

#### **OFFICE OF INTERNAL AUDIT**

Correspondence Subject: Audit Response-OETH Grant Infrastructure Review dated

April 25, 2014 and Audit Response-OETH Grant Infrastructure Review for Jefferson/
Springdale Place/Odyssey Villas @ Vineyard Court dated May 13, 2014

Correspondence Dated: August 1, 2014

Document has been scanned and emailed Entered into Share Point Sent Correspondence to Dept. & Office Staff Entered into Correspondence Tracking



DELIVERED TO:	SIGNATURE	DATE	COMMENTS
Chairman John Eaves District 1 At-Large	A	4/1/4	
Commissioner "Robb" L. Pitts District 2 At-Large	JAH	8/1/14	
Commissioner Liz Hausmann District 3 Hardcopy & Scan/Email Commissioner Hausmann, Edward Leidelmeijer, Denise Fraser & Linda W. Johnson			hardcopy left @ 1 desk on winstor Emailed copy on 8/1/14/13/04:5
Commissioner Tom Lowe District 4			11' 11
Commissioner Emma I. Darnell District 5 (2 copies)	M	8/1/14	
Commissioner Joan Garner District 6	ME	8 (1/14	
Commissioner William "Bill" Edwards Scan/Email to Deloris Baskin and Bridget Harris Hardcopy to Carol Brown	8/1	CD	emailed 5/1/4 Of59pm
Dwight Ferrell-County Manager	L. Taylon	8-1-14	

Delivered By: My Date: 8 1 14

From:

Bailey, Brigitte

Sent:

Friday, August 01, 2014 5:00 PM

To:

Baskin, Deloris

Cc:

Harris, Bridget; Brown, Carol

Subject:

FW: Audit Responses -OETH

Attachments:

OETH Audit Responses 4\_25 and 5\_13 2014.pdf; Attachment D - OETH Systems

Operations.pdf

Good afternoon. Attached are the audit responses for the OETH audits conducted on 4/25/14 and 5/13/14 respectively. Attachment D is affiliated with the audit response tied to OETH Grant Infrastructure Review for Jefferson Place/Springdale Place and Odyssey Villas @ Vineyard Court. Due to the size of the file, we had to place the attachment on a disk.

Thank you.

Brigitte Bailey, MPA Office of Internal Audit **Fulton County Government** 141 Pryor Street, 8th Floor Atlanta, GA 30303 404-612-7018 (phone) 404-335-5834 (efax)

Please consider the environment before printing this e-mail.

From:

Bailey, Brigitte

Sent:

Friday, August 01, 2014 4:57 PM

To:

Hausmann, Liz

Cc:

Leidelmeijer, Edward; Fraser, Denise; Johnson, Linda W.

Subject:

FW: Audit Responses -OETH

**Attachments:** 

OETH Audit Responses 4\_25 and 5\_13 2014.pdf; Attachment D - OETH Systems

Operations.pdf

Good afternoon. Attached are the audit responses for the OETH audits conducted on 4/25/14 and 5/13/14 respectively. Attachment D is affiliated with the audit response tied to the OETH Grant Infrastructure Review for Jefferson Place/Springdale Place and Odyssey Villas @ Vineyard Court. Due to the size of the file, we had to place the attachment on a disk.

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Office of Internal Audit
Fulton County Government
141 Pryor Street, 8th Floor
Atlanta, GA 30303
404-612-7018 (phone)
404-335-5834 (efax)

Please consider the environment before printing this e-mail.

From:

Bailey, Brigitte

Sent:

Friday, August 01, 2014 4:59 PM

To:

Coulborn, Jonathan

Subject:

Audit Responses -OETH

Attachments:

OETH Audit Responses 4 25 and 5 13 2014.pdf; Attachment D - OETH Systems

Operations.pdf

Good afternoon. Attached are the audit responses for the OETH audits conducted on 4/25/14 and 5/13/14 respectively. Attachment D is affiliated with the audit response tied to OETH Grant Infrastructure Review for Jefferson Place/Springdale Place and Odyssey Villas @ Vineyard Court. Due to the size of the file, we had to place the attachment on a disk.

Thank you.

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Office of Internal Audit
Fulton County Government
141 Pryor Street, 8th Floor
Atlanta, GA 30303
404-612-7018 (phone)
404-335-5834 (efax)

Please consider the environment before printing this e-mail.

----Original Message-----From: Bailey, Brigitte

Sent: Friday, August 01, 2014 4:57 PM

To: Hausmann, Liz

Cc: Leidelmeijer, Edward; Fraser, Denise; Johnson, Linda W.

Subject: FW: Audit Responses -OETH

Good afternoon. Attached are the audit responses for the OETH audits conducted on 4/25/14 and 5/13/14 respectively. Attachment D is affiliated with the audit response tied to the OETH Grant Infrastructure Review for Jefferson Place/Springdale Place and Odyssey Villas @ Vineyard Court. Due to the size of the file, we had to place the attachment on a disk.

Thank you.

