Debt Service funds:	_	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues					
Taxes	\$	281	281	57	(224)
Use of Money and Property		600	600	305	(295)
Transfers		30,593	30,593	31,542	949
Appropriated Fund Balance		5,480	5,480	2,758	(2,722)
Total revenues	\$_	36,954	36,954	34,662	(2,292)
Reconciliation to GAAP basis:  To record net change in taxes receivable and deferred revenues To record net change in interest receivable and of investments Appropriated Fund Balance Total adjustment to GAAP basis Total revenues and other sources, GA				(11) (52) (2,758) (2,821) 31,841	
Expenditures				32	
Principal	\$	26,550	26,550	24 922	1 727
Interest	Ψ	10,354	10,354	24,823 9,839	1,727 515
Other		50	50	9,039	50
Total expenditures	\$_	36,954	36,954	34,662	2,292
Total expenditures and other uses, Ga	AAP	basis		34,662	

Special Revenue funds
Schedule of Revenues and Expenditures
Budget and Actual (Non-GAAP Budget Basis)

South Fulton Taxing District:		Non-C	GAAP budge	Variance	
	_	Original	Final		Positive
	_	Budget	Budget	Actual	(Negative)
Revenues:					
Revenue per Budget Law	\$	39,205	39,205	36,802	(2,403)
Insurance Premium Tax		2,795	2,795	3,350	555
Appropriated Fund Balance	_	6,676	6,676	6,256	(420)
Total revenues and other sources,					
non-GAAP budget basis	\$_	48,676	48,676	46,408	(2,268)
Reconciliation to GAAP basis:	-				
To record net tax receivable and deferred revenue				377	
To record net change in interest receivable					
and depreciation of investments				(9)	
Appropriated fund balance				(6,256)	
Total adjustment to GAAP basis				(5,888)	
Total revenues and other sources, GAAP basis			5	40,520	
Expenditures and other uses:					
Fire	\$	15,500	15,500	14,828	672
Police		15,500	15,500	14,658	842
Parks and Recreation		4,380	4,380	4,019	361
Environment and Community Development		5,913	5,913	5,712	201
Finance		383	383	256	127
Non agency		7,000	7,000	6,935	65
Total expenditures and other uses,	_				
non-GAAP budget basis	\$_	48,676	48,676	46,408	2,268
Reconciliation to GAAP basis - to record net effect of					
unrecorded liabilities				(1,229)	
Total expenditures and other uses, GAAP basis			\$	45,179	
£			•		

### Special Revenue funds

## Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2008

	_	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Grants in Aid					
Revenues Intergovernmental revenue		36,975	36,975	35,987	(988)
Other general revenues	\$	600	600	424	(176)
Transfers		1,556	1,556	1,556	
Appropriated Fund Balance			<u> </u>	163	163
Total revenues	\$_	39,131	39,131	38,130	(1,001)
Reconciliation to GAAP basis:					
To record effect of receivables				(3,269)	
Appropriated Fund Balance				(163)	
Total revenues and other sources, GA	AP t	asis		34,698	
Expenditures					
Administration		435	435	435	
Public Safety		605	605	591	14
Social and Health services		17,244	17,244	16,191	1,053
Health services	_	21,452	21,452	20,913	539
Total expenditures and other uses	\$_	39,131	39,131	38,130	1,001
Reconciliation to GAAP basis - to recof unrecorded liabilities Total expenditures and other uses, Ga				400 38,530	
Emergency Communications - 911 Revenues Charges for Services Appropriated fund balance Total revenues	\$ 	7,300 2,397 9,697	7,300 2,397 9,697	8,079 (377) 7,748	779 2,774 3,553
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AP b	asis		377 8.079	
Expenditures Total public safety expenditures	\$_	9,697	9.697	7,702	1.995
Reconciliation to GAAP basis - to recof unrecorded liabilities  Total expenditures and other uses, GA				(158) 7,544	

Special Revenue funds

### Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2008

	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Solid Waste:				
Revenues Charges for Services Transfers	\$ 1,257	1.257	5 1,257	(5)
Appropriated fund balance Total revenues	243 1,500	243 1,500	215 1,477	(1,014) (1,019)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AAP basis		(215)	
Expenditures Total facility expenditures	\$1,500_	1.500	1,477	23
Reconciliation to GAAP basis - to re of unrecorded liabilities Total expenditures and other uses, G			(63) 1,414	
		<b>.</b>		Variance
Stormwater Management:	Original Budget	Final Budget	Actual	Positive (Negative)
Revenues	Dauget	Budget	Actual	(regative)
Miscellaneous Appropriated fund balance	\$ \$5,500	5,500	460 ———	5,500
Total revenues and other sources, GA	AP basis		460_	
E 124				
Expenditures Total infrastructure expenditures	\$5,500_	5,500	5,000	500
Total expenditures and other uses, Ga	AAP basis		5.000	
General Government services:	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues				
Miscellaneous	\$ 163	163	158	(5)
Appropriated Fund Balance Total revenues	\$ <u>351</u> \$ <u>514</u>	351 514		(291) (296)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AP basis		(60) 158	
Expenditures Total administrative expenditures	\$ <u>514</u>	514	218	296
Total expenditures and other uses, Ga	AAP basis	1	218	

Special Revenue funds

Schedule of Revenues and Expenditures
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2008

(In thousands of dollars)

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Public Health Services	_	_			
Revenues					
Intergovernmental revenue-State		15,340	15,340	16,607	1,267
Other general revenues	\$	7,200	7,200	6,258	(942)
Transfers		18,837	18,837	16,910	(1.927)
Appropriated Fund Balance		1,736	1,736	710	(1,026)
Total revenues	\$_	43.113	43,113	40,484	(2,629)
Reconciliation to GAAP basis: To record effect of receivables Appropriated Fund Balance				1 (710)	
Total revenues and other sources, GA	AP b	asis		39,775	
Expenditures Total health services expenditures	<b>\$</b> _	43.113	43,113	40,484	2,629
Reconciliation to GAAP basis - to recof unrecorded liabilities Total expenditures and other uses, (				78 40,562	

#### Public Education Government Television

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues	_				
Miscellaneous	\$	90	90	67	(23)
Appropriated Fund Balance	_	808	808	233	(575)
Total revenues	\$_	898	898	300	(598)
Reconciliation to GAAP basis: Appropriated Fund Balance				(233)	
Total revenues and other sources,	GAAP b	asis		67	
Expenditures					
Total facility expenditures	\$_	898	898	300	598
Total expenditures and other uses,	GAAP	basis		300	

