# COMPREHENSIVE ANNUAL FINANCIAL REPORT



## **FULTON COUNTY, GEORGIA**

FISCAL YEAR ENDED DECEMBER 31, 2010

Prepared Under Authority Granted by The Board of Commissioners of Fulton County

# INTRODUCTORY SECTION

# FULTON COUNTY, GEORGIA COMPREHENSIVE ANNUAL FINANCIAL REPORT

Fiscal Year Ended December 31, 2010

Prepared pursuant to authority granted by the Board of Commissioners of Fulton County, Georgia

7001 Fulton County Government Center Atlanta, Georgia 30303

Patrick J. O'Connor, Director of Finance, CPA, CPFO
Sharon L. Whitmore, Assistant Director of Finance, CPA, CPFO
Ray H. Turner, Controller, CPA
Hakeem Oshikoya, Budget Manager, CPA, CGFM
Sabrinna McTier, Financial Systems Manager, CPA, CGFM
Tammy Goebeler, Certified Treasury Professional, CTP
Angela Ash, Grant Administrator, CPA

### Comprehensive Annual Financial Report

Year ended December 31, 2010

### **Table of Contents**

	Page
Introductory Section (Unaudited):	
Title Page	i
Table of Contents	ii
List of Principal Officials	V
Organization Chart	vi
Letter of Transmittal	vii
Certificate of Achievement for Excellence in Financial Reporting	xiii
Financial Section:	
Independent Auditors' Report	1
Management's Discussion and Analysis	3
Basic Financial Statements:	
Government-wide Financial Statements:	
Statement of Net Assets	11
Statement of Activities	12
Fund Financial Statements:	
Governmental Funds Financial Statements:	
Balance Sheet	13
Reconciliation of the Balance Sheet	
To the Statement of Net Assets	14
Statement of Revenues, Expenditures, and Changes in Fund Balances	15
Reconciliation of the Statement of Revenues, Expenditures, and Changes	
In Fund Balances of Governmental Funds to the Statement of Activities	16
Statement of Revenues, Expenditures, and Changes in Fund Balances	
General Fund Budget to Actual - Non-GAAP Budgetary basis	17
Statement of Revenues, Expenditures, and Changes in Fund Balances	
Special Service District Fund, Budget to Actual - Non-GAAP Budgetary basis	19
Proprietary Funds Financial Statements:	
Statement of Net Assets	20
Statement of Revenues, Expenses, and Changes in Fund Net Assets	22
Statement of Cash Flows	23
Fiduciary Fund Financial Statements:	
Statement of Fiduciary Net Assets	24
Statement of Changes in Fiduciary Net Assets	25
Notes to the Financial Statements	26
Required Supplementary Information	65

### Comprehensive Annual Financial Report

Year ended December 31, 2010

### **Table of Contents**

Financial Section: (continued)	
Combining Statements and Schedules:	
Major Special Revenue Fund (the Special Service District):	
Combining Balance Sheet	66
Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances	67
Schedule of Revenues, Expenditures, and Changes in Fund Balances	
Special Service District Fund Budget to Actual - Non-GAAP Budgetary basis	68
Special Service District Fund – Northwest Fulton Sub-District	
Budget to Actual - Non-GAAP Budgetary basis	69
Special Service District Fund – Northeast Fulton Sub-District	
Budget to Actual - Non-GAAP Budgetary basis	70
Non-major Governmental Funds:	
Combining Balance Sheet	71
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances	73
Schedule of Revenues, Expenditures, and Changes in Fund Balances	
Debt Service Fund Budget to Actual - Non-GAAP Budgetary basis	77
Special Revenue Funds Budget to Actual - Non-GAAP Budgetary basis	78
Non-major Enterprise Funds:	
Combining Statement of Net Assets	83
Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets	84
Combining Statement of Cash Flows	85
Internal Service Funds:	
Combining Statement of Net Assets	86
Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets	87
Combining Statement of Cash Flows	88
Agency Funds:	
Combining Statement of Fiduciary Net Assets	89
Combining Statement of Changes in Assets and Liabilities	90
Other Schedules:	
Summary of Debt Service Requirements to Maturity	93
Debt Service Requirements to Maturity - General	
Obligation Bonds	94
Debt Service Requirements to Maturity – Fulton County	
Building Authority Revenue Bonds	95
Debt Service Requirements to Maturity - Water and Sewerage	
Bonds, Series 2004 and 1998	96
Hotel/Motel Collections and Expenditures	97

### Comprehensive Annual Financial Report

Year ended December 31, 2010

### **Table of Contents**

Statistical Section (Unaudited):			
Net Assets by Component - Last Nin	e Fiscal Years	Schedule 1	98
Changes in Net Assets - Last Nine F	iscal Years	Schedule 2	99
Fund Balances, Governmental Funds	- Last Nine Fiscal Years	Schedule 3	100
Changes in Fund Balances - Govern	mental Funds -		
Last Nine Fiscal Years		Schedule 4	101
Assessed and Estimated Actual Valu	e of Taxable Property -		
Last Ten Fiscal Years		Schedule 5	102
Property Tax Rates - Direct and Ove	rlapping Governments -		
Last Ten Fiscal Years - Operatin	g and Bond Levies	Schedule 6	103
Principal Taxpayers – Current Year a	and Nine Years Ago -	Schedule 7	104
General Fund Property Tax Levy and	l Collections -		
Last Ten Fiscal Years		Schedule 8-A	105
Debt Service Fund Property Tax Lev	y and Collections -		
Last Ten Fiscal Years		Schedule 8-A	105
Special Service District Fund Proper	ty Tax Levy and Collections -		
Last Ten Fiscal Years		Schedule 8-B	106
Northeast Special Service Sub-Distri	ct Fund –		
Property Tax Levy and Collection	ıs – Last Four Fiscal Years	Schedule 8-C	107
Northwest Special Service Sub-Distr	ict Fund –		
Property Tax Levy and Collection	ıs – Last Four Fiscal Years	Schedule 8-C	107
South Fulton Taxing District Fund -			
Property Tax Levy and Collection	ıs – Last Four Fiscal Years	Schedule 8-C	107
Computation of Direct and Overlapp	ing Debt,		
December 31, 2010		Schedule 9	108
Ratios of Outstanding Debt by Type	<del></del>		
Last Ten Fiscal Years		Schedule 10	109
Ratios of General Obligation Debt O	utstanding –		
Last Ten Fiscal Years		Schedule 11	110
Schedule of Revenue Bond Coverage	e, Fulton County Water		
& Sewerage System - Last Ten Fi		Schedule 12	
Legal Debt Margin Information – La	st Ten Fiscal Years	Schedule 13	
Demographic Information – Last Ter	ı Fiscal Years	Schedule 14	113
Principal Employers – Current Year	and Nine Years Ago -	Schedule 15	114
Full-time Equivalent County Employ	/ees		
By Function/Program - Last Ten l	Fiscal Years	Schedule 16	115
Operating Indicators by Function/Pro	ogram -		
Last Ten Fiscal Years		Schedule 17	116
Capital Asset Statistics by Function/	Program -		
Last Ten Fiscal Years		Schedule 18	117
Report on Internal Control over Financial			
On Other Matters Based on an Audit of			
Accordance with Government Auditing	2 Standards		118

### **BOARD OF COMMISSIONERS OF FULTON COUNTY**

John H. Eaves, Chair
William "Bill" Edwards, Vice Chair
Nancy A. Boxill, Commissioner
Emma I. Darnell, Commissioner
Tom Lowe, Commissioner
Robert L. (Robb) Pitts, Commissioner
Lynne Riley, Commissioner

**Clerk of Commission** 

Mark Massey

**County Manager** 

Zachary L. Williams

**County Attorney** 

David Ware

**Director of Finance and Budget Officer** 

Patrick J. O'Connor

**Purchasing Agent** 

Cecil Moore

**Tax Commissioner** 

Dr. Arthur Ferdinand

**County Auditor** 

PJC Group, LLC



### Superior Court Clerk Tina Robinson Justice System District Attomey Paul Howard Medical Examiner Dr. Randy Hanzlick Public Defender Vemon Pitts Juvenile Court Omotayo Alli Solicitor General Carmen Smith Probate Court Judge Toomer Antonio Johnson Sheriff Ted Jackson Cicely Barber State Court Marshal Emergency Comm./911 Angela Barrett Board of Reg. & Elections Parks & Rec. Dept. \*Lisa Carter Police Dept. Cassandra Jones Burt Manning Board of Assessors Arthur Ferdinand Tax Commissioner Roberto Hernandez Deputy County Manager South Fulton/Justice Liaison Animal Services Contract Barking Hound Village Public Works/ E & CD Angela Parker Emergency Mgmt. \*Darnell Fullum Fire Dept. Lamy Few FULTON COUNTY GOVERNMENT ORGANIZATIONAL STRUCTURE David Ware County Attomey Dele Lowman Assistant to the County Manager BOARD OF COMMISSIONERS Information Tech. Dept. \*\*Boards of Equalization - Melvin Richardson Broadcast & Cable / FGTV - Shaunya Chavis Rucker Chaplain - Howard Creecy Personnel Dept. Paris Brown Ryan Fernandes LECACAD Ann Valler Intergovernmental Affairs - Terry Allen Internal Audit - Anthony Nicks Strategy & Org. Dev. - Bob Ade & Danny Parrish Child Attorney - Willie Lovett Ryan White Program – Kandace Carty SEVEN-MEMBER BOARD Offices of the County Manager Zachary L. Williams Purchasing Dept. Cecil Moore County Manager Communications - Ericka Davis EEO/ADA - Ann Hamis General Services Dept. David Ricks Finance Dept. Patrick O'Connor Assistant to the County Manager Lisa Carter Mark Massey Clerk to the Commission Arts & Culture \*Michael Simanga Cooperative Ext. George Hadley Quality of Life & Library John Szabo Housing & Human Services Troy White Housing & Comm. Development Deputy County Manager Behavioral Health Health & Wellness Dr. Patrice Harris Admin. Svcs. Div. Christine Green FLLTON COUNTY \*Interim

۲.

Last Updated 11/22/10 Superior Court 1/1/11 \*\*Moving to Clerk of

Superior Court Yolanda Lewis

# LETTER OF TRANSMITTAL



June 30, 2011

To the Board of Commissioners, County Manager, and Citizens of Fulton County, Georgia

The Comprehensive Annual Financial Report of Fulton County, Georgia (the "County"), for the fiscal year ended December 31, 2010, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County financial activities are included.

### Profile of the Government

The County is the central county in the Atlanta Metropolitan Area and the most populous county in Georgia. The estimated population of the County as of 2010 U.S. Census Bureau was 920,581. Fulton is the most populous county in the State of Georgia with approximately 10% of the entire State's population. Originally created in 1853 by the Georgia General Assembly and enlarged in 1931 by the absorption of two adjacent counties, the County encompasses 523 square miles. The City of Atlanta occupies about 131.4 square miles, or about 25% of the County, and accounts for approximately half of its population. The thirteen other incorporated cities located in the County are: Alpharetta, Chattahoochee Hills, College Park, East Point, Fairburn, Hapeville, Johns Creek, Milton, Mountain Park, Palmetto, Roswell, Sandy Springs and Union City. Urban and suburban areas associated with Atlanta, Hapeville, East Point, Sandy Springs and College Park are located in the central section of the County; suburban areas associated with Alpharetta, Roswell, Johns Creek and Milton are located in the northern section of the County, and agricultural areas remain in the extreme ends of the 75-mile distance from the northern to the southern boundaries.

The County provides a full range of services to these citizens including a comprehensive court system, a full range of public health and human services and facilities, and library services. The unincorporated section of Fulton County comprised a portion of the southern end of Fulton County, and is additionally provided police and fire protection, street and road construction and maintenance, parks and recreational facilities, building inspection and code enforcement services. These separate services are financed through the County's South Fulton Special Taxing District Fund, which has an independent millage rate from the County's General Fund, which finances operations for County wide activities.

The financial impact of 2006 and 2007 incorporations affected the original 2005 County Special Service District, and additional State legislation required the County to account for revenues and expenditures by "subdistricts" beginning in fiscal 2006. Two northern sub-districts had to remit residual funds in 2008 to newly incorporated cities that occupy their geographic areas based on State legislation, and no significant activity remains for these sub-districts. The South Fulton tax district for the southern portion of unincorporated Fulton County is active, is shown as a major fund, and will continue as citizens voted to not incorporate this section of Fulton County in 2008.

The Georgia State Legislature created the Board of County Commissioners in 1880 and in 1973 and 1974 amended the Board to its current seven members. The Board constitutes the governing authority for the County (Ga. Law 1880, page 500). The power of Home Rule was granted to the County by amendment to the Georgia Constitution in 1982. Five of the seven positions are elected by geographic districts and two are elected county-wide. One of the two county-wide positions is designated, by election, as the chairperson of the Board of Commissioners. Members are part-time and serve concurrent four-year terms. A County Manager implements the Board's policies, administers the county government, appoints department heads, and supervises approximately 5,000 full-time employees.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds directly under the control of the Fulton County Board of Commissioners. Also included are trust and agency funds administered and controlled by various elected or appointed officials or boards which are not reported upon by any other entity. This report includes all funds of the County as well as those entities determined to have met the criteria for inclusion in the County's reporting entity. Various potential component units were evaluated. A component unit was considered to be part of the County's reporting entity when it was concluded that the County was financially accountable for the entity or the nature and significance of the relationship between the County and the entity was such that exclusion would cause the County's financial statements to be misleading or incomplete. This report includes all funds and activities of the Fulton County Building Authority, and the Fulton County Facilities Corporation which are reported as blended component units and the Fulton-DeKalb Hospital Authority which is discretely presented.

#### ECONOMIC CONDITIONS AND OUTLOOK

The Georgia State University Economic Forecasting Center publishes data relevant to the Metro Atlanta area, which indicates that the economy in Georgia and the Atlanta metro area still suffers economic trends much like the rest of the nation. In a summary from the February 2011 publication "Forecast of the Nation", Dr. Rajeev Dhawan, Director of the Georgia State University's Economic Forecasting Center indicates the metro Atlanta area continues to suffer similar to the national economy. Some instances noted in his analysis include the high price of crude oil, which is due to some political instability but longer term is due to higher demand from China and other developing nations. High gas prices directly affect the hospitality and airline business, both of

which are important to Atlanta. Home price stability and new housing starts continue as significant factors affecting the metro Atlanta economy. Consumers are hesitant to invest in a large substantial asset as residential housing with a risk of this asset falling in value 10 to 20% in the future.

Mr. Dhawan expects the Atlanta area to see job growth by 37,800 (including 10,800 premium jobs) and 2012 forecasts another 51,800 job gains, of which 13,300 would be premium jobs. 2013 also sees similar growth as 2012. Georgia's unemployment rate will decline to 9.6% in 2011, and decrease further to 9.2% in 2012, and then 8.6% in 2013. Housing permit activity has significantly decreased from 2007 levels throughout metro Atlanta, but forecasted gains of 32.7% are predicted for 2011 with another 36.6% in 2012, followed by predicted gains over 40% for 2013. Both single and multifamily permits will contribute to these increases in future years.

Dhawan indicated while healthcare remains strong, particularly in the metro Atlanta area, manufacturing will experience growth because of a weak dollar that helps exports component globally, the presence of a port in Savannah, and a shift of industrial production to transportation, as evidenced by the new Kia plant in West Point. Dr. Dhawan is recognized locally as an excellent source of economic forecasts and other information. The economic data in this letter is derived from information contained in their February 2011 publication.

The Georgia Department of Labor reported Fulton County's a non-seasonally adjusted annual unemployment rate for 2010 of 10.6%; an increase from the 2009 annual rate of 9.6%. Historical unemployment rates are shown on page 111 of the statistical section of this report. 2008 saw dramatic employment shifts as experienced throughout the nation while subsequent months vary considerably but all indicate high unemployment in the metro Atlanta area typically exceeds national averages.

Accrual basis sales tax collections decreased significantly in 2010 to \$30.5 million, down from 2009's \$32.3 million and from 2008's total of \$35.4 million. This decline is not only driven by the economic downturn, but new cities that share in total sales taxes allocable to local governments.

Metro Atlanta governments like Fulton County continue to evaluate recent significant economic trends and determine ways to continue to provide quality services. The County is primarily dependent on property tax and sales tax collections for three fourths of total revenues, followed by license and fee revenues and grants. The assessment of real property in Fulton County, overseen by the Fulton County Board of Tax Assessors, has seen record turnout as to appeal volume given the housing and commercial real estate downturn. Recent tax digests, (page 100 in the statistical section) shows the slowdown in assessment growth since 2007's values. All local governments are addressing their declining revenues streams from property taxes, and making decisions on how best to serve constituents.

Fulton County remains in a relatively strong financial position as compared to other governments who are primarily dependent on sales tax revenues. 2010's General fund's fund balance is the highest in many years. The County recently received affirmed bond ratings for the 2010 \$167 million Library bond issuance, and also received highest short term ratings on the 2011 Tax Anticipation Notes. The County is continually reevaluating our short and long term financial needs, priorities and service delivery strategies in light changing economic conditions.

#### FINANCIAL INFORMATION

Fulton County management is responsible for establishing and maintaining internal controls designed to ensure that the assets of the County are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the evaluation of costs and benefits requires estimates and judgments by management.

The accompanying financial statements were prepared in conformity with GAAP and with standards set forth by:

- 1) The Governmental Accounting Standards Board (GASB);
- 2) The American Institute of Certified Public Accountants and its Committee on Governmental Accounting and Auditing; and
- 3) The Government Finance Officers Association of the United States and Canada (GFOA).

As a recipient of federal, state, and local financial assistance, the County is responsible for ensuring that adequate internal control is in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is subject to periodic evaluation by management and by the Internal Audit staff of the County's Finance Department. GAAP also requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors.

### RELEVANT FINANCIAL POLICIES

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition; and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived: and (2) the evaluation of costs and benefits required estimates and judgments by management.

All internal control evaluations occur with the above framework. We believe the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. Unutilized encumbrances that approach year end are lapsed, but multi-year capital funds existing encumbrances at year end are shown as a reservation of fund balance.

### FIDUCIARY OPERATIONS

Effective September 1, 1991, the Fulton County Employees' Retirement System (the Plan) was established as successor to four separate pension plans previously maintained (the General Employees' Pension Plan, the Public Safety Pension Plan, the Judges and Solicitors' Pension Plan, and the Employees' Pension Plan). The Plan continues its commitment to maintaining a well-diversified portfolio of equities and bonds professionally managed within the risk parameters established by the pension fund's investment policy and the requirements of State law. Net assets, available for plan benefits and other pertinent data related to the County's retirement system, are described more fully in the notes to the financial statements.

On June 16, 1999, the County adopted a 401(A) defined contribution plan and closed the Employee Retirement System Plan to new participants. All active participants in the Fulton County Employees' Retirement System have the annual option to migrate to the defined contribution plan. The County contracts with professional investment managers to actively manage the County's pension funds.

The County currently offers post employment health and life insurance benefits for all eligible retirees. These benefits are currently financed on a pay-as-you-go basis. The County implemented Government Accounting Standards No. 43 in 2007 that offers recognition of the actuarially determined annual required contribution into the annual financial statements, and footnote disclosure of the total liability and other information.

#### OTHER INFORMATION

### Independent Audit

State statutes require an annual audit by independent certified public accountants. The accounting firm of PJC Group, LLC was selected by the County's Board of Commissioners to fulfill this requirement. This firm also conducts the audit of the requirements of the Federal Single Audit Act of 1996 and related OMB Circular A-133. The auditors' report on the basic financial statements and supplementary information is included in the Financial Section of this report. The auditors' report related specifically to the Single Audit is included in the Single Audit Report published separately.

### **AWARDS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Fulton County for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2009. This was the twenty-second consecutive year Fulton County has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

In addition the County received the GFOA Award for Distinguished Budget Presentation for its operating budget presenting the FY10 Budget book. To qualify for the Distinguished Budget Presentation Award, the County's budget document was judge to be proficient in several categories as a policy document, financial plan, operations guide and as a communications device.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

### ACKNOWLEDGMENTS

The preparation of the Comprehensive Annual Financial Report was made possible by the dedicated service of the entire staff of the Department of Finance. Each member of the Division and the Department has my sincere appreciation for their contributions in the preparation of this report.

In closing, I would also like to express my sincere appreciation to the Fulton County Board of Commissioners and the County Manager for their leadership and support in the planning and conducting of the financial operations of the County government, without which the preparation of this report would not have been possible.

Sincerely,

Patrick J. O'Connor, CPA, CPFO

Director of Finance

# Certificate of Achievement for Excellence in Financial Reporting

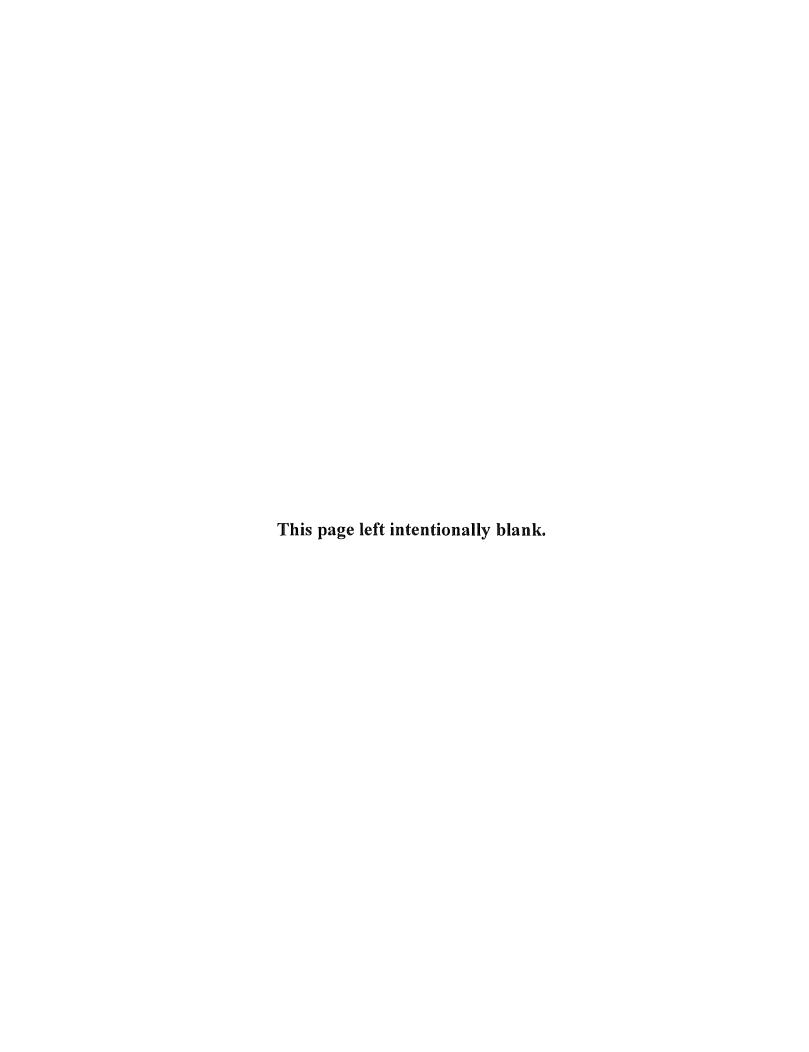
Presented to

### Fulton County Georgia

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

OF THE UNITED STATES PARTIES AND CANADA CORPORATION SIE ALL SI



# FINANCIAL SECTION

# INDEPENDENT AUDITORS' REPORT

### INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners Fulton County, Georgia Atlanta, Georgia

We have audited the accompanying financial statements of the governmental activities, business-type activities, the aggregate discretely presented component unit, each major fund and the aggregate remaining fund information of Fulton County, Georgia (the "County"), as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of the County. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Fulton-Dekalb Hospital Authority, which statements reflect total assets (in thousands) of \$747,542, total net assets (in thousands) of \$224,331 and total revenues (in thousands) of \$902,935 of the aggregate discretely presented component unit. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Fulton-Dekalb Hospital Authority, in the component unit column, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Fulton County, Georgia, as of December 31, 2010, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and the Major Special Revenue Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated June 30, 2011, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis on pages 3 through 10, the employee's retirement system schedule of funding progress and employer contributions and the other post employment benefits schedule of funding progress on page 65, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory, combining statements and schedules and statistical sections listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Atlanta, Georgia June 30, 2011

PJC Group, LLC

# MANAGEMENT'S DISCUSSION AND ANALYSIS

### Management's Discussion and Analysis (in thousands)

As management of Fulton County (the County), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found earlier in this report. All financial information contained in this section is in thousands of dollars.

### Financial Highlights

The assets of the County exceeded its liabilities at the close of the fiscal year by \$1,751,864 (net assets). Of this amount, \$267,436 (unrestricted net assets) may be used to meet the County's ongoing obligations to citizens and creditors. The County's total net assets decreased by \$59,690 in 2010. Business type activities decreased \$13,110 while the governmental activities experienced a decrease of \$46,580, most of which is recognition of the annual expense of providing long term health care benefits to retirees.

As of the close of the fiscal year, the County's governmental funds reported combined ending fund balances of \$421,889, an increase of \$221,719 in comparison with the previous year. This is largely due to two new bond issuances which provide financial resources for capital projects, the 2010 Library General Obligation bonds of \$167,000 and the Fulton County Redevelopment Agency's issuance of Economic Recovery Zone bonds of \$26,441. The County's General Fund and South Fulton Special Tax District Fund, both major funds, increased their net assets by \$56,861; while Other Governmental funds net assets increased \$164,858. It is important to recognize that the governmental fund financial statements differ from the Statement of Activities primarily because cash resources used for capital outlay are treated as expenditures in the governmental funds statements, but are capitalized and not considered expenditures in the statement of activities.

At the close of the fiscal year, total fund balance for the General Fund was \$150,230, which is available to meet the government's other ongoing obligations to citizens and creditors. The South Fulton Special Tax District Fund ending fund balance was \$3,596 which has been designated for future year expenditures based on Board resolution. This district remains the last unincorporated area within Fulton County.

The County's total long term governmental liabilities increased by \$221,575 in 2010, largely due to the two new bond issuances noted above and annual recognition of the annual liability for post-employment health benefits offered to eligible retirees. The additional liability of \$44,156 represents the unfunded portion of the 2010 annual required contribution for these benefits, while the current total liability for GASB 45 reporting is now \$198,188. This is disclosed in the footnotes along with other required provisions of the new implementation for recognition of the County's OPEB liability. Principal payments along with a refunding of the County's capital lease on jail improvements reduced net long term liabilities by \$15,800. Long-term liabilities related to business-type activities decreased by \$11,730, largely due to scheduled principal payment on revenue bonds.

The County's capital assets used for governmental activities were valued at \$841,652, of which \$25,467 are under construction. The County no longer owns, serves, or maintains roadway networks in municipal sections of the County, but does record infrastructure for the remaining unincorporated section of Fulton County.

Business-type capital assets totaled \$1,221,952, of which \$88,934 is currently under construction mainly relating to wastewater capital projects. No interest was required to be capitalized in 2010. Depreciation is based on useful life of the underlying asset using the straight line method. Intangible assets, related specifically to remaining long term wastewater treatment capacity rights of \$145,124, are now included within the capital asset footnote and balances as required under new GASB accounting standards.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

### **Government-wide financial statements**

These statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to private-sector business.

The *Statement of Net Assets* presents information on all of the County's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *Statement of Activities* presents information showing how the County's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include administration, public safety, legal, which includes criminal courts and facilities, general government infrastructure and facilities, social services, health services, debt related costs, and other functions that benefit all the above categories. The business-type activities are the Water and Sewerage system and Fulton County Airport-Brown field.

The government-wide financial statements include not only the County itself (known as the *primary government*) but also the Fulton-DeKalb Hospital Authority, a discretely presented component unit. Financial information for this component unit is reported separately from the financial information presented for the primary government itself. The government-wide financial statements can be found on pages 11-12 of this report.

### **Fund financial statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the fund statements for the County's General and Special Service District fund, both of which are considered major funds under the requirements of GASB 34. In addition, the County maintains many individual governmental funds. All other governmental type funds are classified and summarized as non-major governmental funds within the governmental fund financial statements.

The basic governmental fund financial statements can be found on pages 13-19 of this report.

### **Proprietary fund statements**

The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for its water and sewerage system fund, and the Fulton County Airport-Brown Field, and Contractual funds for the provision of municipal services for fees. Internal service funds are used to accumulate and allocate cost internally among the County's various functions. The County uses internal service funds to account for a portion of its general facilities services, such as fleet vehicle costs, office supplies, health costs for employees and retirees, risk management and project related insurance costs, known as the Owner Controlled Insurance Program (OCIP). Because these funds predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water and sewerage system fund which is considered a major proprietary fund of the County. The Fulton County Airport-Brown Field and the inactive contractual funds for the cities of Sandy Springs, Milton and Johns Creek are non-major enterprise funds. All four internal service funds are combined into a single aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 20-23 of this report.

### Fiduciary fund statements

Fiduciary funds are used to account for resources held for the benefit of parties outside the County. These funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The three funds are the County's defined benefit retirement plan, which is

administered by the County with the assistance of professional fund managers, the newly created Other Postemployment Benefit plan, and various agency funds. These funds are included as a separate column and represent the balance sheet and activities of the Tax Commissioner's office, the Sheriff's office and Criminal courts, District Attorney, and Superior, Probate, Juvenile and State Court.

The basic fiduciary fund financial statements can be found on pages 24-25 of this report.

### Notes to the financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 26-64 of this report.

### **Other Information**

The combining statements referred to earlier in connection with one major and non-major governmental funds, enterprise funds and internal service funds are presented immediately following the notes to the financial statements. Combining statements and schedules can be found on pages 66-92 of this report.

### **Government-wide Financial Analysis**

The table below is a summary of the net assets of the County as of the end of the fiscal year (in thousands).