Brigitte Bailey, MPA Office of Internal Audit Fulton County Government 141 Pryor Street, 8th Floor Atlanta, GA 30303 404-612-7018 (phone) 404-335-5834 (efax)



#### INTEROFFICE MEMORANDUM

TO:

Fulton County Board of Commissioners

FROM:

nitothy Micks, Director Office of Internal Audit

DATE:

August 1, 2014

RE:

Audit Response- Office of Emergency and Transitional

Housing (OETH) Grant Infrastructure Reviews

The Office of Internal Audit completed the Office of Emergency and Transitional Housing (OETH) Grant Infrastructure Review dated April 25, 2014 and the OETH Grant Infrastructure Review for Jefferson/Springdale Place/Odyssey Villas @ Vineyard Court dated May 13, 2014, which were distributed to you May 14, 2014. Attached are the corresponding audit responses received from OETH in relation to the finding(s) referenced in their audits.

If you have any questions or need additional information, please contact me at extension 21019. Thank you.

Attachments: Audit Response-OETH Grant Infrastructure Review dated April 25, 2014
Audit Response-OETH Grant Infrastructure Review for Jefferson/
Springdale Place/Odyssey Villas @ Vineyard Court dated May 13, 2014

Cc: Dwight Ferrell, County Manager



# INTER-OFFICE MEMORANDUM

Housing and Human Services Department

TO:

Anthony Nicks, Director

Office of the Internal Auditor

THROUGH: Dwight A. Ferrell, County Manager

Office of the County Manager

FROM:

Michael Rowicki, Deputy Director

Housing and Human Services Department

DATE:

July 31, 2014

RE:

Draft Internal Audit Responses on OETH - Grant

Infrastructure Review

This memorandum is being written to provide draft responses to the Internal Audit reports on the Office of Emergency and Transitional Housing Program. The draft responses provided are that of the Program and not of the Administrative Support Department of Housing and Human Services.

#### OETH - Grant Infrastructure Review

#### Response to Finding #1

The Office of Emergency and Transitional Housing received an electronic copy of the invoice, signed the invoice and returned to HHS finance unit for processing the invoice. This process was completed within 1-2 business days. Under the new lease arrangement, effective July 1, 2014, the new vendor/landlord submits the invoice to both the OETH and HHS finance unit on or before the 15 of the month and payment is due on or before the 10<sup>th</sup> of the following month.

#### Response to Finding # 2

The original invoice submitted by the vendor for the month of January 2014 reflected payment for a unit(s) that had been vacated the month before. Upon review and discussion, it was decided that the 30 day notice of the vacated units) had not been sufficiently provided to the landlord. As such, additional invoice was requested and paid.

#### Response to Finding #3

We accept the recommendation contained within the report and will make the necessary request to the Budget Commission to restore this amount to our general fund budget. The GF will be reimbursed the amount once the grant has been received from HUD.

#### Response to Finding #4

OETH accepts the recommendation.

Should you have any questions, please contact Michael Rowicki at (404) 612-7187.

cc: Mike Rowicki, Deputy Director, Housing and Human Services Department Leonard Westmoreland, Division Manager, Office of Emergency and Transitional Housing.



# INTER-OFFICE MEMORANDUM

Housing and Human Services Department

TO:

Anthony Nicks, Director

Office of the Internal Auditor

THROUGH: Dwight A. Ferrell, County Manager

Office of the County Manager

FROM:

Michael Rowicki, Deputy Director

Housing and Human Services Department

DATE:

July 31, 2014

RE:

Draft Internal Audit Responses on OETH - Grant

Infrastructure Review

This memorandum is being written to provide draft responses to the Internal Audit reports on the Office of Emergency and Transitional Housing Program. The draft responses provided are that of the Program and not of the Administrative Support Department of Housing and Human Services.

# Office of Emergency & Transitional Housing Review Jefferson/Springdale/Odyssey Villas

#### Response to Finding #1

The Office of Emergency and Transitional Housing receives the invoice from U.S. Foods at the time delivery. We verify the invoice against the delivery by checking all items off at the point of delivery. We sign the invoice(s) and attach a transmittal sheet. The transmittal and signed invoice(s) are delivered via OETH courier to HHS Finance within 2-3 business days. Please see attachment A - U.S. Food, Inc. Transmittal Form. OETH accepts the recommendation to authorize payment of invoices electronically utilizing the email system.

Response to Finding #2 – HHS Administrative Support/Finance needs to provide.

#### Response to Finding #3

Springdale Place is no longer in operation. We accept the recommendation with respect to routine analysis of food cost as well as review of inventory per ANFP standards of criteria and assessment as they relate to the remaining food service operations at Jefferson Place. The location utilized, as other OETH service site does, bar-coded participant ID cards to track and record service delivery to consumers. While the basic system capabilities were operational at Springdale Place, Food Service personnel were trained to have each participant in the food service line scan their card at each meal. Please see attachment B - Bar Code Training Log (Highlighted names were Springdale Place Facility Manager and Food Services staff)

#### Response to Finding #4

OETH accepts the recommendation. OETH has attempted to recruit Cooks for the vacant Cook positions 13 times through the recruitment process, beginning in May of 2013. Please see attachment C – Emails – Freeze Lift & Status of Request. Two Cooks were hired in January of 2014.