Special Revenue funds

# Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2008

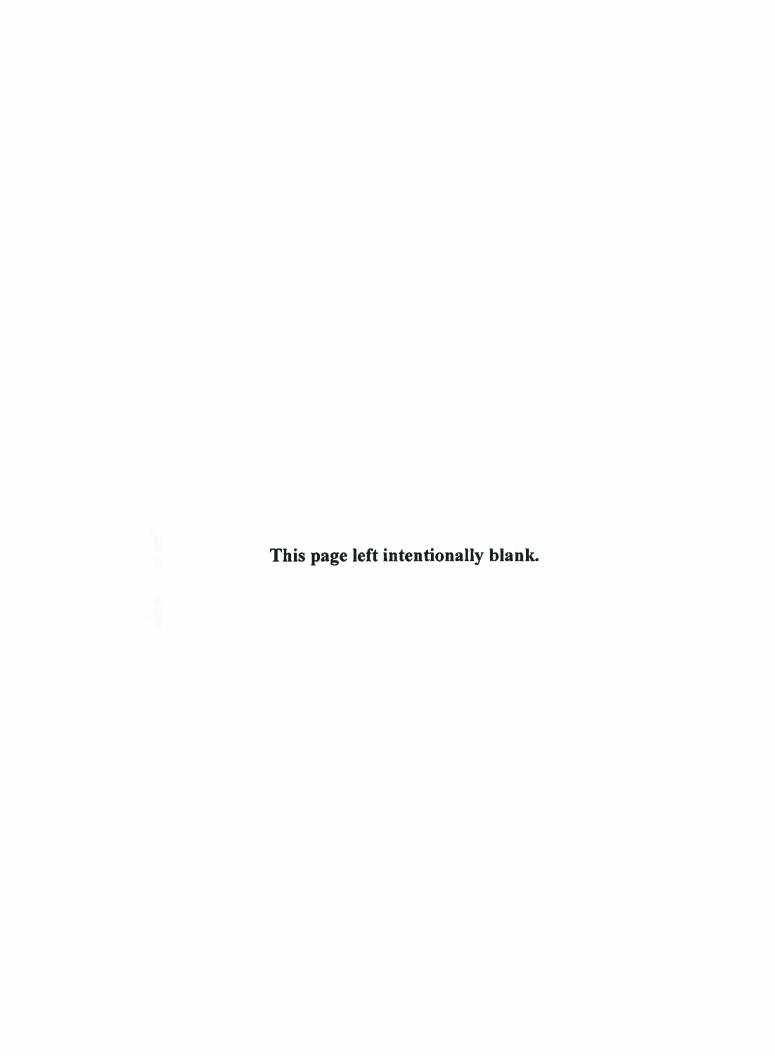
	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Law Enforcement and Justice services:	ł			
Revenues Anticipated revenues	\$ 1,95	9 1,959	1,333	(626)
Appropriated Fund Balance	3,56		5,234	1,666
Total revenues	\$ 5.52		6,567	1,040
Reconciliation to GAAP basis: To record net change in interest receive depreciation of investments Appropriated Fund Balance Total revenues and other sources, GAA  Expenditures	AP basis	7 ( 60	(5,234)	(1.040)
Total social service expenditures  Total expenditures and other uses, GA	\$ <u>5.52</u> AP basis	7 5.527	6,567	(1,040)
Hotel Motel: Revenues	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Anticipated revenues	s –		147	147
Appropriated Fund Balance				
Total revenues	\$	<u> </u>	147	147
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GAA	AP basis			
Expenditures Total Non-agency expenditures	\$ <u> </u>		147	(147)
Total expenditures and other uses, GAA	AP basis		147_	

#### Special Revenue funds

# Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

#### For the year ended December 31, 2008

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Social and Cultural services:	-	Duager	Dudget	Actual	(Ivegative)
Revenues					
Anticipated revenues Appropriated Fund Balance	\$	7,492	7,492	7,613	121
Total revenues	\$	3,930 11,422	3,930	7,017	(4,526)
	Ψ=	11,422	11,422	7,017	(4,403)
Reconciliation to GAAP basis:					
Appropriated Fund Balance	AD L			596	
Total revenues and other sources, GA	AP	oasis		7,613	
Expenditures	_				
Total social services expenditures	\$_	11,422	11,422	7,017	4,405
Total expenditures and other uses, GA	AP	basis		7,017	
•					
					Variance
		Original	Final		Positive
Other Special revenue funds:	_	Budget	Budget	Actual	(Negative)
Revenues					
Anticipated revenues	\$	146	146	153	7
Appropriated Fund Balance	_	849_	849	162	(687)
Total revenues	\$_	995	995	315	(680)
Reconciliation to GAAP basis: Change in interest receivable				(24)	
Appropriated Fund Balance				(162)	
Total revenues and other sources, GA	AP b	asis		129	
Expenditures					
Anticipated Expenditures		995	995	315	680
Transfers out	_				
Total expenditures	\$	995	995	315	680
Total expenditures and other uses, GA	AP I	basis		315	
•			•		
					Variance
		Original	Final		Positive
Condu Casings Tay Allegation District		Budget	Budget	Actual	(Negative)
Sandy Springs Tax Allocation District Revenues	:				
Total anticipated revenues	\$				
-	=			-	
Total revenues and other sources, GAA	AP b	asis	:	-	
Eunandituus					
Expenditures Total social service expenditures	\$	-			
- our overm ou (100 experiences	<b>"</b>				
Total expenditures and other uses, GA	AP l	pasis	:		



# DESCRIPTION OF NON-MAJOR ENTERPRISE FUNDS

Enterprise funds are used to accumulate expenses incurred for providing services to external parties that are to be recovered through user fees or charges.

Sandy Springs Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Sandy Springs.

Milton Contractual fund – accounts for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Milton.

Johns Creek Contractual fund – accounts for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Johns Creek.

Airport fund – The Fulton County Airport-Brown field fund accounts for services to tenants and the public for operation and collections from rentals for airport facilities.

Combining Statement of Net Assets Non-major Enterprise Funds

December 31, 2008

		Business	Total			
Assets		Sandy Springs Contractual services fund	Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	Non-major Enterprise Funds
Current assets:  Cash and cash equivalents  Due from other governments, net	\$	1,146		<del></del>	872 —	872 2,044
Total current assets		1,146	317	581	872	2,916
Noncurrent assets:  Nondepreciable capital assets Depreciable capital assets (net of accumulated depreciation)  Total noncurrent assets  Total assets		1,146			27,909 1,255 29,164 30,036	27,909 1,255 29,164 32,080
Liabilities: Current liabilities (payable from current assets): Accounts payable & accrued expenses Total liabilities	\$	1,146 1,146	317	581 581		2,057 2,057
Net Assets: Invested in capital assets, net of related debt Unrestricted Total net assets	e.	-			29,164 859 30,023	29,164 859 30,023
I out not assets	Ψ.		2,340,000	797702	30,023	

#### Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Non-major Enterprise funds

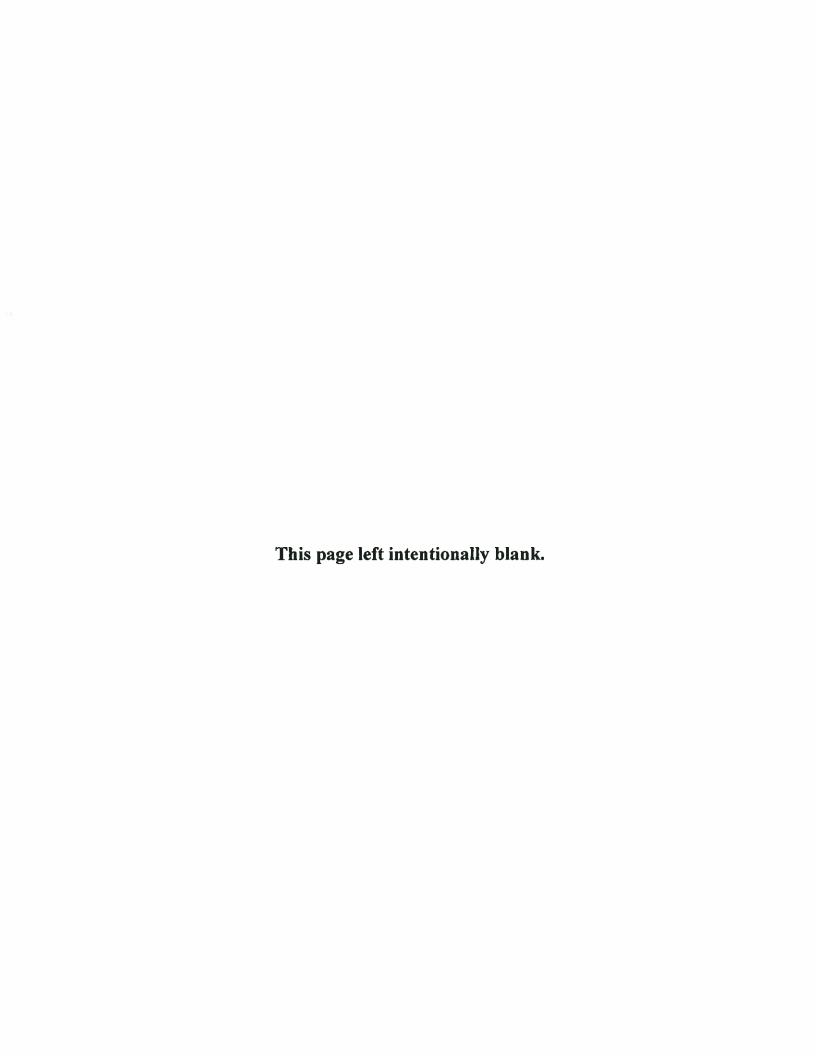
For the year ended December 31, 2008

		Total				
		Sandy Springs Contractual services fund	Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	Non-major Enterprise Funds
Operating revenues:						
Charges for services	\$	1 <u>2727</u> 1	72_7	6,901	1,123	8,024
Total operating revenues				6,901	1,123	8,024
Operating expenses:						
Administrative and general		200	-	2.00	273	273
Depreciation and amortization		-	Territoria.	_	174	174
Personal services			-	-	651	651
Contractual services				6,901		6,901
Total operating expenses				6,901	1,098	7,999
Operating income (loss)					25	25
Income (loss) before contributions		30.0			25	25
Change in net assets		-	1	777	25	25
Net assets at beginning of year		313			29,998	29,998
Net assets at end of year	\$	<del></del>	1-00		30,023	30,023