		Governmenta	al Activities	Business-typ	e Activities	То	otal	%
	_	2010	2009	2010	2009	2010	2009	Change
Current and other assets	\$ -	574,864	385,794	378,855	396,367	953,719	782,161	22
Capital assets		841,652	859,057	1,221,952	1,236,965	2,063,604	2,096,022	(2)
Total Assets	_	1,416,516	1,244,851	1,600,807	1,633,332	3,017,323	2,878,183	5
Current liabilities		47,238	50,568	10,553	18,238	57,791	68,806	(16)
Long-term liabilities		667,067	445,492	540,601	552,331	1,207,668	997,823	21
Total Liabilities	_	714,305	496,060	551,154	570,569	1,265,459	1,066,629	19
Net Assets:								
Invested in capital assets,								
net of related debt		633,358	645,956	778,505	799,958	1,411,863	1,445,914	(2)
Restricted		33,487	20,165	39,078	46,015	72,565	66,180	10
Unrestricted		35,366	82,670	232,070	216,790	267,436	299,460	(11)
Total Net Assets	\$ _	702,211	748,791	1,049,653	1,062,763	1,751,864	1,811,554	(3)

Net capital assets comprised the bulk of the assets of the County. This includes land, buildings, equipment, roadway networks, water and sewer systems, intangible assets, and any capitalizable improvements as well as assets currently under construction. The County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The County has approximately \$761 million in cash and investments, of which approximately \$330 million is restricted for enterprise fund debt and capital projects. Governmental activities also have approximately \$33 million of restrictions on the above cash and investments for debt service, construction, state and federal grants, and other similar type external restrictions. As restricted cash is invested in capital assets, the related net asset restriction shifts from "Restricted net assets" to "Invested in capital assets, net of related debt".

Government-wide unrestricted net assets totaled \$267 million and are available to be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the County is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The table below is a summary of the activities of the County as of the end of the fiscal year (in thousands).

		Government	al Activities	Business-typ	e Activities	Tot	tal	Percent	
Revenues:		2010	2009	2010	2009	2010	2009	Change	_
Program revenues:									-
Charges for services	\$	66,302	68,220	121,506	108,472	187,808	176,692	6	%
Operating grants and									
contributions		66,991	57,184	-	•	66,991	57,184	17	
Capital grants and									
contributions		983	5,879	-	438	983	6,317	(84)	
General revenues:									
Taxes		517,319	563,866	-	-	517,319	563,866	(8)	
Intergovernmental		-	11,469	-	-	-	11,469	(100)	
Other charges for services		17,181	16,588	-	-	17,181	16,588	4	
Use of money and property		5,779	9,348	1,277	1,651	7,056	10,999	(36)	
Miscellaneous & special items	5	5,207	4,219	(2,085)	(1,795)	3,122	2,424	29	
Total revenues		679,762	736,773	120,698	108,766	800,460	845,539	(5)	
Expenses:									
Administration		103,734	105,089	-	-	103,734	105,089	(1)	
Public Safety		172,972	179,965	-	-	172,972	179,965	(4)	
Legal		135,775	146,809	-	**	135,775	146,809	(8)	
Infrastructure & facilities		56,037	71,554	-	-	56,037	71,554	(22)	
Social services		116,913	116,906	_	-	116,913	116,906	-	
Health services		129,931	163,408	-	_	129,931	163,408	(20)	
Interest and debt costs		10,980	12,756	-	-	10,980	12,756	(14)	
Water & Sewerage		-	_	132,711	128,430	132,711	128,430	3	
Airport services		-	_	1,097	1,040	1,097	1,040	5	
Total expenses		726,342	796,487	133,808	129,470	860,150	925,957	(7)	
Change in net assets		(46,580)	(59,714)	(13,110)	(20,704)	(59,690)	(80,418)	(26)	
Beginning net assets		748,791	808,505	1,062,763	1,083,467	1,811,554	1,891,972	(4)	
Ending net assets	\$	702,211	748,791	1,049,653	1,062,763	1,751,864	1,811,554	(3)	

### Analysis of governmental activities

Net assets of the governmental activities of the County decreased by \$46,580 in 2010, as compared to a decrease of \$59,714 in 2009. Governmental accounting standards related to other post-employment benefits contributed \$44,156 to the loss for 2010, and \$41,755 for 2009. The economy remains a significant factor in dealing with decreasing revenues from both property and sales tax collections. Capital contributions also decreased significantly for 2010 and 2009 as compared to 2008, as new construction continued to lag in an ailing economy.

Overall, the expenses for governmental activities decreased by \$70 million from 2009 due lower payments of \$31 million to the Fulton DeKalb Hospital Authority based on new funding provisions agreed to by the Authority and the County, lower infrastructure spending of \$15 million and a hiring freeze throughout 2010. The County continues to advance efficiencies in operations to gain additional cost savings short and long term.

The statement of activities includes depreciation on capital assets used by these governmental functions, including roadways, but does not include costs for capitalizable assets, which differs from the presentation on the statement of revenues and expenditures and changes in fund balances.

### **Analysis of business-type activities**

Charges for water and sewerage services are the primary component of the County's business-type activities. Sewerage expenses are greater than water as more resources and efforts are required to treat wastewater than produce potable water. Revenues from operations increased in 2010 with higher usage, which increased the System's debt service coverage ratio from 2009 and 2008. The Fulton County Airport-Brown field fund accounted for a minimal amount of business-type activity.

### Governmental Funds Financial Analysis

As noted earlier, the focus of the County's governmental fund statements is to provide information on near-term flows, outflows, and balances of resources available to spend. Revenues from overall taxes decreased by \$26 million from 2009, and the State of Georgia discontinued the allocation of homeowner tax relief grants of \$13 million. These two events constitute the decrease in total governmental revenues for 2010 as compared to 2009. Governmental fund type expenditures decreased substantially by \$56 million, due to \$32 million in lower funding outlays for health services, a year long hiring freeze, and other overall spending reductions as compared to 2009. The general fund reported an ending fund balance of \$150,230, an increase of \$55,189 from 2009, as spending reductions far outpaced revenue decreases realized in 2010. The South Fulton Taxing district provides public safety, building zonings and inspections, and parks and recreation activity to the unincorporated section of the County. The fund balance for this District increased by \$1,924 in 2010 to \$3.6 million. The "Northeast" and the "Northwest" sub-districts and original Special Service District fund have now been reclassified to a non-major governmental fund and are inactive.

Other non-major governmental funds include debt service, grants-in-aid, capital projects and other activities that yielded a large increase of \$164,858 as new capital project funding was secured by two new debt issuances in 2010. Total non-major governmental fund balances were \$268,063 at year end. Of this amount, \$235,321 is designated for capital projects, \$1,657 is reserved for debt service, \$5,472 is reserved for encumbrances, \$30,132 is designated for various other activities and grants and \$4,519 remained undesignated as deficit fund balances that will be recovered with future year revenues.

### **Budgetary Highlights and Control**

The objective of the County's budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Commissioners. Under Fulton County Budget Law, all expenditures are subject to an annual appropriation. Strict controls are in place to ensure that expenditures do not exceed these appropriations at either the departmental or the fund level. The 2010 General Fund budget was adopted at approximately \$588 million, a decrease of \$77 million from 2009. This reduction was made due to the economic downturn in real estate values which represent 80% of the County's General fund revenues.

Actual revenues exceeded budgeted revenues due to the legal manner in which the General Fund can budget property tax revenues, which is based on the previous year actual collections rather than on anticipated assessment growth. 2010 expenditures were short of budgetary appropriations due implementation of a hiring freeze, targeted program expenditures for health services and overall expenditure reductions.

The legally adopted budget for governmental services for the County's major governmental funds is by department and can be reviewed on pages 17-19 of this report. No changes to the original adopted budget occurred during the year. There are reallocations from non-agency to agency budgets throughout the year for the purpose of funding operational needs as necessary in each County department.

### **Capital Assets**

The County's net investment in capital assets for its governmental and business-type activities as of year-end amounts to \$1,411,863 (net of accumulated depreciation). The net investment in capital assets includes land, equipment, buildings, roadway networks, improvements to these assets and construction in progress less any related debt outstanding to finance acquisition of these assets. Business type activities added infrastructure assets relating to water and sewer system improvements primarily consisting of the John's Creek Wastewater treatment facility. While no significant capital additions occurred in 2010, the 2011 bond projects related to Library and other facilities will in time add facilities for County-wide use.

	Government	tal Activities	Business-ty	pe Activities	To	otal	Percent
Capital assets not being	2010	2009	2010	2009	2010	2009	Change
depreciated:	-						%
Land & land improvements	\$ 43,967	44,912	34,573	34,573	78,540	79,485	-
Construction in progress	25,467	75,220	88,934	225,420	114,401	300,640	(62)
Capital assets, shown net							
of depreciation:							
Equipment	10,136	11,877	677	889	10,813	12,766	(15)
Buildings and improvements	378,261	331,477	889	1,025	379,150	332,502	14
Roadway network	383,821	395,571	-	-	383,821	395,571	(3)
Water System	-	-	155,765	160,918	155,765	160,918	(3)
Sewerage System	-	-	795,990	663,681	795,990	663,681	20
Intangible assets	-	-	145,124	150,459	145,124	150,459	(4)
Total net capital assets	\$ 841,652	882,737	1,221,952	1,236,965	2,063,604	2,119,702	(3)

Additional information relating to capital assets and infrastructure is presented in Note 7 of the financial statements beginning on page 44. Intangible assets for future wastewater treatment capacity for the Water and Sewerage system fund are now presented in the above capital asset summary.

### **Debt Administration**

At December 31, 2010, the County had a number of debt issues outstanding. \$538,956 of Water and Sewerage Revenue Bonds (net of unaccreted discounts); and \$27,765 of Building Authority Revenue Bonds (net of unaccreted premiums/discounts). The County has maintained an AA rating from Standard & Poor's Corporation, AA+ rating from Fitch Investor Services, and an Aa2 rating from Moody's Investors Service on general obligation bond issues. Under existing state statutes, the County's general obligation bonded debt issuances are subject to a legal limitation based on 10% of total assessed value of real and personal property.

The County issued new general obligation bonds of \$167 million of Library facility bonds for new County library facilities as well as renovations of existing libraries on September 29, 2010, with \$2,469 of premium on bonds received. A 2008 referendum authorized a total bond issuance of \$275 million. Projects to be paid from these bonds are under planning and preliminary design phases, with large construction to begin in 2012. The County also utilized new American Recover and Reinvestment Act provisions to issue 2010 Recovery Zone bonds through the Fulton County Urban Redevelopment Agency for \$26,441 on August 30, 2010, sold at par, to also provide a funding source for projects within designated urban redevelopment zones for facilities leased to the County.

At December 31, 2010, total other capital leases totals \$61,882, primarily consisting of the capital lease for jail renovations of approximately \$49.5 million outstanding as of December 31, 2010.

The 2009 Fulton County Facilities Corporation Certificates of Participation had an outstanding balance of \$117,788 as of December 31, 2010.

Additional information relating to long-term debt and other obligations is presented in Note 8 to the financial statements beginning on page 48. Other post-employment benefit information required by GASB 45 is shown within the footnotes to the financial statements as well as within required supplementary information on page 65 following these footnotes.

### **Requests for Information**

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Director, 141 Pryor Street, Suite 7100, Atlanta, Georgia 30303. Please also see the County's website at www.fultoncountyga.gov/transparency, as this report and other reports are available for download.

# BASIC FINANCIAL STATEMENTS

Statement of Net Assets

December 31, 2010

(in thousands of dollars)

		Pi	rimary Governmen	t	Component Unit
	-	Governmental Activities	Business-type Activities	Total	Fulton-DeKalb Hospital Authority
Assets:					
Cash and cash equivalents	\$	262,899	87,335	350,234	32,958
Investments	Ψ	215,007	60,897	275,904	2,445
Receivables (net of allowances):		213,007	00,077	273,701	2,113
Taxes		31,015		31,015	_
Accounts		84	5,539	5,623	73,554
Due from other governments, net		8,998	6,019	15,017	54,495
Other current assets		6,260		6,260	101,655
Restricted assets:		-,		-,	, -
Cash and cash equivalents			9,145	9,145	42,016
Investments		_	125,494	125,494	20,831
Interest receivable		********	61	61	
Investment in joint venture		_	80,584	80,584	_
Capital assets (non-depreciable)		69,434	123,507	192,941	8,751
Capital assets (net					
of accumulated depreciation)		772,218	1,098,445	1,870,663	311,519
Other non-current assets	-	50,601	3,781	54,382	99,318
Total assets		1,416,516	1,600,807	3,017,323	747,542
Liabilities:					
Accounts payable and accrued expenses		27,914	7,181	35,095	150,616
Accrued interest		3,183		3,183	<del></del>
Due to others		4,768	AMMONINA	4,768	101,091
Claims payable		10,330	_	10,330	41,217
Unearned revenue		1,043	Nonmonore	1,043	
Liabilities (payable from restricted assets):		,		•	
Contracts and other payables			2,905	2,905	_
Unearned revenue			467	467	
Non-current liabilities:		25.566	10.010	40.078	20.460
Due within one year Due in more than one year		37,766 629,301	12,212 528,389	49,978 1,157,690	20,468 209,819
Total liabilities	-	714,305	551,154	1,265,459	523,211
Total habilities	-	/14,303	331,134	1,203,439	323,211
Net Assets:					
Invested in capital assets, net of related debt		633,358	778,505	1,411,863	111,700
Restricted for debt retirement		1,657	39,078	40,735	**************************************
Restricted for construction		31,054	-	31,054	172,610
Restricted for other purposes		776		776	13,472
Unrestricted		35,366	232,070	267,436	(73,451)
Total net assets	\$	702,211	1,049,653	1,751,864	224,331

For the year ended December 31, 2010 Statement of Activities

(In thousands of dollars)

		•	- 1	Program revenues		Net (Expense) R	Net (Expense) Revenue and Changes in Net Assets	es in Net Assets	Component
			Charges	Operating	Capital	Pı	Primary Government	it	Unit
		Expenses	for Services	Grants and Contributions	Grants and Contributions	Governmental activities	Business-type activities	Total	Fulton-DeKalb Hospital Authority
Functions/Programs Primary Government									
Governmental activities: Administration	€.	103.734	24.273	1	ı	(79,461)	1	(79.461)	1
Public safety	<del>)</del>	172,972	3,891	1		(169,081)	1	(169,081)	1
Legal		135,775	25,244	-	***************************************	(110,531)		(110,531)	
Infrastructure and facilities		56,037	18		983	(55,036)	1	(55,036)	***************************************
Social services		116,913	4,651	20,086	l	(92,176)		(92,176)	1
Health services		129,931	8,225	46,905	1	(74,801)	1	(74,801)	1
Capital outlay		1	1	1	and the same of th	!	-	1	
Interest and other debt related costs		10,980				(10,980)		(10,980)	
Other nonagency		-	-			1		1	-
Net (depreciation) appreciation in investments						١	Atomotion		
Total governmental activities		726,342	66,302	66,991	983	(592,066)		(592,066)	***************************************
Business-type activities: Water and sewerage services		132,711	120,317			1	(12,394)	(12,394)	
Airport		1,097	1,189			-	92	92	
Total business-type activities		133,808	121,506	and the same of th	-	***************************************	(12,302)	(12,302)	
Total primary government		860,150	187,808	66,991	983	(592,066)	(12,302)	(604,368)	-
Component unit Fulton-DeKalb Hospital Authority (Grady)		887,397	801,768	7,705	21,187	1	**************************************	The state of the s	(56,737)
Total component unit		887,397	801,768	7,705	21,187	-			(56,737)
		9	General revenues:	ž;					
			Property taxes	,-		482,346	***************************************	482,346	1
			Sales taxes			30,543	***************************************	30,543	
			Other taxes Intergovernme	Uner taxes Intergovernmental not restricted		4,430	l	4,430	1
			for specific programs	programs		Manager	description	1	70,659
			Commission o	Commission on tax collections		17,181	.	17,181	13
			Use of money and property Miscellaneous	and property		5,7,6	(2.085)	3,122	010,1
		I	Total general revenues	venues		545,486	(808)	544,678	72,275
		)	Changes in net assets	assets		(46,580)	(13,110)	(59,690)	15,538
		~	Net assets - beginning	inning		748,791	1,062,763	1,811,554	208,793
		4	Net assets - ending	ing	<i>3,</i>	\$ 702,211	1,049,653	1,751,864	224,331

See accompanying notes to the financial statements.

Balance Sheet Governmental Funds

December 31, 2010

(in thousands of dollars)

		General	South Fulton Taxing District	Other Governmental Funds	Total Governmental Funds
Assets: Cash and cash equivalents Investments Receivables (net of allowances):	\$	152,876 8,006	5,117	70,620 207,001	228,613 215,007
Taxes Accounts Due from other governments		25,907 — 2,192	5,057 — —	51 84 6,806	31,015 84 8,998
Due from other funds  Total assets	\$ <u></u>	188,981	10,174	284,806	483,961
Liabilities: Accounts payable Due to other funds Due to others Deferred revenue	\$	14,278 — — 24,473	1,563   5,015	11,681 244 4,768 50	27,522 244 4,768 29,538
Total liabilities	_	38,751	6,578	16,743	62,072
Fund Balances: Reserved for encumbrances Reserved for debt service Unreserved, reported in: General fund:		_		5,472 1,657	5,472 1,657
Undesignated		150,230	AMILAAAAA		150,230
Special Revenue funds: Designated for subsequent year expenditures Undesignated Control Prints funds:		_	3,596	30,132 (4,519)	33,728 (4,519)
Capital Projects funds: Designated for capital projects Undesignated			***************************************	235,321	235,321
Total fund balances		150,230	3,596	268,063	421,889
Total liabilities and fund balances	\$	188,981	10,174	284,806	483,961

### Reconciliation of the Balance Sheet to the Statement of Net Assets

### Governmental Funds

December 31, 2010

(in thousands of dollars)

Fund Balances - total governmental funds	\$ 421,889
Amounts reported for governmental activities in the Statement of Net Assets are different from amounts reported for governmental funds in the Balance Sheet because:	
Capital assets used in governmental activities are not financial resources	
and therefore not reported in governmental funds:	
Capital assets:	
Land	43,967
Buildings	713,565
Equipment	111,126
Roadway network	570,813
Construction in progress	25,467
Less Accumulated Depreciation	(623,286)
Total capital assets, net of accumulated depreciation	 841,652
Net pension asset at year end that is not a financial resource used in governmental	
activities and therefore not reported in governmental funds.	48,271
Long-term liabilities are not due and payable in the current period and	
therefore are not reported in the governmental funds:	
Certificates of participation	(110,885)
Building Authority bonds payable	(27,610)
Library general obligation bonds payable	(167,000)
Urban Recovery Zone bonds payable	(26,441)
Unamortized bond premiums	(9,527)
Unamortized bond issuance costs	2,330
Compensated absences	(39,990)
Net other post employment benefits (OPEB)	(198,188)
Other long term capital leases	(61,882)
Claims and judgments	(7,672)
Landfill closure and postclosure costs	(17,872)
Accrued interest	(3,183)
Internal service funds are used by management to charge the costs of certain activities to	
individual funds. The assets and liabilities of the internal service funds are included	
in governmental activities.	29,824
Some deferred revenues reported in the governmental funds are recognized	
as revenues in the governmental activities.	 28,495
Net assets - total governmental activities	\$ 702,211

### Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

For the year ended December 31, 2010

(In thousands of dollars)

	General	South Fulton Taxing District	Other Governmental Funds	Total Governmental Funds
Revenues:				
Taxes	\$ 509,342	31,799	190	541,331
Intergovernmental	3,059	2	64,913	67,974
Charges for services	38,242	678	13,612	52,532
Courts and law enforcement	18,536	371	6,337	25,244
Use of money and property	4,375	888	441	5,704
Licenses and permits	***********	5,707		5,707
Miscellaneous	4,118	19	1,070	5,207
Net (depreciation) appreciation in investments	(15)		90	75_
Total revenues	577,657	39,464	86,653	703,774
Expenditures:				
Current:				
Administration	85,300	541	3,328	89,169
Public safety	97,627	31,775	16,834	146,236
Legal	113,323			113,323
Infrastructure and facilities	30,881	253	4,910	36,044
Social services	57,436	6,858	34,506	98,800
Health services	59,081	614	60,744	119,825
Other nonagency Capital outlay	32,516	014	2,541 13,984	35,671 13,984
Debt service:			13,904	13,704
Principal retirement	1,412		16,452	17,864
Interest	1,534		7,579	9,113
Total expenditures	479,110	40,041	160,878	680,029
Total expenditures	7/2,110	70,041	100,070	080,027
Excess (deficiency) of revenues				
over (under) expenditures	98,547	(577)	(74,225)	23,745
Other financing sources (uses):				
Capital lease refunding obligations			49,544	49,544
Proceeds from sale of bonds	Reservation		193,441	193,441
Premium received on bonds		-	2,469	2,469
Payments to escrow agent	*******		(47,480)	(47,480)
Transfers in	12,585	2,644	64,042	79,271
Transfers out	(55,943)	(395)	(22,933)	(79,271)
Total other financing sources (uses)	(43,358)	2,249	239,083	197,974
Net change in fund balances	55,189	1,672	164,858	221,719
Fund balance at beginning of year	95,041	1,924	103,205	200,170
Fund balance at end of year	\$ 150,230	3,596	268,063	421,889

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

#### For the year ended December 31, 2010

(in thousands of dollars)

Net change in fund balances - governmental funds	\$	221,719
Amounts reported for governmental activities in the Statement of Activities are different from amounts reported for governmental funds in the Statement of Revenues, Expenditures Changes in Fund Balances, because:		
Governmental funds report capital outlays as expenditures. However, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense for governmental activities:		
Acquisition of capital assets Depreciation expense		12,416 (29,821)
Bond proceeds provide current financial resources to governmental funds, but the issuance of debt increases long-term liabilities for governmental activities. Repayment of bond principal is an expenditure in the governmental funds, but reduces long-term liabilities for governmental activities. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued,		
whereas these amounts are deferred and amortized for governmental activities:		(1.67.000)
Issuance of General Obligation bonds		(167,000)
Issuance of Economic Recovery Zone bonds		(26,441)
Capital lease proceeds		(49,544)
Payment to escrow agent		47,480
Tax Anticipation Note proceeds		(120,000)
Tax Anticipation Note payments		120,000
Principal repayments		17,864
Amortization of bond issue costs		(151)
Amortization of bond premium and discount Bond premium received		944
		(2,469)
Bond issue costs paid		1,402
Change in accrued interest		(1,414)
Accreted interest on capital appreciation bonds		(1,246)
Some expenses reported in the statement of activities do not require the use of current		
financial resources and therefore are not reported as expenditures in governmental funds:		
Net other postemployement benefits (OPEB) obligations		(44,156)
Compensated absences		783
Claims and judgments		1,112
Landfill closure costs		1,098
Net pension asset		2,415
Some revenues for governmental activites do not provide current financial resources and are not reported as revenues for governmental funds.		(24,012)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds are included		
in governmental activities.		(7,559)
Change in net assets - governmental activities	\$_	(46,580)

#### General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2010

(In thousands of dollars)

		Non-G	AAP budgetary	/ basis	s Variance	
	_	Original Budget	Final Budget	Actual	Positive (Negative)	
Revenues:	-					
Revenue Per Budget Law, less Rollback	\$	529,445	529,445	603,783	74,338	
Sales Tax		32,000	32,000	32,787	787	
Appropriated Fund Balance	_			(87,958)	(87,958)	
Total revenues and other sources, non-GAAP budget basis	\$	561,445	561,445	548,612	(12,833)	
Reconciliation to GAAP basis:	Ψ=	301,113	301,113	5 10,012	(12,033)	
To record net change in taxes receivable and						
deferred revenue				(35,855)		
To record net change in interest receivable				(22,322)		
and depreciation of investments				34		
Indirect cost reimbursements recorded as revenues						
for budgetary purposes				(10,507)		
Appropriated Fund Balance				87,958		
Total adjustment to GAAP basis				41,630		
Total revenues and other sources, GAAP basis				590,242		
Expenditures:						
Board of Commissioners	\$	3,166	3,166	2,780	386	
Clerk to the Commission		1,049	1,049	889	160	
County Manager		10,807	11,230	10,829	401	
Housing and Community Development		1,018	1,018	904	114	
Arts Council		4,518	4,518	4,337	181	
Human Services		29,016	28,720	26,498	2,222	
Health and Human Services		7,118	7,118	7,023	95 563	
Finance Personnel		5,896	5,896	5,333 3,602	563	
Information Technology		3,664 23,493	3,664 23,805	23,071	62 734	
Purchasing		3,644	3,644	3,439	205	
County Attorney		3,705	3,705	3,256	449	
Tax Assessor		11,932	11,932	10,990	942	
Tax Commissioner		14,163	14,163	13,927	236	
Environment and Community Development		1,243	1,243	1,120	123	
Registration and Elections		10,712	10,712	8,210	2,502	
Police		4,157	4,157	3,884	273	
Sheriff		95,018	96,568	96,213	355	
Medical Examiner		3,457	3,520	3,433	87	
State Court Solicitor		6,010	6,010	5,886	124	

See accompanying notes to the financial statements.

(continued)

#### General Fund Statement of Revenues, Expenditures and Changes in Fund Balances Budget to Actual (Non-GAAP Budgetary Basis)

For the year ended December 31, 2010

(In thousands of dollars)

	Non-G	basis	Variance	
	Original	Final		Positive
	Budget	Budget	Actual	(Negative)
Juvenile Court	14,462	14,255	13,000	1,255
Probate Court	2,618	2,618	2,540	78
County Marshal	5,464	5,597	5,434	163
State Court-General	14,293	14,293	13,672	621
State Court Judges	4,183	4,183	3,994	189
Superior Court-General	19,220	19,512	18,311	1,201
Superior Court Judges	5,124	5,132	4,833	299
Superior Court Clerk	14,817	14,817	14,509	308
District Attorney	21,267	21,369	20,882	487
Public Defender	11,781	11,988	10,732	1,256
General Services	31,163	31,163	29,648	1,515
Public Works	6,277	6,277	5,991	286
Family and Children Services	7,853	7,853	6,572	1,281
Cooperative Extension	571	571	555	16
Library	31,479	31,479	29,300	2,179
Health fund transfer	13,932	13,805	13,805	***************************************
Fulton-DeKalb Hospital Authority (Grady Hospital)	55,000	55,000	45,073	9,927
Behavioral Health	14,778	14,778	12,451	2,327
Non-agency	70,433	67,973	61,686	6,287
Total expenditures and other uses, non-GAAP budget basis	\$588,501	588,501	548,612	39,889
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities  Expenditures incurred on behalf of reimbursing funds			(3,052)	
for indirect costs			(10,507)	
Total expenditures and other uses, GAAP basis		\$	535,053	

South Fulton Taxing District
Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010 (In thousands of dollars)

		Non-GAAP budget basis			Variance
	_	Original	Final		Positive
	_	Budget	_Budget	Actual	(Negative)
Revenues:					
Revenue per Budget Law	\$	37,421	37,421	40,686	3,265
Insurance Premium Tax		3,389	3,389	3,101	(288)
Appropriated Fund Balance	-	1,128	1,128	(3,651)	(4,779)
Total revenues and other sources,					
non-GAAP budget basis	\$_	41,938	41,938_	40,136	(1,802)
Reconciliation to GAAP basis:	_				
To record net tax receivable and deferred revenue				(1,683)	
To record net change in interest receivable					
and depreciation of investments				4	
Appropriated fund balance				3,651	
Total adjustment to GAAP basis				1,972	
Total revenues and other sources, GAAP basis			\$	42,108	
Expenditures and other uses: Fire	\$	13,477	13,543	13,543	
Police	Ψ	14,987	14,987	13,955	1,032
Parks and Recreation		2,911	2,911	2,771	140
Environment and Community Development		3,540	3,640	3,072	568
Public Works		220	220	220	
Finance		255	255	201	54
Non agency		6,548	6,382	6,374	8
Total expenditures and other uses,	_				
non-GAAP budget basis	\$_	41,938	41,938	40,136	1,802
Reconciliation to GAAP basis - to record net effect of					
unrecorded liabilities			<b>"</b>	300	
Total expenditures and other uses, GAAP basis			\$.	40,436	

Statement of Net Assets Proprietary Funds

December 31, 2010

(In thousands of dollars)

	Governmental				
Assets		Water and sewerage system fund	e Activities - Ent Other Enterprise funds	Total Enterprise Funds	Activities- Internal Service Funds
Current assets:					
Cash and cash equivalents Investments	\$	86,004 60,897	I,331 —	87,335 60,897	34,286
Accounts receivable, net		5,539	*******	5,539	
Due from other governments, net Other current assets Restricted assets:		3,975	2,044	6,019	6,260
Cash and cash equivalents		9,145	Accelerations	9,145	
Investments		125,494		125,494	
Interest receivable		61	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	61	
Total current assets		291,115	3,375	294,490	40,546
Noncurrent assets:					
Investment in joint venture		80,584		80,584	
Nondepreciable capital assets		95,598	27,909	123,507	_
Depreciable capital assets (net of					
accumulated depreciation)		1,097,460	985	1,098,445	_
Other assets		3,781		3,781	
Total noncurrent assets	,	1,277,423	28,894	1,306,317	
Total assets		1,568,538	32,269	1,600,807	40,546

Statement of Net Assets (continued) Proprietary Funds

December 31, 2010

(In thousands of dollars)

		Business Type	erprise Funds	Governmental	
Liabilities and Net Assets		Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	Activities- Internal Service Funds
Liabilities: Current liabilities (payable from current assets):					
Accounts payable & accrued expenses Accrued liabilities Claims payable	\$_	4,541 594 —	2,046 — ——————————————————————————————————	6,587 594 —	392  10,330
	_	5,135_	2,046	7,181	10,722
Current liabilities (payable from restricted assets):					
Contracts and other payables		2,905	_	2,905	***************************************
Revenue bonds payable - current		12,160	_	12,160	*******
Deferred revenue		467		467	- ALLEGO AND
Note payable - current	_	52		52	
	_	15,584		15,584	
Total current liabilities	_	20,719	2,046	22,765	10,722
Non-current liabilities:  Revenue bonds payable - noncurrent Other long-term liabilities		526,796 1,593		526,796 1,593	
Total non-current liabilities		528,389	_	528,389	******
Total liabilities	_	549,108	2,046	551,154	10,722
Net Assets:					
Invested in capital assets, net of related debt		749,611	28,894	778,505	_
Restricted for debt retirement		39,078		39,078	_
Unrestricted	_	230,741	1,329	232,070	29,824
Total net assets	\$_	1,019,430	30,223	1,049,653	29,824

### Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds

For the year ended December 31, 2010

(In thousands of dollars)

		Business Type	rprise Funds	Governmental	
	-	Water and sewerage system fund	Other Enterprise funds	Total Enterprise Funds	Activities- Internal Service Funds
Operating revenues:					
Charges for services	\$		1,189	1,189	91,949
Water and sewerage charges	-	120,317		120,317	*******
Total operating revenues	-	120,317	1,189	121,506	91,949
Operating expenses:					
Administrative and general		4,855	269	5,124	19,252
Depreciation and amortization		30,342	178	30,520	_
Personal services		19,771	650	20,421	to the second se
Contractual services		25,056	_	25,056	80,256
Operating services	_	25,417		25,417	
Total operating expenses	_	105,441	1,097	106,538	99,508
Operating income (loss)	-	14,876	92	14,968	(7,559)
Non-operating revenues (expenses):					
Loss on investment in joint venture		(2,085)	whosehoose	(2,085)	***************************************
Interest income		1,277		1,277	_
Interest expense	_	(27,270)		(27,270)	
Total non-operating revenues (expenses)	_	(28,078)		(28,078)	
Income (loss) before contributions	-	(13,202)	92	(13,110)	(7,559)
Capital contributions	-				
Change in net assets		(13,202)	92	(13,110)	(7,559)
Net assets at beginning of year	_	1,032,632	30,131	1,062,763	37,383
Net assets at end of year	\$	1,019,430	30,223	1,049,653	29,824

#### Statement of Cash Flows Proprietary Funds

For the year ended December 31, 2010

(In thousands of dollars)

•		Business Type Activities - Enterprise Funds			Governmental
	-	Water and	Other	Total	Activities-
		sewerage	Enterprise	Enterprise	Internal
	_	system fund	<u>funds</u>	Funds	Service Funds
Cash flows from operating activities:					
Receipts from customers and users	\$	119,083	1,189	120,272	96,634
Payments to suppliers		(63,007)	(273)	(63,280)	(98,474)
Payments to employees	_	(19,837)	(650)	(20,487)	
Net cash provided by operating activities	_	36,239	266	36,505	(1,840)
Cash flows from capital and related financing activities:					
Principal and interest payments on revenue bonds		(38,813)	-	(38,813)	_
Principal and interest payments on notes payable		(210)	_	(210)	annual parts
Payments for other assets		(224)	-	(224)	_
Additions to property, plant, and equipment		(15,091)	(19)	(15,110)	
Net cash used by capital and	_	***************************************			
related financing activities	_	(54,338)	(19)	(54,357)	***************************************
Cash flows from investing activities:					
Purchase of investments		(188,179)	***************************************	(188,179)	
Proceeds from sale of investments		181,979		181,979	
Interest received on investments		3,161	_	3,161	********
Net cash provided by investing activities	_	(3,039)		(3,039)	
(Decrease) increase in cash and cash equivalents		(21,138)	247	(20,891)	(1,840)
Cash and cash equivalents at beginning of year	_	116,287	872	117,159	36,126
Cash and cash equivalents at end of year	\$_	95,149	1,119	96,268	34,286
Reconcilation of operating income (loss) to net cash					
provided by (used in ) operating activities:					
Operating income (loss)	\$	14,876	92	14,968	(7,559)
Adjustments to reconcile operating (loss) income to net		,		,	(,,,,,,,
cash provided by (used in) operating activities:					
Depreciation and amortization		30,342	178	30,520	
Changes in assets and liabilities:		,		/-	
Changes in customer receivables - net		(445)		(445)	
Other assets					4,685
Change in due from other governments - net		(790)	********	(790)	
Accounts and claims payable		(236)	(4)	(240)	1,034
Accrued liabilities		(66)		(66)	
Contractual and other liabilities	_	(7,442)		(7,442)	-
Net cash provided by (used in) operating activities	\$_	36,239	266	36,505	(1,840)
New year ( )					
Non-cash transactions: Unrealized gain on investments	\$	1 700			
Gain (loss) on investment in joint venture	Þ	1,788 (2,085)	_	_	***************************************
Donated capital assets contributed by outside sources		(2,003)		_	_

#### Statement of Fiduciary Net Assets Fiduciary Funds

December 31, 2010

(In thousands of dollars)

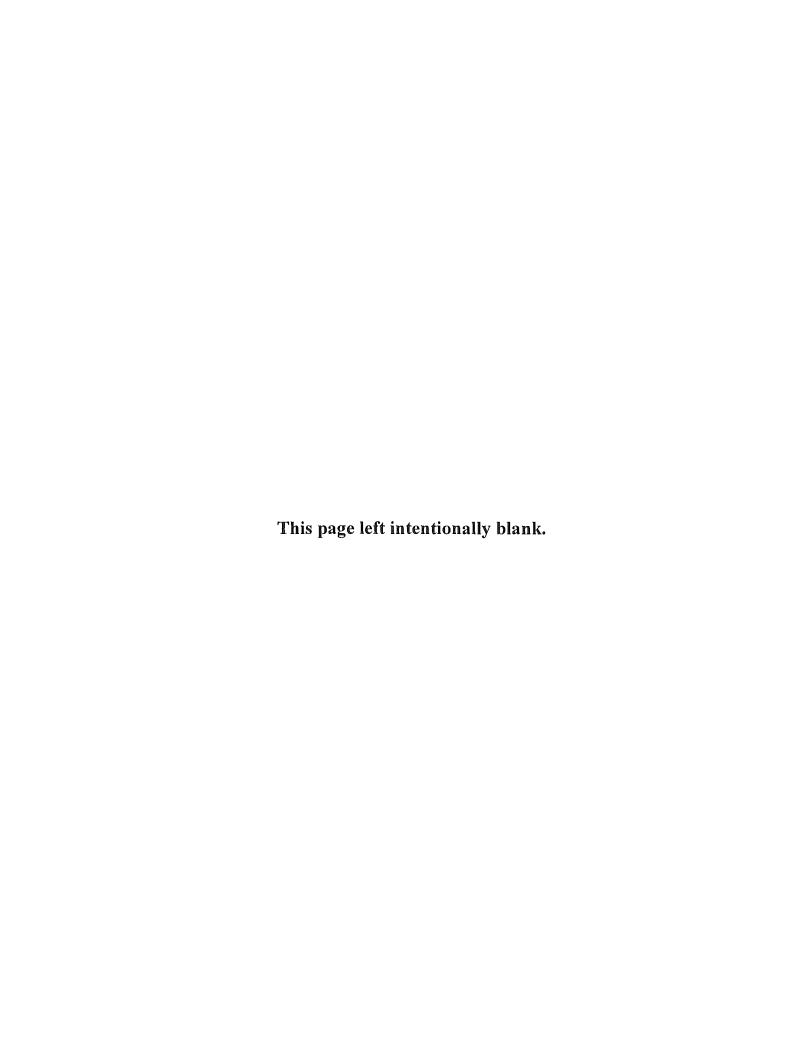
Assets:		Pension Trust Fund	OPEB Trust Fund	Agency Funds
Cash and cash equivalents	\$	18,676	2	66,139
Investments, at fair value:	Ψ	10,070	۲	00,137
US Treasury Obligations		54,388	2,490	_
US Agency Obligations		196,479	_	***************************************
Corporate asset & mortgage backed securities		41,147		
Corporate debt		62,606		water
Corporate equities		524,255	**************************************	
Government Guaranteed Corporate Debt		10,449		
Municipal General Obligation bond		726	gammana	
International mutual funds		109,438	_	
Commingled equity funds		120,609		
Real estate investment contracts		457		
Taxes receivable (net of allowance)		***************************************		67,157
Interest and dividends receivable		2,850		AAMIOAAMiyya
Accounts receivable		226	_	_
Prepaid pension benefits	_	8,022		
Total assets	_	1,150,328	2,492	133,296
Liabilities:				
Due to Brokers for Securities Purchased		42,076	_	
Due to other taxing districts		<del>_</del>	www.	78,148
Due to others	_	299		55,148
Total liabilities	_	42,375		133,296
Net Assets:				
Net Assets held in trust for benefits		1,107,953	2,492	
Total net assets	\$ _	1,107,953	2,492	

## Statement of Changes in Fiduciary Net Assets Fiduciary Funds

For the year ended December 31, 2010

#### (In thousands of dollars)

(In thousands of donais)		Pension Trust Fund		OPEB Trust Fund
Additions: Investment income:				
Net depreciation in fair value of investments	\$	108,703	\$	307
Interest and dividends		20,021		And described on the second se
Less: investment expenses	_	(3,124)	_	***************************************
Net investment gain		125,600		307
Employee contributions		3,602		
Employer contributions		37,144		_
Contributions from other participating governments		182		_
Other income		56		
Total additions		166,584		307
Deductions:				
Benefit payments		90,929		
Transfer of plan assets to 401(A) plan or other plans		716		WWW.communication
Refunds of contributions to terminated employees		352 546		And-O-A nonemero com
Administrative fees and other expenses			_	
Total deductions		92,543	_	
Net increase in net assets held in trust				
for benefits		74,041		307
Net assets held in trust for benefits:				
Beginning of year		1,033,912	_	2,185
End of year	\$ _	1,107,953	\$	2,492



## NOTES TO THE FINANCIAL STATEMENTS

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies

The financial statements of Fulton County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") as applicable to government units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The County's significant accounting policies are described below:

#### (a) Financial Reporting Entity

The County was created by Legislative Act in 1853 and operates under the appointed County management and County Commission (seven members) form of government. As required by GAAP, the financial statements of the financial reporting entity present the County (the primary government) and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

In conformity with accounting principles, as set forth in GASB Statement No. 14, *The Financial Reporting Entity*, the financial statements of the component units have been included as blended component units with the exception of the Fulton-DeKalb Hospital Authority, which is presented in a column separate from the County's financial information to emphasize that it is legally separate from the County.

Blended Component Units - The Fulton County Building Authority (the "Building Authority") is governed by a board which is comprised solely of members appointed by the County's Board of Commissioners. Although it is legally separate from the County's Board of Commissioners, the Building Authority is reported as if it were a part of the primary government because its sole purpose is to finance and construct County public buildings.

The Fulton County Facilities Corporation (the "Facilities Corporation") was created in 1999 as a public purpose, non-profit corporation, organized and existing under the laws of the State of Georgia. It was organized for the purpose, among others, of promoting and assisting the County in acquiring and constructing capital projects. The Facilities Corporation is governed by a five member Board of Directors comprised of three members of the existing Fulton County Board of Commissioners, the County Manager, and the County Finance Director. Although it is legally separate from the County's Board of Commissioners, the Facilities Corporation is reported as if it were a part of the primary government.

Complete financial statements or other financial information of the Building Authority or Facilities Corporation can be obtained from its administration offices at the following address:

Fulton County Suite 7001 141 Pryor Street S.W. Atlanta, Georgia 30303

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

**Discretely Presented Component Unit** - The Fulton-DeKalb Hospital Authority (the "Hospital Authority") is governed by a ten-member board, of which seven members are appointed by the County's Board of Commissioners. Fulton County provided \$46 million in funding to the Hospital Authority during 2010.

Effective June 1, 2008, the Hospital Authority entered into a Lease and Transfer Agreement with the Grady Memorial Hospital Corporation ("GMHC"), a 501(c)(3) not-for-profit health system formed on March 17, 2008. Due to the fact that GMHC is closely related to and financially integrated with the Hospital Authority, GMHC is considered to be a component unit of the Hospital Authority and is included as a discretely presented component unit in the combined financial statements of the Hospital Authority. Separate financial statements may be obtained from the Chief Financial Officer, Grady Memorial Hospital Corporation, 80 Jesse Hill, Jr., Drive, S.E., Administrative Offices, Atlanta, Georgia 30303.

The key terms and conditions associated with the Agreement include the following. The Hospital Authority will receive monthly lease payments from GMHC, totaling \$2.5 million in the initial year of the Agreement and increasing each year by an amount generally measured by inflation in the published Consumer Price Index, not to exceed 3% for an initial term of 40 years. The GMHC will assume liabilities of the Hospital Authority related to its former operation of Grady and related facilities. In exchange for the lease payments and assumption of liabilities, the Hospital Authority will transfer to GMHC all of the Hospital Authority's right, title and interest in the operation assets of Grady and related facilities. GMHC is the appointed agent for the Hospital Authority with respect to pre-existing Operating Agreements between the Hospital Authority and the Counties. The Operating Agreements define the obligations of the Hospital Authority with respect to (principally) the provision of indigent care to the citizens of the Counties, in exchange for related ongoing funding that the Counties provide. The Hospital Authority is obligated to remit directly to GMHC all such funds the Hospital Authority receives from the Counties.

Certain assets and obligations of the Hospital Authority were excluded from the Agreement. Especially, the Hospital Authority retained certain assets and obligations related to its sponsorship of The Fulton-DeKalb Hospital Authority Employee Pension Plan (the Plan – a frozen plan effective May 19, 2008) and pre-existing hospital revenue bond issues.

Complete financial statements of the Hospital Authority can be obtained from its administrative offices at the following address:

Grady Health Systems, Chief Financial Officer 80 Jesse Hill Jr. Drive S.E. Administrative Offices Atlanta, Georgia 30303

The County's Board of Commissioners are also responsible for appointing the members of the boards of a number of other organizations, including the Hospital Authority of Fulton County and the Fulton County Housing Authority, but the County's accountability for these organizations does not extend beyond making the appointments.

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

#### Joint Ventures

City of Atlanta and Fulton County Recreation Authority - The County is a one-third joint venture partner with the City of Atlanta, Georgia (two-thirds share) in the City of Atlanta and Fulton County Recreation Authority (the "Recreation Authority"), which is comprised of the Atlanta Zoo and the Stadium/Arena Authority. Both the City and the County appoint members to the Recreation Authority Board according to their share of the joint venture. Neither the City nor the County exercises direct control over the ongoing operations of the Recreation Authority, which is administered by its Board and is a component unit of the City of Atlanta.

Under the joint venture agreement, the County guarantees one-third of the Recreation Authority's debt in the event the Recreation Authority should be unable to meet its debt service obligations. In recent years, the County has not had to provide debt service funding under such guarantee. The Recreation Authority issued refunding bonds of \$124,515 on December 1, 2010 to refund the existing "Arena" bonds and provide capital for recreational and cultural improvements.

The joint venture debt specific to the Arena is secured from various sources, including a pledge of the operating revenues of the facility pursuant to an Operator Revenue Security Agreement with the arena operator. The arena debt is also secured with an irrevocable letter of standby credit of \$15 million, known as a "Contingent Security Facility", should the lessee not maintain adequate net income. A debt service reserve fund was also funded with this new debt issuance of approximately \$12 million. The debt related to the zoo utilizes a separate guarantor agreement. The annual debt service for the 2007 Recreation Authority Atlanta Zoo bonds continues to be paid with approximately three-fourths participation from the City of Atlanta, and one fourth participation from Fulton County.

Complete financial statements for the Recreation Authority can be obtained from this office:

City of Atlanta Suite 11100 68 Mitchell Street, S.W. Atlanta, Georgia 30335

Atlanta Regional Commission - The County is a joint venture partner with the Atlanta Regional Commission based on GASB Statement No. 14. Under Georgia law, the County, in conjunction with other cities and counties in the ten county metropolitan Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Membership in a Regional Development Center (RDC) is required by O.C.G.A. 50-8-34 which provides for the organization structure of the RDC in Georgia. The County paid dues in the amount of \$691 to the ARC for the year ended December 31, 2010. The RDC Board membership includes the chief elected official of each county and municipality of the area. O.C.G A. 50-8-39.1 provides that the member governments are liable for any debts or obligations of a RDC. Complete financial statements of the RDC may be obtained at the following address:

Atlanta Regional Commission 40 Courtland Street, N.E. Atlanta, Georgia 30303

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

Atlanta-Fulton County Water Resources Commission - The Atlanta-Fulton County Water Resource Commission is a joint venture between the County and the City of Atlanta for the construction and operation of a water treatment facility in north Fulton County. The County and the City share equally the costs of construction of the plant, and each is entitled to receive 50% of the total water supply treated by the plant or 50% of the plant's capacity, whichever is greater. The costs of operation of the plant were borne pro rata by the City and the County on the basis of water delivered to each party. The County incurred charges of approximately \$6.5 million in 2010 for water produced at this facility, which is classified as an operating cost to the Fulton County Water & Sewerage System.

The Atlanta Fulton County Water Resources Commission is governed by a seven-member management commission, three members of the Commission are appointed by the City, three are appointed by the County, and one independent member is elected by the vote of the other members. Both the City and County approve the annual budget of the Commission.

At December 31, 2010, the County's share of the depreciated cost of the facility is shown as "Investment in joint venture" in the accompanying statement of net assets.

Complete financial statements for the Atlanta-Fulton County Water Resource Commission can be obtained from the following respective administrative office:

Atlanta-Fulton County Water Resource Commission 9750 Spruill Road Alpharetta, Georgia 30022

#### (b) Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the non-fiduciary activities of the County and its component units. Eliminations have been made to minimize the double-counting of internal activities.

Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties. These statements distinguish between the governmental and business-type activities.

The Statement of Net Assets presents the County's non-fiduciary assets and liabilities, with the difference reported as net assets. These net assets are reported in three categories:

**Invested in capital assets, net of related debt** consists of capital assets, net of accumulated depreciation, and reduced by outstanding debt that is attributable to the acquisition, construction, and improvement of those assets. The outstanding debt is offset by any unspent proceeds from such debt.

#### Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

**Restricted net assets** result from restrictions placed on net assets by external sources such as creditors, grantors and contributors, or imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets consist of net assets which do not meet the definition of the two preceding categories.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Administrative overhead charges are included in direct expenses for the business-type activities. Some functions, such as general government and administration include expenses that are in essence indirect expenses of other functions. The County has elected not to charge all of these indirect expenses to other functions. Program revenues include (1) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and the major individual enterprise fund are reported as separate columns in the fund financial statements; non-major funds are combined in a single column.

#### (c) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary and fiduciary fund financial statements. Agency fund financial statements do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Property taxes, sales taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as receivables in the current fiscal

#### Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

period. All other revenue items are considered to be measurable and available only when cash is received by the County. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested unmatured sick pay, compensated absences and other long-term commitments and contingencies are recorded only when payment is due.

In accordance with GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, the County has elected not to apply any Financial Accounting Standards Board (FASB) Statements and Interpretations issued after November 30, 1989 to its business type activities and enterprise funds. The focus for proprietary fund measurement is upon determination of operating income, changes, in net assets, financial position and cash flow. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the enterprise funds and the internal service funds include the cost of sales and services, administrative expenses, and deprecation of capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. The generally accepted accounting principles applicable are those similar to business in the private sector.

Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, other governmental units, and/or other funds.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

The County reports the following major governmental funds:

#### General Fund

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

#### South Fulton Special Taxing District

This fund was created in 2006 upon adoption of a new state law that required the County to separately report revenues and expenditures by geographic sub-districts. The "sub-district" in the southern end of unincorporated Fulton County opted to become a separate taxing district, and is now categorized as a major fund. In years past the combined other sub-district funds were classified as "major" but their activity has subsided. The County now elects to present the South Fulton Taxing District as a major fund. This fund accounts for operations of the unincorporated County's police, fire, business licensing, recreation and economic development departments. Financing is provided by a specific annual property tax levy and fees and charges for services. Collections for this fund are restricted for use in

#### Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

this specific unincorporated section of Fulton County. The two other "sub-districts" are combined with the original special service district for financial reporting purposes through a combining schedule in the non-major special revenue section. These funds include a budget to actual presentation to meet the requirements state law. Minimal residual activity occurred in the combining non-major sub-districts in 2010, as these geographic areas are now incorporated municipalities.

The County reports the following major proprietary fund:

#### Water and Sewerage System Fund

The Fulton County, Georgia Water and Sewerage System Fund (the "System") accounts for the provision of water and sewerage services to individuals, organizations, and other governmental units within Fulton County (the "County"), except for those areas of the County serviced by the City of Atlanta and other small municipalities. Additionally, the System sells water and treatment plant capacity to neighboring jurisdictions at contractually established rates. All revenues from sources applicable to such services and all expenses incurred in the provision of such services are recorded in the accounts of the System.

The County reports two non-major proprietary funds:

#### Fulton County Airport-Brown field

The Fulton County, Georgia Airport Fund (the "fund") accounts for the provision of services to tenants and the public for the operation of Brown field. These services include maintenance of all buildings, access roads, runway, ramps, hangars and parking lots. Collections of rentals are restricted to use for services for the airport.

#### Contractual funds with other municipalities

This fund accounted for the services provided for Police and Fire rescue services to newly formed municipalities within Fulton County, including expenditures as well as the reimbursements from the City of Milton, Johns Creek and Sandy Springs to the County. These contracts have ceased and now only reflect amounts due from these municipalities.

The County reports the following fiduciary funds:

#### Fulton County Employees' Retirement System

The fund accounts for accumulated resources for defined benefit pension payments to qualified County employees.

#### Fulton County Other Post-Employment Benefits Fund

The fund accounts for accumulated resources for post-employment health benefits to qualified County employees.

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

#### Agency Funds

Agency Funds account for the assets held by the County, or its elected officials, in a trustee capacity as an agent for individuals, governmental units, and/or other funds.

The County reports the following other fund types:

#### Internal Service funds

Internal service funds account for self insured health activities, vehicle maintenance and repair, risk management services, and other activities provided to other departments of the County on a cost reimbursement basis.

#### (d) Cash, Cash Equivalents, and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value based on quoted market values. Interest income on investments is accrued as earned. The net appreciation (depreciation) in the fair value of investments is based on the valuation of investments as of the balance sheet date.

#### (e) Inventories

Inventories of the government funds are recorded as expenditures at the time of purchase (purchase method). Inventories of the Hospital Authority, which are primarily pharmaceuticals and supplies, are valued at the lower of cost or market. Cost is determined on an average cost basis for supplies and first in, first out basis for pharmaceuticals.

#### (f) Interfund Receivables/Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables are classified as "due from other funds" and the payables as "due to other funds" on the governmental financial statements but are eliminated in the government-wide financial statements.

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

#### (g) Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are generally defined as assets with an individual cost in excess of \$5,000 for equipment or \$100,000 for all other assets, and a useful life in excess of one year. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. General infrastructure assets consist of the road network that were acquired or that received substantial improvements subsequent to January 1, 1980 and are reported at estimated historical cost using various industry and trade cost data combined with actual information maintained at the County.

The cost of normal maintenance and repairs that do not add to the value of the asset or that materially extend assets lives are not capitalized. Net interest cost incurred during the construction of facilities is capitalized as part of the cost of such facilities for business-type activities. No such capitalized interest was incurred in 2010.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

Asset Class	Estimated Useful Life
Buildings and related improvements	40 years
Plant and related components	50 years
Roadway networks and related infrastructu	ure 20-50 years
Equipment	2-10 years

Property under capital leases is stated at the lower of the present value of the minimum lease payments or the fair market value at the inception of the lease. Once placed in use, such property is amortized on the straight-line basis over the shorter of the economic useful life of the asset or remaining lease term.

The County paid \$58 million with neighboring Cobb County, Georgia in 2003 for the purchase of long-term wastewater treatment capacity at the R.L Sutton wastewater treatment plant and the adjoining underground conveyance system. In November 2007 the County incurred \$99.9 million in similar capital costs through facilities owned by the City of Atlanta. The County will share in the cost of annual capital improvements at these facilities on a pro rata basis. These costs were previously shown as other assets on the financial statements of the Water and Sewerage System fund, but now appear as "Intangible Assets" and are included within the capital asset disclosure section of the Water and Sewerage System fund. These assets are being depreciated over 28 years for the Atlanta facilities and 40 years for the Cobb County facilities, both using the straight-line method. Depreciation of these intangible assets, approximately \$5.3 million for 2010 is classified as an operating cost on the Statement of Revenues, Expenses and Changes in Fund Net Assets-Proprietary funds. The amount remaining as of December 31, 2010 is approximately \$145.1 million.

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

The government maintains certain collections of art which have not been capitalized as they are (1) held for public exhibition, education, or research in furtherance of public service rather than financial gain, (2) protected, kept unencumbered, cared for and preserved, and (3) subject to policy that requires the proceeds from any sales of collection items to be used to acquire other items for the collection.

#### (h) Bond Premiums and Discounts/Debt Issuance Costs

In the governmental funds, bond premiums, discounts and issuance costs are treated as period costs in the year of issue. In the government-wide and the proprietary fund statements, bond premiums, discounts and issuance costs are deferred and amortized over the term of the related bonds using the effective interest method.

#### (i) Restricted Assets

Certain proceeds of Enterprise Fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets because their use is limited by applicable bond covenants.

#### (j) Compensated Absences

County employees upon separation are reimbursed for an accumulated annual vacation leave up to a maximum of 360 hours. Employees are not reimbursed for accumulated sick leave if terminated prior to retirement and is not reported in the accompanying financial statements. Nonexempt employees who work overtime can accrue compensatory leave for each overtime hour worked, up to a specified maximum. At separation, employees are paid for any accumulated compensatory leave and any earned holiday leave. Starting in 2007, the policy was amended so that exempt employees are no longer eligible to accrue compensatory time.

Liabilities for compensated absences other than sick leave are all considered long-term obligations of the County as amounts were not matured and payable at year end. As a result, for governmental activities, the accrued compensation amounts are reported as a liability, but no liability is reported the governmental fund statements. For all Proprietary Funds, accumulated vacation leave is recorded as an expense and liability as the benefits accrue to employees. The liability for accumulated vacation leave is classified as noncurrent in the Proprietary Funds, as that portion which will be paid in the forthcoming year cannot be reasonably estimated. These liabilities are paid to employees generally from the fund that incurred their payroll cost at time of departure. These accumulated leave costs are not charged to a single County-wide fund, but are and historically have been charged to the fund incurring the costs for the departing employee.

#### (k) Estimated Claims Payable

The liability for claims and judgments against the County, including the estimated liability for claims incurred but not reported at year-end has not matured as of year end and as a result has been accrued in the government-wide statements, the Insurance Stabilization Fund and Risk Management Fund (Internal Service Funds); but no liability has been accrued in the governmental fund statements. These claims are not long term and will be paid within one year.

Notes to the Financial Statements

December 31, 2010

#### (1) Summary of Significant Accounting Policies (continued)

#### (1) Net Patient Service Revenues

The Hospital Authority has agreements with third-party payors that provide for payments to the Hospital Authority at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

#### (m) Uncompensated Care

The Hospital Authority provides care to patients who meet certain criteria under its charity and indigent care policy without charge or at amounts less than its established rates, based upon the patient's ability to pay. Because the Hospital does not pursue collection of amounts determined to qualify as charity and indigent care, they are not reported as revenue.

#### (n) Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

#### (2) Budgetary Accounting and Compliance

The County prepares its annual budgets on a non-GAAP basis. The major differences between the budget and GAAP are (1) revenues (principally property taxes, accounts receivable, grants, and interest receivables) are recorded when cash is received (budget) as opposed to when susceptible to accrual (GAAP), (2) Expenditures (principally payroll, workers' compensation, and purchases) are recorded when paid(budget) as opposed to when incurred (GAAP); (3) Debt service requirements due January 1, 2011 are recorded as expenditures in 2010 (budget) as opposed to 2011 when obligations are due (GAAP); (4) Utilized fund balance to meet balanced budget requirements is recorded as revenue on the budgetary basis statements but not in the governmental fund statement of revenues, expenditures and changes in fund balances-governmental funds.

The nature and amount of the adjustments necessary to convert the actual results of operations on a GAAP basis to the budgetary basis, which is a cash basis, as adjusted for specific accruals, are as follows for the County's two major funds (in thousands of dollars):

#### Notes to the Financial Statements

December 31, 2010

#### (2) Budgetary Accounting and Compliance (continued)

	Net changes in fund balance			
	 General Fund	South Fulton Special Tax District Fund		
GAAP basis Adjustments to accruals:	\$ 55,189	1,672		
Tax revenues and interest receivable	35,821	1,679		
Liabilities	(3,052)	300		
Fund balance utilized	 (87,958)	(3,651)		
Budget basis	\$ 			

The County follows these budgetary procedures in establishing the budgetary data reflected in the accompanying financial statements:

- (1) Prior to November 15 of the preceding budget year, the Budget Commission, consisting of the Chairman of the Board of Commissioners, the County Manager, and the Director of Finance, receives budget requests from County departments.
- (2) Hearings may be held by the Budget Commission to review budget requests, justifications, and recommendations.
- (3) By November 15, the Budget Commission presents a recommended budget for the fiscal year beginning the following January 1 to the Board of Commissioners. This budget includes recommended expenditures and estimated revenues to finance them.
- (4) In December, the Board of Commissioners adopts a tentative budget which is published by the last Wednesday in December.
- (5) A public hearing is held and the budget is legally adopted by the Board of Commissioners at the regular January meeting of the current budget year. A balanced budget is required by law.
- (6) The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the department level with the following provisions:
  - (i) Departments, with the approval of the Director of Finance, are authorized, with certain exceptions, to transfer amounts within departmental budgets.
  - (ii) Amounts which would increase total department appropriations, salary appropriations, or travel appropriations require Board of Commissioner approval.
- (7) Budgets are legally adopted for the two major funds, the General Fund and Special Services District Fund (a Special Revenue Fund). Formal budgetary integration is employed as a management control device during the year for the General and Special Services District Funds. Budgets were also legally adopted for debt service fund and

Notes to the Financial Statements

December 31, 2010

#### (2) Budgetary Accounting and Compliance (continued)

other special revenue funds for the fiscal year ending December 31, 2010. Project-length budgets are adopted upon approval for the capital project. Generally, annual adopted appropriations, both encumbered and unencumbered, lapse at December 31.