# Response to Finding #5

The source documents for all HUD program reporting is the Pathways Community Network database. All staff was trained on the system and use it to record client activity, services plans. compliance resources provided, etc. In June of 2010, OETH begin its redesign from a shelter operator to a more full service Assessment Center operation based upon our experience and the demands/needs of our consumers. This addition was implemented in addition to our Pathway responsibilities, not in lieu of them. As we expanded our services delivery system, we sought to begin developing our own databases using Microsoft Access. Please see Attachment D -OETH Systems Operations. The OETH Systems Operation Manual is a combination of Jefferson Place Intercommunication System User Manual and the Pathways User Guide. We successfully developed and implemented databases to track consumer files, consumer demographics, and process tracking (the extent to which our processes were being adhered to by both staff and consumers). Monthly data reports were used as an internal management tool between the OETH Division Manager and OETH manager/supervisors. This tool management tool was used in weekly touch base conversations between the OETH management team members. We understood that the programs that were being developed in Access would require a more powerful and robust environment beyond Access. As such, we reached out through the HSD Department to the IT Department and requested such assistance. Please see attachment E - Assessment of City works for Housing & Human Services & Ready for Upgrade. This process has been negatively impacted due to the sustained critical staff vacancies in both the OETH/HSD and IT departments.

Response to Finding #6 - HHS Administrative Support/Finance needs to provide.

#### Response to Finding #7

Effective July 11, 2005, the policy has been to enter the consumer's electronic record in Pathways HMIS and record consumer activity at a minimum weekly and place a hardcopy in the consumer's physical file. Please see attachment F – OETH Policies & Procedures – Case Management.

Should you have any questions, please contact Michael Rowicki at (404) 612-7187.

cc: Mike Rowicki, Deputy Director, Housing and Human Services Department Leonard Westmoreland, Division Manager, Office of Emergency and Transitional Housing.

# INTER OFFICE MEMORANDUM

To:

Shamika Milner

**Human Services** 

From:

Sherra Sanders

**Human Services Department** 

Ext 24962

Date:

June 26, 2014

Subject:

US Foods invoices 0800425, 0800426, 0800427, and 0800428 for

Springdale Place

Please find attached the following packets submitted for approval and processing:

Packet Type	Budget #	Name	VN#	Expense Amount	Action Required
Invoice # 0800425	PO # 13SC89001A-CC	US Foods	N/A	\$1,051.42	Finance Processing
Invoice # 0800426	PO # 13SC89001A-CC	US Foods	N/A	\$ 155.52	Finance Processing
Invoice # 0800427	PO # 13SC89001A-CC	US Foods	N/A	\$ 93.28	Finance Processing
Invoice # 0800428	PO # 13SC89001A-CC	US Foods	N/A	\$ 110.66	Finance Processing

Received By:	Date:	Time:	

# ID Barcode Scanning Rollout Training Tuesday, April 27, 2010 Jefferson Place Computer Lab

# Session 1: 9:30AM - 10:30AM

1.	Anthony Hines	10. Jason Griffin	19. Ricky Alexander
2.	Barbara Jennings	11. Jobe Rowe	20. Rodney Shuemake
3.	Bernard Griffin	12. John Jones	21. Ron Hall
4.	Betty Rhines	13. Leon Cox	22. Ron Robinson
5.	Christina Travis	14. Marvin Davis	23. Royal Clark
6.	Ernest Sample	15. Maurice Speaks	24. Sonia Hines
7.	Gerald Harper	16. Nick Edwards	25. Terence Ison
8.	Gerry Richardson	17. Paul Reese	26. Shenelle Armstrong
9.	Grady Johnson	18. Ralph Holmes	

#### Session 2: 10:30AM - 11:30AM

1.	Andre Danzy	10. Jacqueline Mills	19. Renee Howze
2.	Ann Isaac	11. Jeannie Wilson	20. Rosetta Silva
3.	Beverly Heyward	12. Joe Velardita	21. Terrence Evans
4.	Daphne Johnson	13. Leonard Westmoreland	22. Tildon Wright
5.	David Bryant	14. Lewis Robinson	23. Tommie Jones
6.	Ed Williams	15. Linda Callaway	24. Valecia Cherry
7.	Gerry Richardson	16. Livia Brown	25. Wayne Woods
8.	Gwendolyn Hunter	17. Mark Taylor	26. Willie Christian
9.	Jackson, Barbara	18. Paul Woodson	27. Shenelle Armstrong

# Live Demo: Noon - JP Cafeteria

1.	Leonard Westmoreland	6. Livia Brown	11. Ron Robinson
2.	Gerry Richardson	7. Ann Isaac	12. Ron Hall
3.	Barbara Jennings	8. Rosetta Silva	13. Nick Edwards
4.	Andre Danzy	9. Linda Callaway	<ol><li>14. Barbara Jackson</li></ol>
5.	Tommie Jones	10. Leon Cox	15. Shenelle Armstrong

#### ATTACHMENT C

# Isaac, Ann

From:

Isaac, Ann

Sent:

Friday, June 21, 2013 4:44 PM

To:

Easley, Gerry

Cc:

Rowicki, Mike; Westmoreland, Leonard

Subject:

Freeeze Lift Form - Administrative Assistant III

Attachments:

DOC00361edf85320130521155356-403.pdf; Administrative Assistant III Freeze Lift Form

2013 2.21.13.docm

Importance:

High

Tracking:

Recipient

Read

Easley, Gerry

Read: 6/21/2013 4:52 PM

Rowicki, Mike

Read: 6/21/2013 8:18 PM

Westmoreland, Leonard

Deleted: 7/1/2013 11:09 PM

Gerry,

Please note the status of the positions below. We are still awaiting a number of signed freeze lift forms to be signed and status of positions (highlighted in yellow).