#### Combining Statement of Cash Flows Non-major Enterprise funds

For the year ended December 31,2008

		Total				
		Sandy Springs Contractual services fund	Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	Non-major Enterprise Funds
Cash flows from operating activities:						
Receipts from customers and users	\$			6,901	1,123	8,024
Payments to suppliers		_	5 <u>-</u> 8	(1,275)	(260)	(1,535)
Payments to employees		1-20		(5,626)	(651)	(6,277)
Net cash provided by (used in ) operating activities		_	12—17	_	212	212
Cash flows from capital and related financing activities:  Additions to property, plant, and equipment  Net cash provided by capital and		7				
related financing activities		-				355
(Decrease) increase in cash and cash equivalents		_	_	-	212	212
Cash and cash equivalents at beginning of year					660	660
Cash and cash equivalents at end of year	\$		1-0		872	872
Reconcilation of operating income (loss) to net cash provided by (used in ) operating activities:						
Operating income (loss)	\$	_		57.70	25	25
Adjustments to reconcile operating (loss) income to net cash provided by (used in) operating activities:						
Depreciation and amortization		_			174	174
Changes in assets and liabilities: Changes in customer receivables - net						
Other assets			100	33		-
Change in due from other governments - net		983		(281)		983
Accounts and claims payable		(983)	-	(201)	13	(970)
Due to other funds		(703)			- 13	(370)
Accrued liabilities		2	Name .	_	_	_
Deferred revenue		_	_	5454	-	
Contractual and other liabilities				281	22	
Net cash provided by (used in) operating activities	\$_				212	212



# DESCRIPTION OF INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. The objective is not to make a profit but rather to recover the total cost of providing the goods or services over a period of time.

The Internal Service funds include the following:

Facilities Services Fund - used to account for purchase of gasoline, vehicle maintenance parts, printing supplies, postage, central supplies, and computer equipment. These items are purchased in bulk and then charged back to the user departments.

Insurance Stabilization Fund - used to account for the payment of health, dental, vision claims and life insurance premiums on behalf of County employees and retirees. County contributions and employee premiums are paid into the fund based on estimated annual costs.

Risk Management Fund - used to account for resources to insure for general, employee and vehicle liability and vehicle physical damage.

Owner Controlled Insurance Fund - used to account for County provided insurance for contractors performing capital project activities.

#### Combining Statement of Net Assets Internal Service Funds

December 31, 2008

Assets	Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Current assets:					
Cash and cash equivalents	\$ 	23,781	17,334	157	41,272
Other current assets	561	11,960		-	12,521
Total assets	561	35,741	17,334	157	53,793
Liabilities and Net Assets					
Current liabilities:					
Accounts payable	561	144	2,720	1	3,425
Claims payable	_	4,467	2,000	2.5	6,467
Total liabilities	561	4,611	4,720		9,892
Net assets:					
Unrestricted		31,130	12,614	157	43,901
Total net assets	\$ 	31,130	12,614	157	43,901

# Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets

Internal Service Funds

For the year ended December 31, 2008

	Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Operating revenues - charges for services	\$8,896	66,931	14,837		90,664
Operating expenses:					
Contractual services	9 <del>5</del> 9	65,359		52	65,411
Administrative and general	8,896		15,910		24,806
Total operating expenses	8,896	65,359	15,910	52	90,217
Operating income (loss)	_	1,572	(1,073)	(52)	447
Net assets at beginning of year		29,558	13,687	209	43,454
Net assets at end of year	\$	31,130	12,614	157	43,901

#### Combining Statement of Cash Flows Internal Service Funds

For the year ended December 31, 2008

		Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Cash flows from operating activities: Receipts from customers and users Payments to suppliers	\$	9,672 (9,672)	67,307 (65,857)	14,837 (13,396)	<u> </u>	91,816 (88,977)
Net cash provided by (used in) operating activities	•		1,450	1,441	(52)	2,839
Increase (decrease) in cash and cash equivalents		_	1,450	1,441	(52)	2,839
Cash and cash equivalents at beginning of year	_		22,331	15,893	209	38,433
Cash and cash equivalents at end of year	\$_		23,781	17,334	157	41,272
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:	\$	-	1,572	(1,073)	(52)	447
Changes in assets and liabilities: Other current assets Accounts and claims payable		(776) 776	263 (385)	2,514	_	(513) 2,905
Net cash provided by (used in) operating activities	\$	312	1,450	1,441	(52)	2,839



# DESCRIPTION OF AGENCY FUNDS

Agency Funds account for monies and property received and held by the County as trustee, custodian, or agent for other governmental entities, individuals or non-profit organizations and consist of the following:

Tax Commissioner - to account for all real, personal, intangible, and intangible recording taxes collected and forwarded to the County and other governmental units.

The following agency funds are used to account for fines, fees and other monies collected by the courts and remitted to other parties in accordance with court orders and state law:

Superior Court
State Court
Juvenile Court
Probate Court
Sheriff and Criminal Court
District Attorney

Combining Statement of Fiduciary Net Assets Fiduciary Funds Agency Funds

December 31, 2008

Sheriff and Total  Superior State Juvenile Probate Criminal District Agency sioner Court Court Court Hunds	1,815 23,497 14,838 89 89 25,243 2,503 78,074 5,624 — — — — — 176,624	23,497 14,838 89 89 25,243 2,503		8,439 — — — — 188,439 — 23,497 14,838 89 89 25,243 2,503 66,259	007 130
Tax Sur	11,815 2 176,624	188,439		188,439	188 439
Assets Co	Cash and cash equivalents  Taxes receivable	Total assets \$	Liabilities	Due to other taxing districts \$  Due to others	Total liabilities

#### Statement of Changes in Assets and Liabilities

Fiduciary Funds Agency Funds

For the year ended December 31, 2008

(In thousands of dollars)

		Balance January 1, 2008	Additions	Deductions	Balance December 31, 2008
Tax Commissioner:					
Assets					
Cash and cash equivalents	\$	16,061	2,027,106	2,031,352	11,815
Taxes receivable		102,397	1,221,903	1,147,676	176,624
	\$	118,458	3,249,009	3,179,028	188,439
Liabilities					
Due to other taxing districts	\$	118,458	3,249,009	3,179,028	188,439
Superior Court:					
Assets					
Cash and cash equivalents	\$	20,509	124,370	121,382	23,497
Liabilities					
Due to others	\$	20,509	124,370	121,382	23,497
State Court:					
Assets					
Cash and cash equivalents	\$ .	12,014	50,364	47,540	14,838
Liabilities					
Due to others	\$	12,014	50,364	47,540	14,838

(Continued)

#### Statement of Changes in Assets and Liabilities

#### Fiduciary Funds Agency Funds

For the year ended December 31, 2008

(In thousands of dollars)

		Balance January 1, 2008	Additions	Deductions	Balance December 31, 2008
Juvenile Court:					
Assets					
Cash and cash equivalents	\$	85	88	84	89
Liabilities					
Due to others	\$	85	88	84	89
Probate Court:					
Assets					
Cash and cash equivalents	\$	88	1	-	89
Liabilities					
Due to others	\$	88	1		89
Sheriff and Criminal Court:					
Assets					
Cash and cash equivalents	\$	28,447	144,966	148,170	25,243
Liabilities					
Due to others	\$ .	28,447	144,966	148,170	25,243
District Attorney:					
Assets					
Cash and cash equivalents	\$	2,439	474	410	2,503
Liabilities	•				····
Due to others	\$ .	2,439	474	410	2,503

(Continued)

#### Statement of Changes in Assets and Liabilities

Fiduciary Funds Agency Funds

For the year ended December 31, 2008

	,	Balance January 1, 2008	Additions	Deductions	Balance December 31, 2008
Total - All Agency Funds:					
Assets					
Cash and cash equivalents Taxes receivable	\$	79,643 102,397	2,347,369 1,221,903	2,348,938 1,147,676	78,074 176,624
	\$	182,040	3,569,272	3,496,614	254,698
Liabilities					
Due to other taxing districts Due to others	\$	118,458 63,582	3,249,009 320,263	3,179,028 317,586	188,439 66,259
	\$	182,040	3,569,272	3,496,614	254,698