(8) Total appropriations for any fund may be increased if, during the year, sources of revenue become available to the County in excess of original anticipations, and these amounts are anticipated by the Budget Commission and subsequently appropriated by the Board of Commissioners. No supplemental appropriations were made during 2010.

The Public Health Services fund (Special Revenue Funds) had accumulated fund deficit at December 31, 2010 of \$4,519, which will be alleviated through future charges for services and other revenues.

#### (3) Cash and Investments – Primary Government

Fulton County's Investment Policy establishes the internal controls and guidelines to be followed in investing both the Liquidity and Investment portfolios for the County. The County believes that the restrictions and limitations imposed by the Investment Policy are prudent and minimize the risk associated with custodial credit risk, interest rate risk, and credit quality risk. County funds at all times are invested in conformity with the laws of the State of Georgia; along with bond ordinances and covenants, the Investment Policy and the Fulton County Finance department written procedures.

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the County's deposits may not be recovered. The County limits its exposure to custodial credit risk by required all deposits to be collateralized in accordance with state law.

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. As of December 31, 2010, the County's primary governmental and business type funds had the following investments:

		J1, 2010			
Fixed Income:		Fair value	3-12 months	1-5 years	6-10 years
US Agency Obligations	\$	130,119	46,192	83,927	-
Fixed Income subtotal	•	130,119	46,192	83,927	-
Bankers' acceptances		539,317			
Insured Money Market funds		7			
Total cash equivalents and investments	\$	669,443			

December 31, 2010

#### Notes to the Financial Statements

December 31, 2010

#### (3) Cash and Investments – Primary Government (continued)

State of Georgia statutes authorize the County to invest in direct obligations of the U.S. government, obligations insured or guaranteed by the U.S. government or a U.S. government agency, obligations of any corporation of the U.S. government, prime bankers' acceptances, obligations of the State of Georgia or other states, certain collateralized repurchase agreements, certain obligations of other political subdivisions of the State of Georgia, certain certificates of deposit, and the Georgia Fund-1 state investment pool. In accordance with its investment policy and bond covenants, the Water and Sewerage System fund manages its exposure to the risk of declines in fair values of investment by limiting the maturities of its investments to a maximum of five years for all debt service and debt service reserve accounts, and three years for investments held in the construction funds.

#### Credit Quality Risk

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table appearing on the previous page shows the County's exposure to credit quality risk for the fixed income investments held as of December 31, 2010. The US Agency obligations of \$130,119 are rated AAA, while bankers' acceptances and insured money market funds are collateralized at 102%.

The following is a summary of the carrying amounts of the cash, cash equivalents, and investments of the County's governmental and business-type activities at December 31, 2010 (in thousands of dollars):

Balances by category:		2010
Cash and deposits	\$ _	91,334
Cash equivalents		268,045
Investments		401,398
	\$ _	760,777
Balances as presented in the Statement of Net Assets:	_	
Unrestricted activities:		
Cash and cash equivalents	\$	350,234
Investments		275,904
Restricted activities:		
Cash and cash equivalents		9,145
Investments		125,494
	\$ _	760,777

#### (3) Cash and Investments – Fiduciary Funds

The Pension Trust Fund, reported as a fiduciary fund, is authorized to invest, in addition to the County's other authorized investments, in corporate bonds and debentures which are not in default as to principal and interest. Additionally, the Pension Trust Fund can invest in corporate stock (common or preferred), provided that the total cost of such investments does not exceed 65% of the assets of the Pension Trust Fund.

Notes to the Financial Statements

December 31, 2010

#### (3) Cash and Investments – Fiduciary Funds (continued)

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Pension Trust fund's deposits may not be recovered. Fulton County uses a centralized cash disbursements account for all of its funds, including those of this fund. Although cash applicable to the Pension Trust Fund is delineated for financial reporting purposes, the portion of the corresponding bank account balance applicable to the Plan is not separately identifiable.

The Policy of the Pension Trust fund is to ensure that pension liabilities are met when due. Assets are invested so as to provide for the solvency over time and to maximize the investment return within a reasonable level of risk In accordance with the Official Code of Georgia Annotated Public Retirement System Investment Authority Law, Public Retirement Systems may invest in the following:

- (a) Domestic stocks, including small, mid, and large market capitalization ranges;
- (b) International stocks including emerging markets;
- (c) U.S. Treasury Notes and Bonds, U.S. Government Agency Securities, Mortgage-Backed Securities such as Collateralized Mortgage Obligations (CMO's) and Collateralized Mortgage-Backed securities (CMBS) non-agency issues which are fully collateralized by agency paper;
- (d) All other types of investments which are permitted under the Fulton County Employees' Retirement System Boards' enabling resolutions and Georgia law.

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The following table provides information about Pension Trust fund's exposure to interest rate risk as of December 31, 2010.

	_	December 31, 2010					
Fixed Income:	_	Fair Value	3-12mos	1-5yrs	6-10yrs	>10yrs	
US Treasury Obligations	\$	54,388	6,035	32,255	7,753	8,345	
US Agency Obligations		196,480	31,685	9,175	24,712	130,908	
Municipal General Obligations		726	-	-	-	726	
Government Guaranteed Corporate		10,449	-	3,554	1,317	5,578	
Corporate Debt		62,606	-	19,660	28,309	14,637	
Corporate Asset Backed Securities		30,106	834	8,896	7,688	12,688	
CMO		1,193	-	-	1,047	146	
CMBS	_	9,847	-			9,847	
Fixed Income subtotal		365,795	38,554	73,540	70,826	182,875	
Equity securities		524,255					
Commingled equity funds		120,609					
Commingled fixed income funds		457					
International mutual funds		109,438					
Cash Equivalents		18,676					
Due to Brokers for Securities Purchased		(42,076)					
Total cash equivalents and investments	\$ =	1,097,154					

Notes to the Financial Statements

December 31, 2010

#### (3) Cash and Investments – Fiduciary Funds (continued)

The following is a summary of the carrying amounts of the cash, cash equivalents and investments of the Fiduciary funds at December 31, 2010 (in thousands of dollars):

2010

		2010			
		Pension	OPEB		
		Trust	Trust	Agency	
Balances by category:		Fund	Fund	Funds	
Cash and cash equivalents	\$	18,676	2	66,139	
Investments		1,120,554	2,490	-	
Due to Brokers for Securities Purchased		(42,076)	-	-	
	\$ _	1,097,154	2,492	66,139	

The Agency funds' cash is collateralized with securities held by the pledging financial institutions' trust department or in the County's name. The agency funds contain three certificates of deposit which are classified as cash equivalents for a total of \$892.

#### Credit Quality Risk

Credit Quality Risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The table below shows the Pension Trust fund's exposure to credit quality risk for the fixed income investments held as of December 31, 2010.

			December 31, 2010 ratings						
Fixed Income:	F	air Value	AAA	AA	A	BBB	BB	N/R	
US Treasury Obligations	\$	54,388	54,388	-	-	-	-	-	
US Agency Obligations		196,480	196,480	-	-	-	-	-	
Municipal General Obligations		726	-	-	726	-	-	-	
Government Guaranteed Corporate		10,449	919	2,124	-	~	-	7,406	
Corporate Debt		62,606	853	3,543	25,927	32,283	-	-	
Corporate Asset Backed Securities		30,106	6,099	2,215	14,989	5,723	-	1,080	
CMO		1,193	1,047	-	146	-	-	-	
CMBS		9,847	6,141	-	3,706		-		
Fixed Income totals	\$ _	365,795	265,927	7,882	45,494	38,006	-	8,486	

#### (3) Cash and Investments – Component unit

#### **Hospital Authority**

The Hospital Authority maintains a cash and investments pool utilized by the Hospital Authority. Deposits and investments include demand deposits, certificates of deposit, U.S. government obligations, marketable equity securities, repurchase agreements, corporate bonds, money market funds and local government investment pools.

Notes to the Financial Statements

December 31, 2010

#### (3) Cash and Investments – Component unit (continued)

#### Custodial Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Hospital Authority's deposits may not be returned to it. As of December 31, 2010, all the Hospital Authority's deposits were either covered by federal depository insurance or collateralized through securities held by the pledging financial institution's trust department in the Hospital Authority's name. The Hospital Authority has no custodial credit risk policies requiring additional collateral beyond what is required under State of Georgia law.

Investment	Average		Investment Average		Fair	M	Iaturities (in years)		
Type	rating	_	Value	<1	1-5	6-10	>10		
Mixed funds	Aaa	\$ -	2,445	2,445	-	-	-		
Money Market Portfolio	N/A		20,831	20,831	•	-	-		
Total investments		\$ _	23,276	23,276		-			

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt investments will adversely affect the fair value of an investment. The Hospital Authority has no formal investment policy that limits investment maturities as a means of managing its' exposure to fair value losses arising from increasing investment rates. The Hospital Authority emphasizes purchases of short-term or liquid investments.

#### Credit Risk

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Hospital Authority's deposits may not be returned to it. The Hospital Authority's investment practice seeks to minimize credit risk through diversification of investment with the choices allowed under state statutes.

Concentration of Credit Risk is the risk of loss attributed to the magnitude of an investment in a single issuer. The Hospital Authority has no formal policy on concentration of credit risk beyond that stipulated by the Georgia government Code, and has no investments in any one issuer greater than 5% of total Hospital Authority investments as of December 31, 2010.

#### Hospital Authority

Basic combined discretely presented component unit financial statements:

Unrestricted:		2010
Cash and cash equivalents	\$	32,958
Investments		2,445
Restricted		
Cash and cash equivalents (deposits and trusts)		42,016
Investments		20,831
Total	\$_	98,250
Cash on hand	\$	32,958
Investments		23,276
Nonpublic funds		42,016
Total cash, cash equivalents and investments	\$_	98,250

#### Notes to the Financial Statements

December 31, 2010

#### (4) Taxes

#### (a) Property Taxes

The County Tax Commissioner bills and collects property taxes for Fulton County as well as those of the Fulton County Board of Education, the Cities of Atlanta, Sandy Springs, Mountain Park, Chattahoochee Hills and Johns Creek and the City of Atlanta Board of Education and the State of Georgia. Collections of taxes for the County are accounted for in the Governmental Funds types. Collections and remittance of taxes for other entities are accounted for in the Tax Commissioner Fund (an Agency Fund). Taxes are generally levied at approximately July 1, based on property values as of January 1, and are payable from various due dates from August 15 through October 15 depending on the taxing governmental entity. After the due date, interest is charged on unpaid taxes, with a 10% penalty being assessed in addition to interest charges as receivables become greater than 90 days delinquent. The Board of Commissioners establishes the property tax millage rates by June 30. Unpaid property taxes attach as an enforceable lien on property as of January 1 of the following year.

The South Fulton Taxing District was established in 2006 as a special revenue fund which levies taxes to provide resources for municipal type services such as police, fire, parks, and economic development. State legislation required the circa 2005 special service district to be divided for financial reporting into "sub-districts" and categorized revenue and expenditures by geographic areas. A combining schedule of these sub-districts and the existing special service district are shown on pages 63 and 64, while schedules of budgetary comparisons are on pages 65 through 67. The two sub-districts covered geographic areas are now incorporated municipalities, so only minimal activity occurs in these remnant sub-district funds. State legislation in 2008 required payments to these new municipalities for all unencumbered residual cash in sub-district funds.

#### (b) Local Option Sales Tax

The County received varying portions of a 1% local option sales tax levied on all retail sales made within the County. The proceeds of such tax collected each year are used to reduce, on a dollar-for-dollar basis, the millage equivalent amount of property taxes, which would otherwise be required to be levied in the subsequent year. The incorporations of the City of Sandy Springs, Johns Creek, Milton and Chattahoochee Hills changed the allocation of sales taxes received by Fulton County, as will other incorporations throughout unincorporated Fulton County.

#### (5) Allowances for Uncollectible Receivables

Allowances for uncollectible receivables at December 31, 2010 are as follows (in thousands of dollars):

	_	2010
Taxes Receivable: General Fund Special Service District Fund South Fulton Special Toxing District	\$	5,800 192 300
South Fulton Special Taxing District Agency Funds	\$ _	17,400 23,692
Accounts Receivable – Water and Sewerage System Fund	\$_	6,650

Notes to the Financial Statements

December 31, 2010

#### (6) Due from Other Governments

Governmental type funds include receivables from other governments for various activities. The General fund is owed \$2,155 due from other local government entities related to financing the activities of the Atlanta-Fulton County Water Resource Commission and \$37 is owed for the costs of providing municipal elections in 2008. Additionally, due from other governments in the Other Governmental Funds include a receivable of \$6,317 for federal financial assistance related to various grantor receivables. \$390 is due for reimbursement for providing judicial services and \$99 is due for reimbursement of capital costs in the emergency communication system from one municipality.

Business type funds are owed \$2,044 from three municipalities for contractual services provided in 2006 through 2008 for police and fire services. \$3,975, net of a \$1,192 reserve, is also due from other area municipalities to the Water and Sewerage System Fund for wastewater treatment charges, sewer use fees, water line construction and miscellaneous surcharges not yet remitted to the County at December 31, 2010.

#### (7) Capital Assets and Infrastructure

A summary of changes in the capital assets of governmental type activity is as follows (in thousands):

		January 1,			December 31,
	_	2010	Increases	Decreases	2010
Capital assets not being depreciated:					
Land and land improvements	\$	44,912	_	(945)	43,967
Construction in progress	_	75,220	3,659	(53,412)	25,467
Total capital assets not being depreciated	-	120,132	3,659	(54,357)	69,434
Capital assets being depreciated:					
Equipment		108,486	2,640	-	111,126
Buildings and other improvements		653,201	60,364		713,565
Roadway network	_	570,703	110		570,813
Total capital assets being depreciated	-	1,332,390	63,114		1,395,504
Less accumulated depreciation for:					
Equipment		(96,609)	(4,381)		(100,990)
Buildings and other improvements		(321,724)	(13,580)	***************************************	(335,304)
Roadway network	_	(175,132)	(11,860)		(186,992)
Total accumulated depreciation		(593,465)	(29,821)		(623,286)
Net capital assets being depreciated	-	738,925	33,293		772,218
Net capital assets- governmental activities	\$	859,057	36,952	(54,357)	841,652

#### Notes to the Financial Statements

December 31, 2010

#### (7) Capital Assets and Infrastructure (continued)

The value indicated for roadway network includes items such as roads, sidewalks, lighting, stormwater drainage infrastructure, right of way improvements, barriers, guardrails, traffic control devices, bridges, and all other related transportation infrastructure. Repairs or resurfacing of roadways is considered a routine cost to maintain the useful life of roadways, and is not capitalized. Building or roadway improvements that extend the useful life of the asset are capitalized in accordance with generally accepted accounting principles.

Roadways that are owned by the state or municipalities are not included in the above totals. Generally, transportation infrastructure located in unincorporated Fulton County is represented above. Assets constructed by others and deeded to the County are recorded as capital contributions and recorded when donated.

Ownership of roadway networks net of accumulated depreciation had been transferred to newly formed municipalities within the County for roads within their geographic borders formerly owned by the County. These new governments are now responsible for roadways within its jurisdiction, and these assets are no longer owned nor reported as the County's capital assets.

A summary of the capital assets of business-type activity is as follows (in thousands):

		January 1,			December 31,
		2010	Increases	Decreases	2010
Airport fund:					
Capital assets not being depreciated:					
Land and land improvements	\$_	27,909			27,909
Total capital assets not being depreciated	_	27,909			27,909
Capital assets being depreciated:					
Equipment		1,269	64		1,333
Buildings and other improvements	_	5,457			5,457
Total capital assets being depreciated		6,726	64		6,790
Less accumulated depreciation for:					
Equipment		(1,195)	(42)		(1,237)
Buildings and other improvements	_	(4,432)	(136)		(4,568)
Total accumulated depreciation		(5,627)	(178)		(5,805)
Net capital assets being depreciated	_	1,099	(114)		985
Net capital assets-Airport fund	\$_	29,008	(114)		28,894

#### Notes to the Financial Statements

December 31, 2010

#### (7) Capital Assets and Infrastructure (continued)

•	ŕ	January 1, 2010	Increases	Decreases	December 31, 2010
Water and Sewerage System fund:	-				
Capital assets not being depreciated:					
Land improvements	\$	6,664			6,664
Construction in progress		225,420	15,047	(151,533)	88,934
Total capital assets not being depreciated	•	232,084	15,047	(151,533)	95,598
Capital assets being depreciated:					
Equipment		13,290	45		13,335
Water system		218,615	692	_	219,307
Sewerage system		890,335	150,841	_	1,041,176
Intangible assets	_	169,006		·	169,006
Total capital assets being depreciated		1,291,246	151,578		1,442,824
Less accumulated depreciation for:					
Equipment		(12,475)	(279)	_	(12,754)
Water system		(57,697)	(5,845)	_	(63,542)
Sewerage system		(226,654)	(18,532)		(245,186)
Intangible assets	_	(18,547)	(5,335)		(23,882)
Total accumulated depreciation		(315,373)	(29,991)		(345,364)
Net capital assets being depreciated		975,873	121,587	_	1,097,460
Net capital assets-Water and Sewerage					
System fund	\$ .	1,207,957	136,634	(151,533)	1,193,058

Depreciation expense was charged to functions of the primary government as follows:

Governmental activities:	
Administration	\$ 1,796
Public Safety	3,772
Legal	3,952
Infrastructure and facilities	16,350
Social services	3,592
Health services	<u>359</u>
Total depreciation expense, governmental activities	<u>\$ 29,821</u>
Business-type activities:	
Water and Sewerage	\$ 29,991
Airport	<u> 178</u>
Total depreciation expense, business-type activities	\$ 30,169

#### Notes to the Financial Statements

December 31, 2010

#### (7) Capital Assets and Infrastructure - Component unit

A summary of the capital assets of County's component unit is as follows (in thousands):

		January 1,			December 31,
	_	2010	Increases	Decreases	2010
Capital assets not being depreciated:					
Land	\$	1,657			1,657
Construction in progress	_	37,140	4,961	(35,007)	7,094
Total capital assets not being depreciated		38,797	4,961	(35,007)	8,751
Capital assets being depreciated:					
Equipment		95,387	76,076	_	171,463
Buildings	_	192,228	28,810	*********	221,038
Total capital assets being depreciated		287,615	104,886	an decrease	392,501
Less accumulated depreciation for:					
Equipment		(24,170)	(23,711)		(47,881)
Buildings and other improvements	-	(22,169)	(10,932)		(33,101)
Total accumulated depreciation	_	(46,339)	(34,643)	terment.	(80,982)
Net capital assets being depreciated	_	241,276	70,243		311,519
Net capital assets- governmental activities	\$ _	280,073	75,204	(35,007)	320,270

Total depreciation expense for the Hospital Authority was \$34,643. All depreciation was incurred on assets acquired to provide health services.

## Notes to the Financial Statements

December 31, 2010

# (8) Long-Term Debt & Other Obligations

# (a) Changes in Long-Term Debt

The following is a summary of changes in long-term debt for the year ended December 31, 2010 (in thousands of dollars):

	Ţ	January 1,	;	· •		December 31,	Due within
Governmental activities:	١	2010	Additions	Ketirements	Other*	2010	one year
Certificates of participation	S	110,885				110,885	7,450
Less deferred charges, net		7,793	•	1	(890)	6,903	
Total Certificates of Participation		118,678	•	•	(068)	117,788	
Building Authority Revenue Bonds		39,704	1	(13,340)	1,246	27,610	6,085
Less deferred charges, net		209	-	•	(54)	155	
Total Building Authority Revenue Bonds		39,913	ı	(13,340)	1,192	27,765	
Library General Obligation Bonds		1	167,000	•	•	167,000	3,735
Less deferred charges, net		1	2,469	1	•	2,469	
Total Library General Obligation Bonds		ı	169,469	ı	ı	169,469	
Economic Recovery Zone Bonds		•	26,441	1	•	26,441	1,355
Compensated absences		40,773	12,547	(13,330)	•	39,990	12,547
Other long term capital lease obligations		64,342	49,544	(52,004)	1	61,882	5,223
Net other post employment benefits		154,032	55,861	(11,705)	1	198,188	•
Claims and judgments		8,784	•	ı	(1,112)	7,672	239
Post-closure care		18,970	t	(1,098)	ŧ	17,872	1,132
Total Governmental activities	<b>∽</b> ∥	445,492	313,862	(91,477)	(810)	667,067	37,766
Business-type activities:							
Water & Sewerage Revenue Bonds	69	548,815	ı	(11,555)	ı	537,260	12,160
Less deferred charges, net		1,607	ı	-	68	1,696	
Total Water & Sewerage Revenue Bonds		550,422	ı	(11,555)	68	538,956	
Note Payable		250	t	(198)	ı	52	52
Other long-term liabilites	ļ	1,659	962	(862)	1	1,593	
Total business-type activities	∽ ∥	552,331	796	(12,615)	68	540,601	12,212

<sup>\*</sup>Includes accretion of interest on revenue bonds, amortization of bond premium and discount, and other adjustments to long term liabilities.

#### Notes to the Financial Statements

December 31, 2010

#### (8) Long-Term Debt & Other Obligations (continued)

#### **Bonds Payable**

General Obligation Bonds - The County issued 2010 Library General Obligation bonds of \$167 million to provide funds for the acquisition and construction of major library facilities and renovations to existing library buildings. These general obligation bonds are direct obligations and pledge the full faith and credit of the County and are reported as a governmental activity in the government wide Statement of Net Assets. These bonds have interest rates ranging from 2.50-5.148%, principal payments ranging from \$3,735-\$8,560 and mature in 2039. No other general obligation bonds are outstanding. In 2008, Fulton County voters did approve the issuance of up to \$275,000 in General Obligation bonds for library construction and expansion, of which \$108 million remains as authorized.

(1) Revenue Bonds Payable - The County also issues bonds where the County pledges income derived from the acquired constructed assets to pay debt service. The County has issued revenue bonds for the general government and for proprietary activities. The Building Authority bonds are paid from general governmental activities, while the Water and Sewerage Revenue bonds are paid from business-type activities. Revenue bonds outstanding are as follows (in thousands of dollars):

Issue year	Interest rate range	Final Maturity Date		Outstanding balance		Annual principal installments	Purpose
General governmental activities:							
1991 Building Authority	6.75%	2011	\$	5,355	\$	6,015	Capital facilities
2002-A Building Authority	3.50-5.25	2014		2,160		475-580	Capital facilities
2002-B Building Authority	3.50-5.00	2014		20,095		225-6,975	Capital facilities
			\$ [	27,610	=		
Business-type activities:							
							Water/Sewer
1998 Water and Sewerage	4.75-5.25	2027		251,110		12,005-20,320	facilities
2004 W-41 G	2.50.5.25	2024		207.150		155 26 025	Water/Sewer
2004 Water and Sewerage	3.50-5.25	2034	o.	286,150	-	155-36,935	facilities
			\$	537,260			

#### Notes to the Financial Statements

December 31, 2010

#### (8) Long-Term Debt & Other Obligations (continued)

The annual requirements to amortize bonds payable as of December 31, 2010, including interest payments are as follows (in thousands of dollars):

Year	ear Library General		Reve	Revenue		rage	Primary		
Ending Obligation Bonds		Bonds		Revenue Bonds		Government			
December 31		Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2011	\$	3,735	9,330	6,085	1,770	12,160	26,654	21,980	37,754
2012		3,885	7,326	6,800	1,080	12,795	26,019	23,480	34,425
2013		4,040	7,217	7,170	739	13,465	25,350	24,675	33,306
2014		4,200	7,072	7,555	379	14,160	24,657	25,915	32,108
2015		4,370	6,901	-	-	14,835	23,981	19,205	30,882
2016-2020		23,095	32,109	-	-	85,965	108,113	109,060	140,222
2021-2025		25,945	27,618	-	-	108,815	85,262	134,760	112,880
2026-2030		29,945	21,246	-	-	137,735	56,331	167,680	77,577
2031-2035		35,170	13,040	_	-	137,330	17,932	172,500	30,972
2036-2039		32,615	3,428					32,615	3,428
Total		167,000	135,287	27,610	3,968	537,260	394,299	731,870	533,554
Deferred charges	s/								
premiums		2,469	(2,469)	155	(155)	1,696	(1,696)	4,320	(4,320)
Total	\$	169,469	132,818	27,765	3,813	538,956	392,603	736,190	529,234

In current and prior years, the County defeased certain outstanding revenue and general obligation bonds and lines of credit by placing the proceeds of new bonds and County resources in irrevocable trusts to provide for all future debt service payments on the old bonds and lines of credit. Accordingly, the trust accounts and the defeased bonds are not included in the accompanying financial statements. On August 13, 2009, the Fulton County Facility Corporation issued \$110,885 in Certificates of to advance refund previously issued certificates. The net proceeds were used to purchase U.S. government securities that were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the bonds. The certificates considered defeased totaled \$99,045 as of December 31, 2010.

- (3) *Covenants* The various bond indentures contain a number of limitations and restrictions. The County's management believes that it is in compliance with all limitations and restrictions at December 31, 2010, with the exception of disclosure requirements related to the Fulton County Facilities Corporation Certificates of Participation which require audited financial information as of June 30<sup>th</sup> of each year.
- (4) *Debt Margins* The County is subject to the Municipal Finance Law of Georgia which limits the amount of net bonded debt (exclusive of revenue bonds) the County may have outstanding up to 10% of the average assessed valuation of the past five years. Ten percent of the assessed valuation of taxable property is \$5,398,156. As of December 31, 2010, the County had \$178,469 direct general obligation debt. Therefore, the County's unused debt margin was approximately \$5,219,687 as of January 1, 2011.

Notes to the Financial Statements

December 31, 2010

#### (8) Long-Term Debt & Other Obligations (continued)

#### Certificates of Participation

The County in 1999 entered into a capital lease obligation with the Fulton County Facilities Corporation, an entity that finances the costs of acquiring, constructing, renovating and equipping various public purpose projects in Fulton County. The County entered into a Public-Purpose Master Lease agreement in which the County agreed to make annual lease payments, subject to annual appropriation, sufficient to pay principal and interest to the Corporation. The total lease obligation as of December 31, 2010 is \$110,885 with interest rates ranging from 3.00% to 5.00%.

#### Economic Recovery Zone bonds

The County in 2010 entered into a capital lease obligation with the Fulton County Urban Redevelopment Authority, an entity that finances the costs of acquiring, constructing, renovating and equipping various public purpose projects within declared economic recovery zones within Fulton County. The County entered into a Public-Purpose Master Lease agreement in which the County agreed to make annual lease payments, subject to annual appropriation, sufficient to pay principal and interest to the Authority. The total lease obligation as of December 31, 2010 is \$26,441 with interest rate of \$4.70%. The Authority issued bonds at par also receive a federal government subsidy under the American Recover and Reinvestment Act each year. The amounts shown below do not include any of these subsidies.

The annual requirements to amortize these capital lease obligations as of December 31, 2010, including interest payments of \$32,502 and \$10,555 are as follows (in thousands of dollars):

		Fulton County	Fulton County
Year ended		<b>Facilities</b>	Urban Redevel-
December 31,		Corporation	opment Agency
2011	\$	12,762	2,498
2012		12,403	2,644
2013		12,388	2,620
2014		12,354	2,594
2015		12,344	2,571
2016-2020		81,136	12,424
2021-2025		-	11,645
Total minimum lease payments	\$	143,387	36,996
Less: Amount representing interest	•	(32,502)	(10,555)
Present value of minimum lease payments	\$ ]	110,885	26,441

#### (e) Note Payable

The Enterprise Funds entered into a note payable agreement with the Georgia Environmental Facilities Authority to finance construction of certain treatment facilities. The note which totals \$52 at December 31, 2010 is payable in quarterly installments of principal and interest and bears interest at 6.7%. \$2 of interest will be paid in 2011, and this will complete the notes maturity.

Notes to the Financial Statements

December 31, 2010

#### (8) Long-Term Debt & Other Obligations (continued)

#### (f) Other Long-term Obligations - Capital Leases

The County has entered into other various capital lease obligations totaling \$61,882 with interest rates ranging from 3.95% to 7.66%. The capital leases require the County to make lease payments equal to the debt payments made by the owner of the facility or holder of the lease. The County can exercise its option to purchase each facility upon prepayment of the respective lease. Assets acquired through capital leases are \$101,246 as of December 31, 2010, of which \$38,910 is recorded as buildings, \$4,883 is equipment and \$57,453 recorded for mechanical, electrical and plumbing improvements to the County's jail and capitalized as construction in progress. The annual requirements to amortize these other capital lease obligations as of December 31, 2010, including interest payments and executory costs of \$19,255 are as follows (in thousands):

C	apital lease
O	bligation
\$	7,799
	7,843
	6,812
	6,858
	5,878
	22,111
	23,836
\$	81,137
	(19,255)
\$	61,882
	\$

#### (g) Hospital Authority Long Term Debt and other Obligations

Changes in the Hospital Authority's non-current liabilities for the year ended December 31, 2010 are noted below: (in thousands)

		January 1,			December 31,	Due within
Long-term debt:		2010	Additions	Retirements	2010	one year
Revenue Certificates	\$	200,881	18,534	(15,310)	204,105	14,630
Notes payable		24,605	-	(2,886)	21,719	3,076
Capital lease obligations	_	7,790		(3,327)	4,463	2,762
Total long-term debt	•	233,276	18,534	(21,523)	230,287	20,468
Other long-term liabilities:						
Deferred revenue		13,293	4,301	(8,480)	9,114	1,952
IT Software contract		-	13,018	(2,353)	10,665	1,948
Workers Compensation		4,691	2,137	***	6,828	2,595
General Professional		30,488	16,896	-	47,384	10,400
Accrued OPEB		43,882	4,866	-	48,748	2,532
Other		1,077	9,311	<b>64</b>	10,388	1,392
Total	\$	93,431	50,529	(10,833)	133,127	20,819

Notes to the Financial Statements

December 31, 2010

#### (8) Long-Term Debt & Other Obligations (continued)

Scheduled principal and interest repayments on long-term debt and payments on capital lease obligations are as follows, in thousands.