Position Title	Position Number	Signed Freeze Lift	Vacati
Human Services Specialist	21229	YES	Kevin Tho
Human Services Specialist	21229	NO	Rodney Sł
Human Services Specialist	37892	YES	Margaret
Information and Community Specialist	15124	YES	VACANT
Human Services Specialist	13984	YES	VACANT
Human Services Specialist	23000	NO	VACANT

Human Services Specialist	32694	NO	Sarah Hov
Human Services Specialist	32747	NO	VACANT
Administrative Asst III	24554	NO - Awaiting signed freeze lift form.	Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b
Human Services Specialist	37892	NO - Request to Retitle position as Cook.  /Awaiting approval for retitle.	Lamare Ad
Head Cook	7588	YES-	Betty Rhir

Sent: Tuesday, June 04, 2013 3:22 PM

To: Easley, Gerry

Cc: Rowicki, Mike; Westmoreland, Leonard

Subject: FW: Freeeze Lift Form - Administrative Assistant III

Importance: High

Mr. Easley,

Please see the updates to date highlighted in the table below:

Position Title	Position Number	Signed Freeze Lift	Vacati
Human Services Specialist	21229	YES	Kevin Tho
	24222	NO.	
Human Services Specialist Human Services Specialist	21229 37892	NO YES	Rodney St Margaret
Information and Community Specialist	15124	YES	VACANT

Human Services Specialist	1.3984	YES	MAĈANT
Human Services Specialist	23000	NO	VACANT
Human Services Specialist	32694	NO	Sarah Hov
Human Services Specialist	32747	NO	VACANT
Administrative Asst III	24554	Awaiting signed freeze lift form.	Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b
Human Services Specialist	37892	NO - Request to Retitle position as Cook.  /Awaiting approval for retitle.	Lamare A
Head Cook	7588	YES-	Betty Rhir

Sent: Wednesday, May 22, 2013 10:54 AM

To: Easley, Gerry

Cc: Rowicki, Mike; Westmoreland, Leonard; Rhodes, Angela; Milner, Shamika; Porcher, Deborah

Subject: Freeeze Lift Form - Administrative Assistant III

Mr. Easley,

Please note below the status of each of the positions where Freeze Lift Forms have been submitted. I did note your email where you resigned the freeze lift forms (Attached PDF document). In addition I am submitting the freeze lift form for the Administrative Assistant III recently vacated.

#### Thank you

Position Title	Position Number	Signed Freeze Lift	Vacati
Human Services Specialist	21229	NO	Kevin Tho
Human Services Specialist	21229	NO	Rodney Sł
Human Services Specialist	37892	NO	Margaret
Information and Community Specialist	15124	YES	VACANT
Human Services Specialist	13984	NO	VACANT
Human Services Specialist	23000	NO	VACANT
Human Services Specialist	32694	NO	Sarah Hov
Human Services Specialist	32747	NO	VACANT
Administrative Asst III	24554	Resubmitting for signature	Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b
Human Services Specialist	37892	NO - Request to Retitle position as Cook. /Awaiting approval for retitle.	Lamare A
Head Cook	7588	YES- Awaiting recruitment process to begin	Betty Rhir

Ann Isaac

Ann Isaac

Housing and Human Services Office of Emergency and Transitional Housing Phone (404) 613-0413 Fax (404) 224-1011

#### Isaac, Ann

From:

Isaac, Ann

Sent:

Thursday, September 26, 2013 3:55 PM

To:

Easley, Gerry

Cc:

Rowicki, Mike; Westmoreland, Leonard

Subject:

Status of Freeze Lift Waivers and vacant positions with OETH

Attachments:

DOC00361edf85320130521155356-403.pdf; Administrative Assistant III Freeze Lift Form

2013 2.21.13.docm

Importance:

High

Tracking:

Recipient

Read

Easley, Gerry

Read: 9/26/2013 3:56 PM

Rowicki, Mike

Westmoreland, Leonard

Read: 9/26/2013 4:10 PM

Gerry,

Please note the status of the vacant positions. We are still awaiting a number of freeze lift forms to be signed highlighted in green and status highlighted in yellow.

Position Title	Position Number	Signed Freeze Lift	Vacati
Human Services Specialist	21229	YES	Kevin Tho
Human Services Specialist	21229	NO	Rodney St
Human Services Specialist	37892	YIES	Margaret
Information and Community Specialist	15124	YES	VACANT
Human Services Specialist	13984	MES	VACANT
Human Services Specialist	23000	NO	VACANT
Human Services Specialist	32694	NO	Sarah Hov
Human Services Specialist	32747	NO	VACANT
Administrative Asst III	24554		Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b

Human Services Specialist	37892	NO - Request to Retitle position as Cook.  /Awaiting approval for retitle.	Lamare Ac
Head Cook	7588	WES	Betty Rhir

Sent: Tuesday, July 30, 2013 11:25 AM

To: Easley, Gerry

Cc: Westmoreland, Leonard

Subject: Freeeze Lift Form - Administrative Assistant III

Importance: High

#### Gerry,

Please note the status of the positions below. We are still awaiting a number of signed freeze lift forms to be signed (highlighted in green) and status of positions (highlighted in yellow)