### **OTHER SCHEDULES**

**Summary of Debt Service Requirements to Maturity** 

**Debt Service Requirements to Maturity - General Obligation Bonds** 

Debt Service Requirements to Maturity – Fulton County Building Authority Revenue Bonds

Debt Service Requirements to Maturity - Water and Sewerage Revenue Bonds

Hotel/Motel Tax Collections and Expenditures

# Other Schedules Summary of Debt Service Requirements to Maturity

December 31, 2008

(In thousands of dollars)

Annual principal and interest requirements

		and inter	est requirements	
	General	Building	Fulton County	
	obligation	Authority	water and sewerage	
Calendar year	bonds	bonds	revenue bonds	Totals
2009 \$	1,855	14,792	38,816	55,463
2010	<del>-</del>	14,809	38,813	53,622
2011		7,855	38,814	46,669
2012		7,880	38,814	46,694
2013		7,909	38,815	46,724
2014	_	7,934	38,817	46,751
2015			38,816	38,816
2016	_	-	38,814	38,814
2017		_	38,815	38,815
2018	_	3 <del></del>	38,813	38,813
2019	_	_	38,818	38,818
2020	_	_	38,818	38,818
2021			38,816	38,816
2022	_	_	38,816	38,816
2023	_	_	38,815	38,815
2024	_	_	38,817	38,817
2025	_	_	38,813	38,813
2026	_	_	38,813	38,813
2027	_	_	38,812	38,812
2028		_	38,814	38,814
2029			38,813	38,813
2030		_	38,814	38,814
2031		_	38,817	38,817
2032		_	38,812	38,812
2033	_		38,817	38,817
2034			38,816	38,816
\$	1,855	61,179	1,009,188	1,072,222

Other Schedules
Debt Service Requirements to Maturity
General Obligation Bonds

December 31, 2008

Calendar year 2009	\$ Principal 1,760	Interest 95	<b>Totals</b> 1,855
	\$1,760	95	1,855

# Other Schedules Debt Service Requirements to Maturity Fulton County Building Authority Revenue Bonds

December 31, 2008

Calendar year	Principal	Interest	<b>Totals</b>
2009	\$ 12,324	2,468	14,792
2010	12,096	2,713	14,809
2011	4,974	2,881	7,855
2012	6,800	1,080	7,880
2013	7,170	739	7,909
2014	7,555	379	7,934
	50,919	10,260	61,179
Unamortized deferred charges (net) at December 31, 2008	267	(267)	
	\$ 51,186	9,993	61,179

Other Schedules
Debt Service Requirements to Maturity
Water and Sewerage Revenue Bonds
Series 2004, 1998 and 1992

December 31, 2008

alendar year	Pri	ncipal_	Interes	t Totals
2009	\$ 10	0,965	27,851	38,816
2010		1,555	27,258	38,813
2011	13	2,160	26,654	
2012	12	2,795	26,019	38,814
2013	13	3,465	25,350	38,815
2014	14	4,160	24,657	38,817
2015	14	4,835	23,981	38,816
2016	1:	5,575	23,239	38,814
2017	10	6,355	22,460	38,815
2018	1	7,170	21,643	38,813
2019	1	8,000	20,818	38,818
2020	13	8,865	19,953	38,818
2021	19	9,770	19,046	38,816
2022	20	0,720	18,096	
2023	2	1,715	17,100	
2024		2,760	16,057	
2025	23	3,850	14,963	38,813
2026	24	4,995	13,818	38,813
2027	20	6,195	12,617	38,812
2028	2	7,455	11,359	38,814
2029	2	8,825	9,988	38,813
2030	30	0,265	8,549	38,814
2031	3	1,815	7,002	38,817
2032	33	3,435	5,377	38,812
2033	35	5,145	3,672	38,817
2034		5,935	1,881	38,816
	559	9,780	449,408	1,009,188
Unamortized discount at December 31, 2008		1,497	(1,497)	<u> </u>
	\$561	1,277	447,911	1,009,188

Other Schedules
Hotel/Motel Tax Collections and Expenditures
Year ended December 31, 2008

#### Collection Period from January 1st to December 31st

		Expend	Expenditures and Obligations							
	Hotel/Motel	Hotel/Motel	Hotel/Motel	Hotel/Motel	Obligated					
Collection	Tax	Tax	Tax	Tax Expended	as a Percentage					
Rate	Collected	<b>Expended</b>	<b>Obligated</b>	or Obligated	of Collected					
7%	\$146,911	146,911	_	146,911	100.00%					

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# STATISTICAL SECTION

(Unaudited)

#### **Statistical Section**

This part of the Fulton County Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

Contents	<u>Pages</u>
Financial Trends  These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	96-99
Revenue Capacity	
These schedules contain information to help the reader assess the factors affecting the County's ability to generate its property and sales taxes.	100-105
Debt Capacity	
These schedules present inforamtion to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	106-110
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.	111-112
Operating Information	
These scheduels contain information about the County's operations and resources to help the reder understand how the County's financial information relates to the services the County provides and the activities it performs	113-115

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB 34 in 2002; schedules presenting government-wide information include information beginning in that year.

Net Assets by Component Last Seven Fiscal Years (accrual basis of accounting, in thousands)

	_				Fiscal Year			
		2008	2007	2006	2005	2004	2003	2002
Governmental activities						·		
Invested in capital assets, net of								
related debt	\$	647,458	656,111	652,890	733,571	932,446	896,321	284,509
Restricted		21,774	23,378	33,581	57,364	78,932	129,112	109,325
Unrestricted		139,273	225,015	341,604	260,036	232,808	169,295	202,593
Total governmental activities net assets	\$	808,505	904,504	1,028,075	1,050,971	1,244,186	1,194,728	596,427
Business-type activities								
Invested in capital assets, net of								
related debt	\$	667,975	576,528	687,192	667,370	607,009	622,140	374,181
Restricted		45,833	43,973	42,899	40,911	41,809	31,795	25,615
Unrestricted		369,659	380,390	292,828	277,702	247,382	227,944	211,676
Total business-type activities net assets	\$	1,083,467	1,000,891	1,022,919	985,983	896,200	881,879	611,472
Primary government								
Invested in capital assets, net of								
related debt	\$	1,315,433	1,232,639	1,340,082	1,400,941	1,539,455	1,518,461	658,690
Restricted		67,607	67,351	76,480	98,275	120,741	160,907	134,940
Unrestricted		508,932	605,405	634,432	537,738	480,190	397,239	414,269
Total primary government net assets	\$	1,891,972	1,905,395	2,050,994	2,036,954	2,140,386	2,076,607	1,207,899

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002.

Changes in Net Assets

Last Seven Fiscal Years

(accrual basis of accounting, in thousands)