Year		Auth	ority	Authority	/ Capital			
Ending		Long Te	rm Debt	Lease Ob	ligations	Totals		
December 31		Principal	Interest	Principal	Interest	Principal	Interest	
2011	- \$	17,705	11,019	2,763	131	20,468	11,150	
2012		18,630	11,280	1,157	53	19,787	11,333	
2013		19,602	9,289	543	8	20,145	9,297	
2014		20,624	8,229	-	-	20,624	8,229	
2015		21,740	7,084	-	-	21,740	7,084	
2016-2020		108,147	18,142	-	-	108,147	18,142	
2021		15,332	383			15,332	383	
Total		221,780	65,426	4,463	192	226,243	65,618	
Deferred charges/								
premiums		4,044	-	_		4,044		
Total	\$	225,824	65,426	4,463	192	230,287	65,618	

In prior years, the Hospital Authority defeased certain outstanding revenue bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account and the defeased bonds are not included in the Hospital Authority's financial statements. At December 31, 2010, the Hospital Authority's outstanding amount of bonds considered defeased in prior years totaled \$12,000 for the Authority's 1990A, 1990B, and 1991 Revenue Refunding certificates.

#### (h) Hospital Authority Capital Lease Obligations

The Hospital Authority has entered into various capital lease agreements for equipment, which expire at various dates through 2013. At December 31, 2010, the gross amount of capital assets under capital leases is \$11 million and the related accumulated depreciation is \$4.8 million.

#### (9) Other Long-Term Obligations

#### (a) Fulton County

The County owns two closed landfill sites within the County geographic boundaries. State and Federal laws and regulations require the County to monitor and maintain these closed landfills for approximately another 14 years. The County payments specific to landfill postclosure care approximated \$1,098 in 2010, which are paid by the Solid Waste fund, a special revenue fund. In 1997, the County received a postclosure care financial assurance certification. An average inflation assumption of 3.15% is applied to the estimated annual costs. These costs could vary based on new technologies or other changes to applicable laws and regulations.

Notes to the Financial Statements

December 31, 2010

#### (9) Other Long-Term Obligations (continued)

#### (b) Hospital Authority

The Hospital Authority engages an independent actuary to make an annual evaluation for general and professional liability risks. The cumulative unfunded portion of the actuarially recommended reserve is \$47.4 million as of December 31, 2010. The Hospital Authority also estimated the reserve for workers' compensation liability by calculating a future reserve for compensated absences and related medical expenses for all open claims outstanding as of that date plus estimating an amount for claims incurred by not reported, which totaled \$6.8 million as of December 31, 2010.

The Hospital Authority has historically maintained a line of credit facility with a commercial bank, which serves as bridge financing for the Hospital Authority's intergovernmental transfer (IGT) funding requirements for the ICTF program and as a general revolving working capital facility. The Hospital Authority has executed a commitment letter dated August 6, 2010 with the bank for renewal of the facility for the upcoming annual ICTF program cycle. The working capital component generally provides \$10-\$50 million of non-IGT funding capacity, while the ICTF program component generally flexes with the required amount of IGT funding. In total, the facility is currently estimated at \$50 million. Approximately \$30 million was outstanding under the facility at December 31, 2010.

#### (10) Interfund Assets/Liabilities and Transfers

Interfund receivable and payable balances as of December 31, 2010 are attributable to unsettled balances at year-end for charges and transfers between funds. A Non-major governmental fund owed the Special Service district fund, a major fund, \$244 as of December 31, 2010. No other balances exist as of December 31, 2010. Interfund transfers are attributable to the budgeted allocation of resources from one fund to another for capital outlay projects, matching resources for federal and state grants, and other transfers adopted within the County's budget. These transfers are reported below (in thousands of dollars):

_	Transferred To			
	General fund	South Fulton Tax District funds	Non-Major Govern- mental funds	Total
- \$ -			55,943	55,943
	395	_	_	395
\$ _	12,190 12,585	2,644 2,644	8,099 64,042	22,933 58,726
	_	\$	South   Fulton   Tax District   funds	General fund         Fulton Tax District funds         Governmental funds           \$ —         —         55,943           395         —         —           12,190         2,644         8,099

#### Notes to the Financial Statements

December 31, 2010

#### (11) Risk Management

The County is self-insured for workers' compensation, unemployment, auto and general liability. The County pays for such claims as they become due from this fund, including claims and judgments. The present value of the estimated future liability for outstanding claims, including estimated incurred but unreported claims, as of December 31, 2010, which is expected to be paid after one year, is \$7,672. This estimated future liability is reported in the governmental activities of the government-wide statements. The County purchases commercial insurance for these exposures at various claim levels. The County has not experienced any significant decrease in insurance coverage in 2010. Settled claims have not exceeded commercial coverage in each of the past three fiscal years.

Additionally, the County is partially self-insured for employee medical claims. The County accounts for its liability for such medical claims and estimated incurred and unreported claims, together with the accumulation of resources for their payment through employee charges and County contributions, in the Insurance Stabilization Fund (Internal Service Fund). At December 31, 2010, the present value of the estimated future liability for outstanding claims, including estimated incurred, but not reported claims, is \$8,537. At December 31, 2010, the County held \$19,903 in cash and cash equivalents available for payment of these claims.

The County has also recorded a liability within the Risk Management Fund of \$2,091 to provide for resources to insure for general, employee and vehicle liability and automobile physical damage. At December 31, 2010, the County held \$14,226 in cash and cash equivalents available for payment of these claims.

Outstanding liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Liabilities include an estimated amount for claims that have been incurred but not reported. Actual claims liabilities depend on such complex factors as inflation, changes in legal doctrines, and damage awards; therefore, the process used in computing claims liability does not necessarily result in an exact amount. Claims liabilities are reevaluated periodically to take into consideration recently settled claims, the frequency of claims, and other economic and social factors. Liabilities are discounted, that is, they reflect potential investment income that is expected to be earned on the loss reserves until they are paid.

Changes in the balances of claims liabilities for the County for the period ended December 31, 2010 was as follows (in thousands of dollars):

		Beginning of fiscal year liability	Current year claims and changes in estimates	Claims payments	Balance at fiscal year-end
2010 2009 2008	\$ \$	17,221 18,933 17,175	93,727 87,036 83,027	(92,648) (88,748) (81,269)	18,300 17,221 18,933

Notes to the Financial Statements

December 31, 2010

#### (12) Deferred Compensation Plan

The County has adopted a deferred compensation plan (the "Plan") in accordance with the 2001 revisions of Section 457 of the Internal Revenue Code. The Plan, available to all Fulton County employees, allows an employee to voluntarily defer receipt of up to 25% of gross compensation, not to exceed \$15,000. These are based on the new provisions of the 2001 Economic Growth and Tax Relief Reconciliation Act (EGTRRA). The Plan assets are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries and, therefore, the plan assets and liabilities are not recorded on the financial statements of the County. Valic, ICMA, Nationwide, and MetLife independently managed assets of the plan throughout 2010.

#### (13) Retirement Plans

#### (a) County Pension Plan

The County maintains for eligible employees the Fulton County Employees Retirement System Pension Plan (the "Plan"), a single-employer defined benefit retirement plan. The Plan was created effective September 1, 1991, as successor to four separate County-maintained pension plans, for all eligible employees of Fulton County. Prior to the establishment of the Plan, the employees of the County were participants in one of two predecessor plans, the General Employees' Pension Plan or the Employees' Pension Plan. Employees who did not elect to participate in the Plan will continue to be eligible for the same benefits of the prior plan in which they participated; however, participation was made a condition of employment for new employees as of September 1, 1991.

The Plan is administered by a twelve member board of trustees which includes two members of the Board of Commissioners, the County Manager, the Director of Finance, a representative citizen of the County, a designee of the Commission's Chairman, a Peace Officer, two retirees of the County, and three active employees.

Complete financial statements for the Plan can be obtained at the following address:

Fulton County Suite 7001 141 Pryor Street, N.W. Atlanta, Georgia 30303

The funding method and determination of benefits payable are provided in or authorized by various acts of the Georgia Legislature and statutes enacted by the County under home rule powers granted by the State. The Plan generally provides that funds to provide retirement benefits are to be accumulated from employee and County contributions and income from the investment of accumulated funds. Should the accumulated funds be insufficient to meet and pay the benefits when due, Fulton County shall be required to make up any deficiency.

The Plan provides monthly retirement benefits that represent 2.25% of the participants' monthly earnings (the average of the highest three 12-month period of employment) for the first five years of credible service and then 2.5% thereafter. The Plan awards cost-of-living increases annually, up to a 3% maximum. Benefits also may be payable at termination, death, or disability.

#### Notes to the Financial Statements

December 31, 2010

#### (13) Retirement Plans (continued)

The County's contribution is the actuarially determined amount necessary to fund benefits, less employee contributions. The actuarially determined contribution amount is the sum of the annual normal cost and the amortization of the unfunded actuarial accrued liability over the years remaining in the allowable funding period. The actuarial cost method used for funding purposes is the entry age normal cost method. This is one of the approved methods for such plans in Georgia and provides for contributions based on a level percentage of future payroll. The unfunded actuarial accrued liability is amortized on a closed basis over a period established by State of Georgia guidelines.

The required contribution percentages developed in the most recent actuarial valuations for the Plan, and the actual contributions, including contributions to the Supplemental Plan described in this note, made for 2010 are as follows (in thousands of dollars):

	_	2010
Total required employer contributions: Dollar amount Percent of covered payroll	\$	36,639 63.29%
Actual employer contributions: Dollar amount Percent of covered payroll	\$	37,326 64.48%

Employee contribution rates are established in accordance with pension law. During 2010 actual countywide employee contributions were \$3,602 which represented 6.22% of covered payroll. The annual required contribution for the current year was determined as part of the January 1, 2011 actuarial valuation using the entry age normal cost method. The actuarial assumptions included (a) 8.0% investment rate of return, (b) projected salary increases ranging from 2010's 2.0% for salary under \$40 thousand and 0.0% for all other salary, 2.0% for 2011-2014 and 4.0% thereafter, (c) inflationary adjustments at or exceeding 3% annually. The net pension asset is being amortized on a level dollar amount over 30 years. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period.

#### Membership

Current membership in the Plan and current year payrolls for 2010 are as follows:

Members:	
Retired and receiving benefits	\$ 2,886
Terminated with vested benefits	36
Active employees:	
Vested	1,103
Total members	4,025
Total current year payroll for employees	
covered by the Plan (in thousands)	\$ 57,888

#### Notes to the Financial Statements

December 31, 2010

#### (13) Retirement Plans (continued)

The Plan's annual pension cost and net pension obligation for 2010 were as follows:

		(In thousands of dollars)
Annual required contribution	\$	36,639
Interest on net pension obligation		(3,668)
Adjustment to annual required contribution		3,328
Annual pension cost		36,299
Contributions made, including interest		38,715
Increase in net pension obligation		(2,416)
Net pension obligation (asset) beginning of year	_	(45,855)
Net pension obligation (asset) end of year	\$_	(48,271)

Actuarial changes for the January 1, 2011 valuation only included one change from the changes implemented in 2010. Salary increase assumptions were increased to 2.0% from 0.0% for salary under \$40,000 per year. However, plan provision interpretation changes contributed to a significant increase in the actuarial determined liability. The computation of final average earnings was revised to account for a 27<sup>th</sup> pay period occurring in some of the 12-month periods. This was done by adding a 3.6% load to affected active employees pay rates when computing future benefits. Also, an adjustment for affected existing retirees' past and future benefits has been estimated. These total changes along with market conditions increased the actuarial accrued liability from \$1,478,136 as of 1/1/2010 to \$1,567,306 as of January 1, 2011, an increase of \$89,170, or 6.0%.

Actuarial changes for the January 1, 2010 valuation include two changes. The first is an additional reduction of the assumed rate of return from 8.1% to 8.0% to better reflect anticipated investment performance. Secondly, the salary scale assumptions for 2010 were changed from 2.0% to 0.0%. The amortization period for actuarial gains and losses was changed from 25 years to 30 years for the 2010 and 2011 valuations. This period subsequent to 2011 will be subject to review by the Plan's Board.

As of the most recent valuation date of January 1, 2011, Plan funded status was as follows:

	Actuarial	Unfunded			
Actuarial	Accrued	Actuarial			UAAL as a
Value	Liability	Accrued Liability	Funded	Covered	Percentage of
of Assets	(AAL)	(UAAL)	Ratio	Payroll	Covered Payroll
\$1,144,371	\$1,567,306	\$422,935	73.0%	\$57,888	730.6%

Notes to the Financial Statements

December 31, 2010

#### (13) Retirement Plans (continued)

### Schedule of Employer Contributions Three-Year Trend Information

Fiscal year ended	<del></del>	Annual Pension Cost (APC)	Percentage of APC contributed	 Net pension obligation (asset)
December 31, 2008 December 31, 2009 December 31, 2010	\$	34,438 43,537 36,299	99.0% 92.0 106.7	\$ (49,332) (45,855) (48,271)

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing over time relative to the actuarial accrued liability. The information required to allocate the net pension asset for Proprietary funds was not available as of this date and net pension asset is reported in the government-wide statements.

#### (b) Defined Contribution Plan

The Fulton County Defined Contribution Pension Plan was established in June 1999 to provide retirement benefits for new employees, appointees and other County officials, as the defined benefit plan was closed. GEB Corporation serves as an independent administrator of the plan. At December 31, 2010, the plan had 4,846 active participants who contributed 6% of their pensionable earnings, approximately \$10,842 during 2010. The County also contributed \$14,456 which was 8% of their pensionable earnings throughout the year. Participants fully vest the matched contributions over a five-year period. Plan provisions and contribution requirements are established by and may be amended by the County Board of Commissioners within the scope of all applicable laws.

#### (c) Hospital Authority Pension Plan

The Hospital Authority has a single-employer trusteed noncontributory defined benefit pension plan in which substantially all regular employees are eligible to participate. The Hospital Authority's funding policy is to contribute annually an amount sufficient to meet the actuarially determined pension expense for that year. This plan was frozen effective May 19, 2008, and substantially all of the employees of the Hospital Authority transferred to the Grady Memorial Hospital Corporation on May 20, 2008. Effective January 1, 2009, the Hospital Authority implemented a Retirement Savings Program 401(k) plan to replace the defined benefit plan above. Information on this plan and these changes may be obtained by writing to Grady Health System Chief Financial Officer, 80 Jesse Hill, Jr. Drive, S.E., Administrative Office, Atlanta, Georgia 30303.

Notes to the Financial Statements

December 31, 2010

#### (14) Other Post-Employment Benefits

#### (a) Fulton County

The County provides certain health care and life insurance benefits for retired employees through an independent third party administrator, in which all of the County's employees may become eligible for these benefits if they reach normal retirement age while working for the County. Fulton County contributes 75-90% of the premium cost for health care coverage, based upon the plan chosen by the participant, and contributes 100% of the premium cost for \$10,000 of life insurance coverage for those employees retiring after December 1, 1988. The County pays 75% of the life insurance premiums for those persons who retired prior to December 1, 1988. The total cost to provide retiree health care and life insurance benefits, in the Health Insurance Stabilization fund, an internal service fund, is recognized as paid; such costs approximated \$30,821 in 2010, as compared to 27,188 in 2009. In accordance with GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, the County's annual other postemployment benefit

(OPEB) cost is calculated based on the Annual Required Contribution of the employer (ARC) which is required to be actuarially determined on a biannual basis.

The Annual Required Contribution and Total OPEB Obligation amounts were determined under the Attained Age funding method. As of the evaluation date, the number of retirees with current health care coverage was 2,515 and all also had life insurance coverage in effect. Active employees with coverage subject to this plan totaled 4,690.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of future events. Examples include assumptions of future employment, mortality, and health care cost trends. Amounts determined regarding annual required contributions are subject to revision as results are compared with past expectations and new estimates are made about future trends. The schedule of funding progress presents the third year of implementation of GASB 45.

In 2009 the County contributed \$2,185 to an irrevocable trust fund dedicated to pay for future OPEB claims against the unfunded accrued actuarial liability of \$939,719. This is presented in the Statement of Fiduciary Assets on page 24. No contribution was made in 2010, but interest earnings of \$307 did accumulate in this trust fund.

As of the most recent valuation date of January 1, 2009, the OPEB Plan funded status was as follows:

	Actuarial	Unfunded			
Actuarial	Accrued	Actuarial			UAAL as a
Value	Liability	Accrued Liability	Funded	Covered	Percentage of
of Assets	(AAL)	(UAAL)	Ratio	Payroll	Covered Payroll
\$2,492	\$942,211	\$939,719	0.003%	\$214,743	438.8%

#### Notes to the Financial Statements

December 31, 2010

#### (14) Other Post-Employment Benefits (continued)

The county's annual OPEB cost and net OPEB liability for the year ended December 31, 2010:

Amortization of unfunded accrued liability (UAAL)	\$	39,503
Normal cost at beginning of year	_	16,138
Annual required contribution (ARC) for other	_	
postemployment benefits (OPEB)		55,641
Interest on annual required contribution		4,940
Adjustment to the ARC	_	(4,720)
Annual OPEB cost/Annual required contribution	_	55,861
Annual employer contributions made on claims		(11,705)
Change in net OPEB obligation		44,156
Net OPEB obligation - January 1	_	154,032
Net OPEB obligation - December 31	\$ _	198,188

#### Schedule of OPEB Employer Contributions Three-Year Trend Information

Fiscal year ended	 Annual OPEB Cost (ARC)	Percentage of ARC contributed	 Net OPEB obligation (asset)
December 31, 2008 December 31, 2009 December 31, 2010	\$ 68,285 55,861 55,861	18.5% 25.3 21.0	\$ 55,623 41,755 44,156

Actuarial Assumptions for the Other Postemployment Benefit plan are noted below:

Cost Method

Attained Age Normal method

Cost Method	Attained Age Normal method
Actuarial Asset Valuation Method	Not applicable
Assumed Investment Rate of Return	4.4%
Healthcare Cost Trend Rate	8.0% in 2010 to 5.0% in 2015 and thereafter
Inflation Rate	3.0%
Estimated Salary increases	4.0%
Amortization Method	Level, 30 years, open period
Latest valuation date	January 1, 2009

The required schedule of funding progress for the postemployment benefit plan immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan net assets is increasing or decreasing relative to the actuarial accrued liability for benefits over time.

Notes to the Financial Statements

December 31, 2010

#### (14) Other Post-Employment Benefits (continued)

#### (b) Hospital Authority

The Hospital Authority provides retiree medical benefits covering all employees of the Hospital Authority who retire at age 55 or older with at least 10 years of service. During 2008, the Hospital Authority amended this plan to limit availability of retiree medical benefits to current employees aged 50 or older on September 4, 2008 and who retire at age 62 or older with at least 10 years of service. The cost of providing most of these benefits is shared with the retirees. The plan is unfunded, and therefore the Hospital's participation is on a "pay as you go" basis.

The changes in the accumulated postretirement benefit obligation (APBO) during 2010 follow:

		2010
APBO, Beginning	\$ _	43,882
Service cost		1,473
Interest cost		2,685
Plan participant contributions		1,417
Benefits paid		(3,303)
Actuarial gain		2,594
APBO, Ending	\$ _	48,748

\$2,532 of the above liability is classified as current

The amount of prior service credit and actuarial net loss expected to be amortized into net periodic postretirement benefit cost in 2011 is a net credit of \$2.0 million.

The components of net periodic postretirement benefit cost, which is included in salaries and benefits, follow:

	2010
Service cost	\$ 1,473
Interest cost	2,685
Amortization of prior service credit	(2,012)
Net periodic postretirement benefit cost	\$ 2,146

Expected future benefit payments for other post employment benefits range from \$2,532 to \$2,776 for the next five years and \$16,446 for combined years 2016 through 2020.

#### Notes to the Financial Statements

December 31, 2010

#### (14) Other Post-Employment Benefits (continued)

#### (b) Hospital Authority (continued)

Assumed healthcare cost trend rates can have a significant effect on amounts reported for postretirement healthcare benefits. A 1% increase in the healthcare cost trend rate would increase the APBO by approximately \$5.7 million and increase interest and service cost by approximately \$640 thousand. A 1% decrease in the healthcare cost trend rate would decrease the APBO by approximately \$5.6 million and reduce interest and service cost by approximately \$530 thousand. Assumed trend rates utilized in this estimate range from 7.9% in 2011 reduced by .20% each year thereafter to a rate of \$4.5% in 2028.

Other assumptions used to determine net periodic pension cost include a discount rate of 5.90%, a discount rate of 5.40% for periodic postretirement benefit cost, and no return on plan assets or compensation increase assumptions were necessary under current plan provisions.

Additional Information on this plan may be obtained by writing to Grady Health System Chief Financial Officer, 80 Jesse Hill, Jr. Drive, S.E., Administrative Office, Atlanta, Georgia 30303.

#### (15) Commitments and Contingencies

#### (a) Fulton County

- Litigation The County is a defendant in a number of other legal actions in the nature of claims for damages to persons and property, civil rights violations, condemnation, and other similar types of actions arising in the course of normal County operations. In the opinion of County management, after consultation with legal counsel, an aggregate liability ranging from \$13 million to \$15 million is believe to be reasonably possible, of which \$7 million is believed to be probable. The County will continue to assert its position in a defense against all unsettled claims. The County has accrued \$7 million for these cases, \$5 million within the long term debt section and \$2 million within the claims payable on the government wide Statement Net Assets presented on page 11.
- (2) *Grants* The County participates in a number of Federal financial assistance programs. These programs are subject to independent financial and compliance audits by independent auditors and grantor agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.
- (3) *Commitments* Commitments for water and sewerage system improvements at December 31, 2010 total approximately \$17,878.

#### Notes to the Financial Statements

December 31, 2010

#### (15) Commitments and Contingencies (continued)

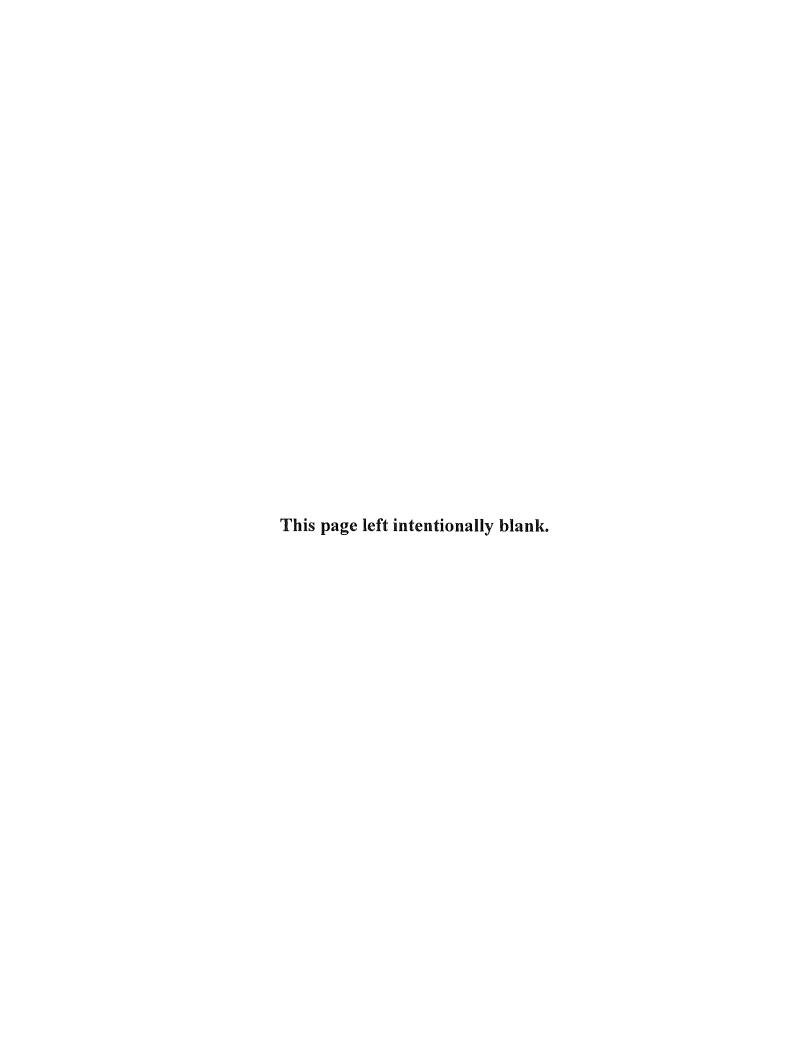
#### (b) Hospital Authority

- (1) *Litigation* The Hospital Authority is named as a defendant in several pending lawsuits. While the ultimate outcome of these lawsuits is not presently determinable, it is the opinion of the Hospital Authority's management that these claims will not have a material adverse effect on the financial position or results of operations of the Hospital Authority.
- (2) *Operating Leases* Leases that do not meet the criteria for capitalization are classified as operating leases with related rental expense charged to operations as incurred. The Hospital Authority has several noncancelable operating leases, primarily for office space and equipment, which expire at various dates through 2019. Rental costs for the year ended December 31, 2010 were approximately \$3.4 million.
- (3) The future minimum lease payments under noncancelable operating leases as of December 31, 2010 are as follows (in thousands):

	<b>Operating leases</b>
2011	\$ 919
2012	908
2013	933
2014	931
2015	358
thereafter	1,879
	\$ 5,928

#### (16) Subsequent Events

The County in June of 2011 issued \$120 million in Tax Anticipation Notes to provide operating capital until property tax collections are received by the County.



### REQUIRED SUPPLEMENTARY INFORMATION

(Unaudited)

Required Supplementary Information Unaudited, and in thousands

December 31, 2010

#### Fulton County Employees' Retirement System Schedule of Employer Contributions Six-Year Trend Information

Year Ended		Annual Required Contribution	Employer Contributions	Percentage Contributed
December 31, 2005	-, -	32,726	32,340	98.8%
December 31, 2006		37,081	36,111	97.4
December 31, 2007		38,895	37,909	97.5
December 31, 2008		33,836	32,857	97.1
December 31, 2009		43,008	38,602	89.8
December 31, 2010		36,639	37,326	101.9

#### Schedule of Funding Progress (including effects of plan modifications)

Actuarial valuation date	Actuarial value of assets (a)	Entry age normal Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (Asset) (UAAL) (b - a)	Funded ratio (a/b)	Covered payroll (c)	UAAL as a percentage of covered payroll ([b - a]/c)
December 31, 2005	\$ 1,064,825	1,277,972	213,147	83.3%	104,909	203.2%
December 31, 2006	1,116,451	1,331,658	215,207	83.8	98,882	217.6
December 31, 2007	1,193,724	1,383,842	190,118	86.3	80,266	236.9
December 31, 2008	1,175,299	1,441,124	265,825	81.6	78,184	340.0
December 31, 2009	1,149,786	1,478,136	328,350	77.8	67,184	488.7
December 31, 2010	1,144,371	1,567,306	422,935	73.0	57,888	730.6

#### Other Post Employment Benefits Required Supplementary Information

#### **Schedule of Funding Progress**

Actuarial valuation date	_	Actuarial value of assets (a)	Entry age normal Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (Asset) (UAAL) (b – a)	Funded ratio (a/b)	Covered payroll (c)	UAAL as a percentage of covered payroll ([b - a]/c)
December 31, 2007	\$	-	1,075,768	1,075,768	0.00%	247,868	434%
December 31, 2008		-	1,075,768	1,075,768	0.00	247,868	434%
December 31, 2009		2,225	941,944	939,719	0.00	214,743	437
December 31, 2010		2,492	941,944	939,719	0.00	214,743	437



# COMBINING STATEMENTS AND SCHEDULES

### DESCRIPTION OF NON-MAJOR SPECIAL SERVICE DISTRICT AND SUB-DISTRICT FUNDS

(a Non-Major Special Revenue fund)

2006 State of Georgia legislation required the County to separately report revenues and expenditures for its unincorporated section by separate geographic areas. These two "sub-districts" are combined with the original special service district as "Special Service Districts" for financial reporting purposes as a non-major special revenue fund, but presentation of separate revenue and expenditures, including budgetary comparisons for these separate areas are provided within this section. The original Special Service District, which accounted for operations for the entire unincorporated area of Fulton County, is shown as well.

Special Service District fund – accounts for revenues, expenditures, and balances for total unincorporated Fulton County through the end of fiscal 2005.

Northwest Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-western section of unincorporated Fulton County beginning with fiscal 2006.

Northeast Special Service Sub-District fund – accounts for revenues, expenditures, and balances for the north-eastern section of unincorporated Fulton County beginning with fiscal 2006.