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Human Services Specialist	32694	NO	Sarah Hov
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Administrative Asst III	24554		Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b
Human Services Specialist	37892	NO - Request to Retitle position as Cook, /Awaiting approval for	Lamare A

		retitle	
Head Cook	7588	YES	Betty Rhir

Sent: Tuesday, June 04, 2013 3:22 PM

To: Easley, Gerry

Cc: Rowicki, Mike; Westmoreland, Leonard

Subject: FW: Freeeze Lift Form - Administrative Assistant III

Importance: High

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Information and Community Specialist	15124	YES	VACANT
Human Services Specialist	13984	YES	VACANT
Human Services Specialist Human Services Specialist	23000 32694	NO NO	VACANT
Human Services Specialist	32747	NO	Sarah Hov VACANT
Administrative Asst III	24554	Awaiting signed freeze lift form.	Ann Isaac

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Head Cook	7588	YES-	Betty Rhir

Sent: Wednesday, May 22, 2013 10:54 AM

To: Easley, Gerry

Cc: Rowicki, Mike; Westmoreland, Leonard; Rhodes, Angela; Milner, Shamika; Porcher, Deborah

Subject: Freeeze Lift Form - Administrative Assistant III

Mr. Easley,

Please note below the status of each of the positions where Freeze Lift Forms have been submitted. I did note your email where you resigned the freeze lift forms (Attached PDF document). In addition I am submitting the freeze lift form for the Administrative Assistant III recently vacated.

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Human Services Specialist	13984	NO	VACANT

Human Services Specialist	23000	NO	VACANT
Human Services Specialist	32694	NO	Sarah Hov
Human Services Specialist	32747	NO	VACANT
Administrative Asst III	24554	Resubmitting for signature	Ann Isaac

Position Title	Position Number	Signed Freeze Lift	Vacated b
Human Services Specialist	37892	NO - Request to Retitle position as Cook. /Awaiting approval for retitle.	Lamare A
Head Cook	7588	YES- Awaiting recruitment process to begin	Betty Rhir

Ann Isaac

Ann Isaac

Housing and Human Services Office of Emergency and Transitional Housing Phone (404) 613-0413 Fax (404) 224-1011

#### Isaac, Ann

From:

Isaac, Ann

Sent:

Friday, January 24, 2014 12:51 PM

To:

Isaac, Ann

Subject:

FW: Freeze Lift Forms for Part Time Positions

Attachments:

Revised Freeze Lift Request Form - Laundry Room Attendant - 32770.docm; Revised Freeze Lift Request Form - Cook - 2 Positions - 40861.docm; Revised Freeze Lift Request Form - Custodian -40862.docm; Revised Freeze Lift Request Form - Custodian -40863.docm; Revised Freeze Lift Request Form - Human Services Shelter Manager - 21251.docm; Revised Freeze Lift Request Form - Human Services Shelter Manager - 21344.docm; Revised Freeze Lift Request Form - Human Services Specialist - 2 Positions

- 37892.docm; Revised Freeze Lift Request Form - Human Services Specialist - 2 Positions- 21229.docm; Revised Freeze Lift Request Form - Human Services Specialist -

32722.docm; Revised Freeze Lift Request Form - Human Services Specialist - 32723.docm; Revised Freeze Lift Request Form - Human Services Specialist - 32724.docm; Revised Freeze Lift Request Form - Human Services Specialist - 32845.docm; Revised Freeze Lift Request Form - Human Services Specialist -

37892.docm; Revised Freeze Lift Request Form - Human Services Specialist - Facility Operator- 22786.docm; Revised Freeze Lift Request Form - Human Services Specialist

(Cook)- 37892.docm

From: Isaac, Ann

Sent: Wednesday, December 11, 2013 1:33 PM

To: Rowicki, Mike

**Cc:** Westmoreland, Leonard; Porcher, Deborah **Subject:** Freeze Lift Forms for Part Time Positions

Mike.

Please find attached the freeze lift forms for the part-time positions needed.

Thanks

Ann Isaac

Ann Isaac

Housing and Human Services Office of Emergency and Transitional Housing Phone (404) 613-0413 Fax (404) 224-1011

# Isaac, Ann

From:

Isaac, Ann

Sent:

Friday, January 24, 2014 10:53 AM

To:

Rowicki, Mike

Cc:

Westmoreland, Leonard; Porcher, Deborah

Subject:

FW: Vacant Positions within OETH

Attachments:

FW: Freeze Lift Requests; Revised Freeze Lift Request Form - Human Services Specialist - Vacated by Casondra Kendricks and Anthony Frye.docm; Revised Freeze Lift Request Form - Human Services Specialist - Facility ....docm; FW: HMI2 - Grant Ended December

10; FW: Freeze Lift Request Form

Tracking:

Recipient

Read

Rowicki, Mike

Read: 1/24/2014 11:10 AM

Westmoreland, Leonard

Read: 1/24/2014 11:00 AM

Porcher, Deborah

Read: 1/24/2014 1:13 PM

Good morning Mr. Rowicki,

Please provide a status update as to when we can expect to get the signed freeze waivers to begin recruiting for the vacant positions.

Thank you

Ann

From: Westmoreland, Leonard

Sent: Wednesday, January 22, 2014 4:49 PM

To: Rowicki, Mike Cc: Isaac, Ann

Subject: FW: Vacant Positions within OETH

From: Isaac, Ann

Sent: Wednesday, January 22, 2014 4:37 PM

To: Westmoreland, Leonard

Subject: Vacant Positions within OETH

Wes,

To date the following positions are vacant:

Title

1. Cook

2. Human Services Specialist (cook)

Human Services Specialist (Cook)
 Human Services Specialist

Casondra Kendrick

5. Human Services Specialist

Position No.