	_				Fiscal Year			
_		2008	2007	2006	2005	2004	2003	2002
Expenses								
Governmental activities Administration	s	115,606	107,926	102,619	97,780	100,089	101,552	113,431
Public Safety	•	182,435	179,690	183,189	194,271	177,082	174,471	163,333
Legal		139,901	141,646	12,643	115,217	112,916	107,698	98,941
Infrastructure and facilities		74,237	49,225	73,431	81,466	67,431	61,116	56,126
Social services		125,031	127,604	113,521	106,794	111,306	118,008	108,019
Health services		168,845	184,066	160,904	160,770	158,414	158,087	159,504
Interest and other debt related costs		16,561	17,450	17,767	17,053	18,277	19,161	20,245
Total governmental activities expenses		822,616	807,607	664,074	773,351	745,515	740,093	719,599
Business-type activities								
Water and sewerage services		123,175	170,210	116,826	116,583	99,571	89,262	81,118
Contractual services		6,901	6,944	14,430	_	_	_	_
Airport services	_	1,098	1,008	1,187	875	965	806	755
Total business-type activities expenses		131,174	178,162	132,443	117,458	100,536	90,068	81,873
Total primary government expenses	\$_	953,790	985,769	796,517	890,809	846,051	830,161	801,472
Program Revenues								
Governmental activities								
Charges for services								
Public and Mental health fees	\$	6,258	8,030	8,094	9,375	10,433	12,073	9,363
Emergency communication fees		8,033	7,572	6,978	8,449	5,295	5,317	5,464
Legal and adjudication		33,541	31,535	33,803	27,080	30,139	21,724	22,775
License and permits		7,850	7,850	16,286	28,852	23,927	19,387	22,391
Other	-	7,703	4,726	9,362	8,036	11,674	10,089	11,470
Total Charges for Services		63,385	59,713	74,523	81,792	81,468	68,590	71,463
Operating grants and contributions		54,152	46,460	55,454	61,850	57,732	58,855	63,220
Capital grants and contributions	-	7,842	6,225	21,056	50,871	25,205 164,405	48,123	134,683
Total governmental activities program revenues	-	125,379	112,398	151,033	194,513	104,403	175,568	134,063
Business-type activities		114401		100 401	104.461			
Charges for services		114,501	102,918	138,491	134,464	119,138	97,823	97,820
Capital grants and contributions  Total business-type activities program revenues	-	19,475	102,918	6,211	194,919	8,954 128,092	12,969	97,820
Total primary government program revenues	\$	259,355	215,316	295,735	389,432	292,497	286,360	232,503
	=	207,000		255,135	307,432	252, 151	200,300	
Net (Expense) Revenue	_	//OF AND	((0 - 0 0 0)		(			
Governmental activities	\$	` ' '	(695,209)	(626,831)	(578,838)	(581,110)	(564,525)	(584,916)
Business-type activities Total primary government net expense	•	2,802 (694,435)	<u>(75,244)</u> <u>(770,453)</u>	(614.572)	(501.377)	(553,554)	(543,801)	(568,969)
Total primary government net expense	<i>"</i> =	(094,433)	(770,433)	(614,572)	(501,377)	(553,554)	(343,001)	(300,909)
General Revenues and Other Changes in Ne	t As	sets						
Governmental activities:								
Property taxes	\$	525,265	486,521	523,418	491,448	493,829	502,930	449,104
Sales taxes		35,374	39,761	60,671	74,930	68,949	62,911	65,520
Other taxes		4,393	8,046	13,299	15,639	14,897	13,589	52,697
Intergovernmental unrestricted revenues			12,948	15,105	15,917	15,475	15,790	15,544
Commissions on tax collections		15,131	15,043	14,471	12,928	12,204	12,707	9,460
Use of money and property Miscellaneous		17,098	23,654 4,953	27,488	22,585	16,439	13,837	16,618
Special and extraordinary items		8,688 (22,788)	(16,422)	2,810 1,418	5,603	8,775	4,074 (2,317)	3,111
Total governmental activities	-	583,161	574,504	658,680	639,050	630,568	623,521	612,054
1000 80 1000000000000000000000000000000	-	000,101		- 050,000			025,521	012,001
Business-type activities								
Use of money and property		13,971	9,693	26,223	13,000	3,826	6,538	16,075
Miscellaneous		467		(1,546)	(678)	714		14.000
Total business-type activities	φ-	14,438	9,693	24,677	12,322	4,540	6,538	16,075
Total primary government	\$_	597,599	584,197	683,357	651,372	635,108	630,059	628,129
Change in Net Assets								
Governmental activities	\$	(114,076)	(128,390)	31,849	60,212	49,458	58,996	27,138
Business-type activities		17,240	(65,508)	36,936	89,783	32,096	27,262	32,022
Total primary government	\$	(96,836)	(193,898)	68,785	149,995	81,554	86,258	59,160
	-							

Fund Balances, Governmental funds
Last Seven Fiscal Years
(modified accrual basis of accounting, in thousands)

		Fiscal Year								
	2008	2007	2006	2005	2004	2003	2002			
General fund										
Unreserved	76,233	97,362	136,195	100,208	106,444	89,370	100,414			
Total general fund	\$ 76,233	97,362	136,195	100,208	106,444	89,370	100,414			
Special Service District Fund										
Unreserved	16,033	16,015	_38,171	44,646	21,419	_13,740	19,401			
Total Special District fund	\$ 16,033	16,015	38,171	44,646	21,419	13,740	19,401			
All Other Governmental Funds										
Reserved	\$ 21,347	24,997	47,198	45,054	49,830	58,384	77,515			
Unreserved, reported in:										
Special revenue funds	24,752	27,072	31,160	25,191	34,655	30,178	31,069			
Capital projects funds	57,546	76,157	76,818	77,388	87,267	92,540	81,572			
Total all other governmental funds	\$ 103,645	128,226	155,176	147,633	171,752	181,102	190,156			
Total governmental funds	\$ 195,911	241,603	329,542	292,487	299,615	284,212	309,971			

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002

**FULTON COUNTY, GEORGIA**Changes in Fund Balances, Governmental funds Last Five Fiscal Years (modified accrual basis of accounting, in thousands)

				Fiscal Year			
	2008	2007	2006	2005	2004	2003	2002
Revenues							
Taxes	\$ 544,346	531,613	592,175	574,336	577,885	577,952	569,608
Intergovernmental	55,178	64,867	70,739	78,208	74,870	76,493	78,764
Charges for services	45,688	43,256	48,001	44,991	41,165	41,499	39,554
Courts and law enforcement	24,978	23,650	24,707	20,877	28,580	20,411	18,978
Use of money and property	16,994	23,821	27,430	22,524	16,476	13,979	17,043
Licenses and permits	7,850	7,850	16,286	28,852	23,927	19,387	22,391
Miscellaneous	8,688	4,953	2,810	5,603	8,775	4,074	3,111
Net (depreciation) appreciation in investments	104	(167)	58	61	(37)	(142)	(425)
Total revenues	703,826	699,843	782,206	775,452	771,641	753,653	749,024
Expenditures							
Current:							
Administration	95,103	88,427	91,616	90,431	93,091	86,013	87,900
Public safety	149,384	144,237	162,390	179,396	163,883	163,390	156,387
Legal	113,551	112,361	107,920	104,157	102,370	97,835	92,061
Infrastructure and facilities	52,339	34,823	48,413	44,139	41,172	36,336	39,544
Social services	101,907	100,303	97,951	102,165	107,226	100,588	97,182
Health services	156,443	170,972	155,351	156,037	154,614	156,810	159,754
Other nonagency	52,458	50,781	48,287	32,023	28,819	37,251	34,247
Capital outlay	17,685	41,643	61,583	28,105	30,122	47,970	87,577
Debt service:							
Principal retirement	27,965	29,861	29,457	31,004	29,462	27,617	27,412
Interest	14,143	15,222	15,704	15,123	15,932	17,020	17,055
Total expenditures	780,978	788,630	818,672	782,580	766,691	770,830	799,119
Excess of revenues over (under) expenditures							
Other Financing Sources (Uses)							
Capital lease obligations	4,883	- 2	54,712	-	22	6,239	_
Proceeds from sale of refunding bonds	_	_	-		_		87,535
Premium received on refunding bonds		-	_	-	_	-	4,959
Payments to escrow agent	· ·		-	-		_	(93,120)
Transfers in	73,614	99,815	102,723	125,163	95,561	111,076	128,667
Transfers out	(73,614)	(100,272)	(102,724)	(125,163)	(95,561)	(112,076)	(128,667)
Total other financing sources (uses)	4,883	(457)	54,711			5,239	(626)
Special item: Proceeds from sale of capital assets		3,762	18,810	_	-		
Net changes in fund balances	\$ (72,269)	(85,482)	37,055	(7,128)	4,950	(11,938)	(50,721)
Debt service as a percentage of							
noncapital expenditures	5.5	5.9	6.0	6.1	6.2	6.2	6.2 %

# Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (in thousands)

			Personal	Total	Total	Estimated
Fiscal	Real	Public	and	assessed	direct	actual
Year	Property	Utilities	Business	value	tax rate	value
1999	\$ 21,473,564	1,110,800	6,084,324	28,668,688	40%	71,671,720
2000	23,175,763	1,443,349	6,383,441	31,002,553	40%	77,506,383
2001	26,741,670	1,474,252	6,912,927	35,128,849	40%	87,822,123
2002	30,279,444	1,088,710	6,748,080	38,116,234	40%	95,290,585
2003	33,087,369	1,006,182	6,584,144	40,677,695	40%	101,694,238
2004	35,294,429	1,105,766	6,356,263	42,756,458	40%	106,891,145
2005	36,850,956	1,216,577	6,418,193	44,485,726	40%	111,214,315
2006	40,777,348	1,091,205	6,716,879	48,585,432	40%	121,463,580
2007	46,380,413	1,090,830	6,991,764	54,463,007	40%	136,157,518
2008	54,116,017	1,106,961	7,356,959	62,579,937	40%	156,449,843

Note: The above assessed values may be reduced somewhat due to the following exemptions:

- (1) A special full value homestead exemption is allowed on owner-occupied residences of persons who are age 70 or over who meet certain income requirements. This exemption applies only to Fulton County taxes. State and school taxes are not exempt.
- (2) A regular \$15,000 homestead exemption is allowed on all owner-occupied homes, except for purposes of school and bond tax levies.
- (3) An exemption is allowed on qualifying real property devoted to agricultural or historic purposes.
- (4) A 100% Freeport exemption exists on applicable business inventories.
- (5) Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year.
- (6) An exemption is allowed for property used in or which is a part of any facility for the primary prupose of elminating or reducing air or water pollution if the facilities have been certified by the Georgia Department of Natural Resources.