Combining Balance Sheet
Special Service Districts-Non-Major Special Revenue fund
For the year ended December 31, 2010

(In thousands of dollars)

		Special Service District	Northwest Fulton Sub-District	Northeast Fulton Sub-District	Total Special Service District
Assets:					
Cash and cash equivalents	\$	10,749	451	114	11,314
Receivables (net of allowances):					
Taxes		1	12	19	32
Due from other funds		244	*******		244
Total assets	\$ _	10,994	463	133	11,590
Liabilities:					•
Accounts payable	\$	560		32	592
Deferred revenue		general	12	19	31
Total liabilities	_	560	12	51	623
Fund balances (deficit):	_				
Unreserved:					
Designated for subsequent years expenditures		10,434	451	82	10,967
Total fund balances (deficit)	_	10,434	451	82	10,967
Total liabilities and fund balances	\$ _	10,994	463	133	11,590

Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances Special Service Districts-Non-Major Special Revenue fund

For the year ended December 31, 2010

(In thousands of dollars)

	_	Special Service District	Northwest Fulton Sub-District	Northeast Fulton Sub-District	Total Special Service District
Revenues:					
Taxes	\$	14	11	7	32
Use of money and property	_	46	2	Nagara Antonia	48
Total revenues	_	60	13	7	80
Expenditures: Current:					
Public safety		417		_	417
Other nonagency			327		327
Total expenditures	_	417	327		744
Excess (deficiency) of revenues over (under) expenditures	_	(357)	(314)	7	(664)
Other financing sources (uses): Transfers out	_	(690)			(690)
Total other financing sources (uses)	_	(690)			(690)
Net change in fund balances		(1,047)	(314)	7	(1,354)
Fund balance at beginning of year	_	11,481	765	75	12,321
Fund balance at end of year	\$ _	10,434	451	82	10,967

Special Service District-Non-Major Special Revenue fund Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010 (In thousands of dollars)

		Non-G	Variance		
	_	Original	Final		Positive
	_	Budget	Budget	Actual	(Negative)
Revenues:					
Revenues per Budget Law	\$			59	
Appropriated Fund Balance	_			1,108	1,108
Total revenues and other sources,	_				-
non-GAAP budget basis	\$_			1,167	1,108
Reconciliation to GAAP basis:	=				
To record net change in interest receivable					
and depreciation of investments				1	
Appropriated fund balance				(1,108)	
Total adjustment to GAAP basis				(1,107)	
Total revenues and other sources, GAAP basis			\$	60	
Expenditures and other uses:					
Non agency	\$	9,650	9,650	418	9,232
Transfers	-	690	690	690	
Total expenditures and other uses,					
non-GAAP budget basis	\$_	10,340	10,340_	1,108	9,232
Reconciliation to GAAP basis - to record net effect of	_				
unrecorded liabilities				(1)	
Total expenditures and other uses, GAAP basis			\$	1,107	

Special Service District-Non-Major Special Revenue fund Northwest Fulton Sub-District Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

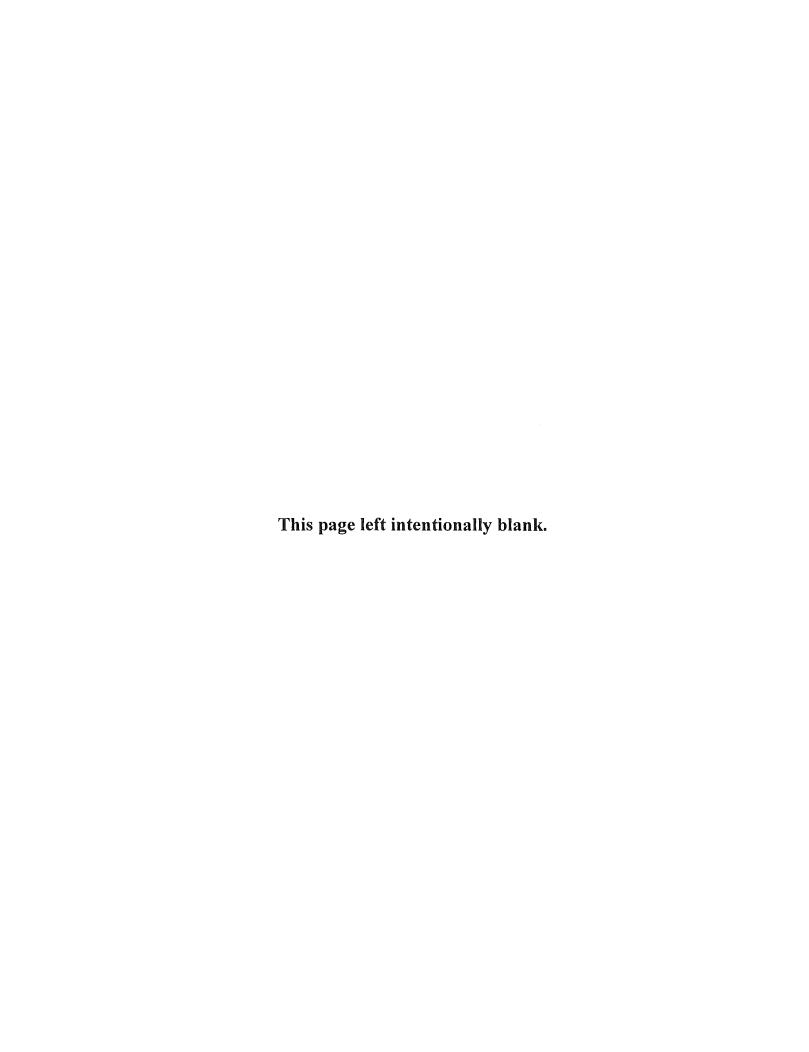
For the year ended December 31, 2010 (In thousands of dollars)

	_	Non-G	t basis	Variance	
	_	Original	Final		Positive
	-	Budget	Budget	Actual	(Negative)
Revenues:					
Revenues per Budget Law	\$			27	
Appropriated Fund Balance	_			327	327
Total revenues and other sources,					
non-GAAP budget basis	\$_			354	327
Reconciliation to GAAP basis:	_				
To record net tax receivable and deferred revenue				(14)	
Appropriated fund balance				(327)	
Total adjustment to GAAP basis				(341)	
Total revenues and other sources, GAAP basis				ß13	
Expenditures and other uses:					
Non agency	\$_	776	776	327	449
Total expenditures and other uses,					
non-GAAP budget basis	\$_	776	776	327	449
Reconciliation to GAAP basis - to record net effect of					
unrecorded liabilities					
Total expenditures and other uses, GAAP basis			\$	327	

Special Service District-Non-Major Special Revenue fund Northeast Fulton Sub-District Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010 (In thousands of dollars)

		Non-C	Variance		
	_	Original Budget	Final Budget	Actual	Positive (Negative)
Revenues:		<u>9</u>			
Revenues per Budget Law	\$	_		10	
Appropriated Fund Balance		Martine Martin	_		***************************************
Total revenues and other sources,	_				
non-GAAP budget basis	\$_			10	
Reconciliation to GAAP basis:					
To record net tax receivable and deferred revenue				(3)	
Appropriated fund balance				_	
Total adjustment to GAAP basis				(3)	
Total revenues and other sources, GAAP basis				\$ 7	
Expenditures and other uses:					
Non agency	\$		_		
Total expenditures and other uses,	·				
non-GAAP budget basis	\$ _				
Reconciliation to GAAP basis - to record net effect of unrecorded liabilities					
Total expenditures and other uses, GAAP basis				\$	



## DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS

The County's Non-Major Governmental Funds are categorized as Debt Service fund, Special Revenue Funds and Capital Project Funds, and are described below:

<u>Debt Service Fund</u> - accounts for resources accumulated to provide debt service payments for the County's required principal and interest payments for the fiscal year and future periods.

<u>Special Revenue funds</u> – account for resources accumulated to provide various activities that by nature are restricted to a particular purpose or for which the County has decided to track separately, and include the following:

Special Service Districts – Includes the two "sub-districts" and the original special service district for financial reporting purposes, but presentation of separate revenue and expenditures, including budgetary comparisons for these separate areas are provided within the previous section as combining schedules.

Grants-in-Aid - accounts for significant financial assistance received from federal and state agencies. This fund is used to account for the revenues and the expenditures of monies received from the granting agencies in accordance with the terms of the grant agreements.

Emergency Telephone – accounts for resources provided, used, and accumulated for 911 dispatch, routing and other emergency services.

Solid Waste fund - accounts for the provision of services for the annual postclosure costs for two closed landfills within the County.

Stormwater Management fund - accounts for the provision of resources related to control of stormwater runoff and overflow.

General Governmental Services – accounts for resources provided used, and accumulated for various services offered within the County that are not recouped through an internal reimbursements or charges.

# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)

#### Special Revenue funds – (continued)

Public and Mental Health services-accounts for resources obtained from intergovernmental grants and contributions which are expended to provide health and mental health services to County residents.

Public Education Government Television – accounts for resources provided, used, and accumulated from cable provider fees for acquiring equipment and other assets used for public access educational and various other governmental programming.

Law Enforcement and Justice Services - accounts for the resources obtained, accumulated, and used for various adjudication activities, including indigent defense, court ordered payments, seized property and other related assets.

Hotel/Motel Taxes - accounts for the resources obtained from taxes obtained from hotel visitors that are used to fund travel and tourism.

Social and Cultural services – accounts for resources accumulated and provided to various other entities that assist County efforts to provide social, cultural, and community assistance throughout the County.

Other Special Revenue funds – accounts for resources accumulated and provided for various other purposes not included in the above funds.

Sandy Springs Tax Allocation District fund – accounts for tax revenues accumulated for various development purposes within a geographic area of unincorporated Fulton County.

# DESCRIPTION OF NON-MAJOR GOVERNMENTAL FUNDS (continued)

<u>Capital Project funds</u> – account for resources accumulated for various bond issues and other sources for the purpose of capital improvement for the County. These funds include the following:

Serial Bond Fund - These bonds were issued from 1985 - 1998, and account for the financial resources to be used for capital facilities in the areas of health, parks, public buildings, and traffic.

Library Bond Fund – accounts for the voter approved 2010 general obligation bond issue for County library construction and renovation projects.

Fulton County Urban Redevelopment Agency – accounts for the resources used in the design, construction, renovation, and furnishing of certain capital projects that are leased exclusively to Fulton County.

Capital Improvements Fund - accounts for capital expenditures funded by transfers from the General Fund, in the areas of health, jail, library, and public buildings.

Fulton County Facilities Corporation - accounts for the resources used in the design, construction, renovation, and furnishing of certain capital projects that are leased exclusively to Fulton County.

Fulton County Building Authority - accounts for resources used in the design, construction, renovation, and furnishing of certain County buildings including the Government Center and Judicial Complex.

Other Capital Projects - accounts for capital lease purchases of buildings, vehicles, and office equipment.

Special Services District (SSD) Projects - accounts for special services district capital expenditures in the area of parks, fire protection other public works.

Transportation Improvements - accounts for resources dedicated to roadway networks within unincorporated Fulton County.

Combining Balance Sheet Non-Major Governmental Funds

December 31, 2010

(in thousands of dollars)

			Special Revenue Funds						
	_	Debt Service fund	Special Service Districts	Grants in Aid	Emergency Telephone	Solid Waste	Stormwater Management	General Government Services	
Assets: Cash and cash equivalents Investments Receivables (net of allowances): Taxes Accounts	\$	1,657	11,314 — 32		4,290 — —	1,299	1,052	458	
Due from other funds Due from other governments	-		244 —	6,317	99	gradients gradients			
Total assets	\$_	1,676	11,590	6,317	4,389	1,299	1,052	458	
Liabilities: Accounts payable Due to other funds Due to others Deferred revenue	\$	   19	592 — — — — 31	5,541	48  1,650 	 244 		  191 	
Total liabilities		19	623	5,541	1,698	244		191	
Fund balances (deficit): Reserved for encumbrances Reserved for debt service Unreserved: Designated		1,657	  10,967	  776		1,055	1,052	  267	
Designated for Property and Infrastructure Undesignated									
Total fund balances (deficit)	_	1,657	10,967	776	2,691	1,055	1,052	267_	
Total liabilities and fund balances	\$_	1,676	11,590	6,317	4,389	1,299	1,052	458	

(continued)

Combining Balance Sheet Non-Major Governmental Funds

December 31, 2010

(in thousands of dollars)

	_	Special Revenue Funds								
	_	Public Health services	Public Education Government Television	Law Enforcement and Justice services	Hotel/ Motel Taxes	Social and Cultural services	Other Special Revenue	Sandy Springs Tax Allocation District		
Assets: Cash and cash equivalents Investments Receivables (net of allowances):	\$		572 —	8,583	253 —	4,037	2,389	3		
Taxes Accounts Due from other funds Due from other governments			_ _ _	26 						
Total assets	s_	***************************************	572	8,999	253	4,037	2,389	3		
Liabilities: Accounts payable Due to other funds Due to others Deferred revenue	\$	4,519 — — —		 1,557 		1,370	2			
Total liabilities	_	4,519		1,557		1,370	2			
Fund balances (deficit): Reserved for encumbrances Reserved for debt service Unreserved:								_		
Designated Designated for		_	572	7,442	253	2,667	2,387	3		
Property & Infrastructure Undesignated	_	(4,519)	AAAAAAA							
Total fund balances (deficit)	_	(4,519)	572	7,442	253	2,667	2,387	3		
Total liabilities and fund balances	\$ <sub>=</sub>		572	8,999	253	4,037	2,389	3		

Combining Balance Sheet Non-Major Governmental Funds December 31, 2010

(in thousands of dollars)

Capital Projects Funds **Fulton County** Special Fulton Fulton Transport-Total Other Urban Rede-County County Service ation Non-major Library Serial Facilities Building velopment Capital capital District Improve-Governmental bond bond Agency Improvements Corporation Authority projects projects ments Funds 17,329 151,058 2,442 28,273 422 1,416 5,250 7,853 1,429 70,620 26,241 207,001 51 58 84 244 6,806 168,445 26,242 30,715 422 1,416 5,250 9,282 284,806 225 358 117 214 65 11,681 244 4,768 50 225 358 117 214 65 16,743 2,671 546 2,255 5,472 1,657 30,132 168,445 26,017 27,686 1,299 422 4,490 6,962 235,321 (4,519) 168,445 26,017 30,357 422 1,299 5,036 9,217 268,063 26,242 30,715 168,445 422 1,416 5,250 9,282 284,806

#### Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

			Special Revenue Funds							
	_	Debt Service fund	Special Service Districts	Grants in	Emergency Telephone	Solid Waste	Stormwater Management	General Government Services		
Revenues:										
Taxes	\$	8	32	***************************************	_	_				
Intergovernmental		**********		48,644	<del></del> .					
Charges for services				1,478	3,891	18	Accessed.	_		
Courts and law enforcement Use of money and property			48			_	Management .			
License and permits			<del></del>			_				
Miscellaneous			_					543		
Net appreciation (depreciation)										
in investments										
Total revenues	-	10	80	50,122	3,891	18_		543		
Expenditures: Current:										
Administration		_		437	Assistance	***************************************	_	1,440		
Public safety		_	417	4,193	6,510	grandens	_			
Infrastructure and facilities				·—	-	1,066	238	_		
Social services		_		26,340			_			
Health services		2.064	227	22,932		**********	_			
Other nonagency Capital outlay		2,064	327		<del></del>		_	<del>-</del>		
Debt service:				_	*********	********				
Principal retirement		16,452		_	-		***********			
Interest	_	7,579								
Total expenditures	_	26,095	744	53,902	6,510	1,066	238	1,440		
Excess (deficiency) of revenues										
over (under) expenditures		(26,085)	(664)	(3,780)	(2,619)	(1,048)	(238)	(897)		
(	-		(32.1)		(2,013)		(200)	(0),		
Other financing sources (uses):										
Capital lease refunding obligations		49,544	*******		_	_				
Proceeds from issuance of refunding bonds					_			-		
Premium received on refunding bonds Payments to refunding escrow for capital leases		(47,480)			_			-		
Transfers in		23,018		1,134		2,100				
Transfers out	_	(7,202)	(690)	(3)_						
Total other financing sources (uses)	_	17,880	(690)	1,131		2,100				
Net change in fund balances		(8,205)	(1,354)	(2,649)	(2,619)	1,052	(238)	(897)		
Fund balance at beginning of year		9,862	12,321	3,425	5,310	3	1,290	1,164		
Fund balance (deficit) at end of year	\$_	1,657	10,967	776	2,691	1,055	1,052	267		

#### Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

Snecia	Revenue	Funds

_			Special Reve Law	nue Funds			
_	Public and Mental Health services	Mental Education Health Government		Hotel/ Motel Taxes	Social and Cultural services	Other Special Revenue	Sandy Springs Tax Allocation District
\$	15 296	_	AMERICAN	150	<del></del>	_	_
	15,286 8,225			Provinces		_	
			6,337		_	_	-
		- September - Sept		-	3	6	Marketon .
	- Allendaria	171	_			_	
_				Manadam.			
-	23,511	171	6,337	150	3	6	
	_		 5,714	_		50	
	_	93		_	***************************************	156	
			<del></del>	_	7,581		-
	37,812	***************************************	_	— 150		_	
	-		_			_	
_	ALTERNA.	-					MANAGEMA
_	37,812	93	5,714	150	7,581	206	
_	(14,301)	78	623		(7,578)	(200)	
	_	_			AMMANIA	NIAAAAAAPP	_
		_					_
	15,017				7,292	***	
_			(43)		(2,501)		-
_	15,017		(43)		4,791		
	716	78	580		(2,787)	(200)	_
	(5,235)	494	6,862	253	5,454	2,587	3
\$_	(4,519)	572	7,442	253	2,667	2,387	3
=							

(continued)

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-Major Governmental Funds

For the year ended December 31, 2010

(in thousands of dollars)

	Capital Projects Funds									
	Serial Bond	Library Bond	Fulton County Urban Rede- velopment Agency	Capital Improvements	Fulton County Facilities Corporation	Fulton County Building Authority	Other Capital Projects	Special Service District Projects	Transpor- tation Improve- ments	Total Nonmajor Governmental Funds
Revenues:										111103
Taxes					***************************************	_	_	_		190
Intergovernmental		nonethill.	******						983	64,913
Charges for services			_			_	_		_	13,612
Courts and law enforcement			-	_					_	6,337
Use of money and property	5	162	15	80	81	_	4	6	29	441
License and permits				_		-		*****		
Miscellaneous	_			356	_			_		1,070
Net appreciation (depreciation)										
in investments		(72)	6	(1)				159	(2)	90
Total revenues	5	90	21	435	81		4	165	1,010	86,653
Expenditures:										
Current:										
Administration		1,181	220	*****		_	_		_	3,328
Public safety								*******		16,834
Infrastructure and facilities	_					******	3,357	_		4,910
Social services	weeking	_		MARINA		_	585		_	34,506
Health services		www.	******	_			****			60,744
Other nonagency			_		_		_	_		2,541
Capital outlay		48	225	10,468	****	announce .		1,261	1,982	13,984
Debt service:										
Principal retirement		_		-				Accessive		16,452
Interest										7,579
Total expenditures		1,229	445	10,468			3,942	1,261	1,982	160,878
Excess (deficiency) of revenues										
over (under) expenditures	5	(1,139)	(424)	(10,033)	81		(3,938)	(1,096)	(972)	(74,225)
Other financing sources (uses):										
Capital lease refunding obligations	_				_			_		49,544
Proceeds from sale of bonds		167,000	26,441			_				193,441
Premium received on bonds		2,469	20,111	_				_		2,469
Payments to refunding escrow for capital leases			_	******		_			_	(47,480)
Transfers in	-	_		11,405	961	*****		3,115	-	64,042
Transfers out	(2,096)			(7,740)			(2,344)	(314)		(22,933)
Total other financing sources (uses)	(2,096)	169,469	26,441	3,665	961		(2,344)	2,801		239,083
Net change in fund balances	(2,091)	168,330	26,017	(6,368)	1,042		(6,282)	1,705	(972)	164,858
Fund balance at beginning of year	2,091	115		36,725	(1,042)	422	7,581	3,331	10,189	103,205
Fund balance at end of year		168,445	26,017	30,357		422	1,299	5,036	9,217	268,063

Debt Service funds Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis) For the year ended December 31, 2010

Debt Service funds:  Revenues  Taxes  Use of Money and Property Transfers  Appropriated Fund Balance  Total revenues  Reconciliation to GAAP basis:  To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis Total revenues and other sources, GAAP basis	23,019 6,266 29,285	23,019 6,266 29,285	13 23,018 10,266 33,297 (5) 77 (10,266)	13 (1) 4,000 4,012
Taxes \$ Use of Money and Property Transfers Appropriated Fund Balance Total revenues \$  Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	6,266 29,285	6,266	23,018 10,266 33,297 (5)	(1) 4,000
Use of Money and Property Transfers Appropriated Fund Balance Total revenues  Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	6,266 29,285	6,266	23,018 10,266 33,297 (5)	(1) 4,000
Transfers Appropriated Fund Balance Total revenues  Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	6,266 29,285	6,266	23,018 10,266 33,297 (5)	(1) 4,000
Appropriated Fund Balance Total revenues \$  Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	6,266 29,285	6,266	10,266 33,297 (5)	4,000
Total revenues  Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	29,285		33,297 (5)	
Reconciliation to GAAP basis: To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis		29,285	(5) 77	4,012
To record net change in taxes receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	and		77	
receivable and deferred revenues To record net change in interest receivable depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	and		77	
depreciation of investments Appropriated Fund Balance Total adjustment to GAAP basis	and		77	
Appropriated Fund Balance Total adjustment to GAAP basis				
Total adjustment to GAAP basis			(10.266)	
<del>_</del>			(10,200)	
Total revenues and other sources, GAAP b.			(10,194)	
	asis		23,103	
Expenditures				
Principal \$	16,452	16,452	16,452	***************************************
Interest	7,579	7,579	7,579	*******
Other		_	2,064	(2,064)
Transfers	7,202	7,202	7,202	· · · · ·
Total expenditures \$	31,233	31,233	33,297	(2,064)
Total expenditures and other uses, GAAP b			33,297	

Special Revenue funds

# Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

Grants in Aid	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues				
Intergovernmental revenue	53,672	53,672	48,304	(5,368)
Other general revenues	\$ 600	600	1,478	878
Transfers	1,286	1,286	1,134	(152)
Appropriated Fund Balance	<u> </u>		2,871	2,871
Total revenues	\$55,558_	55,558	53,786	(1,772)
Reconciliation to GAAP basis:				
To record effect of receivables			340	
Appropriated Fund Balance			(2,871)	
Total revenues and other sources, GAA	AP basis		51,256	
Expenditures				
Administration	560	560	437	123
Public Safety	4,951	4,951	4,458	493
Social and Health services	26,544	26,544	25,966	578
Health services	23,500	23,500	22,923	577
Transfer out	3	3	3	
Total expenditures and other uses	\$ 55,558	55,558	53,786	1,772
Reconciliation to GAAP basis - to reco of unrecorded liabilities Total expenditures and other uses, GA			119 53,905	
Emergency Communications - 911 Revenues Charges for Services Appropriated fund balance Total revenues	\$ 6,700 1,393 8,093	6,700 1,393 8,093	3,891 2,747 6,638	(2,809) (1,354) (4,163)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GAA	AP basis		(2,747)	
Expenditures Total public safety expenditures	\$8,093	8,093	6,638	1,455
Reconciliation to GAAP basis - to reconfigure of unrecorded liabilities Total expenditures and other uses, GA			(128) 6,510	

Special Revenue funds

Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

Solid Waste:		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues Charges for Services Transfers Appropriated fund balance Total revenues	\$	2,100 	2,100 — 2,100	18 2,100 (1,052) 1,066	(18) — (2,100) — (2,118)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AP bas	iis		1,052 2,118	
Expenditures Total facility expenditures	\$	1,502	1,502	1,066	436
Total expenditures and other uses, GA	AAP ba	sis	:	1,066	
Stormwater Management:	_	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues Miscellaneous Appropriated fund balance	\$ \$			238	(238)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AP bas	iis		(238)	
Expenditures Total infrastructure expenditures	\$	250	250	238	12
Total expenditures and other uses, GA	AP ba	sis	:	238	
General Government services:		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues Miscellaneous Transfers Appropriated Fund Balance Total revenues	\$ \$	138 — 31 ———————————————————————————————	138 - 31 169	543 —- 897 1,440	405 — 866 ————————————————————————————————
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GA	AP bas	is		(897) 543	
Expenditures Total administrative expenditures	\$		169	1,440	(1,271)
Total expenditures and other uses, GA	AP da	818	;	1,440	

Special Revenue funds

Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

(In thousands of dollars)

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Public Health Services	_				<u>(************************************</u>
Revenues					
Intergovernmental revenue-State		15,335	15,335	15,285	(50)
Other general revenues	\$	8,173	8,173	8,226	`53 <sup>´</sup>
Transfers		13,932	13,932	15,017	1,085
Appropriated Fund Balance	_	645	645	(730)	(1,375)
Total revenues	\$_	38,085	38,085	37,798	(287)
Reconciliation to GAAP basis: Appropriated Fund Balance				730	
Total revenues and other sources, GA	AP t	oasis		38,528	
Expenditures					
Total health services expenditures	\$_	38,085	38,085	37,798	287
Reconciliation to GAAP basis - to rec	ord i	net effect			
of unrecorded liabilities  Total expenditures and other uses, C	iaa'	P basis		37.812	
und direct under, c	· ·				

#### **Public Education Government Television**

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Revenues	_				
Miscellaneous	\$	_		171	171
Appropriated Fund Balance		93	93	(77)	(170)
Total revenues	\$_	93	93	93	0
Reconciliation to GAAP basis: Appropriated Fund Balance				77	
Total revenues and other sources, G	AAP t	oasis	=	171	
Expenditures					
Total facility expenditures	\$_	93	93	93	(0)
Total expenditures and other uses, C	-	93			

Special Revenue funds

## Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Law Enforcement and Justice services	s:				
Revenues	ď	2 220	2.220	( 227	4.000
Anticipated revenues Appropriated Fund Balance	\$	2,239 (368)	2,239 (368)	6,337 (580)	4,098 (212)
Total revenues	\$	1,871	1,871	5,757	3,886
Reconciliation to GAAP basis:				. 590	
Appropriated Fund Balance Total revenues and other sources, GA	AP bas	sis	-	580 6,337	
Expenditures	Φ	1.071	1.071	5 353	(2.88.6)
Total social service expenditures	\$	1,871	1,871_	5,757	(3,886)
Total expenditures and other uses, GA	AAP ba	sis	:	5,757	
					Variance
Hotel Motel:		Original Budget	Final Budget	Actual	Positive (Negative)
Revenues	•				(1.19.11.1)
Anticipated revenues	\$	_		150	150
Appropriated Fund Balance Total revenues	\$			150	150
Reconciliation to GAAP basis: Appropriated Fund Balance					
Total revenues and other sources, GA	AP bas	sis	=	150	
Expenditures	<b>d</b>			150	(150)
Total Non-agency expenditures	\$		, and a second s	150	(150)

Special Revenue funds

Schedule of Revenues and Expenditures Budget and Actual (Non-GAAP Budget Basis)

For the year ended December 31, 2010

		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Social and Cultural services:	-				(regarive)
Revenues Anticipated revenues Appropriated Fund Balance	\$_	7,294 2,659	7,294 2,659	7,295 2,768	1 109
Total revenues	\$_	9,953	9,953	10,063	110
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GAA	AP l	pasis		(2,768) 7,295	
Expenditures Total social services expenditures	\$_	9,953	9,953	10,063	(110)
Reconciliation to GAAP basis - to reconfunction of unrecorded liabilities	19				
Total expenditures and other uses, GA	AP	basis		10,082	
		Original Budget	Final Budget	Actual	Variance Positive (Negative)
Other Special revenue funds: Revenues	-				
Anticipated revenues Appropriated Fund Balance	\$_	3,594	3,594	6 1,231	(3,588) 1,231
Total revenues	\$_	3,594	3,594	1,236	(2,358)
Reconciliation to GAAP basis: Appropriated Fund Balance Total revenues and other sources, GAA		(1,231)			
Expenditures					
Anticipated Expenditures Transfers out		3,538	3,538	1,236	2,302
Total expenditures	\$_	3,538	3,538	1,236	2,302
Reconciliation to GAAP basis - to reco	ord 1	net effect			
of unrecorded liabilities  Total expenditures and other uses, GA	ΑP	basis		(1,031)	
,					
	_	Original Budget	Final Budget	Actual	Variance Positive (Negative)
Sandy Springs Tax Allocation District: Revenues			_	<del>_</del>	
Total anticipated revenues	\$_		***************************************	_	
Total revenues and other sources, GA	AP l	pasis			
Expenditures Total social service expenditures	\$_				
Total expenditures and other uses, GA	AP	basis			

# DESCRIPTION OF NON-MAJOR ENTERPRISE FUNDS

Enterprise funds are used to accumulate expenses incurred for providing services to external parties that are to be recovered through user fees or charges.

Sandy Springs Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Sandy Springs.

Milton Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Milton.

Johns Creek Contractual fund – accounted for services provided for Police and Fire Rescue services to a newly incorporated city within geographical Fulton County, including expenditures incurred for services and the offsetting revenues earned from the City of Johns Creek.

Airport fund – The Fulton County Airport-Brown field fund accounts for services to tenants and the public for operation and collections from rentals for airport facilities.