40861 Vacated by Angel Patterson

7588 Vacated by Betty Rhines

37892 (Retitle as Cook)

37892 (2 positions) Vacated by Anthony Frye and

21229 Vacated by Myshia Lessier

	Human Services Specialist HR Specialist	13984 15124 (Possible transfer for Ms. Lisa Terrell)
	Human Services Specialist	22786 Vacated by Paul Reese
	Building Maint. Mgr.	23000
10.	Human Services Specialist	32694
11.	Shelter Supervisor II	32747
12.	Administrative Asst . III	24554 (Grant Funded and Permanent Position)
13.	Human Services Program Coordinator	13499 Vacated by Constance West (Permanent Position)

Of the 13 positions, 1 position (32747) was not placed back into the proposed budget for 2014. Please note the attached requests submitted to fill vacant positions needed. In addition, I am submitting freeze lift forms for recently vacated positions.

Thank you

Ann Isaac

Ann Isaac

Housing and Human Services Office of Emergency and Transitional Housing Phone (404) 613-0413 Fax (404) 224-1011

# Westmoreland, Leonard

Subject:

FW: Assessment of City Works for Housing & Human Service

Location:

IT Applications Conference Room - Large

Start: End: Thu 2/14/2013 9:30 AM Thu 2/14/2013 10:30 AM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Stroud, Regina

-----Original Appointment-----

From: Stroud, Regina

Sent: Tuesday, February 12, 2013 10:20 AM

To: Stroud, Regina; Battle, Lasheka; Westmoreland, Leonard; Soneyin, Gbolade; Terrell, Katrina

Cc: Devereaux, Morris; Kim, Shin

Subject: Assessment of City Works for Housing & Human Service

When: Thursday, February 14, 2013 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: IT Applications Conference Room - Large

Please forward as necessary to others that may need to attend this meeting.

## Isaac, Ann

From:

Okestra Soneyin, Gbolade

Sent:

Thursday, May 15, 2014 1:03 PM

To:

Isaac, Ann

Subject:

FW: Ready To Upgrade

#### Thank You



#### Gbolade Okestra Sonevin

System Analyst III Fulton County Department of Information Technology Criminal Justice Information System Division 404.612.3211 (Main)

404.931.9115 (Cell)

404.335.5247 (Fax)

Gbolade.Soneyin/a fultoncountyga.gov

A Please consider the environment before printing this email.

From: Soneyin, Gbolade

Sent: Wednesday, September 18, 2013 9:33 AM

To: Harris, Mike

Subject: RE: Ready To Upgrade

No problem, thanks.

Thank You

#### Gbolade Okestra Soneyin

Database Specialist Fulton County Department of Housing & Human Services 1135 Jefferson Street NW, Suite S-107 Atlanta, GA 30318-8009 404.613.0418 (Office) 404.335.5247 (Fax) Gbolade.Soneyin@fultoncountyga.gov

A Please consider the environment before printing this email.

From: Harris, Mike

Sent: Wednesday, September 18, 2013 9:32 AM

To: Soneyin, Gbolade

Subject: RE: Ready To Upgrade

okay I should be in by noon.

----- Original message -----

From: "Soneyin, Gbolade" < Gbolade. Soneyin@fultoncountyga.gov >

Date: 09/18/2013 9:22 AM (GMT-05:00)

To: "Harris, Mike" < Mike. Harris@fultoncountyga.gov>

Subject: RE: Ready To Upgrade

Everything is alright. I just needed to complete the upgrade, and I also need to pick your brain on who to talk to about creating a website for our new CoC, now that Fulton County is stand alone.

Thank You

#### Gbolade Okestra Sonevin

Database Specialist
Fulton County Department of Housing & Human Services
1135 Jefferson Street NW, Suite S-107
Atlanta, GA 30318-8009
404.613.0418 (Office)
404.335.5247 (Fax)
Gbolade.Soneyin@fultoncountyga.gov

A Please consider the environment before printing this email.

From: Harris, Mike

Sent: Wednesday, September 18, 2013 9:17 AM

To: Soneyin, Gbolade

Subject: RE: Ready To Upgrade

will do when I get to work I have a follow up appointment this morning at 10. is everything okay?

Sent from my Galaxy SRIII

----- Original message -----

From: "Soneyin, Gbolade" < Gbolade. Soneyin@fultoncountyga.gov>

Date: 09/18/2013 9:15 AM (GMT-05:00)

To: "Harris, Mike" < Mike. Harris@fultoncountyga.gov>

Subject: RE: Ready To Upgrade

Morning,

Can you please give me a call at your convenience?

Thank You

# Gbolade Okestra Soneyin

Database Specialist Fulton County Department of Housing & Human Services 1135 Jefferson Street NW, Suite S-107 Atlanta, GA 30318-8009
404.613.0418 (Office)
404.335.5247 (Fax)
Gbolade.Soneyin@fultoncountyga.gov

A Please consider the environment before printing this email.

From: Harris, Mike

Sent: Tuesday, September 17, 2013 3:05 PM

To: Soneyin, Gbolade

Subject: RE: Ready To Upgrade

I'm out sick today. Is tomorrow okay?