FULTON COUNTY, GEORGIA

Property Tax Rates - Direct and Overlapping Governments

Last Ten Fiscal Years

Operating and Bond Levies
(Rate per \$1,000 Assessed Value)

2008	10.28 17.50 3.87 5.66 37.31	0.25	8.80	5.00 21.69	I	5.75	9.56	14.75	2.00	16.61	11.78	8.50	5.46	9.50	4.73	4.73	177
2007	10.28 18.09 3.87 5.66 37.90	0.25	8.92	5.00 22.69	1	6.25	9.56	14.75	2.00	19.91	11.78	4.50	99.5	9.50	4.73	4.73	
2006	11.47 18.11 4.61 5.73 39.92	0.25	9.44	5.00 22.70	1	09.9	9:26	12.37	5.45	12.61	68.6	4.50	60.9	7.50	4.73	ļ	
•	11.65 18.11 4.73		9.57	5.00 20.52	1	7.00	9.56	12.37	5.45	12.61	9.92	4.50	60.9	7.50	1		
•	11.65 17.61 4.73		10.02	4.20 20.98	1	7.00	9.56	12.37	5.75	12.61	6.95	4.50	60.9	7.50	I	1	
•	12.32 18.06 4.31		10.51	3.60	1	7.00	9.56	12.50	9.00	9.61	7.00	4.50	5.17	7.50	I	1	
2002	12.81 18.77 4.47 36.05	0.25	10.86	2.50 21.78	1.47	7.23	9.56	15.00	9.00	9.61	5.76	4.50	5.43	7.50	1	1	
	13.34 19.02 4.70		7.37	2.22 22.06	1.86	7.48	6.61	9.00	4.50	19.6	6.80	4.50	5.43	7.50	1	-	
•	13.69 20.15 4.76 38.60		8.03	2.22 24.80	1.97	7.88	6.93	10.50	4.50	10.00	7.50	4.50	5.81	7.50	1	1	
1999	13.69 20.76 4.76	0.25	8.39	2.22 25.93	2.25	7.88	7.50	11.00	4.50	11.00	7.50	4.50	6.59	7.50	1	1	
Dulton Oriente discot.	Fution County unect. General & bond School Special Services district South Fulton tax district Total direct	State of Georgia	Municipalities: City of Atlanta	Downtown Development district City of Atlanta school district	Atlanta-DeKalb library	City of Alpharetta	City of College Park	City of East Point	City of Fairburn	City of Hapeville	City of Mountain Park	City of Palmetto	City of Roswell	City of Union city	City of Sandy Springs	City of Milton	City of Tohm's Cool

# Principal Taxpayers Current Year and Nine Years Ago

## Percentage of total assessed

			total assessed		
		Assessment	value		Taxes
Ten major taxpayers of 2008*:	_				
Development Authority of Fulton County	\$	520,076,409	0.83%	\$	9,081,168
BellSouth Telecommunications		473,921,254	0.76%		7,187,804
AT&T		286,394,761	0.46%		6,604,778
Coca Cola		274,599,248	0.44%		5,185,351
Georgia Power		319,207,629	0.51%		5,153,203
Delta Airlines		111,498,652	0.18%		3,342,014
Four Eight Five Properties		80,199,120	0.13%		2,569,018
Fulcoprop Fifty Six LLC		73,365,320	0.12%		2,350,111
Post Apartment Homes		188,481,101	0.30%		2,344,919
Sanctuary Park realty Holding		68,577,780	0.11%		2,128,092
Total ten major taxpayers	\$	2,396,321,274	3.83%	\$_	45,946,458
(i) Total County gross assessed value	\$ _	62,579,937,123			

<sup>\*</sup> Taxes and assessments based on values at time of presentment with Temporary Collection Order still in place.

			Percentage of total assessed		
	_	Assessment	value	_	Taxes
Ten major taxpayers of 1999:		=			_
American Telephone & Telegraph		411,067,947	1.43%		20,545,806
BellSouth Telecommunications		110,665,346	0.39%		8,259,683
Delta Airlines		180,183,350	0.63%		6,897,355
Coca Cola Company	\$	257,068,440	0.90%	\$	5,124,970
Georgia Power		73,704,994	0.26%		5,003,587
Ford Motor Company		90,486,400	0.32%		3,024,178
concourse V		67,481,360	0.24%		2,662,814
International Business Machines		93,401,650	0.33%		2,522,833
Hodges MD Enterprises		49,427,780	0.17%		1,961,130
Georgia Pacific		95,339,860	0.33%		1,689,814
Total ten major taxpayers	\$	1,428,827,127	4.98%	\$_	57,692,170
(1) Total County gross assessed value	\$ [	28,668,688,000		_	

Source: Fulton County Tax Commissioner.

FULTON COUNTY, GEORGIA

General Fund Property Tax Levy and Collections Last Ten Fiscal Years

(in thousands)

percentage of Outstanding current levy delinquent taxes as 5.7% 2.0 2.6 7.6 15,912 25,912 9,424 8,637 7,375 8,290 16,179 17,322 996'61 Outstanding delinquent taxes 96.4 % 9.001 99.3 102.5 100.7 101.8 100.3 99.0 percentage of collections as curent levy Total 410,746 367,666 373,780 385,507 402,966 434,358 339,244 384,177 293,817 313,074 collected Total tax 6,459 17,838 8,415 Delinquent 14,587 23,045 18,657 19,183 15,921 24,407 collected 94.3 % 95.0 94.9 98.1 98.5 92.9 95.7 95.4 94.4 collected Percent of levy 295,236 324,657 365,365 366,850 287,358 351,745 361,132 391,563 385,257 409,951 Current collected tax 358,570 304,680 311,148 341,734 371,005 377,362 384,454 451,295 414,871 414,657 current year tax levy Total Year 2000 2001 2002 2003 2004 2005 2006 2007 2008

Debt Service Fund Property Tax Levy and Collections

Last Ten Fiscal Years (in thousands) Outstanding

Current Percent
tax of le
collected collec
15,941
9,370
8,328
8,830
9,164 9
2,301 9
2,374 9
2,497 9
]

Source: Fulton County Tax Commissioner's office

FULTON COUNTY, GEORGIA

Special Service District Fund Property Tax Levy and Collections Last Ten Fiscal Years

\_ast I en Fiscal Yer (in thousands)

Outstanding delinquent	taxes as	percentage of	current levy	5.0%	4.6	0.9	1.9	1.3	1.2	1.3	1	1	1
				\$ 2,041								1,054	419
Total	collections as	percentage of	curent levy	% 9.96	100.0	99.5	102.4	101.4	9.7.6	99.5	I	1	1
	Total	tax	collected	39,153	40,840	45,178	46,819	48,101	53,637	56,327	2,200	307	561
	Delinquent	tax	collected	662 \$	1,881	1,689	1,797	1,116	297	2,121	2,200	307	561
	Percent	of levy	collected	8 % 0.56	95.4	95.7	98.4	99.1	96.5	95.7	1	1	I
	Current	tax	collected	38,491	38,959	43,489	45,022	46,985	53,040	54,206	1	1	
	Total			40,532 \$									
		Fiscal	Year	\$ 6661	2000	2001	2002	2003	2004	2005	2006	2007	2008

\* State law required the Special Service district to bill and collect by geographic areas of unincorporated Fulton County for 2006, see Schedule 8-C.