Combining Statement of Net Assets Non-major Enterprise Funds

December 31, 2010

		Total				
Assets		Sandy Springs Contractual services fund	Type Activities - Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	Non-major Enterprise Funds
Current assets: Cash and cash equivalents	\$	 I 1 <i>4</i>		 591	1,331	1,331
Due from other governments, net  Total current assets		1,146 1,146	317	581 581	1,331	3,375
Noncurrent assets: Nondepreciable capital assets Depreciable capital assets (net of			.—		27,909	27,909 —
accumulated depreciation)  Total noncurrent assets					985 28,894	985 28,894
Total assets		1,146	317	581	30,225	32,269
Liabilities: Current liabilities (payable from current assets): Accounts payable & accrued expenses Total liabilities	\$	1,146	317	581	2	2,046
Net Assets:		1,146	317	581		2,046
Invested in capital assets, net of related debt Unrestricted Total net assets	\$				28,894 1,329 30,223	28,894 1,329 30,223

Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Non-major Enterprise funds

For the year ended December 31, 2010

	Business Type Activities - Enterprise Funds								
		Sandy Springs Contractual services fund	Milton Contractual services fund	Johns Creek Contractual services fund	Airport fund	Non-major Enterprise Funds			
Operating revenues:									
Charges for services	\$	AMALANIA			1,189	1,189			
Total operating revenues					1,189	1,189			
Operating expenses:									
Administrative and general		W/W/W/			269	269			
Depreciation and amortization			Animogenes	na Paraconner	178	178			
Personal services		-	Annagada		650	650			
Contractual services			***************************************						
Total operating expenses					1,097	I,097			
Operating income (loss)			#Horasson		92	92			
Income (loss) before contributions					92	92			
Change in net assets		dillinahhasa			92	92			
Net assets at beginning of year	,	4000amaa		********	30,131	30,131			
Net assets at end of year	\$				30,223	30,223			

Combining Statement of Cash Flows Non-major Enterprise funds

For the year ended December 31, 2010

		Business	Type Activities -	Enterprise Fund	s	Total
		Sandy Springs	Milton	Johns Creek		Non-major
		Contractual	Contractual	Contractual	Airport	Enterprise
Cook flows from according activities		services fund	services fund	services fund	<u>fund</u>	Funds
Cash flows from operating activities:	ø				1 100	1.100
Receipts from customers and users	\$		10011000	**************************************	1,189	1,189
Payments to suppliers					(273)	(273)
Payments to employees					(650)	(650)
Net cash provided by (used in ) operating activities					266_	266
Cash flows from capital and related financing activities:						
Additions to property, plant, and equipment		***************************************	_		(19)	(19)
Net cash used by capital and						
related financing activities		***************************************			(19)	(19)
(Decrease) increase in cash and cash equivalents			NATURE OF THE PARTY OF THE PART		247	247
Cash and cash equivalents at beginning of year					872	872
Cash and cash equivalents at end of year	\$				1,119	1,119
Reconcilation of operating income (loss) to net cash						
provided by (used in ) operating activities:						
Operating income (loss)	\$		_		92	92
Adjustments to reconcile operating (loss) income to net						- <del>-</del>
cash provided by (used in) operating activities:						
Depreciation and amortization			-	_	178	178
Changes in assets and liabilities:						
Accounts and claims payable					(4)_	(4)
Net cash provided by (used in) operating activities	\$	Antonomia	2000-00-00-00-00-00-00-00-00-00-00-00-00		266	266



# DESCRIPTION OF INTERNAL SERVICE FUNDS

Internal service funds are used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. The objective is not to make a profit but rather to recover the total cost of providing the goods or services over a period of time.

The Internal Service funds include the following:

Facilities Services Fund - used to account for purchase of gasoline, vehicle maintenance parts, printing supplies, postage, central supplies, and computer equipment. These items are purchased in bulk and then charged back to the user departments.

Insurance Stabilization Fund - used to account for the payment of health, dental, vision claims and life insurance premiums on behalf of County employees and retirees. County contributions and employee premiums are paid into the fund based on estimated annual costs.

Risk Management Fund - used to account for resources to insure for general, employee and vehicle liability and vehicle physical damage.

Owner Controlled Insurance Fund - used to account for County provided insurance for contractors performing capital project activities.

#### Combining Statement of Net Assets Internal Service Funds

December 31, 2010

Assets	Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Current assets:					
Cash and cash equivalents	\$	19,903	14,226	157	34,286
Other current assets	94	6,166			6,260
Total assets	94	26,069	14,226	157	40,546
Liabilities and Net Assets  Current liabilities:					
Accounts payable	94	207	91		392
Claims payable		8,330	2,000		10,330
Total liabilities	94	8,537	2,091		10,722
Net assets:					
Unrestricted		17,532	12,135	157	29,824
Total net assets	\$	17,532	12,135	157	29,824

Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets

Internal Service Funds

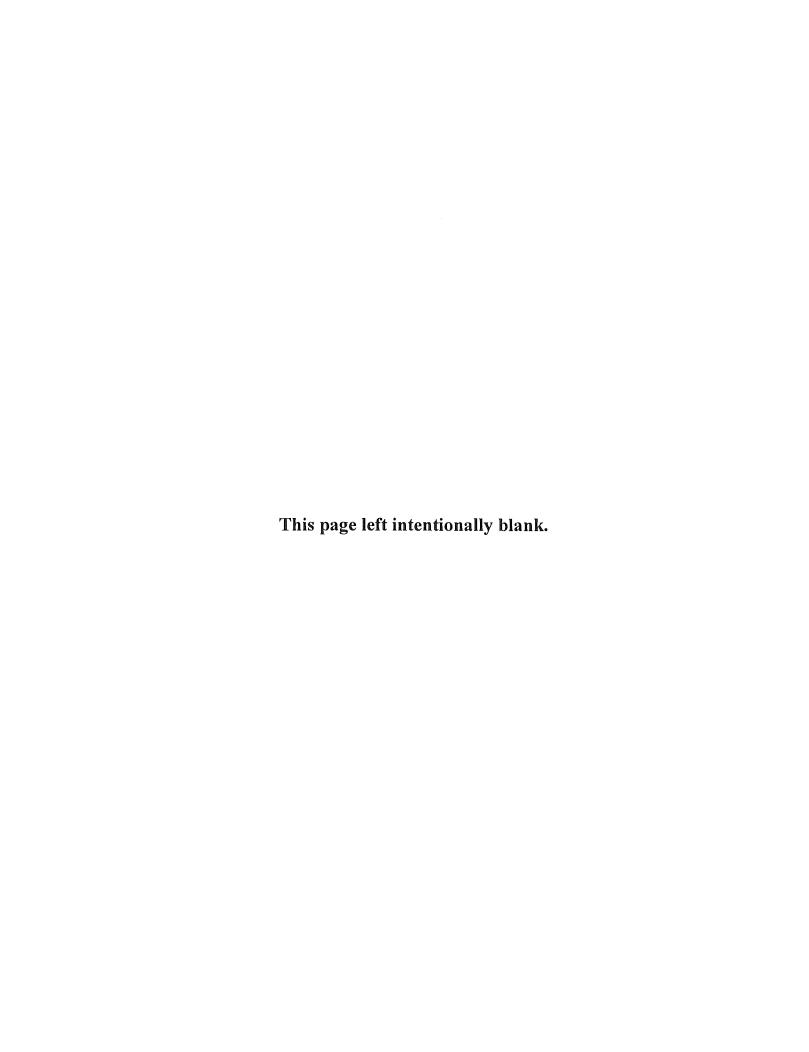
For the year ended December 31, 2010

	-	Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Operating revenues - charges for services	\$ _	6,860	72,897	12,192		91,949
Operating expenses:						
Contractual services			80,256		_	80,256
Administrative and general	_	6,860	**********	12,392		19,252_
Total operating expenses	-	6,860	80,256	12,392	***************************************	99,508
Operating income (loss)			(7,359)	(200)		(7,559)
Net assets at beginning of year	_		24,891	12,335	157	37,383
Net assets at end of year	\$		17,532	12,135	157	29,824

Combining Statement of Cash Flows Internal Service Funds

For the year ended December 31, 2010

	-	Facilities Services fund	Insurance Stabilization fund	Risk Management fund	Owner Controlled Insurance fund	Total Internal Service Funds
Cash flows from operating activities: Receipts from customers and users Payments to suppliers	\$	8,017 (8,017)	76,425 (77,976)	12,192 (12,481)	<u></u>	96,634 (98,474)
Net cash provided by (used in) operating activities	-		(1,551)	(289)		(1,840)
Increase (decrease) in cash and cash equivalents		_	(1,551)	(289)	_	(1,840)
Cash and cash equivalents at beginning of year	_	-	21,454	14,515	157	36,126
Cash and cash equivalents at end of year	\$ _		19,903	14,226	157	34,286
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:  Operating income (loss)  Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:	\$		(7,359)	(200)		(7,559)
Changes in assets and liabilities: Other current assets Accounts and claims payable	_	1,157 (1,157)	3,528 2,280	(89)		4,685 1,034
Net cash provided by (used in) operating activities	\$ _		(1,551)	(289)		(1,840)



# DESCRIPTION OF AGENCY FUNDS

Agency Funds account for monies and property received and held by the County as trustee, custodian, or agent for other governmental entities, individuals or non-profit organizations and consist of the following:

Tax Commissioner - to account for all real, personal, intangible, and intangible recording taxes collected and forwarded to the County and other governmental units.

The following agency funds are used to account for fines, fees and other monies collected by the courts and remitted to other parties in accordance with court orders and state law:

Superior Court
State Court
Juvenile Court
Probate Court
Sheriff and Criminal Court
District Attorney

Combining Statement of Fiduciary Net Assets Fiduciary Funds Agency Funds

December 31, 2010

Assets	Con	Tax	Superior Court	State Court	Juvenile Court	Probate Court	Sheriff and Criminal Court	District Attorney	Total Agency Funds
Cash and cash equivalents Taxes receivable	<del>69</del>	10,991 67,157	12,847	17,142	93	182	22,984	1,900	66,139
Total assets	S	78,148	12,847	17,142	93	182	22,984	1,900	133,296
Liabilities									
Due to other taxing districts Due to others	<del>60</del>	78,148	12,847	17,142	93	182	22,984	1,900	78,148 55,148
Total liabilities	↔	78,148	12,847	17,142	93	182	22,984	1,900	133,296

#### Statement of Changes in Assets and Liabilities

Fiduciary Funds Agency Funds

For the year ended December 31, 2010

(In thousands of dollars)

	Balance January 1, 2010	Additions	Deductions	Balance December 31, 2010
Tax Commissioner:				
Assets				
Cash and cash equivalents	\$ 61,028	2,333,028	2,383,065	10,991
Taxes receivable	193,507	1,302,943	1,429,293	67,157
	\$ 254,535	3,635,971	3,812,358	78,148
Liabilities				
Due to other taxing districts	\$ 254,535	3,635,971	3,812,358	78,148
Superior Court:				
Assets				
Cash and cash equivalents	\$ 22,513	62,203	71,869	12,847
Liabilities				
Due to others	\$ 22,513	62,203	71,869	12,847
State Court:				
Assets				
Cash and cash equivalents	\$ 13,412	58,147	54,417	17,142
Liabilities				
Due to others	\$ 13,412	58,147	54,417	17,142

(Continued)

Statement of Changes in Assets and Liabilities

Fiduciary Funds Agency Funds

For the year ended December 31, 2010

(In thousands of dollars)

	Balance January 1, 2010	Additions	Deductions	Balance December 31, 2010
Juvenile Court:				
Assets				
Cash and cash equivalents	\$ 87	95	89	93
Liabilities				
Due to others	\$ 87	95	89	93
Probate Court:				
Assets				
Cash and cash equivalents	\$ 180	2	*********	182
Liabilities				
Due to others	\$ 180	2		182
Sheriff and Criminal Court:				
Assets				
Cash and cash equivalents Investments	\$ 21,656 3,194	26,949 5,280	25,621 8,474	22,984
Cash and cash equivalents	\$ 24,850	32,229	34,095	22,984
Liabilities				
Due to others	\$ 24,850	32,229	34,095	22,984
District Attorney:				
Assets				
Cash and cash equivalents	\$ 2,209	1,719	2,028	1,900
Liabilities				
Due to others	\$ 2,209	1,719	2,028	1,900

(Continued)

Statement of Changes in Assets and Liabilities

Fiduciary Funds Agency Funds

For the year ended December 31, 2010

	_	Balance January 1, 2010	Additions	<b>Deductions</b>	Balance December 31, 2010
Total - All Agency Funds:					
Assets					
Cash and cash equivalents Investments Taxes receivable	\$	124,279 — 193,507	2,482,143 5,280 1,302,943	2,537,089 8,474 1,429,293	66,139
	\$ _	317,786	3,790,366	3,974,856	133,296
Liabilities					
Due to other taxing districts Due to others	\$	254,535 63,251	3,635,971 154,395	3,812,358 162,498	78,148 55,148
	\$	317,786	3,790,366	3,974,856	133,296

## **OTHER SCHEDULES**

**Summary of Debt Service Requirements to Maturity** 

**Debt Service Requirements to Maturity - General Obligation Bonds** 

Debt Service Requirements to Maturity – Fulton County Building Authority Revenue Bonds

**Debt Service Requirements to Maturity - Water and Sewerage Revenue Bonds** 

**Hotel/Motel Tax Collections and Expenditures** 

#### Other Schedules Summary of Debt Service Requirements to Maturity

December 31, 2010

(In thousands of dollars)

Annual principal d interest requiremen

			rest requirements	
	Genera		Fulton County	
•	obligatio		water and sewerage	e
Calendar year	<u>bonds</u>	bonds	revenue bonds	<u>Totals</u>
2011	\$ 13,06	5 7,855	38,814	59,734
2012	11,21	7,880	38,814	57,905
2013	11,25	7,909	38,815	57,981
2014	11,27	2 7,934	38,817	58,023
2015	11,27	1 —	38,816	50,087
2016	11,26	8 —	38,814	50,082
2017	11,00	5 —	38,815	49,820
2018	11,00	5 —	38,813	49,818
2019	10,99	5 —	38,818	49,813
2020	10,93	1 —	38,818	49,749
2021	10,86	3 —	38,816	49,679
2022	10,79	1 —	38,816	49,607
2023	10,71	5 —	38,815	49,530
2024	10,63	9 —	38,817	49,456
2025	10,55	5 —	38,813	49,368
2026	10,44	7 —	38,813	49,260
2027	10,34	5 —	38,812	49,157
2028	10,24	4 —	38,814	49,058
2029	10,13	3 —	38,813	48,946
2030	10,02		38,814	48,836
2031	9,90		38,817	48,717
2032	9,77		38,812	48,588
2033	9,64		38,817	48,462
2034	9,51		38,816	48,328
2035	9,37		_	9,377
2036	9,23		_	9,234
2037	9,08		_	
2038	8,93		_	8,939
2039	8,78	1	. <u> </u>	8,781
	\$ 302,28	7 31,578	931,559	1,256,335

Other Schedules
Debt Service Requirements to Maturity
General Obligation Bonds
(2010 Library bonds)

December 31, 2010

Calendar year	<b>Principal</b>	Interest	Totals
2011	3,735	9,330	13,065
2012	3,885	7,326	11,211
2013	4,040	7,217	11,257
2014	4,200	7,072	11,272
2015	4,370	6,901	11,271
2016	4,545	6,723	11,268
2017	4,440	6,565	11,005
2018	4,575	6,430	11,005
2019	4,715	6,280	10,995
2020	4,820	6,111	10,931
2021	4,930	5,933	10,863
2022	5,050	5,741	10,791
2023	5,180	5,535	10,715
2024	5,320	5,319	10,639
2025	5,465	5,090	10,555
2026	5,615	4,832	10,447
2027	5,795	4,550	10,345
2028	5,985	4,259	10,244
2029	6,175	3,958	10,133
2030	6,375	3,647	10,022
2031	6,580	3,320	9,900
2032	6,800	2,976	9,776
2033	7,025	2,620	9,645
2034	7,260	2,252	9,512
2035	7,505	1,872	9,377
2036	7,755	1,479	9,234
2037	8,015	1,074	9,089
2038	8,285	654	8,939
2039	8,560	221	8,781_
9	6 167,000	135,287	302,287
Unamortized premium at December 31, 2010	2,469	(2,469)	
9	169,469	132,818	302,287

# Other Schedules Debt Service Requirements to Maturity Fulton County Building Authority Revenue Bonds

December 31, 2010

Calendar year	Principal	Interest	<b>Totals</b>
2011	\$ 6,085	1,770	7,855
2012	6,800	1,080	7,880
2013	7,170	739	7,909
2014	7,555	379	7,934
	27,610	3,968	31,578
Unamortized deferred charges (net) at December 31, 2010	155	(155)	
	\$ 27,765	3,813	31,578

Other Schedules
Debt Service Requirements to Maturity
Water and Sewerage Revenue Bonds
Series 1998 and 2004

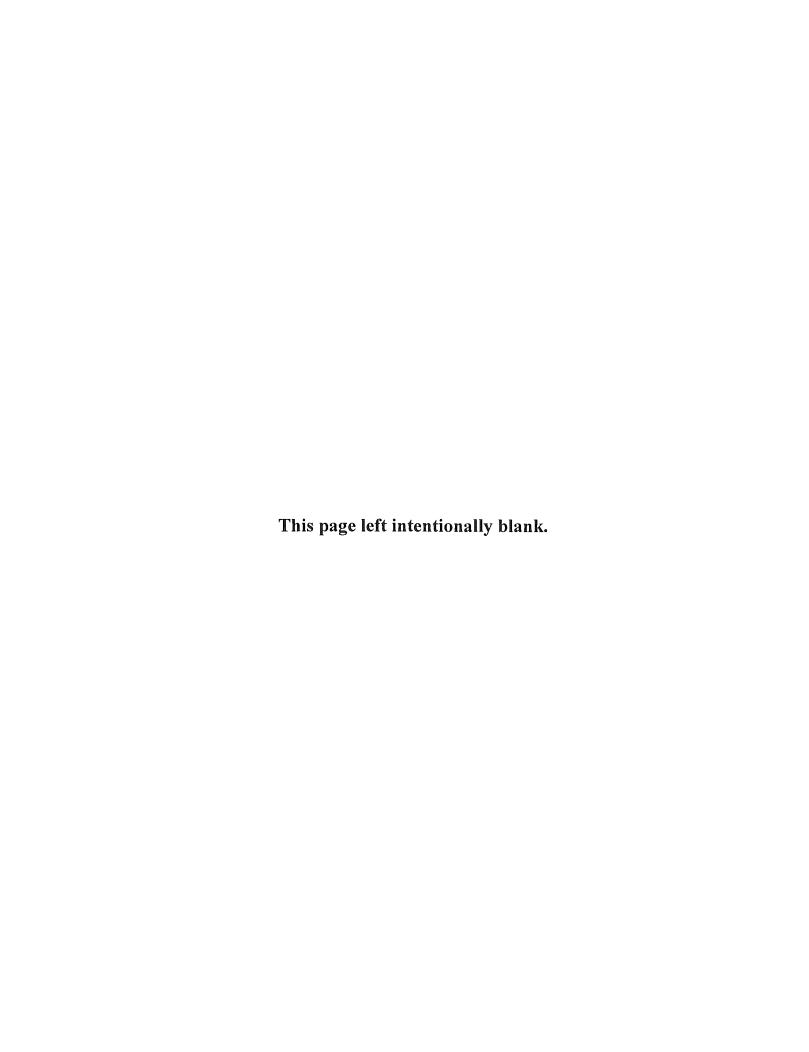
December 31, 2010

Calendar year	Principal	Interest	<b>Totals</b>
2011	\$ 12,160	26,654	38,814
2012	12,795	26,019	38,814
2013	13,465	25,350	38,815
2014	14,160	24,657	38,817
2015	14,835	23,981	38,816
2016	15,575	23,239	38,814
2017	16,355	22,460	38,815
2018	17,170	21,643	38,813
2019	18,000	20,818	38,818
2020	18,865	19,953	38,818
2021	19,770	19,046	38,816
2022	20,720	18,096	38,816
2023	21,715	17,100	38,815
2024	22,760	16,057	38,817
2025	23,850	14,963	38,813
2026	24,995	13,818	38,813
2027	26,195	12,617	38,812
2028	27,455	11,359	38,814
2029	28,825	9,988	38,813
2030	30,265	8,549	38,814
2031	31,815	7,002	38,817
2032	33,435	5,377	38,812
2033	35,145	3,672	38,817
2034	36,935	1,881	38,816
	537,260	394,299	931,559
Unamortized discount at December 31, 2010	1,696	(1,696)	
	\$ 538,956	392,603	931,559

Other Schedules
Hotel/Motel Tax Collections and Expenditures
Year ended December 31, 2010

#### Collection Period from January 1st to December 31st

		Expend	itures and Obl	igations	Expended or
	Hotel/Motel	Hotel/Motel	Hotel/Motel	Hotel/Motel	Obligated
Collection	Tax	Tax	Tax	Tax Expended	as a Percentage
Rate	Collected	<b>Expended</b>	<b>Obligated</b>	or Obligated	of Collected
7%	\$149,948	149,948	***************************************	149,948	100.00%



# STATISTICAL SECTION

(Unaudited)

#### **Statistical Section**

This part of the Fulton County Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

Contents	Pages
Financial Trends  These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	98-101
Revenue Capacity	
These schedules contain information to help the reader assess the factors affecting the County's ability to generate its property and sales taxes.	102-107
Debt Capacity	
These schedules present inforantion to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	108-112
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.	113-114
Operating Information	
These scheduels contain information about the County's operations and resources to help the reder understand how the County's financial information relates to the services the County provides and the activities it performs	115-117

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB 34 in 2002; schedules presenting government-wide information include information beginning in that year.

FULTON COUNTY, GEORGIA
Net Assets by Component
Last Nine Fiscal Years
(accrual basis of accounting, in thousands)

					Fiscal Year					
	2010	2009	2008	2007	2006	2005	2004	2003	2002	
Governmental activities  Invested in capital assets, net of										
related debt	\$ 633,358	645,956	647,458	656,111	652,890	733,571	932,446	896,321	284,509	
Restricted	33,487	20,165	21,774	23,378	33,581	57,364	78,932	129,112	109,325	
Unrestricted	35,366	82,669	139,273	225,015	341,604	260,036	232,808	169,295	202,593	
Total governmental activities net assets	\$ 702,211	748,790	808,505	904,504	1,028,075	1,050,971	1,244,186	1,194,728	596,427	
Business-type activities										
Invested in capital assets, net of						`				
related debt	\$ 778,505	799,958	667,975	576,528	687,192	667,370	600,009	622,140	374,181	
Restricted	39,078	46,015	45,833	43,973	42,899	40,911	41,809	31,795	25,615	
Unrestricted	232,070	216,790	369,659	380,390	292,828	277,702	247,382	227,944	211,676	
Total business-type activities net assets	\$ 1,049,653	1,062,763	1,083,467	1,000,891	1,022,919	985,983	896,200	881,879	611,472	
Primary government										
Invested in capital assets, net of										
related debt	\$ 1,411,863	1,445,914	1,315,433	1,232,639	1,340,082	1,400,941	1,539,455	1,518,461	658,690	
Restricted	72,565	66,180	67,607	67,351	76,480	98,275	120,741	160,907	134,940	
Unrestricted	267,436	299,459	508,932	605,405	634,432	537,738	480,190	397,239	414,269	
Total primary government net assets	\$ 1,751,864	1,811,553	1,891,972	1,905,395	2,050,994	2,036,954	2,140,386	2,076,607	1,207,899	

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002.

Changes in Net Assets Last Nine Fiscal Years

(accrual basis of accounting, in thousands)

					Fiscal Year				
r.	2010	2009	2008	2007	2006	2005	2004	2003	2002
Expenses Governmental activities									
	\$ 103,734	105,089	115,606	107,926	102,619	97,780	100,089	101,552	113,431
Public Safety	172,972	179,965	182,435	179,690	183,189	194,271	177,082	174,471	163,333
Legal	135,775	146,809	139,901	141,646	12,643	115,217	112,916	107,698	98,941
Infrastructure and facilities	56,037	71,554	74,237	49,225	73,431	81,466	67,431	61,116	56,126
Social services	116,913	116,906	125,031	127,604	113,521	106,794	111,306	118,008	108,019
Health services	129,931	163,408	168,845	184,066	160,904	160,770	158,414	158,087	159,504
Interest and other debt related costs	10,980	12,756	16,561	17,450	17,767_	17,053	18,277	19,161	20,245
Total governmental activities expenses	726,342	796,487	822,616	807,607	664,074	773,351	745,515	740,093	719,599
Business-type activities									
Water and sewerage services	132,711	128,430	123,175	170,210	116,826	116,583	99,571	89,262	81,118
Contractual services			6,901	6,944	14,430	· ·		-	
Airport services	1,097_	1,040	1,098	1,008	1,187	875	965	806	755
Total business-type activities expenses	133,808	129,470	131,174	178,162	132,443	117,458	100,536	90,068	81,873
Total primary government expenses	\$ 860,150	925,957	953,790	985,769	796,517	890,809	846,051	830,161	801,472
Program Revenues									
Governmental activities									
Charges for services									
	\$ 8,225	8,130	6,258	8,030	8,094	9,375	10,433	12,073	9,363
Emergency communication fees	3,891	6,941	8,033	7,572	6,978	8,449	5,295	5,317	5,464
Legal and adjudication	39,597	38,425	33,541	31,535	33,803	27,080	30,139	21,724	22,775
License and permits Other	5,707 8,882	6,134 8,590	7,850 7,703	7,850 4,726	16,286 9,362	28,852 8,036	23,927	19,387	22,391
Total Charges for Services	66,302	68,220	63,385	59,713	74,523	81,792	11,674 81,468	10,089 68,590	11,470 71,463
Operating grants and contributions	66,991	57,184	54,152	46,460	55,454	61,850	57,732	58,855	63,220
Capital grants and contributions	983	5,879	7,842	6,225	21,056	50,871	25,205	48,123	05,220
Total governmental activities program revenues		131,283	125,379	112,398	151,033	194,513	164,405	175,568	134,683
Business-type activities									
Charges for services	121,506	108,472	114,501	102,918	138,491	134,464	119,138	97,823	97,820
Capital grants and contributions		438	19,475		6,211	60,455	8,954	12,969	
Total business-type activities program revenues	121,506	108,910	133,976	102,918	144,702	194,919	128,092	110,792	97,820
Total primary government program revenues	\$ 255,782	240,193	259,355	215,316	295,735	389,432	292,497	286,360	232,503
Net (Expense) Revenue									
· • ·	\$ (592,066)	(665,204)	(697,237)	(695,209)	(626,831)	(578,838)	(581,110)	(564,525)	(584,916)
Business-type activities	(12,302)	(20,560)	2,802	(75,244)	12,259	77,461	27,556	20,724	15,947
Total primary government net expense	\$ (604,368)	(685,764)	(694,435)	(770,453)	(614,572)	(501,377)	(553,554)	(543,801)	(568,969)
General Revenues and Other Changes in Net	Assets								
Governmental activities:									
Property taxes	\$ 482,346	527,018	525,265	486,521	523,418	491,448	493,829	502,930	449,104
Sales taxes	30,543	32,382	35,374	39,761	60,671	74,930	68,949	62,911	65,520
Other taxes	4,430	4,466	4,393	8,046	13,299	15,639	14,897	13,589	52,697
Intergovernmental unrestricted revenues		11,469		12,948	15,105	15,917	15,475	15,790	15,544
Commissions on tax collections	17,181	16,588	15,131	15,043	14,471	12,928	12,204	12,707	9,460
Use of money and property	5,779	9,348	17,098	23,654	27,488	22,585	16,439	13,837	16,618
Miscellaneous	5,207	4,219	8,688	4,953	2,810	5,603	8,775	4,074	3,111
Special and extraordinary items Total governmental activities	545,486	605,490	<u>(22,788)</u> 583,161	<u>(16,422)</u> 574,504	1,418 658,680	639,050	630,568	$\frac{(2,317)}{623,521}$	612,054
	343,460					039,030		023,321	012,034
Business-type activities				_					
Use of money and property	1,277	1,651	13,971	9,693	26,223	13,000	3,826	6,538	16,075
Miscellaneous	(2,085)	$\frac{(1,795)}{(144)}$	467	0.702	(1,546)	(678)	714		17.055
Total business-type activities Total primary government	\$\frac{(808)}{544,678}	605,346	<u>14,438</u> 597,599	9,693 584,197	24,677 683,357	12,322 651,372	4,540 635,108	6,538	16,075
Total primary government	Ψ <u></u>	005,540	=======================================	504,177		031,374	-023,108	030,039	628,129
Change in Net Assets									
Governmental activities	\$ (46,580)	(59,714)	(114,076)	(128,390)	31,849	60,212	49,458	58,996	27,138
Business-type activities	(13,110)	(20,704)	17,240	(65,508)	36,936	89,783	32,096	27,262	32,022
Total primary government	\$ (59,690)	(80,418)	(96,836)	(193,898)	68,785	149,995	81,554	86,258	59,160

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002.