Sent from my Galaxy S# III

----- Original message -----

From: "Soneyin, Gbolade" < Gbolade. Soneyin@fultoncountyga.gov>

Date: 09/17/2013 3:01 PM (GMT-05:00)

To: "Harris, Mike" < Mike. Harris@fultoncountyga.gov >

Subject: Ready To Upgrade

Hi.

I am ready to upgrade the updated database, please give me a call at your convenience.

Thank You

#### Gbolade Okestra Soneyin

Database Specialist
Fulton County Department of Housing & Human Services
1135 Jefferson Street NW, Suite S-107
Atlanta, GA 30318-8009
404.613.0418 (Office)
404.335.5247 (Fax)
Gbolade.Soneyin@fultoncountyga.gov

A Please consider the environment before printing this email.

#### POLICIES AND PROCEDURES MANUAL

SUBJECT: Case Management

DATE: July 11, 2005 NUMBER: IV - 107

<u>Standard:</u> Case Management is defined as persons who work devotedly to the needs of individual consumers or cases.

This policy is in accordance with the Human Services Department's policies and procedures and shall be adhered to by all responsible staff.

#### **Statement of Policy:**

It shall be the policy of Jefferson Place to provide case management services to all consumers. These services are designed to assist residents in obtaining the necessary services, resources and skills required for successful transition into independent living. Case notes reflecting Consumer activity shall be entered into the Consumer's electronic record (Pathways HMIS) at a minimum weekly and placed in the consumer's physical file.

**Applicability:** This policy shall apply to all registered consumers.

**Responsibility:** All Case Mangers shall be responsible for administering this policy.

#### **Procedures**

- The Case Manager and the consumer shall jointly identify the community and/or social services needs through the Individual Service Plan (ISP). The Case Manager shall be responsible for planning and coordination of services for consumer care. The consumer shall be encouraged to maintain these services on his behalf with case management support.
- 2. The following are the major areas of services which need to be addressed in the ISP:
  - Housing The Case Manager, in conjunction with the consumer, shall develop goals in supporting the consumer in securing affordable housing and the kind of housing which meets the consumer's needs.
  - Employment/Income Assistance will be provided to the consumer in pursuing the skills necessary for securing and maintaining employment. The Case Manager shall assess consumer's eligibility for mainstream entitlements and make appropriate referrals.
  - Transportation Transportation services shall be available to the consumer by means of MARTA cards and the JPTH vehicles.
  - Substance Abuse The Case Manager shall work in conjunction with JPTH in-house Substance Abuse Coordinator and monitor substance abuse treatment and 12-Step meeting attendance.

#### ATTACHMENT F

- Vocational and Career Training The Case Manager shall collaborate continuously
  with the JPTH in-house Vocational Coordinator for the delivery of vocational services
  which include on-site educational upgrades, job readiness skills and referrals for
  vocational training.
- **Financial Counseling** Financial management and budget counseling shall be provided by Consumer Credit Counseling Services and monitored by Case Managers.
- Medical If medication is prescribed by a physician, the Case Manager, in conjunction
  with the Facility Nurse, shall make every effort to assist consumer in adhering to
  prescription guidelines.
- Mental Health Jefferson Place Client Services Team will assess mental health illness and make referrals on a case-by-case basis.
- Recreational and Leisure JPTH program shall provide opportunities for consumers to
  participate in educational enrichment and recreational activities to enhance consumers'
  social development and growth



# INTER-OFFICE MEMORANDUM Housing and Human Services Department

TO:

Anthony Nicks, Director

Office of the Internal Auditor

THROUGH: Dwight A. Ferrell, County Manager

Office of the County Manager

FROM:

Michael Rowicki, Deputy Director

Housing and Human Services Department

DATE:

July 31, 2014

RE:

Draft Internal Audit Responses on OETH - Grant

Infrastructure Review

This memorandum is being written to provide draft responses to the Internal Audit reports on the Office of Emergency and Transitional Housing Program. The draft responses provided are that of the Program and not of the Administrative Support Department of Housing and Human Services.

#### OETH - Grant Infrastructure Review

Response to Finding #1

The Office of Emergency and Transitional Housing received an electronic copy of the invoice, signed the invoice and returned to HHS finance unit for processing the invoice. This process was completed within 1-2 business days. Under the new lease arrangement, effective July 1, 2014, the new vendor/landlord submits the invoice to both the OETH and HHS finance unit on or before the 15 of the month and payment is due on or before the 10th of the following month.

Response to Finding # 2

The original invoice submitted by the vendor for the month of January 2014 reflected payment for a unit(s) that had been vacated the month before. Upon review and discussion, it was decided that the 30 day notice of the vacated units) had not been sufficiently provided to the landlord. As such, additional invoice was requested and paid.

Response to Finding #3

We accept the recommendation contained within the report and will make the necessary request to the Budget Commission to restore this amount to our general fund budget. The GF will be reimbursed the amount once the grant has been received from HUD.

Response to Finding #4

OETH accepts the recommendation.

Should you have any questions, please contact Michael Rowicki at (404) 612-7187.

cc: Mike Rowicki, Deputy Director, Housing and Human Services Department Leonard Westmoreland, Division Manager, Office of Emergency and Transitional Housing.