Source: Fulton County Tax Commissioner's office

**FULTON COUNTY, GEORGIA** 

Northeast Special Service Sub-District Fund Property Tax Levy and Collections

Last Three Fiscal Years

Outstanding	delinquent	taxes as	percentage of	current levy	N/A	173.8%	200.00%
		<b>Jutstanding</b>	delinquent	taxes	N/A	139	99
					49		
					%		
		collections as	percentage of	curent levy	95.8	552.5	9,400.0
		Total	tax	collected	13,601	442	94
nds)				:	   <del>6∕3</del> 		
(in thousands		Delinquent	tax	collected	N/A	375	93
				,	₩.		
		Percent	of levy	collected	95.8 %	83.8	100.0
		Current		collected	1	<i>L</i> 9	1
		Total		tax levy	69	80	1
					€9		
			Fiscal	Year	2006	2007	2008

FULTON COUNTY, GEORGIA
Northwest Special Service Sub-District Fund Property Tax Levy and Collections
Last Three Fiscal Years

(in thousands)

Outstanding

delinquent	taxes as	percentage of	current levy	N/A	ą.	1
	Outstanding	delinquent	taxes	N/A	86	41
	-			69		
	collections as	percentage of	curent levy	% 0.56	1	1
	Total	tax	collected	6,723	222	62
				643		
	Delinquent	tax	collected	N/A	222	62
				<del>69</del>		
	Percent	of levy	collected	95.0 %	1	1
	Current	tax	collected	\$ 6,723	1	ĵ
	Total		tax levy		1	1
				<b>₩</b>		
		Fiscal	Year	2006	2007	2008

# **FULTON COUNTY, GEORGIA**

South Fulton Special Service District Fund Property Tax Levy and Collections Last Three Fiscal Years

(in thousands)

Outstanding delinquent	taxes as	percentage of	current levy	N/A	2.9%	4.6%
	Outstanding	delinquent	taxes	N/A	529	867
				₩÷		
	collections as	percentage of	curent levy	91.8 %	95.9	93.5
		tax				
(spu				l e>∍		
(in thousands	Delinquent	tax	collected	N/A	1,085	1,185
				₩		
	Percent	of levy	collected	91.8 %	90.1	87.3
	Current	tax	collected	16,659	16,704	16,487
	Total	urrent year		ı	18,542	
		Ç		   		
		_				
		Fiscal	Year	2006	2007	2008

Source: Fulton County Tax Commissioner's office

#### **FULTON COUNTY, GEORGIA**

Computation of Direct and Overlapping Debt as of December 31, 2008

Name of		Amount	Percentage	Amount
governmental unit		outstanding	applicable	applicable
Direct and overlapping direct debt:				
Fulton County	\$	1,760,000	100	1,760,000
Fulton County School District		178,755,000	100	178,755,000
Municipalities:				
Alpharetta		49,220,000	100	49,220,000
Atlanta (including School District)		279,715,000	97	271,323,550
Hapeville		11,545,000	100	11,545,000
Union City		14,275,000	100	14,275,000
Roswell		41,595,000	100	41,595,000
	\$	576,865,000		568,473,550
Contractual obligations and	i		•	
overlapping contractual obligations:				
Building Authority of Fulton County	\$	50,919,464	100 %	50,919,464
College Park Business and Industrial				
Development Authority		3,875,000	100	3,875,000
The Fulton-DeKalb Hospital Authority*:				
Revenue Refunding Certificates				
Series 2003		198,715,000	68.109	135,342,799
City of Atlanta and Fulton County				
Recreation Authority:				
Arena Series 1997		129,555,000	98	126,963,900
Zoo Series 2007		21,310,000	98	20,883,800
East Point Building Authority		77,000,000	100	77,000,000
Downtown Development Authority of the				
City of Atlanta Underground Project		47,900,000	97	46,463,000
	\$	529,274,464	•	461,447,963
Total direct and overlapping debt and contractual			•	
obligations and overlapping contractual obligations	\$	1,106,139,464	:	1,029,921,513

<sup>\*</sup> Debt service is a contractual obligation for which the County has financial responsibility determined in part on the basis of its utilization percentage.

FULTON COUNTY, GEORGIA

Ratios of Outstanding Debt by Type Last Ten Fiscal Years (in thousands)

		Total Debt	Primary	Government	715,407	710,964	685,429	650,412	627,442	886,106	848,233	866,239	828,711	797,528
1			estimated	_										
ities		Estimated	Water/Sewer	connections	84,000	84,656	86,358	88,841	91,323	91,823	101,001	101,840	102,000	102,000
Business-type activities		Total	Business-type	activities	339,467	333,608	327,357	320,691	313,569	599,436	590,872	581,774	572,067	561,712
B	Water &	Sewerage	Note	payable	1,650	1,548	1,439	1,322	1,198	1,065	923	177	609	435
	Water &	Sewerage	Revenue	Bonds	337,817	332,060	325,918	319,369	312,371	598,371	589,949	581,003	571,458	561,277
		Per Capita	debt (not in	thousands)	465.64	462.07	423.41	382.21	356.47	316.48	275.48	294.89	258.68	232.35
		% of	Personal	Income	1.13%	1.01%	0.93%	0.84%	0.79%	0.67%	0.56%	0.57%	0.50%	0.46%
		Total	Governmental	activities	375,940	377,356	358,072	329,721	313,873	286,670	257,361	284,465	256,644	235,816
Activities	Other	long-term	capital	leases	28,225	47,126	44,067	37,207	39,840	35,914	31,648	80,895	74,135	72,231
Governmental Activities	Fulton County	Facilities	Corporation	spuoq	149,610	149,610	145,550	140,606	136,190	131,547	126,688	121,597	116,254	110,639
	Fulton County													
		General	Obligation	ponds*	68,207	58,921	49,465	41,469	35,473	24,077	14,381	9,428	4,581	1,760
			Fiscal	Year	\$ 6661	2000	2001	2002	2003	2004	2005	2006	2007	2008

Details regarding the County's outstanding debt can be found in the notes to the financial statements \*1999-2000 includes County-wide Library system bonds of \$4,400, \$3,080 and \$1,600 respectively. Note:

Sources:

Personal Income and Population data from Schedule 15 - Demographic statistics

The Fulton County Water and Sewerage System provides services to a substantially different population base than governmental activities debt, therefore per capita and personal income data are calculated only on governmental activity debt, Water and Sewerage debt is allocated to estimated total connections

#### **FULTON COUNTY, GEORGIA**

Ratios of General Obligation Debt Outstanding
Last Ten Fiscal Years
(in thousands)

Fiscal	General Obligation	Less debt service	Net bonded	Assessed value for bond	Percentage of actual taxable	Net bonded debt per capita
Year	 bonds*	funds	debt	purposes	value	(not in thousands)
1999	\$ 65,127	27,394	37,733	29,264,925	0.13 %	46.74
2000	57,321	29,988	27,333	29,507,674	0.09	33.47
2001	49,465	29,751	19,714	33,580,823	0.06	23.31
2002	41,469	29,927	11,542	36,474,277	0.03	13.38
2003	35,473	30,443	5,030	38,902,270	0.01	5.71
2004	24,077	20,808	3,269	40,910,888	0.01	3.61
2005	14,381	13,086	1,295	42,496,898		1.39
2006	9,428	11,045	_	46,570,435	_	-
2007	4,581	6,600		51,893,006		_
2008	1,760	3,429	_	59,883,873	300	_

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements

#### Sources:

Population data from Schedule 15 - Demographic statistics

#### **FULTON COUNTY, GEORGIA**

Schedule of Revenue Bond Coverage
Fulton County Water and Sewerage System
Last Ten Fiscal Years
(in thousands)

Fiscal		Operating	Operating	Net				
Year		revenues*	expenses*	earnings	Principal Principal	lnterest	Total	Coverage (1)
1999	\$	102,438	43,014	59,424	6,100	18,139	24,239	2.45
2000		108,682	45,317	63,365	6,430	17,812	24,242	2.61
2001		105,844	48,648	57,196	6,790	17,448	24,238	2.36
2002		100,720	45,015	55,705	7,590	16,653	24,243	2.30
2003		100,046	50,480	49,566	8,040	16,198	24,238	2.04
2004		123,676	56,703	66,973	8,655	30,163	38,818	1.73
2005		121,032	60,540	60,492	9,180	29,636	38,816	1.56
2006		122,378	63,288	59,090	9,740	29,077	38,817	1.52
2007	(1)	167,245	70,221	97,024	10,335	29,077	39,412	2.46
2008		110,949	66,929	44,020	10,965	27,851	38,816	1.13

<sup>\*</sup> As defined in the Fulton County, Georgia Water and Sewerage Bond Resolutions.