Fund Balances, Governmental funds
Last Nine Fiscal Years
(modified accrual basis of accounting, in thousands)

	_					Fiscal Year				
	_	2010	2009	2008	2007	2006	2005	2004	2003	2002
General fund	-									
Unreserved		150,230	95,041	76,233	97,362	136,195	100,208	106,444	89,370	100,414
Total general fund	\$ _	150,230	95,041	76,233	97,362	136,195	100,208	106,444	89,370	100,414
Special Service District Fund										
Unreserved		3,596	1,924	16,033	16,015	38,171_	44,646	21,419	13,740	19,401
Total Special District fund	\$_	3,596	1,924	16,033	16,015	38,171	44,646	21,419	13,740	19,401
All Other Governmental Funds										
Reserved	\$	7,129	18,917	21,347	24,997	47,198	45,054	49,830	58,384	77,515
Unreserved, reported in:										•
Special revenue funds		25,613	33,931	24,752	27,072	31,160	25,191	34,655	30,178	31,069
Capital projects funds		235,321	50,357	57,546	76,157	76,818	77,388	87,267	92,540	81,572
Total all other governmental funds	\$	268,063	103,205	103,645	128,226	155,176	147,633	171,752	181,102	190,156
Total governmental funds	\$	421,889	200,170	195,911	241,603	329,542	292,487	299,615	284,212	309,971

Note: The County began to report accrual information when it implemented GASB Statement 34 in fiscal 2002

Changes in Fund Balances, Governmental funds
Last Nine Fiscal Years
(modified accrual basis of accounting, in thousands)

					Fiscal Year				
	2010	2009	2008	2007	2006	2005	2004	2003	2002
Revenues									
Taxes	\$ 541,331	567,601	544,346	531,613	592,175	574,336	577,885	577,952	569,608
Intergovernmental	67,974	74,124	55,178	64,867	70,739	78,208	74,870	76,493	78,764
Charges for services	52,532	53,283	45,688	43,256	48,001	44,991	41,165	41,499	39,554
Courts and law enforcement	25,244	25,391	24,978	23,650	24,707	20,877	28,580	20,411	18,978
Use of money and property	5,704	9,213	16,994	23,821	27,430	22,524	16,476	13,979	17,043
Licenses and permits	5,707	6,134	7,850	7,850	16,286	28,852	23,927	19,387	22,391
Miscellaneous	5,207	4,219	8,688	4,953	2,810	5,603	8,775	4,074	3,111
Net (depreciation) appreciation in investment	is 75	135	104	(167)	58	61	(37)	(142)	(425)
Total revenues	703,774	740,100	703,826	699,843	782,206	775,452	771,641	753,653	749,024
B									
Expenditures									
Current:	00.160	07.074	05 102	00.427	01.616	00.421	03.001	06.012	07.000
Administration	89,169	87,074	95,103	88,427	91,616	90,431	93,091	86,013	87,900
Public safety	146,236	147,228	149,384	144,237	162,390	179,396	163,883	163,390	156,387
Legal	113,323	111,785	113,551	112,361	107,920	104,157	102,370	97,835	92,061
Infrastructure and facilities	36,044	45,284	52,339	34,823	48,413	44,139	41,172	36,336	39,544
Social services	98,800	95,152	101,907	100,303	97,951	102,165	107,226	100,588	97,182
Health services	119,825	151,312	156,443	170,972	155,351	156,037	154,614	156,810	159,754
Other nonagency	35,671	54,713	52,458	50,781	48,287	32,023	28,819	37,251	34,247
Capital outlay	13,984	10,679	17,685	41,643	61,583	28,105	30,122	47,970	87,577
Debt service:									
Principal retirement	17,864	22,629	27,965	29,861	29,457	31,004	29,462	27,617	27,412
Interest	9,113	10,006	14,143_	15,222	15,704_	15,123	15,932	17,020	17,055
Total expenditures	680,029	735,862	780,978	788,630	818,672	782,580	766,691	770,830	799,119
Excess of revenues over (under) expenditures	23,745	4,238	(77,152)	(88,787)	(36,466)	(7,128)	4,950	(17,177)	(50,095)
Other Financing Sources (Uses)									
Capital lease refunding obligations	49,544		4,883		54,712			6,239	_
Proceeds from sale of bonds	193,441	110,885			·				87,535
Premium received on bonds	2,469	9,298			_				4,959
Payments to escrow agent	(47,480)	(120,162)							(93,120)
Transfers in	79,271	73,614	73,614	99,815	102,723	125,163	95,561	111,076	128,667
Transfers out	(79,271)	(73,614)	(73,614)	(100,272)	(102,724)	(125,163)	(95,561)	(112,076)	(128,667)
Total other financing sources (uses)	197,974	21	4,883	(457)	54,711			5,239	(626)
Special item: Proceeds from sale of capital assets				3,762	18,810				
Net changes in fund balances	\$ 221,719	4,259	(72,269)	(85,482)	37,055	(7,128)	4,950	(11,938)	(50,721)
Debt service as a percentage of									
noncapital expenditures	4.0	4.5	5.5	5.9	6.0	6.1	6.2	6.2	6.2 %

Assessed and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

(in thousands)

				Personal	Total	Total	Estimated
Fiscal		Real	Public	and	assessed	direct	actual
Year	_	Property	Utilities	Business	value	tax rate	value
2001	\$	26,741,670	1,474,252	6,912,927	35,128,849	40%	87,822,123
2002		30,279,444	1,088,710	6,748,080	38,116,234	40%	95,290,585
2003		33,087,369	1,006,182	6,584,144	40,677,695	40%	101,694,238
2004		35,294,429	1,105,766	6,356,263	42,756,458	40%	106,891,145
2005		36,850,956	1,216,577	6,418,193	44,485,726	40%	111,214,315
2006		40,777,348	1,091,205	6,716,879	48,585,432	40%	121,463,580
2007		46,380,413	1,090,830	6,991,764	54,463,007	40%	136,157,518
2008		49,883,106	1,108,038	7,256,388	58,247,532	40%	145,618,831
2009		50,156,181	1,119,093	7,403,437	58,678,711	40%	146,696,778
2010		48,744,695	1,028,473	7,039,937	56,813,105	40%	142,032,763

Note: The above assessed values may be reduced somewhat due to the following exemptions:

- (1) A special full value homestead exemption is allowed on owner-occupied residences of persons who are age 70 or over who meet certain income requirements. This exemption applies only to Fulton County taxes. State and school taxes are not exempt.
- (2) A regular homestead exemption is allowed on all owner-occupied homes, except for purposes of school and bond tax levies.
- (3) An exemption is allowed on qualifying real property devoted to agricultural or historic purposes.
- (4) A 100% Freeport exemption exists on applicable business inventories.
- (5) Assessed values are established by the Fulton County Board of Tax Assessors on January 1 of each year.
- (6) An exemption is allowed for property used in or which is a part of any facility for the primary purpose of elminating or reducing air or water pollution if the facilities have been certified by the Georgia Department of Natural Resources.
- (7) The 2008 and 2009 values have been updated due to the receipt of certified digests.
- (8) the 2010 values are respresentative of the values used for the initial tax billing. A certified 2010 tax digest had not been obtained at the time of the completion of this information.

FULTON COUNTY, GEORGIA

Property Tax Rates - Direct and Overlapping Governments
Last Ten Fiscal Years
Operating and Bond Levies
(Rate per \$1,000 Assessed Value)

7-11-7	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Fulion County direct. General & bond School Special Services district South Fulton tax district	13.34 19.02 4.70	12.81 18.77 4.47	12.32 18.06 4.31	11.65 17.61 4.73	11.65 18.11 4.73	11.47 18.11 4.61	10.28 18.09 3.87 5.66	10.28 17.50 3.87 5.66	10.28	10.28
Total direct	37.06	36.05	34.69	33.99	34.49	39.92	37.90	37.31	35.94	36.94
State of Georgia	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25	0.25
Municipalities: City of Atlanta	7.37	10.86	10.51	10.02	9.57	9,44	8.92	8.80	11.94	11.94
Downtown Development district	2.22	2.50	3.60	4.20	5.00	5.00	5.00	5.00	5.00	5.00
City of Atlanta school district	22.06	21.78	21.57	20.98	20.52	22.70	22.69	21.69	21.69	21.69
Atlanta-DeKalb library	1.86	1.47	ļ		1	1	***************************************	1	1	1
City of Alpharetta	7.48	7.23	7.00	7.00	7.00	09.9	6.25	5.75	5.75	5.75
City of College Park	6.61	9.56	9.56	9.56	9.56	9.56	9.56	9.56	9.56	11.56
City of East Point	9.00	15.00	12.50	12.37	12.37	12.37	14.75	14.75	14.75	14.75
City of Fairburn	4.50	00.9	90.9	5.75	5.45	5.45	5.00	5.00	5.00	7.50
City of Hapeville	9.61	9.61	9.61	12.61	12.61	12.61	16.61	16.61	16.61	16.61
City of Mountain Park	6.80	5.76	7.00	6.95	9.92	68.6	11.78	11.78	11.78	11.78
City of Palmetto	4.50	4.50	4.50	4.50	4.50	4.50	4.50	8.50	8.45	8.45
City of Roswell	5.43	5.43	5.17	60.9	60.9	60.9	5.66	5.46	5.46	5.46
City of Union city	7.50	7.50	7.50	7.50	7.50	7.50	9.50	9.50	9.50	9.50
City of Sandy Springs	**************************************	1	-		1	4.73	4.73	4.73	4.73	4.73
City of Milton				<b>миничерну</b>	1	1	4.73	4.73	4.73	4.73
City of John's Creek	tageness.	1	1	-		1	4.61	4.61	4.61	4.61
City of Chattahoochee Hills	1		**************************************						10.96	10.96

#### **FULTON COUNTY, GEORGIA**

Principal Taxpayers
Current Year and Nine Years Ago

Percentage of total assessed Assessment value **Taxes** Ten major taxpayers of 2010\*: Development Authority of Fulton County \$ 864,964,916 1.52% \$ 8,886,421 Georgia Power 355,267,690 0.63% 3,407,864 **BellSouth Telecommunications** 288,336,703 0.51% 2,774,329 Coca Cola 239,494,269 0.42% 2,462,241 AT&T 233,061,383 0.41% 2,364,547 Delta Airlines 144,071,482 0.25% 1,481,199 BF ATL, LLC 135,349,360 0.24% 1,391,527 Post Apartment Homes 129,959,779 0.23% 1,336,116 SunTrust Plaza Associates LLC 103,532,500 0.18% 1,064,418 IEP Peachtree LLC 93,279,610 959,008 0.16% Total ten major taxpayers 2,587,317,692 4.55% 26,127,670 (1) Total County gross assessed value 56,813,105,014

<sup>\*</sup>Taxes and assessments based on values at time of presentment with Temporary Collection Order still in place.

			Percentage of total assessed		
	_	Assessment	value		Taxes
Ten major taxpayers of 2001:					
BellSouth Telecommunications	\$	466,573,480	1.33%		10,531,232
Coca Cola Company		299,400,870	0.85%	\$	6,606,296
American Telephone & Telegraph		161,662,492	0.46%		5,238,149
Delta Airlines		134,358,460	0.38%		4,903,365
Post Apartment Homes		131,297,090	0.37%		4,130,096
International Business Machines		129,997,050	0.37%		3,914,638
Ford Motor Company		108,107,980	0.31%		2,770,104
Concourse V		67,440,700	0.19%		2,651,094
Georgia Power		66,027,066	0.19%		2,321,298
Hodges MD		50,434,930	0.14%		1,842,472
Total ten major taxpayers	\$ _	1,615,300,118	4.60%	\$	44,908,744
(1) Total County gross assessed value	\$ _	35,128,849,000		_	

Source: Fulton County Tax Commissioner.

**FULTON COUNTY, GEORGIA** 

General Fund Property Tax Levy and Collections Last Ten Fiscal Years

Outstanding 99.3 % 102.5 101.8 100.3 100.7 collections as percentage of curent levy Total 367,666 373,780 385,507 384,177 339,244 collected Total tax (in thousands) 14,587 Delinquent 8,415 23,045 18,657 15,921 collected tax 95.0 % 98.1 98.5 95.4 95.7 collected Percent of levy 365,365 361,132 366,850 351,745 324,657 Current collected tax

> 341,734 358,570 371,005 377,362 384,454

current year tax levy

Year

2003 2004 2005 2006 2007 2008 2009

2002 2001

Total

percentage of

delinquent taxes

current levy

7.6% 2.6 2.3 2.0 2.1 2.0 3.9 4.4

25,912

9,424 8,637

8,102 8,290

0.66

410,746

19,183 17,709 24,407

94.4 92.9 8.06

391,563 385,257

402,966

434,358 450,233

97.2 96.2

16,179

24,634 17,076

110.9

468,248

43,475 56,896

87.7

406,758 411,352

E ପ ଚ

409,951

414,657 451,295 463,906 422,255

414,871

Outstanding

delinquent taxes as

Debt Service Fund Property Tax Levy and Collections

Last Ten Fiscal Years

(in thousands)

Outstanding

				1									
delinquent	taxes as	percentage of	current levy	%9.6	4.1	3.1	9.8	8.9	4.4		1	-	
	Outstanding	delinquent	taxes	\$ 838	366	288	206	169	118	148	85	47	18
				%									
		percentage of										***************************************	-
	Total	tax	collected	8,849	9,258	9,385	2,478	2,528	2,652	115	36	11	6
				ا جم									
	Delinquent	tax	collected	521	428	221	177	154	155	115	36	11	6
				<b>'</b> ∽									
	Percent	of levy	collected	95.1 %	98.2	98.5	95.8	92.6	93.8	1	Manager 1	1	1
	Current	tax	collected	8,328	8,830	9,164	2,301	2,374	2,497		шинина		1
	Total	current year	tax levy	8,754 \$	8,994	9,302	2,402	2,482	2,663	1	-	1	
				 \$								(2)	
		Fiscal	Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Source: Fulton County Tax Commissioner's office

(1) 2008 due date October 31 as opposed to normal due date of October 15

(2) 2009 due date December 15 as opposed to normal due date of October 15

(3) 2010 due date October 31 as opposed to normal due date of October 15

FULTON COUNTY, GEORGIA
Special Service District Fund Property Tax Levy and Collections

Last Ten Fiscal Years

(in thousands)

											Outstanding
								Total			delinquent
		Total	Current		Del	<b>Delinquent</b>	Total	collections as	•	Outstanding	
Fiscal		rent year	tax	_		tax	tax	percentage of		nquent	percentage of
Year		ax levy	collected	colle	00		collected	curent levy		taxes	current levy
2001	<b>'</b> ∽	45,421 \$	43,489		\$	•	45,178	% 5.66	છ	2,725	%0.9
2002		45,744	45,022				46,819	102.4		885	1.9
2003		47,425	46,985				48,101	101.4		614	1.3
2004		54,974	53,040	96.5			53,637	9.7.6		229	1.2
2005		56,615	54,206				56,327	99.5		735	1.3
2006		*	***************************************	***************************************			2,200	-		1,302	
2007		*		1			307			1,054	
2008		*		1			561	***************************************		419	
2009		*		1		9	9	1		307	
2010		*	-	1		6	6	чинания		191	**************************************

\* State law required the Special Service district to bill and collect by geographic areas of unincorporated Fulton County since 2006, see Schedule 8-C.

Source: Fulton County Tax Commissioner's office

FULTON COUNTY, GEORGIA

Northeast Special Service Sub-District Fund Property Tax Levy and Collections

Last Five Fiscal Years

percentage of Outstanding current levy delinquent taxes as 5600.0% 173.8% N/A Outstanding delinquent taxes N/A 139 56 25 18 95.8 % 552.5 9,400.0 percentage of collections as curent levy 13,601 collected Total tax (in thousands) Delinquent collected N/A 95.8 % 100.0 83.8 collected Percent of levy 13,601 Current collected 14,198 \$ current year tax levy Total Ξ  $\mathfrak{S}$ (3)

Year

2006 2007

2008 2009 2010

## FULTON COUNTY, GEORGIA

Northwest Special Service Sub-District Fund Property Tax Levy and Collections

Last Five Fiscal Years

Outstanding delinquent	taxes as	percentage of	current levy	N/A	1	1	1	1
	Outstanding	delinquent	taxes	\$ N/A	86	41	28	12
	collections as	percentage of	curent levy	95.0 %			*********	1
	Total	tax	collected	6,723	222	62	∞	19
(in thousands)		tax		, ,			~	19
	Percent	of levy	collected	95.0 %			***************************************	1
	$\circ$	tax	ಶ				1	I
	Total	current year	tax levy	7,077 \$	1	T T T T T T T T T T T T T T T T T T T	1	1
		3		8		$\equiv$	(2)	(3)
		Fiscal cur	Year	2006	2007	2008	2009	2010

## **FULTON COUNTY, GEORGIA**

South Fulton Special Service District Fund Property Tax Levy and Collections

Last Five Fiscal Years (in thousands)

Outstanding

delinquent	taxes as	percentage of	current levy	N/A	2.9%	4.6	3.2	5.1
	Outstanding	delinquent	taxes	N/A	529	867	864	1,169
	_			<del>59</del>				
				%				
	collections as	percentage of	curent levy	91.8	95.9	93.5	92.5	113.0
	Total	tax	collected	16,659	17,789	17,672	25,234	25,949
				ક				
	<b>Delinquent</b>	tax	collected	N/A	1,085	1,185	2,577	4,044
				<del>69</del>				
	Percent	of levy	collected	91.8 %	90.1	87.3	83.1	95.4
	Current	tax	collected	16,659	16,704	16,487	22,657	21,905
	Total	current year	tax levy	18,141 \$	18,542	18,896	27,279	22,964
		J		S		Ξ	(1)	(3)
		Fiscal	Year	2006	2007	2008	2009	2010

Source: Fulton County Tax Commissioner's office

(1) 2008 due date October 31 as opposed to normal due date of October 15

(2) 2009 due date December 15 as opposed to normal due date of October 15

(3) 2010 due date October 31 as opposed to normal due date of October 15

#### **FULTON COUNTY, GEORGIA**

Computation of Direct and Overlapping Debt as of December 31, 2010

Name of governmental unit		Amount outstanding	Percentage applicable	Amount applicable
Direct and overlapping direct debt:		<u> </u>	аррисави	
Fulton County Library bonds	\$	167,469,098	100	167,469,098
Fulton County School District		149,760,000	100	149,760,000
Municipalities:				
Alpharetta		34,270,000	100	34,270,000
Atlanta (including School District)		244,965,000	97	237,616,050
Hapeville		10,425,000	100	10,425,000
Union City		11,765,000	100	11,765,000
Roswell		27,345,000	100	27,345,000
	\$	645,999,098		638,650,148
Contractual obligations and	,	<del>- 11</del>		
overlapping contractual obligations:				
<b>Building Authority of Fulton County</b>	\$	27,765,124	100 %	27,765,124
Fulton County Urban Redevelopment Agency		26,441,000	100	26,441,000
College Park Business and Industrial				
Development Authority		3,010,000	100	3,010,000
The Fulton-DeKalb Hospital Authority*:				
Revenue Refunding Certificates				
Series 2003		170,100,000	68.109	115,853,409
Series 2010		15,330,000	100	15,330,000
City of Atlanta and Fulton County				
Recreation Authority:				
Arena Series 2010		124,515,000	98	122,024,700
Zoo Series 2007		19,105,000	98	18,722,900
East Point Building Authority		77,275,000	100	77,275,000
	\$	463,541,124		406,422,133
Total direct and overlapping debt and contractual				
obligations and overlapping contractual obligations	\$	1,109,540,222		1,045,072,281

<sup>\*</sup> Debt service is a contractual obligation for which the County has financial responsibility determined in part on the basis of its utilization percentage.

# FULTON COUNTY, GEORGIA

Ratios of Outstanding Debt by Type Last Ten Fiscal Years (in thousands)

		Total Debt	Primary	Government	685,429	650,412	627,442	886,106	848,233	866,239	828,711	797,528	773,605	915,912
			estimated											
ities		Estimated	Water/Sewer	connections	86,358	88,841	91,323	91,823	101,001	101,840	102,000	102,000	102,000	102,500
Business-type activities		Total	Business-type	activities	327,357	320,691	313,569	599,436	590,872	581,774	572,067	561,712	550,672	539,008
В	Water &	Sewerage	Note	payable	1,439	1,322	1,198	1,065	923	771	609	435	250	52
	Water &	Sewerage	Revenue	Bonds	325,918	319,369	312,371	598,371	589,949	581,003	571,458	561,277	550,422	538,956
		Per Capita	debt (not in	thousands)	423.41	382.21	356.47	316.48	275.48	294.89	258.68	237.68	219.65	409.42
		% of	Personal	Income	0.93%	0.84%	0.79%	0.67%	0.56%	0.57%	0.50%	0.46%	0.41%	0.80%
		Total	Governmental	activities	358,072	329,721	313,873	286,670	257,361	284,465	256,644	235,816	222,933	376,904
Activities	Other	long-term	capital	leases	44,067	37,207	39,840	35,914	31,648	80,895	74,135	72,231	64,342	61,882
Governmental Activities		Facilities												
	Fulton County	Building	Authority	ponds	118,990	110,439	102,370	95,132	84,644	72,545	61,674	51,186	39,913	27,765
		General	Obligation	ponds	49,465	41,469	35,473	24,077	14,381	9,428	4,581	1,760	-	169,469
			Fiscal	Year	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements

### Sources:

Personal Income and Population data from Schedule 15 - Demographic statistics

The Fulton County Water and Sewerage System provides services to a substantially different population base than governmental activities debt, therefore per capita and personal income data are calculated only on governmental activity debt, Water and Sewerage debt is allocated to estimated total connections

#### **FULTON COUNTY, GEORGIA**

Ratios of General Obligation Debt Outstanding
Last Ten Fiscal Years
(in thousands)

Fiscal	General Obligation	Less debt service	Net bonded	Assessed value for bond	Percentage of actual taxable		Net bonded debt per capita
Year	 bonds*	funds	debt	purposes	value		(not in thousands)
2001	\$ 49,465	29,751	19,714	33,580,823	0.06	% -	\$23.31
2002	41,469	29,927	11,542	36,474,277	0.03		13.38
2003	35,473	30,443	5,030	38,902,270	0.01		5.71
2004	24,077	20,808	3,269	40,910,888	0.01		3.61
2005	14,381	13,086	1,295	42,496,898			1.39
2006	9,428	11,045	_	46,570,435	<del></del>		grant Articles
2007	4,581	6,600		51,893,006	***************************************		_
2008	1,760	3,429	_	55,482,952			<u> </u>
2009		_		55,717,671			-
2010	167,000		167,000	53,981,561	0.31		181.41

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements

#### Sources:

Population data from Schedule 15 - Demographic statistics

#### **FULTON COUNTY, GEORGIA**

Schedule of Revenue Bond Coverage Fulton County Water and Sewerage System Last Ten Fiscal Years (in thousands)

Fiscal		Operating	Operating	Net				
Year		revenues*	expenses*	earnings	Principal	Interest	Total	Coverage
2001	\$	105,844	48,648	57,196	6,790	17,448	24,238	2.36
2002		100,720	45,015	55,705	7,590	16,653	24,243	2.30
2003		100,046	50,480	49,566	8,040	16,198	24,238	2.04
2004		123,676	56,703	66,973	8,655	30,163	38,818	1.73
2005		121,032	60,540	60,492	9,180	29,636	38,816	1.56
2006		122,378	63,288	59,090	9,740	29,077	38,817	1.52
2007	(1)	167,245	70,221	97,024	10,335	29,077	39,412	2.46
2008		110,949	66,929	44,020	10,965	27,851	38,816	1.13
2009		119,875	76,779	43,096	11,555	27,262	38,817	1.11
2010		121,562	75,381	46,181	12,160	26,654	38,814	1.19

<sup>\*</sup> As defined in the Fulton County, Georgia Water and Sewerage Bond Resolutions.

<sup>(1) 2007</sup> includes one-time revenues of approximately \$32 million for sale of future wastewater treatment capacity to other municipalities.

#### **FULTON COUNTY, GEORGIA**

#### Legal Debt Margin Information Last Ten Fiscal Years (in thousands)

Assessed value	\$ 56,813,105
Less:	
Applicable property tax exemptions	(2,831,544)
Assessed value for bond purposes	 53,981,561
Debt limit 10% of assessed value	5,398,156
Less amounts of debt applicable to the limit:	
General Obligation debt outstanding	167,000
less available debt service funds	
Total amount applicable to debt limit	167,000
Legal Debt Margin	\$ 5,231,156

		Total net		Total net debt applicable
		bonded debt	Legal	to the limit
	Debt	applicable	Debt	as a %
	Limit	to limit	Margin	of debt limit
2000	2,950,767	27,333	2,923,434	0.93%
2001	3,358,082	19,714	3,338,368	0.59%
2002	3,647,427	11,542	3,635,885	0.32%
2003	3,890,227	5,030	3,885,197	0.13%
2004	4,091,088	3,269	4,087,819	0.08%
2005	4,249,689	1,295	4,248,394	0.03%
2006	4,657,046		4,657,046	0.00%
2007	5,189,301		5,189,301	0.00%
2008	5,548,295		5,548,295	0.00%
2009	5,571,767		5,571,767	0.00%
2010	5,398,156	167,000	5,231,156	3.09%

#### **FULTON COUNTY, GEORGIA**

Demographic Information Last Ten Fiscal Years

				Fulton County			
Fulton		Per capita		Personal			
County		personal		Income		Unemploymen	t
Population		Income	_	(in thousands)		Rate	
845,688	\$	45,628	\$	38,587,395	_	4.3	<sup>-</sup> %
862,679		45,733		39,452,835		4.9	
880,514		45,202		39,800,989		5.8	
905,802		47,163		42,720,319		5.5	
934,242		49,291		46,049,314		5.9	
964,649		51,476		49,656,730		5.1	
992,137		51,552		51,146,432		4.9	
1,014,932		53,579		54,379,042		6.4	
1,033,756		50,474	(1)	52,177,800		9.9	
920,581		51,181	(1)	47,115,921	(2)	10.6	
	County Population 845,688 862,679 880,514 905,802 934,242 964,649 992,137 1,014,932 1,033,756	County Population 845,688 862,679 880,514 905,802 934,242 964,649 992,137 1,014,932 1,033,756	CountypersonalPopulationIncome845,688\$ 45,628862,67945,733880,51445,202905,80247,163934,24249,291964,64951,476992,13751,5521,014,93253,5791,033,75650,474	County         personal Income           Population         Income           845,688         \$ 45,628           862,679         45,733           880,514         45,202           905,802         47,163           934,242         49,291           964,649         51,476           992,137         51,552           1,014,932         53,579           1,033,756         50,474         (1)	Fulton         Per capita personal         Personal Income (in thousands)           Population         Income         (in thousands)           845,688         \$ 45,628         \$ 38,587,395           862,679         45,733         39,452,835           880,514         45,202         39,800,989           905,802         47,163         42,720,319           934,242         49,291         46,049,314           964,649         51,476         49,656,730           992,137         51,552         51,146,432           1,014,932         53,579         54,379,042           1,033,756         50,474         (1)         52,177,800	Fulton         Per capita         Personal           County         personal         Income           Population         Income         (in thousands)           845,688         \$ 45,628         \$ 38,587,395           862,679         45,733         39,452,835           880,514         45,202         39,800,989           905,802         47,163         42,720,319           934,242         49,291         46,049,314           964,649         51,476         49,656,730           992,137         51,552         51,146,432           1,014,932         53,579         54,379,042           1,033,756         50,474         (1)         52,177,800	Fulton         Per capita personal         Personal Income         Unemploymen           Population         Income         (in thousands)         Rate           845,688         \$ 45,628         \$ 38,587,395         4.3           862,679         45,733         39,452,835         4.9           880,514         45,202         39,800,989         5.8           905,802         47,163         42,720,319         5.5           934,242         49,291         46,049,314         5.9           964,649         51,476         49,656,730         5.1           992,137         51,552         51,146,432         4.9           1,014,932         53,579         54,379,042         6.4           1,033,756         50,474         (1)         52,177,800         9.9

Population data from U.S. Census Bureau midyear population estimates

Income data from U.S. Bureau of Economic Analysis

- (1) 2010 was not available at time of print, 2009's total was revised to reflect Bureau of Economic Analysis data.
- 2010's estimate is based on an assumption of Georgia's
- 2010 projected GDP growth of 1.4% from Bureau of Economic Analysis.
- (2) Annual unemployment rates from the Georgia Department of Labor

#### **FULTON COUNTY, GEORGIA**

Principal Employers Current Year and Nine Years Ago

		Percentage of
	Employees*	County employment**
Ten major employers-within Atlanta Metro Statistical area	a - 2008 (latest data a	vailable):
Delta Airlines	22,257	4.95%
AT&T	21,915	4.87%
Cox Enterprises	13,583	3.02%
Bellsouth Corp	15,500	3.45%
United Parcel Service	10,745	2.39%
United States Postal Service	14,000	3.11%
Fulton County School system	12,777	2.84%
Atlanta City Municipal Government	7,934	1.76%
Georgia Institute of Technology	7,342	1.63%
IBM Corporation	7,500	1.67%

<sup>\*</sup> From the Metro Atlanta Chamber of Commerce publication "Metro Atlanta Overview" these statistics could include employees working in other areas outside Fulton County.

#### Ten major employers of 2001:

AT&T Technologies

**BellSouth Corporation** 

Cobb County School System

Dekalb County School System

Delta Airlines

Emory University and Hospitals

Gwinnett County School System

Wal-Mart Stores

The Kroger Company

**Publix Supermarkets** 

\* From the Metro Atlanta Chamber of Commerce, these statistics categorized employers based on size and did not include specific employee counts

#### **FULTON COUNTY, GEORGIA**

Full-time County Employees by Function/Program
Last Ten Fiscal Years
(in thousands)

Fiscal	General					Emergency	Water &	All	Total
Year	Government	Police		Fire		Services (911)	Sewerage	Other	Government
2001	4,255	359		447		108	334	1,142	6,645
2002	4,343	359		447		108	333	1,055	6,645
2003	4,370	339		448		111	312	1,049	6,629
2004	4,348	339		448		111	321	1,041	6,608
2005	4,281	367		447		115	315	985	6,510
2006	4,368	298		345		114	326	931	6,382
2007	4,356	230	*	223	*	109	344	811	6,073
2008	4,561	198	*	186	*	109	345	816	6,215
2009	4,475	160		153		97	322	625	5,832
2010	4,249	154		142		74	302	530	5,451

Sources: Fulton County Budget Book

<sup>\*</sup> Does not include Police and Fire employees providing contractual services to municipalities

FULTON COUNTY, GEORGIA

Operating Indicators by Function/Program Last Ten Fiscal Years

2001 2002
2,994,202 3,054,633 3,115,000 64,446 79,559 84,000
495,986 520,330 530,330
118,603 120,500 121,500 6,611 6,161 6,470
12 35 20
451,991 457,831 465,411
14.07     13.11     13.50       6.04     6.08     6.50       22.13     20.90     21.50       0.72     0.78     0.85

\*not available Source: Fulton County Budget book

FULTON COUNTY, GEORGIA

Capital Asset Statistics by Function/Program Last Ten Fiscal Years

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Atlanta/Fulton County Library Branches, including main facility	33	33	33	34	34	34	34	34	34	34
Health and Wellness: Health centers	17	16	14	12	12	12	12	12	12	12
Jail and detention centers	3	n	3	ъ	3	т	ъ	3	3	3
Fire Stations	19	21	21	21	21	19	15*	15*	15*	15*
Water and Sewerage fund: Wastewater treatment plants	4	4	4	4	4	4	4	4	4	4
Water treatment plant - (joint venture)	1	1	1	1	-	1		1		1
County owned roadways (in miles)	1,794	1,794	1,794	1,794	1,794	1,386	736	556	684	684

<sup>\*</sup>Three stations leased by municipalities

Report on Internal Control
over Financial Reporting and on
Compliance and Other Matters
Based on an Audit of
Financial Statements
Performed in Accordance
with
Government Auditing Standards



### Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Members of the Board of Commissioners Fulton County, Georgia:

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Fulton County, Georgia ("the County") as of and for the year ended December 31, 2010, which collectively comprise the County's basic financial statements and have issued our report thereon dated June 30, 2011. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Fulton-Dekalb Hospital Authority, as described in our report on the County's basic financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Board of Commissioners, others within the County, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

Atlanta, Georgia June 30, 2011

PJC Enrup, LLC