From:

Williams, Shameiki

Sent:

Tuesday, July 22, 2014 1:56 PM

To:

Hill, Jeff

Cc:

Bailey, Brigitte; Nicks, Anthony; Alston, Trina

Subject:

FW: Emailing: Grant Infrastructure Review - Response, OETH Audit Review Response -

See Attachments A-F 71814

**Attachments:** 

Attachment A - Transmittal for US Foods.pdf; Attachment B - ID Barcode Scanning Rollout Training.pdf; Attachment C - Freeze Lift Requests for Cooks.pdf; Attachment D - OETH Systems Operations.pdf; Attachment E - Assessment of City Works and Ready for Upgrade.pdf; Attachment F -OETH Policies and Procedures Case Management.pdf; Grant Infrastructure Review - Response.docx; OETH Audit Review Response - See

Attachments A-F 71814.docx

## Audit response.

----Original Message----

From: Westmoreland, Leonard

Sent: Tuesday, July 22, 2014 1:52 PM

To: Williams, Shameiki

Cc: Rowicki, Mike; Isaac, Ann

Subject: FW: Emailing: Grant Infrastructure Review - Response, OETH Audit Review Response - See Attachments A-F

71814

Hi Ms. Williams:

Attached, please find the Office of Emergency & Transitional Housing's response to both the Grant Infrastructure Review and the OETH Audit Review.

Thank you.

Wes

# Office of Emergency & Transitional Housing Review Jefferson/Springdale/Odyssey Villas

# Response to Finding # 1

The Office of Emergency and Transitional Housing receives the invoice from U.S. Foods at the time delivery. We verify the invoice against the delivery by checking all items off at the point of delivery. We sign the invoice(s) and attach a transmittal sheet. The transmittal and signed invoice(s) are delivered via OETH courier to HHS Finance within 2-3 business days. Please see attachment A - U.S. Food, Inc. Transmittal Form. OETH accepts the recommendation to authorize payment of invoices electronically utilizing the email system.

# Response to Finding # 2 – HHS Finance

# Response to Finding #3

Springdale Place is no longer in operation. We accept the recommendation with respect to routine analysis of food cost as well as review of inventory per ANFP standards of criteria and assessment as they relate to the remaining food service operations at Jefferson Place. The location utilized, as other OETH service site does, bar-coded participant ID cards to track and record service delivery to consumers. While the basic system capabilities were operational at Springdale Place, Food Service personnel were trained to have each participant in the food service line scan their card at each meal. **Please see attachment B** – Bar Code Training Log (Highlighted names were Springdale Place Facility Manager and Food Services staff)

#### Response to Finding #4

OETH accepts the recommendation. OETH has attempted to recruit Cooks for the vacant Cook positions 13 times through the recruitment process, beginning in May of 2013. Please see attachment C – Emails - Freeze Lift & Status of Request. Two Cooks were hired in January of 2014.

#### Response to Finding #5

The source documents for all HUD program reporting is the Pathways Community Network database. All staff was trained on the system and use it to record client activity, services plans, compliance resources provided, etc. In June of 2010, OETH begin its redesign from a shelter operator to a more full service Assessment Center operation based upon our experience and the demands/needs of our consumers. This addition was implemented in addition to our Pathway responsibilities, not in lieu of them. As we expanded our services delivery system, we sought to begin developing our own databases using Microsoft Access. Please see Attachment D - OETH Systems Operations. The OETH Systems Operation Manual is a combination of Jefferson Place Intercommunication System User Manual and the Pathways User Guide. We

successfully developed and implemented databases to track consumer files, consumer demographics, and process tracking (the extent to which our processes were being adhered to by both staff and consumers). Monthly data reports were used as an internal management tool between the OETH Division Manager and OETH manager/supervisors. This tool management tool was used in weekly touch base conversations between the OETH management team members. We understood that the programs that were being developed in Access would require a more powerful and robust environment beyond Access. As such, we reached out through the HSD Department to the IT Department and requested such assistance. Please see attachment E – Assessment of City works for Housing & Human Services & Ready for Upgrade. This process has been negatively impacted due to the sustained critical staff vacancies in both the OETH/HSD and IT departments.

## **Response to Finding #6 - HHS Finance**

# Response to Finding #7

Effective July 11, 2005, the policy has been to enter the consumer's electronic record in Pathways HMIS and record consumer activity at a minimum weekly and place a hardcopy in the consumer's physical file. Please see attachment F – OETH Policies & Procedures – Case Management.

#### **OETH - Grant Infrastructure Review**

#### Response to Finding # 1

The Office of Emergency and Transitional Housing received an electronic copy of the invoice, signed the invoice and returned to HHS finance unit for processing the invoice. This process was completed within 1-2 business days. Under the new lease arrangement, effective July 1, 2014, the new vendor/landlord submits the invoice to both the OETH and HHS finance unit on or before the 15 of the month and payment is due on or before the 10<sup>th</sup> of the following month.

### Response to Finding # 2

The original invoice submitted by the vendor for the month of January 2014 reflected payment for a unit(s) that had been vacated the month before. Upon review and discussion, it was decided that the 30 day notice of the vacated units) had not been sufficiently provided to the landlord. As such, additional invoice was requested and paid.

#### Response to Finding #3

We accept the recommendation contained within the report and will make the necessary request to the Budget Commission to restore this amount to our general fund budget. The GF will be reimbursed the amount once the grant has been received from HUD.

# Response to Finding #4

OETH accepts the recommendation.