<sup>(1) 2007</sup> includes one-time revenues of approximately \$32 million for sale of future wastewater treatment capacity to other municipalities.

#### **FULTON COUNTY, GEORGIA**

#### Legal Debt Margin Information Last Ten Fiscal Years (in thousands)

Assessed value	\$	62,579,937
Less:		
Applicable property tax exemptions		(2,696,064)
Assessed value for bond purposes		59,883,873
Debt limit 10% of assessed value		5,988,387
Less amounts of debt applicable to the limit:		
General Obligation debt outstanding		1,760
less available debt service funds		(3,429)
Total amount applicable to debt limit	_	3==3
Legal Debt Margin	\$_	5,988,387

The 2008 values are representative of the values used for the initial tax billing. A certified 2008 tax digest had not been obtained at the time of the completion of this information.

				Total net debt
		Total net		applicable
		bonded debt	Legal	to the limit
	Debt	applicable	Debt	as a %
	Limit	to limit	Margin	of debt limit
1999	2,726,492	37,733	2,688,759	1.38%
2000	2,950,767	27,333	2,923,434	0.93%
2001	3,358,082	19,714	3,338,368	0.59%
2002	3,647,427	11,542	3,635,885	0.32%
2003	3,890,227	5,030	3,885,197	0.13%
2004	4,091,088	3,269	4,087,819	0.08%
2005	4,249,689	1,295	4,248,394	0.03%
2006	4,657,046		4,657,046	0.00%
2007	5,189,301		5,189,301	0.00%
2008	5,988,387	_	5,988,387	0.00%

#### **FULTON COUNTY, GEORGIA**

Demographic Information Last Ten Fiscal Years

			]	Fulton County			
	Fulton	Per capita		Personal			
Fiscal	County	personal		Income		Unemployment	
Year	Population	Income	_	(in thousands)		Rate	_
 1998	790,853	\$ 39,573	\$	31,296,265		4.1	%
1999	807,365	41,382		33,410,653		3.8	
2000	816,662	45,915		37,497,181		3.7	
2001	845,688	45,628		38,587,395		4.3	
2002	862,679	45,733		39,452,835		4.9	
2003	880,514	45,202		39,800,989		5.8	
2004	905,802	47,163		42,720,319		5.5	
2005	934,242	49,291		46,049,314		5.9	
2006	964,649	51,476		49,656,730		5.1	
2007	992,137	51,552		51,146,432		4.9	
2008	1,014,932	50,394	(1)	51,146,432	(1)	6.4	

Population data from U.S. Census Bureau midyear population estimates

Income data from U.S. Bureau of Economic Analysis, table CA04

(1) 2008 was not available at time of print, an estimate for 2007 is based on 2006 revised data with 3.0% growth.

Unemployment rates from the Georgia Department of Labor.

#### **FULTON COUNTY, GEORGIA**

### Principal Employers Current Year and Nine Years Ago

		Percentage of
	Employees*	County employment**
Ten major employers of 2008:		
Delta Airlines	19,235	4.28%
Publix Supermarkets	16,855	3.75%
Kroger Company	15,500	3.45%
Bellsouth Corp	15,500	3.45%
United States Postal Service	14,000	3.11%
Fulton County School system	10,892	2.42%
United Parcel Service	10,500	2.33%
Atlanta City Municipal Government	7,934	1.76%
SunTrust Banks Inc.	7,768	1.73%
IBM Corporation	7,500	1.67%

<sup>\*</sup> From the Metro Atlanta Chamber of Commerce publication "Atlanta's Top Employers, 2006" these statistics could include employees working in other areas outside Fulton County.

#### Ten major employers of 1999:

AT&T Technologies

Atlanta Board of Education

**BellSouth Corporation** 

Atlanta City Municipal Government

Delta Airlines

Fulton County School system

Kroger Company

United States Postal Service

Walmart Stores

Cox Enterprises

\* From the Metro Atlanta Chamber of Commerce, these statistics categorized employers based on size and did not include specific employee counts

<sup>\*\*</sup> August 2006 Fulton County employment was reported as 449,855 per Georgia Dept of Labor.

#### **FULTON COUNTY, GEORGIA**

Full-time County Employees by Function/Program
Last Ten Fiscal Years
(in thousands)

Fiscal	General					Emergency	Water &	All	Total
Year	Government	Police		Fire		services (911)	Sewerage	Other	Government
1999	4,037	311		420		108	347	1,139	6,362
2000	4,192	359		420		108	346	1,180	6,605
2001	4,255	359		447		108	334	1,142	6,645
2002	4,343	359		447		108	333	1,055	6,645
2003	4,370	339		448		111	312	1,049	6,629
2004	4,348	339		448		111	321	1,041	6,608
2005	4,281	367		447		115	315	985	6,510
2006	4,368	298		345		114	326	931	6,382
2007	4,356	230	*	223	*	109	344	811	6,073
2008	4,561	198	*	186	*	109	345	816	6,215

Sources: Fulton County Budget Book

<sup>\*</sup> Does not include Police and Fire employees providing contractual services to municipalities

FULTON COUNTY, GEORGIA

Operating Indicators by Function/Program Last Ten Fiscal Years

•	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
	2,726,653 54,560	2,830,480 52,317	2,994,202 64,446	3,054,633 79,559	3,115,000 84,000	2,844,584 183,232	3,117,535	3,234,537 68,975	3,306,002 75,900 475,237	3,470,279
	315,878	337,983	495,986	520,330	530,330	553,336	582,184	603,222	444,435	406,051
	117,329	123,129	118,603	120,500 6,161	121,500 6,470	118,231 6,885	118,211 7,230	105,308 6,653	208,216 7,318	230,715 7,703
	46	55	12	35	20	30	30	30	1	36
	485,032	499,583	451,991	457,831	465,411	407,629	440,707	562,338	649,890	481,916
	9.73 7.47 18.12 0.98	11.73 7.60 20.30 1.00	14.07 6.04 22.13 0.72	13.11 6.08 20.90 0.78	13.50 6.50 21.50 0.85	12.45 5.04 22.11 0.86	14.53 5.05 23.23 0.84	15.25 5.80 23.98 1.09	14.13 4.18 20.08 0.69	14.41 3.61 19.99 0.68

\*not available

Source: Fulton County Budget book

**FULTON COUNTY, GEORGIA** 

Capital Asset Statistics by Function/Program Last Ten Fiscal Years

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Atlanta/Fulton County Library Branches, including main facility	32	32	33	33	33	34	34	34	34	34
Health and Wellness: Health centers	17	17	17	16	14	12	12	12	12	12
Jail and detention centers	ю	м	3	ю	m	m	ю	٣	m	m
Fire Stations	19	19	19	21	21	21	21	19	15*	15*
Water and Sewerage fund: Wastewater treatment plants	4	4	4	4	4	4	4	4	4	4
Water treatment plant - (joint venture)	_	-	_	_	-	-	-	-	-	1
County owned roadways (in miles)	1,780	1,780	1,794	1,794	1,794	1,794	1,794	1,386	736	736
*Two stations leased by municipalities										

Report on Internal Control
over Financial Reporting and on
Compliance and Other Matters
Based on an Audit of
Financial Statements
Performed in Accordance
with
Government Auditing Standards

CERTIFIED PUBLIC ACCOUNTANTS

## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Fulton County, Georgia Atlanta, Georgia

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Fulton County, Georgia (the County) as of and for the year ended December 31, 2008, which collectively comprise the County's basic financial statements and have issued our report thereon dated August 17, 2009. We did not audit the financial statements of the Fulton-Dekalb Hospital Authority. Those financial statements were audited by other auditors whose report has been furnished to us. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by an entity's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

ATC Group, LLC

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the Board of Commissioners, management and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Atlanta, Georgia August 17, 2009